

File:1880-20

## CARIBOO REGIONAL DISTRICT

### STATEMENT OF FINANCIAL INFORMATION APPROVAL

The undersigned, as authorized by the Financial Information Regulation, Schedule I, subsection 9(2), approves all the statements and schedules included in this Statement of Financial Information, produced under the *Financial Information Act*.



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Kevin Erickson, CPA, CGA  
Chief Financial Officer  
June 20th, 2025



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Margo Wagner  
CRD Chair  
June 20<sup>th</sup>, 2025

building communities together

Cariboo Regional District

## **Statement of Financial Information**

For the Year Ended December 31, 2024

### **NOTICE TO READER(S)**

**The Statement of Financial Information** is a regulatory requirement for all Local Governments in British Columbia. The Schedules and Audited Financial Statements are presented as required under the *Financial Information Act*.

**Director Remuneration** is the gross salary paid to the director for carrying out his/her duties.

**Employee Remuneration** may include, in addition to annual salary:

- Retroactive pay increases related to prior year reporting periods;
- Vacation payouts for unused vacation entitlements;
- Payments received from EMBC for hours worked in Emergency Operations Centres; and
- Taxable benefits such as employer paid life insurance and provincial medical services premiums.

The reported figures are not employees' salaries, nor their take home pay.

**Director/ Employee Expenses** may include such costs as:

- Reimbursement of costs associated with use of personal vehicles for business purposes;
- Event registration fees and other travel and accommodation costs associated with Local government, professional, and technical association AGMs, conferences, and professional development sessions and seminars; and
- Professional accreditation and association memberships.

*The Financial Information Act* specifically states that the expenses are not limited to expenses that are generally perceived as perquisites or bestowing a personal benefit and may include expenditures required for employees to perform their job functions".

**Cariboo Regional District  
Statement of Financial Information  
Statement of Assets and Liabilities  
Financial Information Regulation, Schedule 1, Section 2  
for the Year Ended December 31, 2024**

*See enclosed / follows :*

*Cariboo Regional District  
Financial Statements  
For the Year Ended December 31, 2024*

*Audited by :  
PMT Chartered Professional Accountants LLP*

**Cariboo Regional District  
Statement of Financial Information  
Statement of Operations  
Financial Information Regulation, Schedule 1, Section 3  
for the Year Ended December 31, 2024**

*See enclosed / follows :*

*Cariboo Regional District  
Financial Statements  
For the Year Ended December 31, 2024*

*Audited by :  
PMT Chartered Professional Accountants LLP*

CARIBOO REGIONAL DISTRICT  
Financial Statements  
Year Ended December 31, 2024

CARIBOO REGIONAL DISTRICT  
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Year Ended December 31, 2024

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## MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

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The financial statements of the Cariboo Regional District have been prepared in accordance with Canadian public sector accounting standards (PSAS) When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. These statements include certain amounts based on management's estimates and judgments. Management has determined such amounts based on a reasonable basis in order to ensure that the financial statements are presented fairly in all material respects.

The integrity and reliability of the Cariboo Regional District's reporting systems are achieved through the use of formal policies and procedures, the careful selection of employees and an appropriate division of responsibilities. These systems are designed to provide reasonable assurance that the financial information is reliable and accurate.

The Board of Directors is responsible for ensuring that management fulfills its responsibility for financial reporting and is ultimately responsible for reviewing and approving the financial statements. The Board meets periodically with management and the Districts' auditors to review significant accounting, reporting and internal control matters. The Board reviews the financial statements and discusses with the auditors, prior to its approval of the financial statements. The Board also considers and approves the engagement or re-appointment of the external auditors.

The financial statements have been audited on behalf of the District by PMT Chartered Professional Accountants LLP, in accordance with Canadian public sector accounting standards (PSAS)



Chief Administrative Officer



Chief Financial Officer



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## INDEPENDENT AUDITOR'S REPORT

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To the Directors of Cariboo Regional District

### Report on the Financial Statements

#### Opinion

We have audited the financial statements of Cariboo Regional District (the "District"), which comprise the statement of financial position as at December 31, 2024, and the statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the District as at December 31, 2024, and the results of its operations and cash flows for the year then ended in accordance with Canadian public sector accounting standards (PSAS)

#### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the District in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PSAS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the District's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the District or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the District's financial reporting process.

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Independent Auditor's Report to the Directors of Cariboo Regional District (*continued*)

### **Auditor's Responsibilities for the Audit of the Financial Statements**

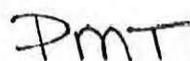
Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the District's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the District to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Williams Lake, BC  
May 2, 2025

  
PMT CHARTERED PROFESSIONAL  
ACCOUNTANTS LLP

**CARIBOO REGIONAL DISTRICT**  
**Statement of Financial Position**  
**December 31, 2024**

	2024	2023
<b>Financial assets</b>		
Cash and cash equivalents (Note 4)	\$ 60,737,119	\$ 58,742,826
Accounts receivable (Note 5)	16,548,785	18,647,799
MFA Deb: Reserve Fund (Note 6)	1,458,901	1,442,731
	<u>78,744,805</u>	<u>78,833,356</u>
<b>Liabilities</b>		
Accounts payable and accrued liabilities (Note 7)	3,928,251	5,025,202
Short term debt (Note 8)	1,479,743	2,500,000
Deferred income (Note 9)	16,458,714	16,565,384
District debt (Note 10)	31,985,957	34,214,176
MFA Debt Reserve Fund (Note 6)	1,188,452	1,181,383
Asset retirement obligation (Note 11)	4,886,277	5,703,908
	<u>59,927,394</u>	<u>65,190,053</u>
Commitments (Note 12)		
<b>Net financial assets</b>	<u>18,817,411</u>	<u>13,643,303</u>
<b>Non-financial assets</b>		
Inventory	136,771	162,339
Prepaid expenses	832,901	191,612
Tangible capital assets	106,611,912	105,894,732
	<u>107,581,584</u>	<u>106,248,683</u>
<b>District surplus</b>	<u>\$ 126,398,993</u>	<u>\$ 119,891,987</u>

  
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 Kevin Erickson, CPA, CGA, Chief Financial Officer

**CARIBOO REGIONAL DISTRICT**  
**Statement of Operations and Accumulated Surplus**  
**Year Ended December 31, 2024**

	2024	2024	2023
<b>Revenue</b>			
General purpose levy	\$ 33,571,216	\$ 33,484,709	\$ 30,477,565
Federal and provincial grants	6,488,060	4,336,748	8,082,491
Fees for services	2,325,009	2,990,069	3,094,057
Interest	777,217	2,973,045	2,978,615
Other	646,990	2,537,317	1,696,768
Sewer system	831,248	793,550	743,350
Water system	665,266	697,110	662,563
Actuarial adjustment	-	171,059	287,841
Administration	162,500	(323,206)	(329,631)
Rentals	17,650	20,246	22,168
Donations	1,000	9,076	23,336
	<u>45,486,156</u>	<u>47,689,723</u>	<u>47,739,123</u>
<b>Expenses</b>			
Airports	1,254,090	1,200,728	1,347,902
Area administration	60,000	17,729	6,823
Culture, heritage and library networks	3,504,704	3,157,063	3,581,359
Development services	1,972,625	1,607,562	1,639,024
Economic development	492,425	442,339	460,315
Environmental services	7,781,240	8,267,687	8,024,923
General services	6,454,547	6,301,713	5,501,574
Grants-for-assistance	135,760	101,978	64,559
Protective services and emergency planning	6,414,178	7,346,297	6,924,446
Recreation	7,838,126	9,773,224	10,382,568
Sewer	1,077,133	1,286,544	1,298,860
Street lighting	90,458	86,000	83,997
Water	1,009,348	1,588,081	1,381,145
	<u>38,084,634</u>	<u>41,176,945</u>	<u>40,697,495</u>
<b>Surplus from operations</b>	<u>7,401,522</u>	<u>6,512,778</u>	<u>7,041,628</u>
<b>Other expenses</b>			
Loss (gain) on disposal of assets	-	5,772	(5,630)
Transfer from (to) prior years surplus	7,401,522	-	-
	<u>7,401,522</u>	<u>5,772</u>	<u>(5,630)</u>
<b>Annual surplus</b>	-	6,507,006	7,047,258
<b>Accumulated surplus - beginning of year</b>	<u>119,891,987</u>	<u>119,891,987</u>	<u>112,844,729</u>
<b>Accumulated surplus - end of year</b>	<u>\$119,891,987</u>	<u>\$126,398,993</u>	<u>\$119,891,987</u>

**CARIBOO REGIONAL DISTRICT**  
**Statement of Changes in Net Financial Assets**  
**Year Ended December 31, 2024**

	2024	2024	2023
<b>Annual Surplus</b>	\$ 6,507,006	\$ 6,507,006	\$ 7,047,258
Amortization of tangible capital assets	-	4,898,621	4,896,963
Purchase of tangible capital assets	-	(5,793,571)	(8,776,501)
Asset retirement obligation asset adjustment	-	169,022	3,424,596
Proceeds on disposal of tangible capital assets	-	2,978	45,287
Loss (gain) on disposal of assets	-	5,772	(5,630)
Decrease (increase) in prepaid expenses	-	(641,288)	(98,078)
Decrease (increase) in inventory	-	25,568	(4,532)
	-	(1,332,898)	(517,895)
<b>Increase in net financial assets</b>	6,507,006	5,174,108	6,529,363
<b>Net financial assets - beginning of year</b>	13,643,303	13,643,303	7,113,940
<b>Net financial assets - end of year</b>	\$ 20,150,309	\$ 18,817,411	\$ 13,643,303

**CARIBOO REGIONAL DISTRICT**  
**Statement of Cash Flows**  
**Year Ended December 31, 2024**

	2024	2023
<b>Operating activities</b>		
Annual surplus	\$ 6,507,006	\$ 7,047,258
Items not affecting cash:		
Amortization of tangible capital assets	4,898,619	4,896,961
Loss (gain) on disposal of tangible capital assets	5,772	(5,630)
	<u>11,411,397</u>	<u>11,938,589</u>
Changes in non-cash working capital:		
Accounts receivable	2,099,014	612,521
Inventory	25,568	(4,531)
Accounts payable and accrued liabilities	(1,096,949)	680,759
Deferred income	(106,670)	4,437,956
Asset retirement obligation	(817,631)	(3,107,551)
MFA Debt Reserve Fund	(9,101)	52,327
	<u>94,231</u>	<u>2,671,481</u>
Cash flow from operating activities	<u>11,505,628</u>	<u>14,610,070</u>
<b>Capital activities</b>		
Purchase of tangible capital assets	(5,793,571)	(8,776,501)
Proceeds on disposal of tangible capital assets	2,978	45,287
Asset retirement obligation asset adjustment	169,022	3,424,596
Cash flow used by capital activities	<u>(5,621,571)</u>	<u>(5,306,618)</u>
<b>Financing activities</b>		
Short term debt	(1,020,257)	2,500,000
Proceeds from long term financing	650,000	183,000
Repayment of long term debt	(2,878,219)	(3,013,545)
Cash flow used by financing activities	<u>(3,248,476)</u>	<u>(330,545)</u>
<b>Investing activities</b>		
Prepaid expenses	(641,288)	(98,078)
<b>Increase in cash flow</b>	<b>1,994,293</b>	<b>8,874,829</b>
<b>Cash - beginning of year</b>	<u><b>58,742,826</b></u>	<u><b>49,867,997</b></u>
<b>Cash - end of year</b>	<u><b>\$ 60,737,119</b></u>	<u><b>\$ 58,742,826</b></u>
<b>Cash and cash equivalents consist of:</b>		
Cash	\$ 51,984,579	\$ 50,386,366
Short term investments	8,752,540	8,356,460
	<u><b>\$ 60,737,119</b></u>	<u><b>\$ 58,742,826</b></u>

# CARIBOO REGIONAL DISTRICT

## Notes to Financial Statements

Year Ended December 31, 2024

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### 1. Purpose of the District

The Cariboo Regional District (the "District") operates under the provisions of the Local Government Act and the Community Charter of British Columbia. Its principal activities include the provision of local government services to residents of the region. These include general government, protective, water, sewer, airport, library and recreation services.

### 2. Significant accounting policies

#### Basis of presentation

The financial statements of the District are prepared by management in accordance with Canadian generally accepted accounting principles for local governments, as prescribed by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada.

#### Fund accounting

For accounting and financial reporting purposes, the resources and operations of the District are segregated into the Operating, Capital, and Reserve Funds.

#### Basis of consolidation

The financial statements include accounts of all funds of the District. Interfund balances and transactions have been eliminated.

#### Accrual accounting

The accrual method for reporting revenues and expenditures including capital expenditures, has been used. Revenues are recorded in the period they are earned. Expenditures are recorded as the cost of goods or services in the period they are obtained.

#### Financial instruments

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

Financial assets measured at amortized cost include cash and cash equivalents and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities and district debt.

#### Cash and cash equivalents

Cash and cash equivalents consist of cash on hand less outstanding cheques and deposits with a maturity of less than three months at the time of purchase. When outstanding cheques are in excess of cash on hand, the excess is reported in bank indebtedness.

#### Tangible capital assets

Tangible capital assets are stated at cost or deemed cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset less accumulated amortization.

Contributed tangible capital assets are recorded at the fair value at the date of receipt and also are recorded as revenue.

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# CARIBOO REGIONAL DISTRICT

## Notes to Financial Statements

Year Ended December 31, 2024

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### 2. Significant accounting policies (continued)

The costs, less residual values, of the tangible capital assets, excluding land, are amortized over their estimated useful life on a straight-line basis at the following rates:

Buildings	20 - 50 years
Equipment	5 - 12 years
Landfill and land improvements	2 - 182 years
Roads and infrastructure	15 - 40 years
Sewer system	20 - 80 years
Vehicles	6 - 25 years
Water system	25 - 80 years

The District regularly reviews its tangible capital assets to eliminate obsolete items.

Tangible capital assets acquired during the year but not placed into use are not amortized until they are placed into use.

#### Inventory

Inventory consists of airport fuel supplies and fire department air scrubber supplies and is valued at the lower of cost and net realizable value with the cost being determined on a first-in, first-out basis.

#### Asset retirement obligation

A liability for the closure and post closure care of operational landfills and transfer sites and the associated landfill and land improvement tangible capital assets has been recognized in the year using modified retroactive application. The obligation is measured initially at fair value, determined using present value methodology, and the resulting costs capitalized into the carrying amount of the related tangible capital asset. In subsequent periods, the liability is adjusted for accretion and any changes in the amount or timing of the underlying future cash flows. The capitalized asset retirement cost is amortized on a straight line basis over the estimated useful life and accretion expense is included in the Statement of Operations and Accumulated Surplus.

#### Revenue recognition

Grants and contributions (other than grants in lieu of taxes) are recorded when receivable. Grants in lieu of taxes are recognized at the earlier of when received or when money is determined to be more likely than not collected.

Revenue unearned in the current period is recorded as deferred contributions.

#### Taxation

Each Electoral Area within the District is requisitioned for their portion of each service in which they participate. These funds are then levied by the Province (for Electoral Areas) to individual taxpayers and turned over to the District by August 1 of each year.

#### Government transfers

Government transfers (other than grants in lieu of taxes) are recognized as revenues in the periods in which events giving rise to the transfers occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made unless the transfer contains stipulations that create a liability, in which case the transfers are deferred and recognized as revenue in the periods that the liability is extinguished.

Grants in lieu of taxes are recognized at the earlier of when received or when determined to be more likely than not to be collected.

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# CARIBOO REGIONAL DISTRICT

## Notes to Financial Statements

Year Ended December 31, 2024

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### 2. Significant accounting policies *(continued)*

#### Interest

The District follows the practice of investing individually significant surpluses that have accumulated within individual funds. Interest earned is allocated on the basis of actual earnings from the specific instruments. Excess funds or temporary borrowings of all functions and capital reserves are pooled and interest income or expense is allocated to the individual functions and capital reserves on a monthly basis.

#### Budget reporting

Unaudited budget figures shown represent the Financial Plan Bylaw adopted by the Board on March 22, 2024. These figures do not reflect subsequent amendments made by the Board of Directors to reflect changes in the budget throughout the year as required by law.

#### Employee future benefits

The cost of multi-employer defined contribution pension plan benefits, such as the Municipal Pension Plan pensions, are the employer's contributions due to the plan in the period.

#### Measurement uncertainty

The preparation of financial statements in accordance with Canadian generally accepted accounting principles for local government requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure on contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenditures during the reporting period. Significant areas requiring use of management estimates relate to valuation of inventory, collectability of accounts receivable, estimated useful lives of tangible capital assets and the landfill closure liability. Actual results could differ from those estimates.

#### Liability of Contaminated Sites

The District recognizes a liability for remediation of a contaminated site when the site is no longer in productive use or an unexpected event resulting in contamination has occurred and the following criteria are satisfied: contamination exceeds an environmental standard, the District is either directly responsible or has accepted responsibility for remediation, it is expected that future economic benefits will be given up and a reasonable estimate of the amount can be made. Future economic benefits are expected to be given up if the District has an external obligation to remediate a site or has commenced remediation on its own accord.

