



2026 Business Plan South Cariboo Recreation and Culture (1546)

Darron Campbell, Manager of Community Services

Working in partnership with communities large and small to offer local, sub-regional, and regional services to ensure that the Cariboo Chilcotin is a socially, economically, and environmentally desirable region.

Department/Function Services

The South Cariboo Recreation function was established through Bylaw No. 4617 in 2010 through the merger of three existing recreation services: Arena (Bylaw No. 3703 - 2001), Curling Rink (Bylaw No. 4616 - 2010, LP No. 29 - 1976) and Programming (Bylaw No. 3952 - 2004). The merger was undertaken to create a common taxation boundary and for administrative efficiency of the three existing services. The establishment bylaw was amended following a referendum in 2013 and adoption of Bylaw No. 4837, which broadened the description of services provided to include arts and culture and increased the maximum requisition by \$300,000.

The Stan Halcro Arena function was originally established in 1972 following a successful referendum of residents within the taxation area. The taxation boundary for the service was expanded in 2001, which also provided for an increased maximum requisition to construct a new 600-seat facility. The South Cariboo Recreation Centre (SCRC), which includes a geothermal ice plant and heating system for the arena, curling rink and meeting rooms, was completed in 2003. Major capital improvements to facilitate event hosting have been completed including installation of comfortable seats and handrails, high-definition cameras for online streaming, projection screens, and wireless connectivity, as well as the purchase of tables and chairs and a modular stage, which required extra storage capacity.

The arena and adjacent curling rink are managed and operated by the 100 Mile Development Corporation under a contract with the Cariboo Regional District, which was executed for a five-year term in April 2024 and will expire March 31, 2029.

The curling rink function was established following a successful referendum in 1976. The service was created to support the operation and maintenance of a curling rink for residents in 100 Mile House and surrounding areas.

The curling rink facility is currently managed by the 100 Mile and District Curling Club during the ice season and by the 100 Mile Development Corporation during the off-season through agreements with the Cariboo Regional District.

Under these agreements, each party is responsible for the operation and maintenance of the facility during its respective term. The Curling Club operating agreement is for five years expiring in March 2029.

The programming function was originally established in 1973 to provide recreation and leisure activities for residents of the South Cariboo and to support the efforts of community groups in their related pursuits.

Also included in the recreation function is a maintenance agreement with the District of 100 Mile House for Lumberman's Park and Robinson Park, which are multi-use ball fields adjacent to the recreation centre. The agreement with the District includes maintenance of the fields, outdoor washrooms and wooded dog park area. Scheduling use of the ball fields is included in the Recreation Management Agreement with the 100 Mile Development Corporation. The infields were completely rebuilt in 2016 and lights installed on one field to extend the playing time available.

A five-year use and occupancy agreement with the Wranglers junior hockey team was signed in 2022 to provide the club with ice allocations, advertising rights and a dressing room. This agreement expires in March of 2027.

Funding contribution agreements are also in place with the District of 100 Mile House for operation of the 100 Mile Soccer Park (2026-2028) and Martin Exeter Hall Theatre and Lodge Complex (2024-2026).

The 108 Beaches Program is also part of this function and an annual contribution is provided to the 108 Mile Greenbelt Commission for this service.

Portions of Electoral Areas G, H, and L and the District of 100 Mile House participate in this service, which is funded by means of a tax applied to the assessed value of land and improvements within the local service area utilizing hospital district assessment. The maximum requisition is the greater of \$900,000 or \$0.8721/\$1,000.

The Directors for Electoral Areas G, H and L and the District of 100 Mile House are responsible for the governance of this service. This group meets as the South Cariboo Joint Committee in open public meetings each month.

Business Plan Goals, Rationale & Strategies

2026 Goals

1. **Goal:** Proceed with potential construction of a multipurpose, covered outdoor space at the South Cariboo Recreation Centre.
Rationale: For several years an outdoor rink for community use was established at a school district property and was very successful. A permanent location with a covered structure would be a valuable recreation asset.
Strategy: The project is under development by the 100 Mile Outdoor Rink Society based on preliminary construction designs obtained by the South Cariboo Recreation Centre facility manager.
2. **Goal:** Contribute to pickleball court surfacing at the 108 Mile Community Hall.
Rationale: Pickleball continues to be a very popular sport in the area and the active and growing South Cariboo Pickleball Association has constructed a facility at the 108 Mile Hall, which requires a rubberized surface treatment to improve and protect the playing area.
Strategy: The pickleball association will be responsible for project delivery. A contribution from the subregional recreation budget will enable matching funding from other external grant sources and leverage fundraising efforts.
3. **Goal:** Install new bleachers at the ball fields.
Rationale: The ball field bleachers were replaced in 2025; however the new seats were too low and too few for proper field viewing. The existing bleachers will be re-used at another recreation location.
Strategy: The project will be organized by the facility manager with input from ball field user groups. Funding is allocated for replacements in the South Cariboo Recreation capital plan.
4. **Goal:** Replace the puckboard in the arena.
Rationale: The existing 20-year-old puckboard is reaching the end of its service life has become an increasing maintenance concern.
Strategy: The project will be organized by the facility manager with input from Regional District staff. Funding is allocated for the puckboard in the South Cariboo Recreation capital plan.
5. **Goal:** Enable construction of a media platform at the arena.
Rationale: Preliminary designs for construction of a media platform over the timekeepers and penalty box area have been completed. The platform is an important component for broadcasting Wranglers hockey games and can also be used by other groups for special events.

- Strategy:** The Wranglers team society is undertaking this project following the approved preliminary design and in compliance with all building code permitting requirements.
6. **Goal:** Install a water treatment system at the recreation centre.
Rationale: A treatment system that includes water softening and reverse osmosis is required to protect facility fixtures and equipment due to challenges with water chemistry from the municipal supply system.
Strategy: The project will be organized by the facility manager with input from Regional District staff. Funding is allocated in the South Cariboo Recreation capital plan with a portion of the cost targeted at Regional District Community Works Funds.
 7. **Goal:** Develop a plan for new events, activities and programs to maximize community use of the South Cariboo recreation facilities, including Martin Exeter Hall.
Rationale: New events and activities were identified as a service priority in the recreation management agreement proposal by the 100 Mile Development Corporation and would help generate additional income for the facilities.
Strategy: Plan development will be led by the facility manager in consultation with Regional District staff as appropriate.
 8. **Goal:** Host an outdoor activities trade show at the recreation centre.
Rational: New events and activities were identified as a service priority in the recreation management agreement proposal by the 100 Mile Development Corporation and would help generate additional income for the facilities.
Strategy: Event planning and coordination will be undertaken by the facility manager.
 9. **Goal:** Explore locations for a community disc golf course.
Rationale: Disc golf is a fast-growing, low-barrier recreational activity with recent courses developed in the region demonstrating excellent success. Courses are cost effective to create and require minimal maintenance once properly constructed. The South Cariboo Recreation Centre has already purchased nine high-quality portable baskets which were utilized for summer programs.
Strategy: Staff will review location options and engage with other groups as necessary, such as the 100 Mile Nordics Ski Club for areas that may have development potential.
 10. **Goal:** Arena ice plant efficiency and operations review.
Rationale: The geothermal ice plant is now over 20 years old and although various upgrades have been completed, a detailed review with consideration of new technology may identify further opportunities.

Strategy: External grant funding has been successfully obtained by the consultant engaged by the facility manager to complete this review. Results will be considered in future capital plans for the recreation centre.

- 11. Goal:** Replace and upgrade the ice plant cooling tower.

Rationale: The existing cooling tower, which is supplemental to the geothermal ice plant system, was purchased as used equipment to demonstrate effectiveness of the concept. It has proven to be very valuable in maintaining ice in shoulder season temperatures and is due for replacement and upgrade to newer technology.

Strategy: The equipment purchase will be coordinated by the facility manager. Community Works Funds are identified in the South Cariboo Recreation capital plan for this project.

2027

- 1. Goal:** Review the 100 Mile Wranglers Use and Occupancy Agreement.