### 3. Financial instruments

The District is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the District's risk exposure and concentration as of December 31, 2024.

#### Credit risk

Credit risk arises from cash and cash equivalents and the potential that a counter party will fail to perform its obligations. In order to reduce its credit risk, the District invests its cash and cash equivalents with high-rated financial institutions and monitors the creditworthiness of its counterparties. The District has a significant number of customers which minimizes concentration of credit risk.

There is no change in the risk exposure from the previous period.

#### Liquidity risk

*(continues)*

**CARIBOO REGIONAL DISTRICT**  
**Notes to Financial Statements**  
**Year Ended December 31, 2024**

**3. Financial instruments (continued)**

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The District is exposed to this risk mainly in respect of its receipt of funds from its customers and other related sources, long term debt, contributions to the pension plan, and accounts payable.

There is no change in the risk exposure from the previous period.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the District manages exposure through its normal operating and financing activities. The District is exposed to interest rate risk primarily through its District debt and credit facilities.

During the year, the District's interest rate risk changed from the previous year as a result of an increase in interest rates affecting interest earned on cash and cash equivalents. There is no change in the risk exposure for the District debt as these are fixed rates.

Unless otherwise noted, it is management's opinion that the District is not exposed to significant other price risks arising from these financial instruments.

**4. Cash and cash equivalents**

	<u>2024</u>	<u>2023</u>
Bank	\$ 51,984,611	\$ 50,386,399
Short term investments - Municipal Finance Authority	6,611,495	6,308,060
Short term investments - Williams Lake and District Credit Union	<u>2,141,013</u>	<u>2,048,367</u>
	<u>\$ 60,737,119</u>	<u>\$ 58,742,826</u>

Short-term investments are held in a Municipal Finance Authority (MFA) pooled money market fund with an annual rate of return of approximately 4.83% (2023 – 5.073%)

Term deposit with the Williams Lake and District Credit Union, non-redeemable one year term, 4.50%, matures June 20, 2025 (2023 - 4.55%).

**Internally restricted cash**

Feasibility studies reserves	\$ 317,445	\$ 319,097
Landfill liability	4,886,277	5,703,908
Internally restricted reserves	<u>14,653,349</u>	<u>13,691,671</u>
Total restricted cash	19,857,071	19,714,676
Unrestricted cash	<u>40,880,048</u>	<u>39,028,150</u>
	<u>\$ 60,737,119</u>	<u>\$ 58,742,826</u>

**CARIBOO REGIONAL DISTRICT****Notes to Financial Statements****Year Ended December 31, 2024****5. Accounts receivable**

	<u>2024</u>	<u>2023</u>
General	\$ 495,887	\$ 334,838
Federal government	251,701	189,796
Provincial government	505,296	1,469,476
Local governments	<u>15,295,901</u>	<u>16,653,689</u>
	<u>\$ 16,548,785</u>	<u>\$ 18,647,799</u>

The receivable from local governments is with regards to MFA debt.

**6. MFA Debt Reserve Fund**

The Municipal Finance Authority of British Columbia (MFA) provides capital financing for regional districts and their member municipalities. MFA is required to establish a Debt Reserve Fund. Each regional district, through its member municipalities who share in the proceeds of a debt issue, is required to pay into the Debt Reserve Fund certain amounts set out in the debt agreements. MFA pays into the Debt Reserve Fund these monies from which interest earned thereon less administration expenses becomes an obligation to the regional districts. It must then use this Fund, if at any time there are insufficient funds, to meet payments on its obligations. If this occurs, the regional districts may be called upon to restore the Fund.

Upon the maturity of a debt issue, the unused portion of the Debt Reserve Fund established for that issue will be discharged to the District. The District has estimated that there is only a remote possibility that these funds will not be paid to it and therefore these funds have been included in other assets.

**7. Accounts payable and accrued liabilities**

	<u>2024</u>	<u>2023</u>
General	\$ 2,156,226	\$ 2,818,529
Local governments	1,430,084	1,884,526
Federal government	963	-
Provincial government	<u>340,978</u>	<u>322,147</u>
	<u>\$ 3,928,251</u>	<u>\$ 5,025,202</u>

**8. Short term debt**

The District has a \$2,500,000 short term, non-revolving borrowing with MFA, interest is calculated daily using the weekly Commercial Paper Market rate. The interest rate at December 31, 2024 was 4.05% (2023 - 5.61%), with no terms of repayment and no security. The balance outstanding at year end was \$1,479,743 (2023 - \$2,500,000)

**CARIBOO REGIONAL DISTRICT**

**Notes to Financial Statements**

**Year Ended December 31, 2024**

**9. Deferred income**

Deferred income represents unspent restricted funds that have been received in the current period that are related to expenses to be made in subsequent years.

	<u>2024</u>	<u>2023</u>
Community Works Funds	\$ 12,017,079	\$ 11,131,174
Covid Restart Funds	294,553	379,985
Deferred grants	3,342,586	3,293,491
Growing Communities Funds	804,496	1,760,734
	<u>\$ 16,458,714</u>	<u>\$ 16,565,384</u>

**10. District debt**

The District issues debt instruments through the MFA to finance certain capital expenditures. In addition, the District has taken on debt through the MFA on behalf of member municipalities. The District is contingently liable for long term liabilities with respect to MFA debt for which the responsibility for payment of principle and interest has been assumed by member municipalities. In the event that a member municipality defaults on scheduled repayments, the District would be required to make payment. MFA debt instruments have maturity dates ranging from 2025 to 2049 and interest rates ranging from 0.63% to 4.52% (2023 - 0.63% to 4.52%).

	<u>2024</u>	<u>2023</u>
<b>Debenture debt</b>		
General debenture debt	\$ 14,381,226	\$ 14,930,045
Sewer debenture debt	519,686	551,992
Water debenture debt	2,109,473	2,289,904
	<u>17,010,385</u>	<u>17,771,941</u>
<b>Member municipalities</b>		
MFA - Quesnel	10,178,088	10,740,857
MFA - Williams Lake	4,797,484	5,688,041
MFA - 100 Mile House	-	13,337
	<u>\$ 31,985,957</u>	<u>\$ 34,214,176</u>

**9. District debt (continued)**

The minimum aggregate debenture principal repayments required in the next five years for the debenture debt, excluding the member municipalities, are as follows:

2025	\$ 1,317,406
2026	1,307,888
2027	1,442,720
2028	1,184,705
2029	1,188,754
Thereafter	10,568,912
	<u>\$ 17,010,385</u>

(continues)

**CARIBOO REGIONAL DISTRICT**

**Notes to Financial Statements**

**Year Ended December 31, 2024**

**10. District debt (continued)**

Interest paid during the year on debenture debt, excluding member municipalities, was \$714,716 (2023 - \$777,270). Interest paid during the year was \$NIL (2023 - \$NIL) relating to capital lease obligations, and \$132,297 (2023 - \$11,926) relating to short-term financing on liabilities under agreement with the MFA.

**11. Asset retirement obligation**

The District operated 16 landfill sites throughout the region and contributes to the closure and post-closure care liability of the City of Quesnel landfill. The District is responsible for closure and post closure care of these landfills under the Waste Management Act of British Columbia.

The District has accumulated \$4,499,119 (2023 - \$3,985,352) in a Solid Waste Capital reserve for the funding of landfill retirement obligations.

The landfill retirement obligations are reported on the following assumptions:

	Gibraltar landfill	Central Cariboo transfer station	Quesnel	100 Mile House	Other small landfills
Closure date	2030 - 2154	2036 - 2045	2053	2027 - 2110	2038 - 2048
Years of post closure maintenance	50	100	150	100	0 - 50
Total capacity (tonnes)	2,238,141	113,840	2,031,067	793,823	135,574
Deposited to date (tonnes)	207,233	28,746	1,391,452	52,283	82,525
Capacity remaining %	91%	75%	31%	93%	39%
Future closure costs	136,494,614	1,025,922	5,449,710	27,563,340	661,734
Future post closure costs	29,073,702	516,494	2,215,373	8,069,808	1,077,081
Present value of future costs	756,039	271,704	1,085,306	1,915,100	858,128
Prior year present value of future costs	1,392,265	206,720	1,828,383	1,601,561	674,980
Accretion expense/ (recovery) - Asset retirement obligation adjustment	860,149	5,118	80,266	106,697	19,460
	223,923	59,866	823,344	206,844	163,689
Discount rate	3.77%				
Inflation rate	2.70%				

12. Commitments

a) Pension liability

The District and its employees contribute to the Municipal Pension Plan (a jointly trustee pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2023, the plan has about 256,000 active members and approximately 129,000 retired members. Active members include approximately 45,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent actuarial valuation for the Municipal Pension Plan as at December 31, 2021, indicated a \$3,761 million funding surplus for basic pension benefits on a going concern basis.

The next valuation will be as at December 31, 2024.

The District paid \$494,930 (2023 - \$462,048) for employer contributions while employees contributed \$455,913 (2023 - \$422,611) to the plan in fiscal 2024.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

b) Community Works Fund

The District receives Community Works Funds distributed by the Union of BC Municipalities under the Administrative Agreement on the Federal Gas Tax Fund in British Columbia (GTA)

While the District has significant flexibility with regards to the selection of projects for which Community Works Funds may be applied, the expenditures are subject to eligibility criteria, requirements, and guidelines as outlined in the GTA.

c) Legal

During the course of the year, the District may be a defendant in a lawsuit. The District reviews any claims or potential claims made against it on a yearly basis to determine if they would be covered by insurance, and if not, whether a claim that would not be successfully defended would have a material effect on the financial statements.

The management of the District is not aware of any claims or potential claims that if not successfully defended would have a material effect on the financial statements. If a claim was paid as a result of the outcome of litigation it would be treated as an expenditure.

**CARIBOO REGIONAL DISTRICT****Notes to Financial Statements****Year Ended December 31, 2024****13. District surplus**

	<u>2024</u>	<u>2023</u>
Operating Fund	\$ 30,121,688	\$ 27,332,824
Capital Fund	81,326,730	78,570,616
Reserve Fund	14,653,349	13,691,671
Feasibility Funds	297,226	296,876
	<u>\$126,398,993</u>	<u>\$119,891,987</u>

**14. Related party transactions**

The District is related to the Cariboo-Chilcotin Regional Hospital District ("CCRHD") as they share a common Board of Directors. As legislated by the Hospital District Act, the officers and employees of the District are the corresponding officers and employees of the CCRHD. The Regional District and the Hospital District are separate legal entities as authorized by separate legislation.

During the year, the Hospital District received accounting and management services from the District and the District received \$90,000 (2023 - \$90,000) from the CCRHD for these services.

These transactions are in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

**15. Expenses by object**

	<u>2024</u>	<u>2023</u>
Amortization	\$ 4,898,619	\$ 4,896,961
Contract services and consultants	11,658,104	11,713,503
Debt charges	1,418,848	1,340,809
Directors - remuneration and benefits	772,869	684,285
Directors - training, travel, and meetings	126,471	138,014
Grants and contributions	114,062	71,382
Insurance	858,232	774,120
Materials and supplies	2,996,307	3,678,046
Other	2,019,595	1,492,590
Repairs, maintenance, and utilities	7,305,845	7,157,107
Staff - salary, wages, and benefits	8,480,602	8,348,781
Staff - training, travel, and meetings	527,391	401,897
	<u>\$ 41,176,945</u>	<u>\$ 40,697,495</u>

**CARIBOO REGIONAL DISTRICT**

**Notes to Financial Statements**

**Year Ended December 31, 2024**

**16. Restatement of Budget**

Unaudited budget figures shown represent the Financial Plan Bylaw adopted by the Board on March 22, 2024. These figures do not reflect subsequent amendments made by the Board of Directors to reflect changes in the budget throughout the year as required by law.

The legislative requirements for the Financial Plan are that the cash inflows for the period must equal cash outflows. Cash inflows and outflows include such items as debt proceeds, transfers to and from reserves and surplus, debt principle payments and asset sale proceeds. These items are not recognized as revenues and expenses in the Statement of Operations as they do not meet the public sector accounting standard requirements (PSAB). PSAB requires that budget figures be presented on the same basis of accounting as the actual figures.

The legislation does not require the funding of non-cash items such as amortization or liability accruals to provide for future cash requirements, thus there is no legislative requirement to include these items in the Financial Plan. However, these items are recognized as expenses in the Statement of Operations.

	<u>Budget 2024</u>	<u>Budget 2023</u>
Budgeted net surplus (deficit) for the year	\$ 17,120,803	\$ 22,595,352
Adjustment for budgeted cash items, not included in the Statement of Operations		
Tangible capital asset acquisitions	8,371,906	11,020,105
District debt principle repayments	1,275,469	1,331,721
District debt proceeds	135,000	2,683,000
Net transfers to reserves	(63,094)	(313,537)
	<u>9,719,281</u>	<u>14,721,289</u>
Budgeted consolidated net surplus, as re-stated	7,401,522	8,874,063
Transfer to operating surplus	(7,401,522)	(8,874,063)
	<u>\$ -</u>	<u>\$ -</u>
Financial plan balance	\$ -	\$ -

**17. Segmented information**

The Cariboo Regional District is a diversified local government providing a wide range of services to approximately 62,000 residents, including planning and development, environmental services, parks, recreation centres, community halls, fire protection, and water and sewer services. As a requirement of the Local Government Act, separate financial records must be kept for each service providing detailed allocations of assets and liabilities, revenues and expenses, information concerning reserve funds, and other pertinent financial details. For each reported segment, revenues and expenses represent amounts that are directly attributable to the segment as well as amounts that are allocated on a reasonable basis.

Segmentation has been determined on a functional basis with consideration to service delivery and departmental accountabilities. The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in Note 2. The segments include:

General Services which provides for services to member municipalities, electoral area governance, general administration and feasibility studies.

Development Services which provides planning, bylaw enforcement and building inspection services.

*(continues)*

**CARIBOO REGIONAL DISTRICT**

**Notes to Financial Statements**

**Year Ended December 31, 2024**

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**17. Segmented information (continued)**

Environmental Services which provides for management of the District's solid waste and plant management.

Area Administration which provides for special services administered by the Board of Directors

Economic Development and Contributions which provides support to the various electora areas in their economic development activities.

Grants-for-assistance which provides grants to assist local not-for-profit organizations.

Airports which provides airport services.

Protective Services which provides 911 telephone service, fire protection, search and rescue, highway rescue, emergency planning and soil erosion protection services.

Street Lighting which provides street lighting services.

Recreation Services which provides community hall, arena and recreation and parks services.

Culture, Heritage and Library Networks which provides support to arts and culture groups and events, funding for heritage projects and library services.

Sewer Systems which provides sewer services

Water Systems which provides water services.

CARIBOO REGIONAL DISTRICT  
Statement of Tangible Capital Assets  
For The Year Ended December 31, 2024

	Cost Beginning	Additions	Disposals	Cost ending	Accumulated Amortization beginning	Disposals	Provision	Accumulated Amortization ending	Net carrying amount
<b>General</b>									
Administrative	\$ 4,390,022	\$ -	\$ -	\$ 4,390,022	\$ (1,975,404)	\$ -	\$ (132,907)	\$ (2,108,311)	\$ 2,281,711
Bylaw enforcement	88,698	52,961	-	141,659	(29,205)	-	(18,515)	(47,720)	93,939
Building inspection	145,635	228,534	-	374,169	(100,989)	-	(32,135)	(133,124)	241,045
Rural refuse	20,737,321	-	(169,022)	20,568,299	(12,257,191)	-	(797,062)	(13,054,253)	7,514,046
Weed control	193,711	-	-	193,711	(193,712)	-	-	(193,712)	(1)
Arnhem airstrip	3,212,300	662,018	-	3,874,318	(1,865,855)	-	(93,197)	(1,959,052)	1,915,266
Likely airstrip	136,261	-	-	136,281	(96,437)	-	(1,909)	(98,346)	37,935
108 Airport	1,600,922	6,562,637	-	8,163,559	(1,099,076)	-	(141,636)	(1,240,712)	6,922,847
Library	10,846,540	83,515	-	10,930,055	(3,871,472)	-	(216,415)	(4,067,867)	6,842,168
Economic development	10,175	-	-	10,175	-	-	-	-	10,175
	<u>41,361,605</u>	<u>7,589,665</u>	<u>(169,022)</u>	<u>48,782,248</u>	<u>(21,489,341)</u>	<u>-</u>	<u>(1,433,776)</u>	<u>(22,923,117)</u>	<u>25,859,131</u>
<b>Protective services</b>									
Forest Grove	1,779,993	-	-	1,779,993	(669,527)	-	(61,510)	(731,037)	1,048,956
108 Mile House	1,702,726	-	-	1,702,726	(948,834)	-	(59,692)	(1,008,526)	694,200
Red Bluff	350,383	-	-	350,383	(235,385)	-	(4,271)	(239,656)	110,727
Bouchie Lake	1,637,287	-	-	1,637,287	(923,392)	-	(39,400)	(962,792)	674,495
Lac La Hache	1,078,153	-	-	1,078,153	(452,745)	-	(36,993)	(489,738)	588,415
Deka Lake	1,619,418	-	-	1,619,418	(451,208)	-	(66,266)	(517,474)	1,101,944
150 Mile House	1,153,412	-	(11,250)	1,142,162	(735,640)	2,500	(46,938)	(760,078)	362,084
Lone Butte	1,476,075	12,416	-	1,488,491	(523,198)	-	(51,113)	(574,311)	914,180
Barlow Creek	760,945	-	-	760,945	(220,904)	-	(29,762)	(250,666)	510,279
West Fraser	876,553	-	-	876,553	(319,501)	-	(25,211)	(344,712)	531,841
Miocena	1,043,622	8,711	-	1,052,333	(496,843)	-	(28,722)	(525,565)	526,768
Ten Mile	1,428,068	-	-	1,428,068	(497,407)	-	(42,356)	(539,763)	888,305
Kersley	1,463,589	209,106	-	1,672,695	(857,415)	-	(55,740)	(913,155)	759,540
Wildwood	968,761	-	-	968,761	(294,060)	-	(32,260)	(326,320)	642,441
Interlakes	2,771,493	532,360	-	3,303,653	(691,199)	-	(111,979)	(803,178)	2,500,675
Central Cariboo Search and Rescue	1,613,671	7,961	-	1,621,632	(629,036)	-	(50,998)	(680,034)	741,598
911 Emergency	318,574	-	-	318,574	(141,084)	-	(7,888)	(148,972)	169,602
	<u>22,042,723</u>	<u>770,554</u>	<u>(11,250)</u>	<u>22,802,027</u>	<u>(9,287,378)</u>	<u>2,500</u>	<u>(751,099)</u>	<u>(10,035,977)</u>	<u>12,766,050</u>

The accompanying notes and schedules are an integral part of this statement.