Rationale: The current five-year agreement with the local junior hockey team expires at the end of March 2027 and will require renewal.

Strategy: 100 Mile Development Corporation and Regional District staff will meet with the team and bring forward a proposed renewal early in 2027.

- 2. Goal:** Replace the lift station for the recreation centre.

Rationale: The lift station is original to the construction of the Stan Halcro Arena and while currently still functional, it represents a significant risk to ongoing operations.

Strategy: The project will be coordinated by the facility manager with input from Regional District staff. Consulting services for civil engineering and design will be required. Funding is allocated for the project in the South Cariboo Recreation capital plan.

Overall Financial Impact

The 2026 tax requisition is increased by 2% from 2025 amounting to \$19,018 for a total requisition of \$969,959.

The 2025 tax requisition was increased by 2% from 2024.

The 2024 tax requisition was increased by 20% from the 2023 requisition amounting to \$155,382. This increase is to support the design and build of several major capital projects, including an outdoor rink and media booth in the recreation centre.

The requisition is also increased by 2% annually from 2027-2030 to account for operating cost increases and to rebuild appropriate capital reserves for future projects.

Deficit targets for the operational costs for the recreation centre, including activity program delivery, are set within the five-year contract with the 100 Mile Development Corporation and equate to \$280,000 in 2024 and stabilizing at \$270,000 in 2026. Through the current contract, the Development Corporation receives an annual management fee of \$70,000. The Development Corporation also retains the revenues from use of the facility to cover direct operating costs such as staffing and utilities. Facility revenues are based on fees and charges established by the Regional District.

The Regional District has five-year Operation and Occupancy agreements (2024-2029) with the 100 Mile and District Curling Club. As part of these agreements, the Regional District will cover the building's utility costs for the ice season allowing the club to focus on building its membership and stabilizing its revenues.

Other annual agreements within the service include \$9,000 for the 108 Greenbelt Commission to maintain the beaches on 108 and Sepa Lakes and \$15,000 for maintenance of the Lumberman's and Robinson Ball Parks (2026-2028) with the District of 100 Mile House.

Annual funding contribution agreements are also in place with the District of 100 Mile House for operation of the 100 Mile Soccer Park at \$61,000 (2026-2028) and Martin Exeter Hall Theatre and Lodge Complex at \$60,000 (2024-2026).

The three-year capital plan for the service supports an average annual expenditure of \$440,000 varying appropriately each year depending on necessary purchases. Large purchases are planned several years in advance by making contributions to capital reserves.

The service has no outstanding debt as of December 31, 2023, with the borrowing for the arena reconstruction fully repaid in 2023.

The service has projected capital reserve funds of about \$225,000 at the end of 2025. Contributions to capital reserves amounting to \$1.5 million are included over the five-year financial plan to facilitate major capital projects at the South Cariboo Recreation Centre and surrounding property.

Significant Issues & Trends

After 20 years of operating the South Cariboo Recreation Centre, the agreement with Canlan Sports was allowed to expire in March 2024 and a new management agreement was executed with the 100 Mile Development Corporation.

There is an interest in the development of additional recreation facilities in the South Cariboo as a means to improve the quality of life for current residents and help attract

new ones, including skilled professionals, that seek out communities with these assets. Key projects under consideration include an outdoor, covered multi-purpose rink and a skateboard/BMX park. Seven pickleball courts were recently constructed at the 108 Mile Community Hall.

In a previous effort to add recreation opportunities, a key business plan goal in 2018 was to conduct public consultation on a proposed expansion of the South Cariboo Recreation Centre to include a turf field, hardcourt gymnasium and walking track. A concept design for the expansion was completed in 2017 that would complement the existing recreation centre and offer a wide variety of activities. A referendum was held in June 2018 to borrow up to \$10 million to complete the recreation centre expansion, which had an estimated cost of \$14.6 million. The referendum failed with 73.5% of voters against the project.