**CARIBOO REGIONAL DISTRICT**  
**Statement of Tangible Capital Assets**  
**For The Year Ended December 31, 2024**

	<u>Cost Beginning</u>	<u>Additions</u>	<u>Disposals</u>	<u>Cost ending</u>	<u>Accumulated Amortization beginning</u>	<u>Disposals</u>	<u>Provision</u>	<u>Accumulated Amortization ending</u>	<u>Net carrying amount</u>
<b>Recreation</b>									
South Cariboo	\$ 7,416,241	\$ 94,262	\$ -	\$ 7,510,503	\$ (3,525,472)	\$ -	\$ (188,567)	\$ (3,714,039)	\$ 3,796,464
108 Mile Greenbelt	149,149	152,452	-	301,601	(28,456)	-	(8,699)	(37,155)	264,446
Kersley Arena	1,192,789	-	-	1,192,789	(555,858)	-	(37,829)	(593,687)	599,102
Cariboo Memorial Complex	29,327,473	329,535	-	29,657,008	(9,532,377)	-	(823,017)	(10,355,394)	19,301,614
Quesnel Sub-Regional	39,242,036	641,968	-	39,884,004	(13,308,673)	-	(1,014,630)	(14,323,303)	25,560,701
	<u>77,327,688</u>	<u>1,218,217</u>	<u>-</u>	<u>78,545,905</u>	<u>(26,950,836)</u>	<u>-</u>	<u>(2,072,742)</u>	<u>(29,023,578)</u>	<u>49,522,327</u>
<b>Sewer</b>									
Lac La Hache	1,309,752	-	-	1,309,752	(989,852)	-	(10,968)	(1,000,820)	308,932
Pine Valley	1,041,485	27,782	-	1,069,267	(515,767)	-	(23,000)	(538,767)	530,500
Wildwood	1,014,663	-	-	1,014,663	(630,485)	-	(27,685)	(658,171)	356,492
Alexis Creek	534,744	-	-	534,744	(346,097)	-	(7,149)	(353,246)	181,498
Red Bluff	14,413,701	305,153	-	14,718,854	(9,332,965)	-	(258,318)	(9,591,283)	5,127,571
	<u>18,314,345</u>	<u>332,935</u>	<u>-</u>	<u>18,647,280</u>	<u>(11,815,167)</u>	<u>-</u>	<u>(327,120)</u>	<u>(12,142,287)</u>	<u>6,504,993</u>
<b>Water</b>									
Lac La Hache	1,137,770	61,216	-	1,198,986	(713,674)	-	(18,408)	(727,082)	471,904
Forest Grove	530,779	-	-	530,779	(354,174)	-	(7,586)	(361,760)	169,019
Alexis Creek	148,917	-	-	148,917	(99,918)	-	(3,302)	(103,220)	45,697
108 Mile	7,582,850	-	-	7,582,850	(2,596,813)	-	(165,662)	(2,762,475)	4,820,375
Central Alexis Creek	1,650,780	-	-	1,650,780	(439,405)	-	(28,471)	(467,876)	1,182,904
Canim Lake	319,748	-	-	319,748	(137,681)	-	(11,840)	(149,521)	170,227
Horse Lake	899,676	-	-	899,676	(192,963)	-	(16,458)	(209,421)	690,255
Russett Bluff	369,409	-	-	369,409	(222,827)	-	(8,988)	(231,815)	137,594
Gateway	689,139	-	-	689,139	(163,505)	-	(17,217)	(180,722)	508,417
103 Mile Water	804,148	-	-	804,148	(154,518)	-	(15,559)	(170,077)	634,071
Lexington	470,614	-	-	470,614	(79,520)	-	(17,858)	(97,378)	373,236
Benjamin	34,803	-	-	34,803	(5,568)	-	(7,530)	(13,098)	21,705
	<u>14,638,633</u>	<u>61,216</u>	<u>-</u>	<u>14,699,849</u>	<u>(5,160,566)</u>	<u>-</u>	<u>(313,879)</u>	<u>(5,474,445)</u>	<u>9,225,404</u>
<b>Work in progress</b>	<u>6,913,025</u>	<u>2,443,293</u>	<u>(6,622,312)</u>	<u>2,734,006</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,734,006</u>
<b>Total tangible capital assets</b>	<u>\$ 180,598,019</u>	<u>\$ 12,415,880</u>	<u>\$ (6,802,584)</u>	<u>\$ 186,211,315</u>	<u>\$ (74,703,288)</u>	<u>2,500</u>	<u>\$ (4,898,616)</u>	<u>\$ (79,599,404)</u>	<u>\$ 106,611,911</u>

The accompanying notes and schedules are an integral part of this statement

CARIBOO REGIONAL DISTRICT  
Statement of Tangible Capital Assets  
For The Year Ended December 31, 2024

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- a) Contributed tangible capital assets  
The value of contributed tangible capital assets during the year was SNIL (2023 - SNIL).
- b) Write-down of tangible capital assets  
The write-down of tangible capital assets during the year was SNIL (2023 - SNIL)  
An adjustment to the asset retirement obligation during the year was \$- (2023 - \$3,424,596)
- c) Capital leases  
In the current year there are no capital leases included in tangible capital assets

The accompanying notes and schedules are an integral part of this statement.



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**AUDITORS' REPORT ON SUPPLEMENTARY INFORMATION**

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To the Board of Directors of the  
Cariboo Regional District

We have audited and reported separately on the financial statements of the Cariboo Regional District as at December 31, 2024 in accordance with Canadian generally accepted auditing standards.

We conducted our audit for the purpose of forming an opinion on the financial statements taken as a whole. The current year's supplementary information included in Schedules 1 - 16 are presented for purposes of additional information and is not a required part of the financial statements. Such supplementary information has been subjected to the auditing procedures applied in the audit of the financial statements and, in our opinion, is fairly stated in all material respects in relation to the financial statements taken as a whole.

Williams Lake, BC  
May 2, 2025

PMT CHARTERED PROFESSIONAL  
ACCOUNTANTS LLP

## Consolidated

## Statement of Operations

Schedule 1

Year Ended December 31, 2024

	Budget	2024	2023
<b>Revenue</b>			
Requisition - electoral areas	\$ 24,257,064	\$ 31,615,650	\$ 25,843,646
Requisition - municipalities	8,204,275	951,994	3,635,489
Sale of service/user fees/cost recovery	4,648,663	6,741,838	5,890,734
Federal and provincial grants	6,488,060	4,336,749	8,082,493
Other	-	(26,754)	(1,461)
Parcel taxes	917,377	917,065	917,369
Grants in lieu of tax	92,500	-	81,061
Interest	776,357	2,973,046	2,978,616
Actuarial adjustments	-	171,059	287,842
Donations	1,000	9,076	23,336
	<u>45,385,296</u>	<u>47,689,723</u>	<u>47,739,125</u>
<b>Expenses</b>			
Amortization	-	4,898,619	4,896,960
Contract services and consultants	12,569,359	11,658,103	11,713,504
Debt charges	1,849,476	1,418,849	1,340,812
Directors - remunerations and benefits	761,315	772,869	684,285
Directors - training, travel and meetings	208,514	145,686	163,279
Grants and contributions	195,760	114,062	71,383
Insurance	865,904	858,233	774,118
Loss (gain) on disposal of assets	-	5,772	(5,631)
Materials and supplies	2,923,251	2,999,180	3,678,049
Other	899,612	2,016,732	1,492,586
Repairs, maintenance, and utilities	7,685,284	7,305,840	7,157,106
Staff - salary, wages, and benefits	9,538,497	8,480,598	8,348,786
Staff - training, travel and meetings	587,662	508,174	376,630
	<u>38,084,634</u>	<u>41,182,717</u>	<u>40,691,867</u>
Excess (deficiency) of revenue over expenses	7,300,662	6,507,006	7,047,258
Function surplus (deficit), beginning of year	119,891,987	119,891,987	112,844,729
<b>Function surplus (deficit), end of year</b>	<b>\$ 127,192,649</b>	<b>\$ 126,398,993</b>	<b>\$ 119,891,987</b>

## General Services

## Schedule 2

## Statement of Operations

Year Ended December 31, 2024

	Budget	2024	2023
<b>Revenue</b>			
Requisition - electoral areas	\$ 4,230,642	\$ 4,384,011	\$ 3,630,680
Requisition - municipalities	1,099,059	951,994	980,159
Sale of service/user fees/cost recovery	177,500	(305,960)	(312,113)
Federal and provincial grants	440,000	424,827	781,751
Other	-	(112)	-
Grants in lieu of tax	92,500	-	81,061
Interest	97,450	766,603	901,224
	<u>6,137,151</u>	<u>6,221,363</u>	<u>6,062,762</u>
<b>Expenses</b>			
Amortization	-	132,903	140,285
Contract services and consultants	229,450	203,832	248,241
Debt charges	565,530	571,835	563,539
Directors - remunerations and benefits	758,315	769,406	681,856
Directors - training, travel and meetings	202,984	137,259	160,106
Insurance	85,500	62,542	87,437
Materials and supplies	738,530	539,546	641,898
Other	502,946	1,106,783	323,642
Repairs, maintenance, and utilities	169,505	89,846	102,566
Staff - salary wages, and benefits	3,069,437	2,589,788	2,435,558
Staff - training, travel and meetings	132,350	97,973	116,447
	<u>6,454,547</u>	<u>6,301,713</u>	<u>5,501,575</u>
Excess (deficiency) of revenue over expenses	(317,396)	(80,350)	561,187
Function surplus (deficit), beginning of year	4,419,153	4,419,153	3,857,966
Function surplus (deficit), end of year	<u>\$ 4,101,757</u>	<u>\$ 4,338,803</u>	<u>\$ 4,419,153</u>

## General Services

## Statement of Operations

Year Ended December 31, 2024

	Administrative Services	Electoral area Administrative	Feasibility Study	Governance
<b>Revenue</b>				
Requisition - electoral areas	\$ 825,804	\$ 3,200,857	\$ -	\$ 357,350
Requisition - municipalities	380,159	-	-	-
Sale of service/user fees/cost recovery	(306,432)	472	-	-
Federal and provincial grants	38,700	386,127	-	-
Interest	601,297	150,693	(87)	14,250
	<u>1,539,528</u>	<u>3,738,149</u>	<u>(87)</u>	<u>371,600</u>
<b>Expenses</b>				
Amortization	132,903	-	-	-
Contract services and consultants	129,276	57,377	-	17,179
Directors - remunerations and benefits	68,375	440,836	-	260,195
Directors - training, travel and meetings	2,649	23,620	-	110,990
Insurance	22,013	37,270	-	3,259
Materials and supplies	335,700	203,234	-	724
Other	66,437	1,038,589	-	(258)
Repairs, maintenance, and utilities	22,430	67,416	-	-
Staff - salary, wages, and benefits	639,766	1,950,022	-	-
Staff - training, travel and meetings	41,355	56,618	-	-
	<u>1,460,904</u>	<u>3,874,982</u>	<u>-</u>	<u>392,089</u>
Excess (deficiency) of revenue over expenses	78,624	(136,833)	(87)	(20,489)
Function surplus (deficit), beginning of year	2,988,436	1,042,300	215,398	69,321
<b>Function surplus (deficit), end of year</b>	<u>\$ 3,067,060</u>	<u>\$ 905,467</u>	<u>\$ 215,311</u>	<u>\$ 48,832</u>

The accompanying notes and schedules are an integral part of this statement.

General Services

Statement of Operations

Year Ended December 31, 2024

	Municipal Finance	Rural Feasibility Study
<b>Revenue</b>		
Requisition - municipalities	\$ 571,835	\$ -
Interest	-	450
	<u>571,835</u>	<u>450</u>
<b>Expenses</b>		
Debt charges	571,835	-
Other	-	2,015
	<u>571,835</u>	<u>2,015</u>
Excess (deficiency) of revenue over expenses	-	(1,565)
Function surplus (deficit), beginning of year	-	103,698
<b>Function surplus (deficit), end of year</b>	<b>\$ -</b>	<b>\$ 102,133</b>

## Development Services

Schedule 3

## Statement of Operations

Year Ended December 31, 2024

	Budget	2024	2023
<b>Revenue</b>			
Requisition - electoral areas	\$ 1,082,701	\$ 1,082,701	\$ 1,012,540
Sale of service/user fees/cost recovery	474,428	574,149	670,821
Federal and provincial grants	327,132	196,845	75,322
Interest	52,658	138,378	138,442
	<u>1,936,919</u>	<u>1,992,073</u>	<u>1,897,125</u>
<b>Expenses</b>			
Amortization	-	50,650	27,693
Contract services and consultants	309,000	88,452	142,167
Directors - remunerations and benefits	3,000	3,463	2,429
Directors - training, travel and meetings	5,530	2,782	3,173
Insurance	17,725	21,010	13,953
Materials and supplies	52,065	45,479	74,703
Other	46,541	35,304	39,756
Repairs, maintenance, and utilities	76,193	72,979	79,099
Staff - salary, wages, and benefits	1,425,957	1,267,833	1,226,696
Staff - training, travel and meetings	36,614	19,610	29,353
	<u>1,972,625</u>	<u>1,607,562</u>	<u>1,639,022</u>
Excess (deficiency) of revenue over expenses	(35,706)	384,511	258,103
Function surplus (deficit), beginning of year	<u>2,938,824</u>	<u>2,938,824</u>	<u>2,680,721</u>
Function surplus (deficit), end of year	<u>\$ 2,903,118</u>	<u>\$ 3,323,335</u>	<u>\$ 2,938,824</u>

## Development Services

## Statement of Operations

Year Ended December 31, 2024

	Building Inspection	Bylaw Enforcement	Planning
<b>Revenue</b>			
Requisition - electoral areas	\$ 259,337	\$ 176,810	\$ 646,554
Sale of service/user fees/cost recovery	532,797	820	40,532
Federal and provincial grants	-	-	196,845
Interest	66,375	16,732	55,271
	<u>858,509</u>	<u>194,362</u>	<u>939,202</u>
<b>Expenses</b>			
Amortization	32,135	18,515	-
Contract services and consultants	41,951	20,125	26,376
Directors - remunerations and benefits	-	-	3,463
Directors - training, travel and meetings	-	-	2,782
Insurance	14,038	1,116	5,856
Materials and supplies	33,565	3,164	8,750
Other	9,727	5,915	19,662
Repairs, maintenance, and utilities	34,297	23,972	14,710
Staff - salary, wages, and benefits	576,468	148,211	543,154
Staff - training, travel and meetings	11,495	1,040	7,075
	<u>753,676</u>	<u>222,058</u>	<u>631,828</u>
Excess (deficiency) of revenue over expenses	104,833	(27,696)	307,374
Function surplus (deficit), beginning of year	<u>1,649,991</u>	<u>396,789</u>	<u>892,044</u>
<b>Function surplus (deficit), end of year</b>	<u>\$ 1,754,824</u>	<u>\$ 369,093</u>	<u>\$ 1,199,418</u>

## Environmental Services

## Schedule 4

## Statement of Operations

Year Ended December 31, 2024

	Budget	2024	2023
<b>Revenue</b>			
Requisition - electoral areas	\$ 5,192,918	\$ 5,518,208	\$ 4,818,635
Requisition - municipalities	325,289	-	323,514
Sale of service/user fees/cost recovery	2,054,812	3,520,236	1,767,317
Federal and provincial grants	1,273,800	433,207	406,641
Other	-	(22,790)	-
Interest	233,850	536,036	438,231
Actuarial adjustments	-	-	106,212
	<u>9,080,669</u>	<u>9,984,897</u>	<u>7,860,550</u>
<b>Expenses</b>			
Amortization	-	797,063	745,511
Contract services and consultants	1,616,534	1,427,961	1,511,769
Debt charges	-	-	49,567
Insurance	67,916	67,362	58,904
Materials and supplies	61,426	51,986	125,314
Other	97,980	52,603	75,224
Repairs, maintenance, and utilities	5,204,587	5,257,065	4,933,427
Staff - salary, wages, and benefits	697,567	586,680	497,540
Staff - training, travel and meetings	35,230	26,966	27,668
	<u>7,781,240</u>	<u>8,267,686</u>	<u>8,024,924</u>
Excess (deficiency) of revenue over expenses	1,299,429	1,717,211	(164,374)
Function surplus (deficit), beginning of year	12,613,849	12,613,849	12,778,223
<b>Function surplus (deficit), end of year</b>	<b>\$ 12,842,063</b>	<b>\$ 14,331,060</b>	<b>\$ 12,613,849</b>

## Environmental Services

## Statement of Operations

Year Ended December 31, 2024

	Invasive Plant Strategy	Rural Refuse	Solid Waste Management
<b>Revenue</b>			
Requisition - electoral areas	\$ 283,666	\$ 5,220,189	\$ 14,353
Sale of service/user fees/cost recovery	421,471	3,098,765	-
Federal and provincial grants	193,600	239,607	-
Other	-	(22,790)	-
Interest	34,830	499,076	2,130
	<u>933,567</u>	<u>9,034,847</u>	<u>16,483</u>
<b>Expenses</b>			
Contract services and consultants	623,920	804,041	-
Insurance	6,716	60,394	252
Materials and supplies	24,189	27,799	(2)
Other	1,473	51,130	-
Repairs, maintenance, and utilities	48,394	5,208,671	-
Staff - salary, wages, and benefits	175,046	403,592	8,042
Staff - training, travel and meetings	2,988	23,978	-
	<u>882,726</u>	<u>7,376,668</u>	<u>8,292</u>
Excess (deficiency) of revenue over expenses	50,841	1,658,179	8,191
Function surplus (deficit), beginning of year	<u>240,227</u>	<u>12,339,759</u>	<u>33,863</u>
Function surplus (deficit), end of year	<u>\$ 291,068</u>	<u>\$ 13,997,938</u>	<u>\$ 42,054</u>

## Area Administration

## Schedule 5

## Statement of Operations

Year Ended December 31, 2024

	Budget	2024	2023
<b>Revenue</b>			
Requisition - electoral areas	\$ 12,297	\$ 12,297	\$ 27,167
Interest	230	3,945	3,660
	<u>12,527</u>	<u>16,242</u>	<u>30,827</u>
<b>Expenses</b>			
Directors - training, travel and meetings	-	5,645	-
Grants and contributions	60,000	12,084	6,823
	<u>60,000</u>	<u>17,729</u>	<u>6,823</u>
Excess (deficiency) of revenue over expenses	(47,473)	(1,487)	24,004
Function surplus (deficit), beginning of year	92,675	92,675	68,671
Function surplus (deficit), end of year	\$ <u>45,202</u>	\$ <u>91,188</u>	\$ <u>92,675</u>

The accompanying notes and schedules are an integral part of this statement.

## Area Administration

## Statement of Operations

Year Ended December 31, 2024

	Area A	Area B	Area C	Area D
<b>Revenue</b>				
Requisition - electoral areas	\$ 2,578	\$ 3,946	\$ -	\$ -
Interest	362	300	368	350
	<u>2,940</u>	<u>4,246</u>	<u>368</u>	<u>350</u>
<b>Expenses</b>				
Directors - training, travel and meetings	-	2,269	-	291
Grants and contributions	-	2,489	332	1,554
	-	<u>4,758</u>	<u>332</u>	<u>1,845</u>
Excess (deficiency) of revenue over expenses	2,940	(512)	36	(1,495)
Function surplus (deficit), beginning of year	<u>7,776</u>	<u>6,360</u>	<u>10,013</u>	<u>8,738</u>
Function surplus (deficit), end of year	<u>\$ 10,716</u>	<u>\$ 5,848</u>	<u>\$ 10,049</u>	<u>\$ 7,243</u>

The accompanying notes and schedules are an integral part of this statement.

## Area Administration

## Statement of Operations

Year Ended December 31, 2024

	Area E	Area F	Area G	Area H
<b>Revenue</b>				
Requisition - electoral areas	\$ 2,339	\$ -	\$ -	\$ -
Interest	311	329	327	330
	<u>2,650</u>	<u>329</u>	<u>327</u>	<u>330</u>
<b>Expenses</b>				
Directors - training, travel and meetings	2,570	-	475	-
Grants and contributions	2,492	45	-	-
	<u>5,062</u>	<u>45</u>	<u>475</u>	<u>-</u>
Excess (deficiency) of revenue over expenses	(2,412)	284	(148)	330
Function surplus (deficit), beginning of year	<u>7,071</u>	<u>7,868</u>	<u>7,841</u>	<u>7,913</u>
Function surplus (deficit), end of year	<u>\$ 4,659</u>	<u>\$ 8,152</u>	<u>\$ 7,693</u>	<u>\$ 8,243</u>

The accompanying notes and schedules are an integral part of this statement.

Area Administration

Statement of Operations

Year Ended December 31, 2024

	Area I	Area J	Area K	Area L
<b>Revenue</b>				
Requisition - electoral areas	\$ -	\$ -	\$ 3,434	\$ -
Interest	326	326	290	326
	<u>326</u>	<u>326</u>	<u>3,724</u>	<u>326</u>
Directors - training, travel and meetings	-	-	40	-
Grants and contributions	-	3,907	1,267	-
<b>Expenses</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	-	3,907	1,307	-
Excess (deficiency) of revenue over expenses	326	(3,581)	2,417	326
Function surplus (deficit), beginning of year	<u>7,789</u>	<u>7,789</u>	<u>5,728</u>	<u>7,789</u>
Function surplus (deficit), end of year	<u>\$ 8,115</u>	<u>\$ 4,208</u>	<u>\$ 8,145</u>	<u>\$ 8,115</u>

CARIBOO REGIONAL DISTRICT  
 Economic Development and Contributions  
 Statement of Operations  
 Year Ended December 31, 2024

	Budget	2024	2023
<b>Revenue</b>			
Requisition - electoral areas	\$ 348,336	\$ 448,336	\$ 430,975
Sale of service/user fees/cost recovery	-	2,302	-
Federal and provincial grants	15,000	-	70,000
Parcel taxes	60,000	59,970	61,130
Interest	3,779	36,824	29,685
	<u>427,115</u>	<u>547,432</u>	<u>591,790</u>
<b>Expenses</b>			
Contract services and consultants	492,425	441,561	459,813
Other	-	529	70
Staff - training, travel and meetings	-	248	432
	<u>492,425</u>	<u>442,338</u>	<u>460,315</u>
Excess (deficiency) of revenue over expenses	(65,310)	105,094	131,475
Function surplus (deficit), beginning of year	669,556	669,556	538,081
<b>Function surplus (deficit), end of year</b>	<b>\$ <u>621,056</u></b>	<b>\$ <u>774,650</u></b>	<b>\$ <u>669,556</u></b>

## Economic Development and Contributions

## Statement of Operations

Year Ended December 31, 2024

	Area D-F-J-K Economic Development	Central Cariboo Cemetery	Central Cariboo Handydart	Central Cariboo Victim Services
<b>Revenue</b>				
Requisition - electoral areas	\$ 100,000	\$ 19,000	\$ 11,500	\$ 29,000
Sale of service/user fees/cost recovery	2,302	-	-	-
Interest	11,101	890	494	1,551
	<u>113,403</u>	<u>19,890</u>	<u>11,994</u>	<u>30,551</u>
<b>Expenses</b>				
Contract services and consultants	78,599	19,151	11,000	24,762
Other	69	-	-	-
	<u>78,668</u>	<u>19,151</u>	<u>11,000</u>	<u>24,762</u>
Excess (deficiency) of revenue over expenses	34,735	739	994	5,789
Function surplus (deficit), beginning of year	<u>252,201</u>	<u>9,738</u>	<u>4,580</u>	<u>23,037</u>
Function surplus (deficit), end of year	<u>\$ 286,936</u>	<u>\$ 10,477</u>	<u>\$ 5,574</u>	<u>\$ 28,826</u>

The accompanying notes and schedules are an integral part of this statement

CARIBOO REGIONAL DISTRICT  
 Economic Development and Contributions  
 Statement of Operations  
 Year Ended December 31, 2024

	North Cariboo Cemetery	North Cariboo Economic Dev.	North Cariboo Handydart	North Cariboo Transit
<b>Revenue</b>				
Requisition - electoral areas	\$ 90,000	\$ 40,000	\$ 79,470	\$ 7,116
Interest	<u>3,837</u>	<u>5,629</u>	<u>2,582</u>	<u>343</u>
	<u>93,837</u>	<u>45,629</u>	<u>82,052</u>	<u>7,459</u>
<b>Expenses</b>				
Contract services and consultants	78,153	29,245	78,034	7,433
Other	<u>-</u>	<u>460</u>	<u>-</u>	<u>-</u>
	<u>78,153</u>	<u>29,705</u>	<u>78,034</u>	<u>7,433</u>
Excess (deficiency) of revenue over expenses	15,684	15,924	4,018	26
Function surplus (deficit), beginning of year	<u>29,913</u>	<u>135,481</u>	<u>2,890</u>	<u>3,601</u>
Function surplus (deficit), end of year	<u>\$ 45,597</u>	<u>\$ 151,405</u>	<u>\$ 6,908</u>	<u>\$ 3,627</u>

The accompanying notes and schedules are an integral part of this statement.

CARIBOO REGIONAL DISTRICT  
 Economic Development and Contributions  
 Statement of Operations  
 Year Ended December 31, 2024

	South Cariboo Cemetery	South Cariboo Economic Dev.	South Cariboo Transit
<b>Revenue</b>			
Requisition - electoral areas	\$ 8,500	\$ 63,750	\$ -
Parcel taxes	-	-	59,970
Interest	800	5,760	3,837
	<u>9,300</u>	<u>69,510</u>	<u>63,807</u>
<b>Expenses</b>			
Contract services and consultants	7,000	75,623	32,561
Staff - training, travel and meetings	-	248	-
	<u>7,000</u>	<u>75,871</u>	<u>32,561</u>
Excess (deficiency) of revenue over expenses	2,300	(6,361)	31,246
Function surplus (deficit), beginning of year	<u>16,607</u>	<u>129,870</u>	<u>61,638</u>
<b>Function surplus (deficit), end of year</b>	<b><u>\$ 18,907</u></b>	<b><u>\$ 123,509</u></b>	<b><u>\$ 92,884</u></b>

The accompanying notes and schedules are an integral part of this statement

## Grants For Assistance

Schedule 7

## Statement of Operations

Year Ended December 31, 2024

	Budget	2024	2023
<b>Revenue</b>			
Requisition - electoral areas	\$ 91,724	\$ 91,724	\$ 56,365
Interest	220	6,203	5,478
	<u>91,944</u>	<u>97,927</u>	<u>61,843</u>
<b>Expenses</b>			
Grants and contributions	<u>135,760</u>	<u>101,978</u>	<u>64,560</u>
	135,760	101,978	64,560
Excess (deficiency) of revenue over expenses	(43,816)	(4,051)	(2,717)
Function surplus (deficit), beginning of year	<u>83,529</u>	<u>83,529</u>	<u>86,246</u>
<b>Function surplus (deficit), end of year</b>	<b>\$ <u>39,713</u></b>	<b>\$ <u>79,478</u></b>	<b>\$ <u>83,529</u></b>

The accompanying notes and schedules are an integral part of this statement.

## Grants For Assistance

## Statement of Operations

Year Ended December 31, 2024

	Area A	Area B	Area C	Area D
<b>Revenue</b>				
Requisition - electoral areas	\$ 5,023	\$ 9,126	\$ 673	\$ 1,291
Interest	<u>470</u>	<u>518</u>	<u>315</u>	<u>537</u>
	<u>5,493</u>	<u>9,644</u>	<u>988</u>	<u>1,828</u>
<b>Expenses</b>				
Grants and contributions	<u>5,738</u>	<u>6,192</u>	<u>960</u>	<u>7,917</u>
	<u>5,738</u>	<u>6,192</u>	<u>960</u>	<u>7,917</u>
Excess (deficiency) of revenue over expenses	(245)	3,452	28	(6,089)
Function surplus (deficit), beginning of year	<u>7,382</u>	<u>8,997</u>	<u>7,855</u>	<u>11,248</u>
Function surplus (deficit), end of year	<u>\$ 7,137</u>	<u>\$ 12,449</u>	<u>\$ 7,883</u>	<u>\$ 5,159</u>

The accompanying notes and schedules are an integral part of this statement.

## Grants For Assistance

## Statement of Operations

Year Ended December 31, 2024

	Area E	Area F	Area G	Area H
<b>Revenue</b>				
Requisition - electoral areas	\$ 10,330	\$ 16,460	\$ 23,450	\$ 6,210
Interest	459	667	1,069	482
	<u>10,789</u>	<u>17,127</u>	<u>24,519</u>	<u>6,692</u>
<b>Expenses</b>				
Grants and contributions	<u>9,344</u>	<u>14,408</u>	<u>25,292</u>	<u>5,367</u>
	<u>9,344</u>	<u>14,408</u>	<u>25,292</u>	<u>5,367</u>
Excess (deficiency) of revenue over expenses	1,445	2,719	(773)	1,325
Function surplus (deficit), beginning of year	<u>3,375</u>	<u>3,904</u>	<u>7,466</u>	<u>7,118</u>
<b>Function surplus (deficit), end of year</b>	<u>\$ 4,820</u>	<u>\$ 6,623</u>	<u>\$ 6,693</u>	<u>\$ 8,443</u>

The accompanying notes and schedules are an integral part of this statement.

## Grants For Assistance

## Statement of Operations

Year Ended December 31, 2024

	Area I	Area J	Area K	Area L
<b>Revenue</b>				
Requisition - electoral areas	\$ -	\$ 2,395	\$ 2,081	\$ 14,685
Interest	381	187	381	737
	<u>381</u>	<u>2,582</u>	<u>2,462</u>	<u>15,422</u>
<b>Expenses</b>				
Grants and contributions	1,711	3,100	5,432	16,516
	<u>1,711</u>	<u>3,100</u>	<u>5,432</u>	<u>16,516</u>
Excess (deficiency) of revenue over expenses	(1,330)	(518)	(2,970)	(1,094)
Function surplus (deficit), beginning of year	8,946	3,430	7,476	6,332
<b>Function surplus (deficit), end of year</b>	<b><u>\$ 7,616</u></b>	<b><u>\$ 2,912</u></b>	<b><u>\$ 4,506</u></b>	<b><u>\$ 5,238</u></b>

The accompanying notes and schedules are an integral part of this statement.

## Airports

## Schedule 8

## Statement of Operations

Year Ended December 31, 2024

	Budget	2024	2023
<b>Revenue</b>			
Requisition - electoral areas	\$ 1,006,794	\$ 1,121,117	\$ 514,923
Requisition - municipalities	114,323	-	48,215
Sale of service/user fees/cost recovery	300,739	497,290	993,022
Federal and provincial grants	663,456	411,717	4,731,923
Interest	6,881	113,913	109,407
	<u>2,092,193</u>	<u>2,144,037</u>	<u>6,397,490</u>
<b>Expenses</b>			
Amortization	-	236,743	119,295
Contract services and consultants	345,800	307,910	337,791
Debt charges	574,698	132,297	-
Insurance	24,314	24,912	24,555
Materials and supplies	191,250	411,047	784,472
Other	5,045	2,798	450
Repairs, maintenance, and utilities	77,123	57,902	52,543
Staff - salary, wages, and benefits	29,360	25,009	25,786
Staff - training, travel and meetings	6,500	2,110	3,011
	<u>1,254,090</u>	<u>1,200,728</u>	<u>1,347,903</u>
Excess (deficiency) of revenue over expenses	838,103	943,309	5,049,587
Function surplus (deficit), beginning of year	9,176,123	9,176,123	4,126,536
<b>Function surplus (deficit), end of year</b>	<b>\$ <u>10,014,226</u></b>	<b>\$ <u>10,119,432</u></b>	<b>\$ <u>9,176,123</u></b>

The accompanying notes and schedules are an integral part of this statement.