The South Cariboo Swimming Pool study, completed in January 2009, recommended the recreation centre property as the preferred location for an aquatic facility. In order for pool construction and operation to be achieved it would be necessary to hold a referendum to obtain public assent to borrow the funding necessary for the project. In order to gauge public support for the proposal, a statistically valid telephone survey took place in September 2014 with the results demonstrating that residents were divided in their opinions: 46% supported the project, 40% did not and 14% were unsure. Due to significant capital and operating costs, an aquatic centre is no longer identified as a potential new facility.

At the South Cariboo Recreation Centre, significant capital investments were completed over the past several years and continue to improve public use and satisfaction with the facility. Now that the building is well equipped, it is expected that more effort and emphasis will be placed on activity programming and community events to encourage use. This was a key piece of the Recreation Services Management Agreement with the 100 Mile Development Corporation in 2024.

The South Cariboo Recreation Establishment Bylaw was amended in 2013 to include additional recreation and arts and culture facilities, which was accomplished through the adoption of Bylaw 4837. The motivation behind this change is that residents throughout the sub-regional recreation area benefit from a wide variety of services and facilities and as such should contribute towards them. This trend of broad-scope, sub-regional recreation and arts and culture allows elected officials to react to changing requests for service from the public. Creating an equitable and flexible service delivery framework through the South Cariboo Recreation bylaw was an important step to achieving this objective.

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

Goal: Proceed with potential construction of an outdoor rink at the South Cariboo Recreation Centre.

- In progress. The 100 Mile Outdoor Rink Society took the lead on the project to complete detailed designs and cost estimates to be considered for 2026.

Goal: Contribute to pickleball court construction at the 108 Mile Community Hall.

- Completed. The South Cariboo Pickleball Association combined the contribution with grants and fundraising to construct seven new outdoor courts.

Goal: Purchase an electric ice-resurfacer.

- Complete. The joint purchase with central and north Cariboo facilities was successful and the equipment was delivered in September.

Goal: Bring forward a new Fees and Charges Bylaw for South Cariboo Recreation.

- Completed. A new three-year fee schedule was adopted in July.

Goal: Replace the lobby flooring.

- Not completed. Project was deferred to 2028 in favour of other priorities including replacing the office carpet and HVAC equipment at Martin Exeter Hall.

Goal: Install a top rail cover for the ball field fencing and LED lighting.

- Completed. Better lighting extended the season and allowed two extra tournaments to be hosted in 2025.

Goal: Install new equipment for dehumidification and air flow in the arena.

- Planned for November. Large fans were installed to improve circulation.

Goal: Develop a plan for new events, activities and programs to maximize community use of the South Cariboo recreation facilities.

- Not completed. Brought forward to 2026 with the specific addition of Martin Exeter Hall.

Goal: Host an outdoor activities trade show at the recreation centre.

- Completed. Total attendance to the two-day event was approximately 700 people.

Goal: Review the contribution agreement for the Forest Grove Curling Club.

- Review completed. Agreement is deferred until curling club becomes operational.



2026 Business Plan Kersley Recreation (1550)

Darron Campbell, Manager of Community Services

Working in partnership with communities large and small to offer local, sub-regional, and regional services to ensure that the Cariboo Chilcotin is a socially, economically, and environmentally desirable region.

Department/Function Services

The Kersley Arena and Recreation Service was established through Bylaw No. 109 in 1972 and amended in 1987 through Bylaw No. 2132 following a successful referendum of residents within the local service area. The function was created to support the operations of the arena, community hall and recreation grounds in Kersley.

Kersley Recreation is overseen by the Kersley Community Association/Recreation Commission, which makes recommendations to the Regional District Board for capital improvements and operational requirements. Daily operations of the Kersley arena, community hall and recreation grounds are delivered under contract (2025-2030) by a Recreation Director who is responsible for the maintenance and operation of the facilities.

The natural ice arena has a long-term average of 800-1000 users per season, which generally runs from mid-December to early March depending on the weather. The use equates to approximately 10-15 users per day throughout the 65-day season.

The arena change rooms and upstairs kitchen were renovated in 2021-22 complete with new washrooms and showers to make the space more functional and inviting.