## Airports

## Statement of Operations

Year Ended December 31, 2024

	North Cariboo Airport	Anahim Airstrip	Likely Community Services	South Cariboo Airport
<b>Revenue</b>				
Requisition - electoral areas	\$ 70,000	\$ 52,466	\$ 28,322	\$ 970,329
Sale of service/user fees/cost recovery	-	274,339	-	222,951
Federal and provincial grants	-	411,717	-	-
Interest	2,725	25,307	2,386	83,495
	<u>72,725</u>	<u>763,829</u>	<u>30,708</u>	<u>1,276,775</u>
<b>Expenses</b>				
Amortization	-	93,197	1,910	141,636
Contract services and consultants	68,501	88,023	81	151,305
Debt charges	-	-	-	132,297
Insurance	-	9,233	4,946	10,733
Materials and supplies	-	201,975	-	209,072
Other	-	99	1,176	1,523
Repairs, maintenance, and utilities	-	18,853	13,158	25,891
Staff - salary, wages, and benefits	-	8,336	3,335	13,338
Staff - training, travel and meetings	-	1,192	-	918
	<u>68,501</u>	<u>420,908</u>	<u>24,606</u>	<u>686,713</u>
Excess (deficiency) of revenue over expenses	4,224	342,921	6,102	590,062
Function surplus (deficit), beginning of year	16,693	2,049,827	83,975	7,025,628
Function surplus (deficit), end of year	<u>\$ 20,917</u>	<u>\$ 2,392,748</u>	<u>\$ 90,077</u>	<u>\$ 7,615,690</u>

The accompanying notes and schedules are an integral part of this statement.

CARIBOO REGIONAL DISTRICT  
 Protective Services & Emergency Planning  
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	Budget	2024	2023
<b>Revenue</b>			
Requisition - electoral areas	\$ 6,007,606	\$ 6,359,007	\$ 5,703,407
Requisition - municipalities	351,400	-	213,671
Sale of service/user fees/cost recovery	110,128	616,380	1,180,586
Federal and provincial grants	10,400	444,554	195,069
Other	-	(1,229)	-
Parcel taxes	144,524	144,524	144,524
Interest	165,045	395,760	391,849
Actuarial adjustments	-	30,747	19,483
Donations	-	8,000	12,258
	<u>6,789,103</u>	<u>7,997,743</u>	<u>7,860,847</u>
<b>Expenses</b>			
Amortization	-	751,102	740,705
Contract services and consultants	2,720,138	2,618,790	2,265,754
Debt charges	142,055	145,731	141,239
Insurance	271,168	280,463	235,220
Loss on disposal of assets	-	5,772	(5,631)
Materials and supplies	1,022,171	810,375	814,382
Other	73,300	456,081	437,379
Repairs, maintenance, and utilities	744,379	727,118	727,045
Staff - salary, wages, and benefits	1,130,144	1,235,363	1,399,678
Staff - training, travel and meetings	308,856	321,274	163,045
	<u>6,412,211</u>	<u>7,352,069</u>	<u>6,918,816</u>
Excess (deficiency) of revenue over expenses	376,892	645,674	942,031
Function surplus (deficit), beginning of year	15,262,024	15,262,024	14,319,993
<b>Function surplus (deficit), end of year</b>	<b>\$ 15,638,916</b>	<b>\$ 15,907,698</b>	<b>\$ 15,262,024</b>

CARIBOO REGIONAL DISTRICT  
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	911 Emergency Telephone	100 Mile House Fire	108 Mile Ranch Fire	150 Mile House Fire
<b>Revenue</b>				
Requisition - electoral areas	\$ 693,531	\$ 258,409	\$ 340,410	\$ 301,513
Sale of service/user fees/cost recovery	39,479	-	9,137	35,025
Federal and provincial grants	-	-	26,231	25,600
Other	(111)	-	(93)	(93)
Interest	48,076	11,298	24,078	26,388
	<u>780,975</u>	<u>269,707</u>	<u>399,763</u>	<u>388,433</u>
<b>Expenses</b>				
Amortization	7,888	-	59,692	46,940
Contract services and consultants	529,603	270,245	80,600	61,679
Debt charges	-	-	-	4,181
Insurance	5,542	1,910	21,384	18,186
Loss (gain) on disposal of assets	-	-	-	5,772
Materials and supplies	77,670	32	65,362	76,466
Other	1,221	-	29,676	36,975
Repairs, maintenance, and utilities	17,745	-	40,168	52,264
Staff - salary, wages, and benefits	50,363	-	43,659	28,534
Staff - training, travel and meetings	3,437	-	22,910	25,396
	<u>693,469</u>	<u>272,187</u>	<u>363,451</u>	<u>356,393</u>
Excess (deficiency) of revenue over expenses	87,506	(2,480)	36,312	32,040
Function surplus (deficit), beginning of year	<u>1,001,380</u>	<u>63,752</u>	<u>1,190,344</u>	<u>907,633</u>
<b>Function surplus (deficit), end of year</b>	<b>\$ <u>1,088,886</u></b>	<b>\$ <u>61,272</u></b>	<b>\$ <u>1,226,656</u></b>	<b>\$ <u>939,673</u></b>

The accompanying notes and schedules are an integral part of this statement.

CARIBOO REGIONAL DISTRICT  
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	Barlow Creek Fire	Bouchie Lake Fire	Central Cariboo Search and Rescue	Deka Lake Fire
<b>Revenue</b>				
Requisition - electoral areas	\$ 163,913	\$ 233,932	\$ 269,021	\$ 270,574
Sale of service/user fees/cost recovery	625	-	55,844	6,156
Federal and provincial grants	27,900	25,663	-	27,722
Other	(93)	(93)	-	(93)
Parcel taxes	19,375	-	-	-
Interest	11,456	12,449	16,091	18,597
Actuarial adjustments	1,048	-	-	3,246
Donations	-	5,000	-	-
	<u>224,224</u>	<u>276,951</u>	<u>340,956</u>	<u>326,202</u>
<b>Expenses</b>				
Amortization	29,762	39,402	50,998	66,266
Contract services and consultants	38,963	34,901	43,865	27,747
Debt charges	6,146	14,871	4,462	20,799
Insurance	13,718	16,428	26,931	19,192
Materials and supplies	46,424	34,658	74,025	70,702
Other	39,762	34,785	3,289	23,984
Repairs, maintenance, and utilities	32,933	24,562	62,082	36,728
Staff - salary, wages, and benefits	28,534	28,534	16,465	28,534
Staff - training, travel and meetings	18,493	15,496	47,381	17,746
	<u>254,735</u>	<u>243,637</u>	<u>329,498</u>	<u>311,698</u>
Excess (deficiency) of revenue over expenses	(30,511)	33,314	11,458	14,504
Function surplus (deficit), beginning of year	545,672	609,575	972,478	890,947
Function surplus (deficit), end of year	<u>\$ 515,161</u>	<u>\$ 642,889</u>	<u>\$ 983,936</u>	<u>\$ 905,451</u>

CARIBOO REGIONAL DISTRICT  
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	Electoral area Emergency Planning	Forest Grove Fire	Interlakes Fire	Kersley Fire
<b>Revenue</b>				
Requisition - electoral areas	\$ 654,567	\$ 283,837	\$ 384,105	\$ 202,133
Sale of service/user fees/cost recovery	259,695	1,943	45,623	39
Federal and provincial grants	114,179	26,395	26,112	21,161
Other	-	(93)	(93)	(93)
Parcel taxes	-	27,601	84,696	-
Interest	36,988	17,318	8,967	17,724
Actuarial adjustments	-	6,023	6,372	4,379
Donations	-	-	3,000	-
	<u>1,065,429</u>	<u>363,024</u>	<u>558,782</u>	<u>245,343</u>
<b>Expenses</b>				
Amortization	-	61,509	111,979	55,740
Contract services and consultants	57,076	35,907	97,529	35,243
Debt charges	-	18,600	25,113	9,146
Insurance	4,148	16,056	28,930	14,430
Materials and supplies	40,491	43,576	82,063	48,144
Other	66,605	33,135	31,358	24,826
Repairs, maintenance, and utilities	32,056	46,317	99,890	32,225
Staff - salary, wages, and benefits	753,847	28,534	28,621	28,534
Staff - training, travel and meetings	39,692	17,289	23,349	8,686
	<u>993,915</u>	<u>300,923</u>	<u>528,832</u>	<u>256,974</u>
Excess (deficiency) of revenue over expenses	71,514	62,101	29,950	(11,631)
Function surplus (deficit), beginning of year	<u>514,618</u>	<u>847,861</u>	<u>1,320,878</u>	<u>717,870</u>
<b>Function surplus (deficit), end of year</b>	<b><u>\$ 586,132</u></b>	<b><u>\$ 909,962</u></b>	<b><u>\$ 1,350,828</u></b>	<b><u>\$ 706,239</u></b>

CARIBOO REGIONAL DISTRICT  
 Protective Services & Emergency Planning  
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 Year Ended December 31, 2024

32.4

	Lac La Hache Fire	Lone Butte Fire	Miocene Fire	North Cariboo Highway Rescue
<b>Revenue</b>				
Requisition - electoral areas	\$ 253,469	\$ 231,041	\$ 206,328	\$ 12,250
Sale of service/user fees/cost recovery	3,399	500	123,907	-
Federal and provincial grants	20,162	16,419	18,038	-
Other	-	(93)	-	-
Interest	13,325	16,788	17,926	427
Actuarial adjustments	2,054	4,379	-	-
	<u>292,409</u>	<u>269,034</u>	<u>366,199</u>	<u>12,677</u>
<b>Expenses</b>				
Amortization	36,993	51,112	28,722	-
Contract services and consultants	47,982	53,084	99,034	12,250
Debt charges	9,900	13,474	-	-
Insurance	16,847	14,527	12,543	-
Materials and supplies	44,274	30,243	30,887	-
Other	21,853	18,921	18,245	-
Repairs, maintenance, and utilities	67,892	34,640	49,264	-
Staff - salary, wages, and benefits	28,534	28,534	28,534	-
Staff - training, travel and meetings	16,321	20,440	21,167	-
	<u>290,596</u>	<u>264,975</u>	<u>288,396</u>	<u>12,250</u>
Excess (deficiency) of revenue over expenses	1,813	4,059	77,803	427
Function surplus (deficit), beginning of year	<u>448,336</u>	<u>982,033</u>	<u>1,015,103</u>	<u>1,240</u>
Function surplus (deficit), end of year	<u>\$ 450,149</u>	<u>\$ 986,092</u>	<u>\$ 1,092,906</u>	<u>\$ 1,667</u>

The accompanying notes and schedules are an integral part of this statement

CARIBOO REGIONAL DISTRICT  
 Protective Services & Emergency Planning  
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	North Cariboo Search and Rescue	Red Bluff and Two Mile Flat Fire	Ten Mile Fire	South Cariboo Highway Search and Rescue
<b>Revenue</b>				
Requisition - electoral areas	\$ 18,000	\$ 374,302	\$ 155,974	\$ 35,000
Federal and provincial grants	-	-	17,405	-
Other	-	-	(93)	-
Parcel taxes	-	-	12,852	-
Interest	634	15,999	11,448	1,629
Actuarial adjustments	-	-	1,315	-
	<u>18,634</u>	<u>390,301</u>	<u>198,901</u>	<u>36,629</u>
<b>Expenses</b>				
Amortization	-	4,272	42,356	-
Contract services and consultants	17,950	280,430	31,127	34,999
Debt charges	-	-	7,712	-
Insurance	-	3,788	16,321	-
Materials and supplies	-	548	10,609	-
Other	-	7,031	16,236	-
Repairs, maintenance, and utilities	-	473	24,763	-
Staff - salary, wages, and benefits	-	-	28,534	-
Staff - training, travel and meetings	-	-	5,859	-
	<u>17,950</u>	<u>296,542</u>	<u>183,517</u>	<u>34,999</u>
Excess (deficiency) of revenue over expenses	684	93,759	15,384	1,630
Function surplus (deficit), beginning of year	<u>1,974</u>	<u>295,927</u>	<u>918,617</u>	<u>17,284</u>
Function surplus (deficit), end of year	<u>\$ 2,658</u>	<u>\$ 389,686</u>	<u>\$ 934,001</u>	<u>\$ 18,914</u>

The accompanying notes and schedules are an integral part of this statement

CARIBOO REGIONAL DISTRICT  
 Protective Services & Emergency Planning

Statement of Operations

Year Ended December 31, 2024

	Wells Fire	West Fraser Fire	Wildwood Fire	Williams Lake Rural Contract Fire
<b>Revenue</b>				
Requisition - electoral areas	\$ 1,977	\$ 148,197	\$ 190,031	\$ 646,493
Sale of service/user fees/cost recovery	-	246	34,762	-
Federal and provincial grants	-	18,814	32,753	-
Other	-	(93)	-	-
Interest	106	11,081	12,526	43,386
Actuarial adjustments	-	657	1,274	-
	<u>2,083</u>	<u>178,902</u>	<u>271,346</u>	<u>689,879</u>
<b>Expenses</b>				
Amortization	-	25,212	32,259	-
Contract services and consultants	-	21,526	46,435	630,709
Debt charges	-	3,856	7,471	-
Insurance	-	9,973	15,687	3,922
Materials and supplies	-	15,111	19,090	-
Other	-	10,757	37,422	-
Repairs, maintenance, and utilities	-	19,650	53,118	348
Staff - salary, wages, and benefits	-	28,534	28,534	-
Staff - training, travel and meetings	-	5,455	12,157	-
	<u>-</u>	<u>140,074</u>	<u>252,173</u>	<u>634,979</u>
Excess (deficiency) of revenue over expenses	2,083	38,828	19,173	54,900
Function surplus (deficit), beginning of year	<u>2,577</u>	<u>651,725</u>	<u>613,761</u>	<u>726,637</u>
Function surplus (deficit), end of year	<u>\$ 4,660</u>	<u>\$ 690,553</u>	<u>\$ 632,934</u>	<u>\$ 781,537</u>

The accompanying notes and schedules are an integral part of this statement.

CARIBOO REGIONAL DISTRICT  
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	South Cariboo Search and Rescue	West Chilcotin Search and Rescue	Quesnel/Hixon Soil Erosion Protection
<b>Revenue</b>			
Requisition - electoral areas	\$ 25,000	\$ 5,000	\$ -
Other	-	-	-
Interest	867	172	16
	<u>25,867</u>	<u>5,172</u>	<u>16</u>
<b>Expenses</b>			
Contract services and consultants	<u>25,001</u>	<u>5,000</u>	<u>-</u>
Excess (deficiency) of revenue over expenses	866	172	16
Function surplus (deficit), beginning of year	<u>2,320</u>	<u>478</u>	<u>1,004</u>
Function surplus (deficit), end of year	<u>\$ 3,186</u>	<u>\$ 650</u>	<u>\$ 1,020</u>

The accompanying notes and schedules are an integral part of this statement.

## Street Lighting

Schedule 10

## Statement of Operations

Year Ended December 31, 2024

	Budget	2024	2023
<b>Revenue</b>			
Requisition - electoral areas	\$ 63,341	\$ 63,341	\$ 63,341
Federal and provincial grants	-	-	9,000
Parcel taxes	24,623	24,623	23,770
Interest	2,800	5,394	6,696
	<u>90,764</u>	<u>93,358</u>	<u>102,807</u>
<b>Expenses</b>			
Contract services and consultants	-	32	-
Other	6,250	-	-
Repairs, maintenance, and utilities	84,208	85,964	83,999
	<u>90,458</u>	<u>85,996</u>	<u>83,999</u>
Excess (deficiency) of revenue over expenses	306	7,362	18,808
Function surplus (deficit), beginning of year	81,867	81,867	63,059
Function surplus (deficit), end of year	<u>\$ 82,173</u>	<u>\$ 89,229</u>	<u>\$ 81,867</u>

The accompanying notes and schedules are an integral part of this statement

## Street Lighting

## Statement of Operations

Year Ended December 31, 2024

	140 Mile	Commodore Heights	Copper Ridge	Ester
<b>Revenue</b>				
Requisition - electoral areas	\$ -	\$ -	\$ -	\$ 635
Parcel taxes	1,170	10,750	165	-
Interest	233	179	60	46
	<u>1,403</u>	<u>10,929</u>	<u>225</u>	<u>681</u>
<b>Expenses</b>				
Contract services and consultants	-	-	1	-
Repairs, maintenance, and utilities	1,637	8,312	73	530
	<u>1,637</u>	<u>8,312</u>	<u>74</u>	<u>530</u>
Excess (deficiency) of revenue over expenses	(234)	2,617	151	151
Function surplus (deficit), beginning of year	<u>6,271</u>	<u>(10,238)</u>	<u>1,791</u>	<u>945</u>
Function surplus (deficit), end of year	<u>\$ 6,037</u>	<u>\$ (7,621)</u>	<u>\$ 1,942</u>	<u>\$ 1,096</u>

The accompanying notes and schedules are an integral part of this statement.

## Street Lighting

## Statement of Operations

Year Ended December 31, 2024

	Forest Grove	Gun-a-Noot	Highway 26	Horsefly
<b>Revenue</b>				
Requisition - electoral areas	\$ 8,150	\$ -	\$ 11,071	\$ 2,850
Parcel taxes	-	4,500	-	-
Interest	955	235	746	236
	<u>9,105</u>	<u>4,735</u>	<u>11,817</u>	<u>3,086</u>
<b>Expenses</b>				
Repairs, maintenance, and utilities	<u>7,103</u>	<u>4,050</u>	<u>10,818</u>	<u>2,408</u>
	<u>7,103</u>	<u>4,050</u>	<u>10,818</u>	<u>2,408</u>
Excess (deficiency) of revenue over expenses	2,002	685	999	678
Function surplus (deficit), beginning of year	<u>23,081</u>	<u>3,182</u>	<u>12,303</u>	<u>4,836</u>
Function surplus (deficit), end of year	<u>\$ 25,083</u>	<u>\$ 3,867</u>	<u>\$ 13,302</u>	<u>\$ 5,514</u>

The accompanying notes and schedules are an integral part of this statement

Street Lighting

Statement of Operations

Year Ended December 31, 2024

	Kersley	Lac La Hache	Lone Butte	Pacific Road
<b>Revenue</b>				
Requisition - electoral areas	\$ 6,250	\$ 9,700	\$ 4,045	\$ -
Parcel taxes	-	-	-	5,150
Interest	446	592	319	300
	<u>6,696</u>	<u>10,292</u>	<u>4,364</u>	<u>5,450</u>
<b>Expenses</b>				
Repairs, maintenance, and utilities	<u>6,926</u>	<u>10,594</u>	<u>4,193</u>	<u>4,317</u>
	6,926	10,594	4,193	4,317
Excess (deficiency) of revenue over expenses	(230)	(302)	171	1,133
Function surplus (deficit), beginning of year	<u>7,594</u>	<u>8,678</u>	<u>6,036</u>	<u>4,909</u>
Function surplus (deficit), end of year	<u>\$ 7,364</u>	<u>\$ 8,376</u>	<u>\$ 6,207</u>	<u>\$ 6,042</u>

The accompanying notes and schedules are an integral part of this statement.

## Street Lighting

## Statement of Operations

Year Ended December 31, 2024

	Pine Valley	Shaw Road	Westcoast Wildwood
<b>Revenue</b>			
Requisition - electoral areas	\$ 4,250	\$ 1,140	\$ -
Parcel taxes	-	-	2,888
Interest	324	69	173
	<u>4,574</u>	<u>1,209</u>	<u>3,061</u>
<b>Expenses</b>			
Contract services and consultants	-	-	31
Repairs, maintenance, and utilities	<u>3,651</u>	<u>986</u>	<u>3,913</u>
	<u>3,651</u>	<u>986</u>	<u>3,944</u>
Excess (deficiency) of revenue over expenses	923	223	(883)
Function surplus (deficit), beginning of year	<u>6,329</u>	<u>1,186</u>	<u>1,782</u>
<b>Function surplus (deficit), end of year</b>	<u>\$ 7,252</u>	<u>\$ 1,409</u>	<u>\$ 899</u>

The accompanying notes and schedules are an integral part of this statement

Street Lighting

Statement of Operations

Year Ended December 31, 2024

	Maple Drive	Gook Road
<b>Revenue</b>		
Requisition - electoral areas	\$ 7,250	\$ 8,000
Interest	<u>177</u>	<u>304</u>
	<u>7,427</u>	<u>8,304</u>
<b>Expenses</b>		
Repairs, maintenance, and utilities	<u>6,401</u>	<u>10,053</u>
	<u>6,401</u>	<u>10,053</u>
Excess (deficiency) of revenue over expenses	1,026	(1,749)
Function surplus (deficit), beginning of year	<u>(1,122)</u>	<u>4,307</u>
Function surplus (deficit), end of year	<u>\$ (96)</u>	<u>\$ 2,558</u>

## Recreation

Schedule 11

## Statement of Operations

Year Ended December 31, 2024

	Budget	2024	2023
<b>Revenue</b>			
Requisition - electoral areas	\$ 4,279,144	\$ 9,531,205	\$ 7,529,571
Requisition - municipalities	5,252,062	-	1,222,410
Sale of service/user fees/cost recovery	23,870	326,950	165,635
Federal and provincial grants	360,000	328,073	962,593
Parcel taxes	235,008	235,009	235,009
Interest	58,361	368,172	427,982
Actuarial adjustments	-	101,105	129,164
	<u>10,208,445</u>	<u>10,890,514</u>	<u>10,672,364</u>
<b>Expenses</b>			
Amortization	-	2,072,741	2,290,016
Contract services and consultants	6,478,184	6,080,602	6,109,165
Debt charges	441,000	441,000	462,551
Insurance	296,074	282,681	267,395
Materials and supplies	201,568	390,745	468,349
Other	144,822	294,673	521,666
Repairs, maintenance, and utilities	211,682	138,085	193,898
Staff - salary, wages, and benefits	71,523	68,361	65,286
Staff - training, travel and meetings	3,273	4,335	4,242
	<u>7,848,126</u>	<u>9,773,223</u>	<u>10,382,568</u>
Excess (deficiency) of revenue over expenses	2,360,319	1,117,291	289,796
Function surplus (deficit), beginning of year	44,574,845	44,574,845	44,285,049
<b>Function surplus (deficit), end of year</b>	<b><u>\$ 46,935,164</u></b>	<b><u>\$ 45,692,136</u></b>	<b><u>\$ 44,574,845</u></b>

## Recreation

## Statement of Operations

Year Ended December 31, 2024

	108 Mile Community Hall	108 Mile Greenbelt	Alexis Creek Community Hall	Area F Community Hall
<b>Revenue</b>				
Sale of service/user fees/cost recovery	\$ -	\$ 104,300	\$ -	\$ -
Federal and provincial grants	45,000	-	-	31,023
Parcel taxes	28,000	14,650	5,029	75,000
Interest	2,019	14,261	1,097	4,013
	<u>75,019</u>	<u>133,211</u>	<u>6,126</u>	<u>110,036</u>
<b>Expenses</b>				
Amortization	-	8,698	-	-
Contract services and consultants	607	83,855	118	2,153
Insurance	-	286	-	-
Materials and supplies	52,306	620	-	-
Other	15,533	-	-	55,078
Repairs, maintenance, and utilities	7,649	13,667	-	-
Staff - training, travel and meetings	-	-	-	1
	<u>76,095</u>	<u>107,126</u>	<u>118</u>	<u>57,232</u>
Excess (deficiency) of revenue over expenses	(1,076)	26,085	6,008	52,804
Function surplus (deficit), beginning of year	<u>36,522</u>	<u>581,177</u>	<u>20,700</u>	<u>63,989</u>
Function surplus (deficit), end of year	\$ <u>35,446</u>	\$ <u>607,262</u>	\$ <u>26,708</u>	\$ <u>116,793</u>

The accompanying notes and schedules are an integral part of this statement.

## Recreation

## Statement of Operations

Year Ended December 31, 2024

	Area H Community Hall	Area L Community Hall	Central Cariboo Recreation	Kersley Arena
<b>Revenue</b>				
Requisition - electoral areas	\$ -	\$ -	\$ 3,525,102	\$ 152,050
Sale of service/user fees/cost recovery	-	-	1,000	-
Federal and provincial grants	-	-	41,078	30,000
Parcel taxes	30,750	81,580	-	-
Interest	2,547	4,986	151,201	6,754
Actuarial adjustments	-	-	46,942	-
	<u>33,297</u>	<u>86,566</u>	<u>3,765,323</u>	<u>188,804</u>
<b>Expenses</b>				
Amortization	-	-	823,017	37,829
Contract services and consultants	729	3,752	2,287,731	81,322
Debt charges	-	-	204,750	-
Insurance	-	-	85,150	16,992
Materials and supplies	-	23,206	30,269	16,939
Other	25,667	43,666	47,986	-
Repairs, maintenance, and utilities	22,177	15,522	-	14,224
Staff - salary, wages, and benefits	-	-	25,010	1,668
Staff - training, travel and meetings	-	1	25	463
	<u>48,573</u>	<u>86,147</u>	<u>3,503,938</u>	<u>169,437</u>
Excess (deficiency) of revenue over expenses	(15,276)	419	261,385	19,367
Function surplus (deficit), beginning of year	<u>51,371</u>	<u>74,566</u>	<u>17,079,206</u>	<u>689,191</u>
Function surplus (deficit), end of year	<u>\$ 36,095</u>	<u>\$ 74,985</u>	<u>\$ 17,340,591</u>	<u>\$ 708,558</u>

The accompanying notes and schedules are an integral part of this statement

## Recreation

## Statement of Operations

Year Ended December 31, 2024

	McLeese Lake Community Hall	North Cariboo Recreation and Parks	South Cariboo Arena
<b>Revenue</b>			
Requisition - electoral areas	\$ 25,000	\$ 4,896,759	\$ 932,294
Sale of service/user fees/cost recovery	-	199,430	22,220
Federal and provincial grants	-	140,972	40,000
Interest	1,981	148,987	30,326
Actuarial adjustments	-	54,163	-
	<u>26,981</u>	<u>5,440,311</u>	<u>1,024,840</u>
<b>Expenses</b>			
Amortization	-	1,014,630	188,567
Contract services and consultants	-	3,154,383	465,952
Debt charges	-	236,250	-
Insurance	-	147,652	32,601
Materials and supplies	-	267,281	124
Other	5,961	51,416	49,367
Repairs, maintenance, and utilities	17,823	44,438	2,585
Staff - salary, wages, and benefits	-	25,010	16,673
Staff - training, travel and meetings	-	2,668	1,177
	<u>23,784</u>	<u>4,943,728</u>	<u>757,046</u>
Excess (deficiency) of revenue over expenses	3,197	496,583	267,794
Function surplus (deficit), beginning of year	<u>32,191</u>	<u>21,522,327</u>	<u>4,423,605</u>
Function surplus (deficit), end of year	<u>\$ 35,388</u>	<u>\$ 22,018,910</u>	<u>\$ 4,691,399</u>

The accompanying notes and schedules are an integral part of this statement.

Statement of Operations

Year Ended December 31, 2024

	Budget	2024	2023
<b>Revenue</b>			
Requisition - electoral areas	\$ 1,941,561	\$ 3,003,703	\$ 2,056,042
Requisition - municipalities	1,062,142	-	847,520
Sale of service/user fees/cost recovery	10,000	19,831	19,554
Federal and provincial grants	1,455,772	464,912	579,032
Interest	76,345	176,245	141,774
Donations	1,000	1,076	11,078
	<u>4,546,820</u>	<u>3,665,767</u>	<u>3,655,000</u>
<b>Expenses</b>			
Amortization	-	216,414	213,630
Contract services and consultants	251,600	268,910	401,531
Insurance	40,250	59,861	35,277
Materials and supplies	461,777	411,797	424,988
Other	9,275	21,518	74,435
Repairs, maintenance, and utilities	403,895	299,936	426,995
Staff - salary, wages, and benefits	2,305,807	1,854,029	1,984,672
Staff - training, travel and meetings	32,100	24,598	19,831
	<u>3,504,704</u>	<u>3,157,063</u>	<u>3,581,359</u>
Excess (deficiency) of revenue over expenses	1,042,116	508,704	73,641
Function surplus (deficit), beginning of year	<u>9,034,628</u>	<u>9,034,628</u>	<u>8,960,987</u>
Function surplus (deficit), end of year	<u>\$ 10,076,744</u>	<u>\$ 9,543,332</u>	<u>\$ 9,034,628</u>

CARIBOO REGIONAL DISTRICT  
 Culture, Heritage, and Library Networks

Statement of Operations

Year Ended December 31, 2024

	Central Cariboo Arts and Culture	Heritage	Library Network
<b>Revenue</b>			
Requisition - electoral areas	\$ 232,514	\$ 10,000	\$ 2,761,189
Sale of service/user fees/cost recovery	-	-	19,831
Federal and provincial grants	-	-	464,912
Interest	9,000	1,908	165,337
Donations	-	-	1,076
	<u>241,514</u>	<u>11,908</u>	<u>3,412,345</u>
<b>Expenses</b>			
Amortization	-	-	216,414
Contract services and consultants	229,260	-	39,650
Insurance	-	-	59,861
Materials and supplies	-	-	411,797
Other	-	96	21,422
Repairs, maintenance, and utilities	-	-	299,936
Staff - salary, wages, and benefits	3,334	-	1,850,695
Staff - training, travel and meetings	-	1,839	22,759
	<u>232,594</u>	<u>1,935</u>	<u>2,922,534</u>
Excess (deficiency) of revenue over expenses	8,920	9,973	489,811
Function surplus (deficit), beginning of year	<u>52,042</u>	<u>52,331</u>	<u>8,930,255</u>
Function surplus (deficit), end of year	<u>\$ 60,962</u>	<u>\$ 62,304</u>	<u>\$ 9,420,066</u>

The accompanying notes and schedules are an integral part of this statement.

## Sewer Systems

Schedule 13

## Statement of Operations

Year Ended December 31, 2024

	Budget	2024	2023
<b>Revenue</b>			
Sale of service/user fees/cost recovery	\$ 831,920	\$ 793,549	\$ 743,350
Federal and provincial grants	523,000	116,462	48,675
Other	-	-	(1,278)
Parcel taxes	103,784	103,501	103,498
Interest	51,535	157,191	138,369
Actuarial adjustments	-	5,250	4,309
	<u>1,510,239</u>	<u>1,175,953</u>	<u>1,036,923</u>
<b>Expenses</b>			
Amortization	-	327,120	313,626
Contract services and consultants	86,865	155,159	159,059
Debt charges	24,968	22,901	22,901
Insurance	27,407	30,543	22,924
Materials and supplies	129,182	112,346	195,995
Other	6,282	16,436	6,535
Repairs, maintenance, and utilities	416,968	237,860	238,749
Staff - salary, wages, and benefits	364,331	378,391	334,322
Staff - training, travel and meetings	13,097	5,787	4,726
	<u>1,069,100</u>	<u>1,286,543</u>	<u>1,298,837</u>
Excess (deficiency) of revenue over expenses	441,139	(110,590)	(261,914)
Function surplus (deficit), beginning of year	<u>8,463,933</u>	<u>8,463,933</u>	<u>8,725,847</u>
Function surplus (deficit), end of year	<u>\$ 8,905,072</u>	<u>\$ 8,353,343</u>	<u>\$ 8,463,933</u>

The accompanying notes and schedules are an integral part of this statement.

## Sewer Systems

## Statement of Operations

Year Ended December 31, 2024

	Alexis Creek	Lac La Hache	Pine Valley	Red Bluff
<b>Revenue</b>				
Sale of service/user fees/cost recovery	\$ 18,433	\$ 39,820	\$ 47,015	\$ 643,450
Federal and provincial grants	1,597	31,329	1,727	76,362
Parcel taxes	-	45,965	-	39,283
Interest	15,102	27,749	3,800	102,097
Actuarial adjustments	-	-	-	5,250
	<u>35,132</u>	<u>144,863</u>	<u>52,542</u>	<u>866,442</u>
<b>Expenses</b>				
Amortization	7,150	10,968	22,999	258,318
Contract services and consultants	527	6,246	2,736	142,104
Debt charges	-	-	-	22,901
Insurance	1,346	3,716	2,049	21,423
Materials and supplies	3,797	16,771	6,576	68,160
Other	1,199	3,171	1,014	8,243
Repairs, maintenance, and utilities	12,029	97,873	21,888	86,929
Staff - salary wages, and benefits	15,708	38,716	16,234	263,002
Staff - training, travel and meetings	148	365	153	4,699
	<u>41,904</u>	<u>177,826</u>	<u>73,649</u>	<u>875,779</u>
Excess (deficiency) of revenue over expenses	(6,772)	(32,963)	(21,107)	(9,337)
Function surplus (deficit), beginning of year	<u>539,110</u>	<u>986,995</u>	<u>525,397</u>	<u>5,981,905</u>
Function surplus (deficit), end of year	\$ <u>532,338</u>	\$ <u>954,032</u>	\$ <u>504,290</u>	\$ <u>5,972,568</u>

The accompanying notes and schedules are an integral part of this statement.