The community hall was expanded in 2008 with a large addition to the stage and storage areas, a new HVAC system and new outdoor washrooms. Both the arena and the hall also had complete lighting system replacements in 2009 to improve energy efficiency and lighting quality. A new roof of 29,000 square feet was installed over the arena in 2012 to successfully deal with water leaks in the old structure. The arena surface was treated with a dust control product in 2013 to encourage non-ice off-season use of the facility.

Requisition is by way of a tax applied to the assessed value of improvements only on properties within the specified area. The maximum requisition level is \$2.60/\$1,000 of improvements only.

As the Electoral Area A Director is the only stakeholder, and the *Local Government Act* requires more than one vote, the entire Board is responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

2026 Goals

1. **Goal:** Install solar panels on the community hall or arena.
Rationale: Increasing utility costs and improved solar panel technology make this investment worthwhile. The hall will benefit from direct use of the power generated by the panels and also build credit with BC Hydro for any surplus supplied back into the grid.
Strategy: Project will be coordinated by Regional District staff with on site support from the Kersley Recreation Director. Funding for the project will be allocated from the Community Halls Energy Efficiency envelope of Regional District Community Works Funds.
2. **Goal:** Improve venting and upgrade upstairs washrooms and showers.
Rationale: The upstairs bathroom is due for modernization and the shower stalls require improved venting to avoid moisture build-up.
Strategy: Project will be led on site by the Kersley recreation director and may include in-house, casual labour and contractor services. Funding is allocated in the financial plan to complete the project.
3. **Goal:** Rebuild the outdoor ramps and railings at the community hall.
Rationale: The existing ramps and railings at the hall are beginning to fail in various areas and becoming a potential safety issue and maintenance liability.
Strategy: Project will be led on site by the Kersley recreation director and representatives of the recreation commission with support from Regional District staff. Funding is allocated in the financial plan.
4. **Goal:** Purchase a used Zamboni for the arena.
Rationale: The current tow-behind ice-resurfacer is nearing the end of its useful service and is becoming a maintenance liability. A dedicated ice machine would also allow the yard tractor to be used exclusively outdoors and equipped for that purpose.

- Strategy:** The Regional District recently purchased new electric ice machines at several facilities and the surplus of used equipment may now be available. Regional District staff will work with the Kersley Recreation director on the details of a potential purchase. Funding is allocated in the function capital plan for this purpose.
5. **Goal:** Revitalize the ball diamonds with field and bleacher improvements.
Rationale: The ball field and ancillary structures are showing their age and experiencing limited use. Putting some time and funding into the area is expected to create a more welcoming and functional space and hopefully more community use.
Strategy: Project will be led on site by the Kersley recreation director and representatives of the recreation commission with support from Regional District staff. Funding is allocated in the financial plan.
 6. **Goal:** Offer skate rentals at the arena.
Rationale: Acquiring an inventory of donated skates is not expected to be an issue and having the equipment on site will lead to more use of the ice.
Strategy: Improvements to the rental and storage area, such as shelving, will be required and details for the program will be developed by the Kersley recreation director.
 7. **Goal:** Develop and implement a plan for programs and activities to increase use of the facilities.
Rationale: Numerous investments have been made in recent years to improve the recreation complex and it is expected coordinated public events will help increase use and make more residents aware of the opportunities at the facilities.
Strategy: Activities and events will be delivered through the recreation commission with support from the recreation director and advice from Regional District staff as necessary.
 8. **Goal:** Review the janitorial contract for the recreation complex.
Rationale: The current janitorial contract expires in October 2026 and will need to be renewed for services to continue.
Strategy: Renewal considerations will be led by the Recreation Commission with support as necessary from Regional District staff.

2027 Goal

- Goal:** Develop a walking path around the recreation complex property.
Rationale: Many people walk around and through the property already and development of an improved, dedicated walking path would increase opportunity and overall use.

Strategy: Project will be coordinated by the Kersley recreation director with funding allocated in the financial plan to complete the project.

2028 Goals

1. **Goal:** Revitalize the outdoor courts and include pickleball areas.
Rationale: The courts are showing their age with severe asphalt cracks and experiencing limited use as a result. Putting some time and funding into the area is expected to create a more welcoming and functional space and hopefully more community use.
Strategy. The scope of project will be determined by the Kersley recreation director with support from Regional District staff. The courts may be simply repaired and resurfaced or a whole new area may be identified for more efficient and cost-effective construction.