## Sewer Systems

## Statement of Operations

Year Ended December 31, 2024

## Wildwood

**Revenue**

Sale of service/user fees/cost recovery	\$	44,831
Federal and provincial grants		5,447
Parcel taxes		18,253
Interest		8,443
		<u>76,974</u>

**Expenses**

Amortization		27,685
Contract services and consultants		3,546
Insurance		2,009
Materials and supplies		17,042
Other		2,809
Repairs, maintenance, and utilities		19,141
Staff - salary, wages, and benefits		44,731
Staff - training, travel and meetings		422
		<u>117,385</u>

Excess (deficiency) of revenue over expenses (40,411)

Function surplus (deficit), beginning of year 430,526

**Function surplus (deficit), end of year \$ 390,115**

## Water Systems

Schedule 14

## Statement of Operations

Year Ended December 31, 2024

	Budget	2024	2023
<b>Revenue</b>			
Sale of service/user fees/cost recovery	\$ 665,266	\$ 697,111	\$ 662,562
Federal and provincial grants	1,419,500	1,516,152	222,487
Other	-	(2,622)	(183)
Parcel taxes	349,438	349,438	349,438
Interest	27,203	268,382	245,819
Actuarial adjustments	-	33,957	28,674
	<u>2,461,407</u>	<u>2,862,418</u>	<u>1,508,797</u>
<b>Expenses</b>			
Amortization	-	313,883	306,199
Contract services and consultants	39,363	64,894	78,214
Debt charges	101,225	105,085	101,015
Insurance	35,550	28,859	28,453
Materials and supplies	65,282	225,859	147,948
Other	7,171	30,001	13,433
Repairs, maintenance, and utilities	296,744	339,085	318,788
Staff - salary, wages, and benefits	444,371	475,144	379,248
Staff - training, travel and meetings	19,642	5,273	7,874
	<u>1,009,348</u>	<u>1,588,083</u>	<u>1,381,172</u>
Excess (deficiency) of revenue over expenses	1,452,059	1,274,335	127,625
Function surplus (deficit), beginning of year	12,480,974	12,480,974	12,353,349
<b>Function surplus (deficit), end of year</b>	<b>\$ 13,933,033</b>	<b>\$ 13,755,309</b>	<b>\$ 12,480,974</b>

## Water Systems

## Statement of Operations

Year Ended December 31, 2024

	103 Mile	108 Mile	Alexis Creek	Canim Lake
<b>Revenue</b>				
Sale of service/user fees/cost recovery	\$ 57,288	\$ 344,192	\$ 28,262	\$ 26,407
Federal and provincial grants	5,499	20,386	751,158	1,367
Parcel taxes	21,125	250,000	5,397	9,480
Interest	11,511	152,707	3,298	5,389
Actuarial adjustments	2,607	20,867	2,365	1,652
	<u>98,030</u>	<u>788,152</u>	<u>790,480</u>	<u>44,295</u>
<b>Expenses</b>				
Amortization	15,560	165,662	31,774	11,841
Contract services and consultants	2,811	42,422	1,239	1,474
Debt charges	11,372	63,000	3,192	3,536
Insurance	1,441	13,104	1,491	2,011
Materials and supplies	11,662	88,955	5,393	3,653
Other	2,595	11,253	1,024	610
Repairs, maintenance, and utilities	18,830	212,509	6,875	4,622
Staff - salary, wages, and benefits	38,716	269,030	13,723	8,993
Staff - training, travel and meetings	365	3,275	129	85
	<u>103,352</u>	<u>869,210</u>	<u>64,840</u>	<u>36,825</u>
Excess (deficiency) of revenue over expenses	(5,322)	(81,058)	725,640	7,470
Function surplus (deficit), beginning of year	<u>547,909</u>	<u>7,465,371</u>	<u>1,296,276</u>	<u>252,032</u>
Function surplus (deficit), end of year	\$ <u>542,587</u>	\$ <u>7,384,313</u>	\$ <u>2,021,916</u>	\$ <u>259,502</u>

The accompanying notes and schedules are an integral part of this statement.

## Water Systems

## Statement of Operations

Year Ended December 31, 2024

	Forest Grove	Gateway	Horse Lake
<b>Revenue</b>			
Sale of service/user fees/cost recovery	\$ 36,474	\$ 13,525	\$ 39,758
Federal and provincial grants	2,171	1,223	33,148
Parcel taxes	-	14,310	29,732
Interest	12,925	2,695	24,498
Actuarial adjustments	-	933	4,491
	<u>51,570</u>	<u>32,686</u>	<u>131,627</u>
<b>Expenses</b>			
Amortization	7,588	17,217	16,458
Contract services and consultants	1,454	696	5,447
Debt charges	-	3,344	12,208
Insurance	1,851	95	2,235
Materials and supplies	52,294	2,816	37,887
Other	10,127	416	1,564
Repairs, maintenance, and utilities	22,966	9,967	13,905
Staff - salary, wages, and benefits	23,242	6,482	32,994
Staff - training, travel and meetings	219	61	311
	<u>119,741</u>	<u>41,094</u>	<u>123,009</u>
Excess (deficiency) of revenue over expenses	(68,171)	(8,408)	8,618
Function surplus (deficit), beginning of year	<u>478,651</u>	<u>455,152</u>	<u>780,770</u>
Function surplus (deficit), end of year	<u>\$ 410,480</u>	<u>\$ 446,744</u>	<u>\$ 789,388</u>

The accompanying notes and schedules are an integral part of this statement.

## Water Systems

## Statement of Operations

Year Ended December 31, 2024

	Lac La Hache	Lexington	Russet Bluff	Benjamin
<b>Revenue</b>				
Sale of service/user fees/cost recovery	\$ 62,723	\$ 26,460	\$ 48,260	\$ 13,762
Federal and provincial grants	696,568	1,000	2,275	1,357
Parcel taxes	-	12,100	-	7,294
Interest	42,396	2,825	6,492	3,646
Actuarial adjustments	-	570	-	472
	<u>801,687</u>	<u>42,955</u>	<u>57,027</u>	<u>26,531</u>
<b>Expenses</b>				
Amortization	13,409	17,858	8,987	7,529
Contract services and consultants	3,488	584	1,464	3,567
Debt charges	-	5,746	-	2,687
Insurance	3,493	1,012	1,446	680
Materials and supplies	8,943	4,130	6,552	3,574
Other	2,652	539	1,268	823
Repairs, maintenance, and utilities	25,301	5,375	8,258	10,477
Staff - salary, wages, and benefits	43,447	6,949	24,993	6,575
Staff - training, travel and meetings	410	65	236	117
	<u>101,143</u>	<u>42,258</u>	<u>53,204</u>	<u>36,029</u>
Excess (deficiency) of revenue over expenses	700,544	697	3,823	(9,498)
Function surplus (deficit), beginning of year	<u>726,164</u>	<u>248,799</u>	<u>230,377</u>	<u>(527)</u>
Function surplus (deficit), end of year	<u>\$ 1,426,708</u>	<u>\$ 249,496</u>	<u>\$ 234,200</u>	<u>\$ (10,025)</u>

CARIBOO REGIONAL DISTRICT  
 COVID Safe Restart Grant Reporting  
 Year Ended December 31, 2024

Covid Restart Project	Function Name	Amount	Spent	Committed
Recreation Facility Support	Electoral Area Administration	\$ 300,000	\$ 300,000	\$ -
Community Hall Support	Electoral Area Administration	108,000	106,618	1,382
Emergency Programs - Capacity Building	Emergency Planning	100,000	52,025	47,975
Finance - Digitization and Digital Records	Electoral Area Administration	46,550	46,658	(108)
South Cariboo Mental Health Supports	Electoral Area Administration	70,000	70,000	-
CRD Community Services - Audio/Visual	Electoral Area Administration	171,200	171,200	-
CRD 2020 Covid-19 Expenses	Administrative Services	99,329	99,329	-
Business Continuity Planning	Electoral Area Administration	150,000	52,747	97,253
Community Support	Electoral Area Administration	80,164	72,870	7,294
Community Emergency Preparedness	Electoral Area Administration	36,000	30,000	6,000
Economic Development Supports	Electoral Area Administration	180,000	156,500	23,500
Cariboo Chilcotin Mental Health	Electoral Area Administration	105,000	-	105,000
Support Local Indigenous Communities	Electoral Area Administration	<u>36,757</u>	<u>30,500</u>	<u>6,257</u>
		<u>\$ 1,483,000</u>	<u>\$ 1,188,447</u>	<u>\$ 294,553</u>

CARIBOO REGIONAL DISTRICT  
 Growing Communities Funds Reporting  
 Year Ended December 31, 2024

Growing Communities Funds	Function Name	Amount	Spent	Committed
Alexis Creek Water Well and Pumphouse	Alexis Creek Water	\$ 665,000	\$ 537,710	\$ 127,290
Lac La Hache Water Well and Pumphouse	Lac La Hache Water	784,500	601,023	183,477
South Cariboo Airport Runway Improvement	South Cariboo Airport	1,450,000	1,450,000	-
IT Enhancement	Administrative Services	175,000	175,000	-
Asset Management Software	Administrative Services	150,000	13,771	136,229
Cariboo Regional District Welcome Sign	Administrative Services	30,000	15,000	15,000
Administration Support	Administrative Services	350,000	350,000	-
Unallocated	Administrative Services	342,500	-	342,500
		<u>\$ 3,947,000</u>	<u>\$ 2,186,266</u>	<u>\$ 804,496</u>

The accompanying notes and schedules are an integral part of this statement

**Cariboo Regional District  
Statement of Financial Information  
Schedule of Debt**

**Financial Information Regulation, Schedule 1, Section 4  
for the Year Ended December 31, 2024  
Member Municipalities**

ISSUE #	S/I #	TERM	Interest Rate	Municipality	Initial Amount	Outstanding Amount	Due Date	Accumulated Sinking Fund
				<b>City of Quesnel</b>				
85	3912	25	2.00%		1,100,000	337,906	2-Dec-2029	Not Req'd
95	4071	25	1.80%		6,000,000	1,958,214	13-Oct-2030	Not Req'd
153	5293	30	2.41%		8,500,000	7,881,967	15-Apr-2051	Not Req'd
<b>Sub-Total</b>					<b>15,600,000</b>	<b>10,178,088</b>		
				<b>City of Williams Lake</b>				
93	3983	20	1.75%		1,045,700	65,720	6-Apr-2025	Not Req'd
97	4122	20	4.52%		500,000	69,391	19-Apr-2026	Not Req'd
99	4169	20	4.82%		575,000	79,800	19-Oct-2026	Not Req'd
101	4170	20	4.90%		2,200,000	445,109	11-Apr-2027	Not Req'd
102	4258	20	4.90%		800,000	162,610	1-Dec-2027	Not Req'd
105	4257	20	4.50%		600,000	196,544	3-Jun-2029	Not Req'd
105	4433	20	4.20%		430,000	140,856	3-Jun-2029	Not Req'd
110	4257	20	4.50%		6,070,000	2,321,084	8-Apr-2030	Not Req'd
116	4618	20	4.20%		3,000,000	1,316,371	4-Apr-2031	Not Req'd
<b>Sub-Total</b>					<b>15,220,700</b>	<b>4,797,484</b>		
				<b>District of 100 Mile</b>				
<i>District of One Hundred Mile House has no long term debt outstanding</i>								
<b>Sub-Total</b>					-	-		
				<b>District of Wells</b>				
<i>District of Wells has no long term debt outstanding</i>								
<b>Sub-Total</b>					-	-		
<b>Grand Total</b>					<b>30,820,700</b>	<b>14,975,571</b>		

**Cariboo Regional District**  
**Statement of Financial Information**  
**Schedule of Debt**  
**Financial Information Regulation, Schedule I, Section 4**  
**for the Year Ended December 31, 2024**  
**Cariboo Regional District Operations**

ISSUE #	S/I #	TERM	Interest Rate	FUNCT #	FUNCTION DESCRIPTION	Initial Amount	Outstanding Amount	Due Date
142	5106	20	3.15%	1553	CC Recreation	7,500,000	5,361,270	4-Oct-2037
142	5105	20	3.15%	1554	NC Recreation	6,500,000	4,646,434	4-Oct-2037
147	5190	10	2.24%	1367	Interlakes Fire	400,000	214,753	9-Apr-2029
149	5229	10	2.24%	1319	Forest Grove Fire	400,000	214,753	9-Oct-2029
149	5228	10	2.24%	1329	Lone Butte Fire	400,000	214,753	9-Oct-2029
149	5227	10	2.24%	1364	Kersley Fire	400,000	214,753	9-Oct-2029
153	5303	10	2.41%	1326	Deka Lake Fire	385,000	278,354	15-Apr-2031
153	5302	10	2.41%	1330	Barlow Creek Fire	400,000	289,199	15-Apr-2031
153	5301	10	2.41%	1367	Inter Lake Fire	310,000	224,129	15-Apr-2031
153	5300	10	2.41%	1333	Ten Mile Fire	160,000	115,679	15-Apr-2031
153	5299	10	2.41%	1331	West Fraser Fire	320,000	231,359	15-Apr-2031
153	5298	10	2.41%	1365	Wildwood Fire	485,000	350,653	15-Apr-2031
153	5268	10	2.41%	1319	Forest Grove Fire	255,000	184,364	15-Apr-2031
153	5267	10	2.41%	1326	Deka Lake Fire	405,000	292,814	15-Apr-2031
156	5332	10	1.98%	1324	Lac La Hache Fire	500,000	361,498	27-Sep-2031
		5	3.27%	1375	Central Cariboo Search & Rescue	190,000	65,634	31-May-2026
		5	3.27%	1367	Interlakes Fire	75,000	25,893	31-May-2026
		5	3.27%	1326	Deka Lake Fire	75,000	25,893	31-May-2026
		10	3.27%	1323	Bouchie Lake Fire	320,000	272,047	31-Aug-2032
		5	3.27%	1327	150 Mile Fire	88,000	70,687	30-Nov-2028
		5	3.27%	1329	Lone Butte Fire	95,000	76,309	30-Nov-2028
		10	3.27%	1367	Interlakes Fire	550,000	550,000	31-Dec-2034
		5	3.27%	1364	Kersley Fire	100,000	100,000	31-Dec-2029
142	5107	20	3.15%	1776	Red Bluff/Gook Road	727,000	519,686	4-Oct-2037
105	4474	25	4.90%	1888	Canim Lake Water	79,000	41,016	3-Jun-2034
105	4475	25	4.90%	1889	Horse Lake Water	165,000	85,667	3-Jun-2034
105	4476	20	4.90%	1885	Central Alexis Creek Water	96,245	31,527	3-Jun-2029
118	4730	25	3.40%	1888	Canim Lake Water	27,000	17,119	11-Apr-2037
118	4731	25	3.40%	1889	Horse Lake Water	39,792	25,229	11-Apr-2037
124	4786	25	3.15%	1889	Horse Lake Water	119,167	80,417	18-Apr-2038
131	4914	30	2.20%	1881	Gateway Water	152,000	121,471	8-Apr-2045
142	5076	15	3.15%	1884	108 Water	2,000,000	1,176,031	4-Oct-2037
142	5108	20	3.15%	1890	103 Water	361,000	258,056	4-Oct-2037
147	5191	30	2.66%	1891	Lexington Water	216,000	191,896	9-Apr-2049
147	5192	20	2.66%	1887	Benjamin Water	101,000	81,044	9-Apr-2039
<b>TOTAL</b>						<b>24,396,204</b>	<b>17,010,386</b>	

**Cariboo Regional District  
Statement of Financial Information  
Schedule of Guarantees and Indemnity Agreement  
Financial Information Regulation, Schedule 1, Section 5  
for the Year Ended December 31, 2024**

*This organization has not given any guarantees or indemnities under the Guarantees and Indemnities Regulation.*



**Cariboo Regional District**  
**Statement of Financial Information**  
**Schedule of Employee Remuneration & Expenses**  
**Financial Information Regulation, Schedule 1, Section 6**  
**for the Year Ended December 31, 2024**

Employee	Position	Salary, Wages & Taxable Benefits	Expenses	Total
BRAATEN, CODY	MANAGER OF PROTECTIVE SERVICES	88,943	2,691	91,635
CAMERON, JASON	BUILDING INSPECTOR 2	79,334	2,924	82,258
CAMPBELL, DARRON	MANAGER OF COMMUNITY SERVICES	135,014	5,935	140,949
CODE, JON	MANAGER OF INFORMATION TECHNOLOGY	113,033	4,414	117,448
COUPE, JENNIFER	AREA LIBRARIAN	88,819	6,473	95,293
CROWE, BERNICE	MANAGER OF HUMAN RESOURCES	117,707	3,917	121,624
DALY, MURRAY	CHIEF ADMINISTRATIVE OFFICER	187,880	16,205	204,085
DOUNTS, ANTON	MANAGER OF LIBRARY SERVICES	116,381	10,699	127,080
ERICKSON, KEVIN	CHIEF FINANCIAL OFFICER	170,444	11,326	181,770
GRADY, TERA	MANAGER OF SOLID WASTE	112,721	7,362	120,083
HEIDEMA, KENNETH	REGIONAL UTILITIES OPERATOR	109,957	832	110,789
HOEFELS, VIRGIL	CHIEF BUILDING OFFICIAL	109,143	6,751	115,893
HOLLANDER, ROGER	REGIONAL FIRE CHIEF	137,000	6,887	143,887
ISRAEL, IRENE	MANAGER	131,619	4,922	136,540
JOHNSTON, ALICE	CORPORATE OFFICER, DEPUTY CAO	172,224	13,826	186,051
KOZUKI, JESSICA	EMERGENCY PROGRAM COORDINATOR	77,073	7,979	85,052
LOVENG, LARRY	MANAGER OF PROCUREMENT	136,102	7,969	144,071
MASUN, STEPHANIE	MANAGER OF INTERGOVERNMENTAL RELATIONS	142,630	10,956	153,586
OLFERT, THEODORE	SUPERVISOR OF SOLID WASTE MANAGEMENT	77,340	13,380	90,720
OLSEN, TYLER	REGIONAL UTILITIES OPERATOR	111,353	953	112,306
OUELLETTE, JOURDAIN	REGIONAL UTILITIES OPERATOR	142,490	1,891	144,381
PINCHBECK, GERALD	COMMUNICATIONS MANAGER	120,745	3,561	124,307
SCHICK, LORE	EXECUTIVE ASSISTANT, DEPUTY CORPORATE OFFICER	105,900	3,836	109,737
SPEED, TERRI	FINANCIAL ACCOUNTANT/PAYROLL COORDINATOR	84,431	-	84,431
WELSH, KEVIN	MANAGER OF FINANCIAL SERVICES	76,204	2,782	78,986
WHITEHEAD, NIGEL	MANAGER OF PLANNING SERVICES	124,003	4,538	128,541
WILKINS, PHILIP	UTILITY OPERATOR	96,275	5,107	101,382
Total Over \$75,000				
Total Under \$75,000		3,164,766	168,119	3,332,885
Total Employee Remuneration and Expense		2,844,876	59,071	2,903,947
		<b>\$ 6,009,641</b>	<b>\$ 227,190</b>	<b>\$ 6,236,831</b>

## Cariboo Regional District

for the Year Ended December 31, 2024

### Per Audited Financial Statements

Directors' Remuneration	772,869
Directors' Training, Travel, and Meetings	126,471
Staff Salary, Wages, and Benefits	8,480,602
Staff Training, Travel, and Meetings	527,391
<b>Total</b>	<b>9,907,333</b>

### Per Statement of Financial Information

Directors' Remuneration	741,550	
Directors' Expenses	154,130	
Employee Salary, Wages, & Taxable Benefits	6,009,641	
Employee Expenses	227,190	
SubTotal	<b>7,132,512</b>	2,774,821
<b>Employer Paid Benefits</b>		
Workers Compensation Board (WorkSafeBC)	189,421	
Municipal Pension Plan	494,930	
Canada Pension Plan	305,292	
Employment Insurance	117,591	
Global Health Benefits	511,829	
Employer health Tax	142,485	
SubTotal	<b>1,761,549</b>	1,013,273
Deduct: 2023 Year End Accrued Payroll Liabilities	(378,248)	
Add: 2024 Year End Accrued Payroll Liabilities	431,106	
SubTotal	<b>52,858</b>	
<b>Non-Payroll related Expenses</b>	960,415	
<b>Total</b>	<b>9,907,333</b>	

**Cariboo Regional District  
Statement of Financial Information  
Schedule of Severance Agreements  
Financial Information Regulation, Schedule 1, Subsection 6(7)  
for the Year Ended December 31, 2024**

**Part (a)**    No severance agreements were in place as of December 31, 2024

**Part (b)**    No equivalent months of compensation as a result of no severance agreements

**Cariboo Regional District**  
**Statement of Financial Information**  
**Schedule of Suppliers of Goods and Services**  
**Financial Information Regulation, Schedule 1, Section 7 (1) (a) & (b)**  
**for the Year Ended December 31, 2024**

Supplier Name	Total Payments
100 MILE DEVELOPMENT CORPORATION	\$ 267,883
108 MILE RANCH COMMUNITY ASSOCIATION	\$ 60,704
AIG INSURANCE COMPANY OF CANADA	\$ 46,617
ANAHIM LAKE COMMUNITY ASSOCIATION	\$ 41,488
AON REED STENHOUSE INC.	\$ 1,326,278
ASSOCIATED FIRE & SAFETY	\$ 200,568
ATLAS FIRE & SAFETY EQUIPMENT LTD.	\$ 45,558
AUTUMN FENCING & CONSTRUCTION	\$ 51,015
AVIA NG INC.	\$ 115,674
B.C.G.E.U	\$ 70,138
BARLOW CREEK RECREATION COMMISSION	\$ 70,253
BARTON THANAY LAW	\$ 126,266
BC HYDRO	\$ 387,590
BC LIBRARIES COOPERATIVE	\$ 75,050
BDI a division of BELL MOBILITY INC.	\$ 56,057
BEAMAC INSTALLATIONS LTD.	\$ 48,916
BEN'S FENCING & EXCAVATING	\$ 27,722
BF QUESNEL JANITORIAL PLUS	\$ 42,473
BIG LAKE COMMUNITY ASSOCIATION	\$ 29,550
BIOMAX WASTE WATER SOLUTIONS	\$ 64,560
BK TWO-WAY RADIO LTD.	\$ 99,976
BLACK PRESS	\$ 68,868
BOUCHIE LAKE RECREATION COMMISSION	\$ 77,328
BREE CONTRACTING LTD.	\$ 1,252,591
BRODART CANADA COMPANY	\$ 58,593
BROGAN FIRE & SAFETY A DIVISION OF GUILLEVIN	\$ 113,924
BUTTERFLY EFFECT COMMUNICATIONS INC.	\$ 37,933
CANADA LIFE	\$ 511,829
CARIBOO CHEVROLET BUICK GMC LTD.	\$ 251,806
CARIBOO CHILCOTIN CONSERVATION SOCIETY	\$ 40,465
CARIBOO PROPANE LTD.	\$ 45,888
CARIBOO PULP & PAPER CO.	\$ 51,388
CARWEN CUSTOM BUILDERS LTD.	\$ 97,378
CDW CANADA CORP.	\$ 99,918
CELTIC AND ELDORADO CONSTRUCTION LTD.	\$ 36,002
CENTRAL CARIBOO ARTS AND CULTURE SOCIETY	\$ 161,310
CENTRALSQUARE SOFTWARE INC	\$ 35,859
CHIMNEY FELKER LAKES LANDHOLDERS ASSOCIATION	\$ 47,163

**Cariboo Regional District**  
**Statement of Financial Information**  
**Schedule of Suppliers of Goods and Services**  
**Financial Information Regulation, Schedule 1, Section 7 (1) (a) & (b)**  
**for the Year Ended December 31, 2024**

Supplier Name	Total Payments
CITY OF QUESNEL	\$ 3,478,230
CITY OF WILLIAMS LAKE	\$ 3,903,394
CITYVIEW A DIVISION OF N HARRIS COMPUTER CORP	\$ 106,379
CONCUR TECHNOLOGIES INC.	\$ 57,124
DALMAN ENTERPRISES	\$ 32,074
DELL CANADA	\$ 34,670
DISTRICT OF 100 MILE HOUSE	\$ 553,954
DONAHUE AIRFIELD SERVICES	\$ 146,118
DOWLING C MONETTE LOGGING	\$ 36,519
DRAKE RESOURCES LTD	\$ 753,979
ENVIRONMENTAL 360 SOLUTIONS CENTRAL	\$ 2,454,263
ESCRIBE SOFTWARE LTD.	\$ 32,771
ESRI CANADA LTD.	\$ 53,827
EXCEED ELECTRICAL ENGINEERING	\$ 226,895
EXPRESS CUSTOM MFG (2024) Ltd.	\$ 118,274
FOREST GROVE & DISTRICT RECREATION SOCIETY	\$ 44,504
FORT GARRY FIRE TRUCKS LTD.	\$ 777,059
FORTISBC-NATURAL GAS	\$ 95,960
FRONTIER POWER PRODUCTS ULC.	\$ 53,053
FULTON & COMPANY LLP	\$ 25,815
GARTH'S ELECTRIC LTD.	\$ 115,725
GIBRALTAR MINES LTD.	\$ 466,461
GOLD TRAIL RECYCLING LTD.	\$ 377,516
GOWLING WLG (CANADA) in Trust	\$ 125,000
HODGSON RICK	\$ 25,860
HORIZON CLIMATE CONTROLS	\$ 29,236
HUB INTERNATIONAL BARTON INSURANCE BROKERS	\$ 136,853
IAN HICKS DBA GREEN PHOENIX VENTURES	\$ 94,464
ICESOFT TECHNOLOGIES HOLDINGS LTD.	\$ 31,584
ILJ VENTURES LTD.	\$ 418,251
INTERLAKES CABIN TIME HOME SERVICES	\$ 53,850
INVASIVE SPECIES COUNCIL OF BRITISH COLUMBIA	\$ 71,400
JASON SKURATOW BACKHOE SERVICE	\$ 142,180
JEPSON PETROLEUM LTD.	\$ 25,175
JEPSON PETROLEUM LTD. DBA NORTHWEST FUELS LTD	\$ 368,559
LAKE CITY FORD SALES INC.	\$ 107,029
LIKELY & DISTRICT CHAMBER OF COMMERCE	\$ 66,645
M.H. KING EXCAVATING LTD.	\$ 75,960

**Cariboo Regional District**  
**Statement of Financial Information**  
**Schedule of Suppliers of Goods and Services**  
**Financial Information Regulation, Schedule 1, Section 7 (1) (a) & (b)**  
**for the Year Ended December 31, 2024**

Supplier Name	Total Payments
MAHOOD VALLEY RANCH	\$ 33,674
MARK WILLIAMSON CONTRACTING	\$ 25,725
MEQUIPCO LTD.	\$ 97,263
MINISTER OF FINANCE	\$ 135,602
MUNICIPAL PENSION PLAN	\$ 950,843
NEW PATH FORESTRY LTD	\$ 67,733
NIMPO CONTRACTING	\$ 224,268
NOORT INVESTMENTS LTD.	\$ 25,512
NORTHERN FIRE APPARATUS INC.	\$ 74,524
NORTHERN RECYCLING INC	\$ 290,809
NORTHLANDS WATER & SEWER SUPPLIES LTD.	\$ 86,527
PACT COMMERCIAL & SPECIALTY CLEANING LTD.	\$ 35,983
PAPYRUS PRINTING (WILLIAMS LAKE)	\$ 41,988
PARKLAND RECREATION COMMISSION	\$ 46,109
PETER ARNOLD LOG HOMES LTD.	\$ 25,200
PINCOTT CONTRACTING LTD.	\$ 51,095
PMT CHARTERED PROFESSIONAL ACCOUNTANTS	\$ 36,593
QUESNEL SEPTIC SERVICE LTD.	\$ 54,353
RCAP LEASING (PAP)	\$ 29,695
RECEIVER GENERAL OF CANADA	\$ 1,980,453
RED DRAGON CONSULTING LTD	\$ 30,902
REGIONAL DISTRICT OF FRASER FORT GEORGE	\$ 480,041
RICOH CANADA INC.	\$ 50,789
ROCKY MOUNTAIN PHOENIX	\$ 185,261
ROE LAKE & DISTRICT REC. COMMISSION	\$ 40,777
ROLSTON'S LAKESIDE SERVICE	\$ 32,898
SECURIGUARD SERVICES LIMITED	\$ 116,868
SERVICE ELECTRIC LTD.	\$ 26,055
SHAW CABLE	\$ 37,159
SITKA LOG HOMES INC.	\$ 34,125
SNOOKA AIRCRAFT SERVICES	\$ 135,661
SOUTH CARIBOO SEARCH & RESCUE	\$ 25,000
SPECTRUM RESOURCE GROUP	\$ 559,264
SPRUCELEE CONSTRUCTION	\$ 35,809
SQUEAKY CLEAN CARIBOO	\$ 42,811
STAPLES	\$ 33,796
SUNRISE FORD SALES LTD.	\$ 87,395
T & I SAFETY EQUIPMENT	\$ 45,576

**Cariboo Regional District  
Statement of Financial Information  
Schedule of Suppliers of Goods and Services  
Financial Information Regulation, Schedule 1, Section 7 (1) (a) & (b)  
for the Year Ended December 31, 2024**

<b>Supplier Name</b>	<b>Total Payments</b>
TATLA LAKE COMMUNITY ASSOCIATION	\$ 35,101
TELUS COMMUNICATIONS INC. (PAP)	\$ 171,098
TERUS CONSTRUCTION A DIVISION OF COLAS WESTERN	\$ 735,711
TROLL RESORT LTD	\$ 732,470
TRUE CONSULTING GROUP	\$ 186,938
TRUE LAND SURVEYING LTD.	\$ 48,300
UNCHARTED DRILLING SOLUTIONS INC.	\$ 117,466
UNITED LIBRARY SERVICES INC.	\$ 137,323
WASP MANUFACTURING LTD	\$ 66,426
WESTERN FINANCIAL GROUP (WL)	\$ 46,276
WESTERN WATER ASSOCIATES LTD.	\$ 141,993
WILLIAMS LAKE & DISTRICT CHAMBER OF COMMERCE	\$ 31,988
WILLIAMS LAKE OFFICE SYSTEMS (QUALITY OFFICE	\$ 34,733
WILLIAMS LAKE SLO-PITCH LEAGUE	\$ 25,000
WILLIAMS LAKE YOUTH SOCCER ASSOCIATION	\$ 78,000
WJC CONTRACTING LTD	\$ 41,580
WORKSAFEBC	\$ 189,421
ZIRNHELT TIMBER FRAMES LTD	\$ 558,208

<b>Total for Suppliers paid \$25,000 or more</b>	<b>\$ 31,651,350</b>
<b>Total for Suppliers paid less than \$25,000</b>	<b>3,844,837</b>
<b>Total paid to Suppliers</b>	<b>35,496,186</b>

**Cariboo Regional District  
Statement of Financial Information  
Provision of Goods or Services Reconciliation  
for the Year Ended December 31, 2024**

**Total Expense**

*from Audited Financial Statements*

<b>Cariboo Regional District Expense</b>		<b>\$</b>	<b><u>40,697,495</u></b>
Payments to Suppliers (Schedule 1, Section 7)		\$	35,496,186
GST Rebates Received included in Payments to Suppliers			(858,860)
Employee Earnings (Schedule 1, Section 6)			7,132,512
Director Earnings (Schedule 1, Section 6)			<u>895,680</u>
<b>Total Expenditures</b>		<b>\$</b>	<b><u>42,665,519</u></b>

**Adjustments to Supplier Payments:**

Holdbacks expensed but not paid			170,145
Payments to Suppliers also counted in Employee Expenses			(167,823)
Income Tax remitted for Employees			(1,183,913)
Superannuation paid by Employees			(455,913)
Employee portion of CPP			(305,292)
Employee Portion of EI			(83,994)
BCGEU			(73,156)

<b>Cariboo Regional District Expenditures</b>		<b>\$</b>	<b><u>40,565,573</u></b>
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Add: Amortization			4,898,619
Less: Capital Acquisitions			(5,793,571)
Add: Post Closure Liability			169,022
Less: Prepays 2024	(832,901)		
Add: Prepays 2023	<u>191,612</u>		(641,289)
Less: Inventory 2023	(136,771)		
Add: Inventory 2022	<u>162,339</u>		25,568

Other Items: Accruals and Cash Accounting Differences			1,473,573
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<b>Cariboo Regional District Expense</b>		<b>\$</b>	<b><u>40,697,495</u></b>
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Difference from Financial Statements			0
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**Cariboo Regional District  
Statement of Financial Information  
Schedule of Suppliers of Goods and Services  
Payments for the purposes of Grants or Contributions  
Financial Information Regulation, Schedule 1, Section 7 (2) (b)  
for the Year Ended December 31, 2024**

**Allocation of Community Works Funds**

Improvements to Solid Waste Handling Facilities	\$ 239,607
Energy Efficiency Upgrades	\$ 208,031
Water Systems - Improvements	\$ 588,684
Sewer Systems - Improvements	\$ 116,461
Recreation Facilities - Improvements	\$ 197,750
	<u>\$ 1,350,534</u>

**Contribution Services**

Economic Development	\$ 184,244
Transit	129,028
Cemeteries	97,304
Victim Services	31,762
	<u>\$ 442,338</u>

**Grants for Assistance (multiple organizations)** **\$ 101,977**

**Electoral Area Discretionary Funds (multiple organizations)** **\$ 17,731**

**Covid Safe Restart Funding**

Digitization of Financial Transactions and Records	\$ 15,794
Business Continuity Planning	\$ 52,747
Support for Local Indigenous Communities	\$ 16,970

**Growing Communities Funds**

Alexis Creek Water - Well and Pumphouse Upgrade	\$ 464,705
Lac La Hache Water - Well and Pumphouse upgrade	\$ 462,762
Asset Management	\$ 13,771
North Cariboo Welcome Sign Refurbishment	\$ 15,000

**Total Grants and Contributions** **\$ 2,954,329**