2. **Goal:** Upgrade arena lights to LED fixtures.
Rationale: The current metal halide lights are near the end of their functional lifespan and conversion to modern LED fixtures will improve lighting and reduce energy use and maintenance costs.
Strategy: Project will be led on site by the Kersley recreation director with support from Regional District staff. Funding is allocated in the financial plan through Cariboo Regional District Community Works Funds.

Overall Financial Impact

The 2026 requisition is the same as the 2025 requisition.

The 2025 requisition was the same as the 2024 requisition.

The requisition was increased by \$10,000 in 2023 amounting to about 8%. These increases are necessary to meet the capital project goals in the business plan set by the Kersley Recreation Commission.

Projected to the end of December 31, 2025, the function has capital reserves of about \$50,000. This will be increased by \$50,000 over the five years of the financial plan.

Rental fees for the hall and arena are retained by the Kersley Community Association/Recreation Commission to cover much of the day-to-day expenses to maintain the facilities.

Significant Issues & Trends

Arena use was lower than the long-term average in winter 2025 with a poor season for the natural ice and as a result only 207 skaters. The arena was also booked for full-ice rentals. The long-time average is closer to 800-1000 skaters per year.

The community hall had 72 special event bookings to the end of September in 2025.

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter and has committed to continuing to work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

Goal: Renovations of the existing washrooms and showers.

- Carried forward for new budget consideration in 2026 and with a focus on proper venting to reduce moisture.

Goal: Reconfiguration of the HVAC in the courts hallway.

- Not completed. Brought forward as a 2026 goal with a plan to install baseboard heating.

Goal: Upgrades to the exercise and weight room.

- Partially completed. New flooring installed; however a new window was canceled in favour of other priorities.

Goal: Landscape the street frontage.

- Completed by community volunteers with purchased material. Additional work was also required after hydro pole relocation damage to the area.

Goal: Develop a plan for potential programs and activities that would increase use of the facilities.

- In progress and included in 2025 as a priority for the new recreation director contract. Also brought forward to 2026.

Other Accomplishments

Long term recreation director and facility manager, Roy Teed retired in 2024 and after an exhaustive search, interview and transition training process, the new facility manager, Corte Diplock, took over in September.

Pickle ball was played in the hall regularly through the winter.

The community association, in partnership with Kersley elementary students, used the hall every month to host a seniors' lunch.

Several community events had excellent participation in 2025 such as a picnic, Halloween celebration and Easter Egg hunt, which were hosted by the community association/recreation commission and helped increase awareness of the facilities.

These off-season activities are important aspects of community recreation particularly when the warmer winters continue to make it more difficult to keep the natural ice in the arena.



2026 Business Plan McLeese Lake Recreation Facilities Service (1552)

Darron Campbell, Manager of Community Services

Working in partnership with communities large and small to offer local, sub-regional, and regional services to ensure that the Cariboo Chilcotin is a socially, economically, and environmentally desirable region.

Department/Function Services

The McLeese Lake Recreation Facilities function was established through Bylaw No. 371 in 1975 to assist with the maintenance and operation of the community recreation facilities at the south end of McLeese Lake by means of a contribution contract (January 1, 2026 - December 31, 2030) with the McLeese Lake Recreation Commission Society. A subsequent referendum in 1983 rescinded the original bylaw and replaced it with Bylaw No. 1529, which established a new maximum requisition level.

Support from this service is directed to the McLeese Lake Recreation Commission Society for costs associated with owning and operating the facility. The funds are to be expended on insurance, utilities, and capital improvements. This contribution is in recognition of the important role local halls play in the stability and healthy activity within communities.

The McLeese Lake Community Recreation Facilities property is owned by the McLeese Lake Recreation Commission Society. Property ownership was transferred from the Cariboo Regional District to the Society in 1989.

The community hall and ball fields are located on the portion of the property north of Forglén Road. A public boat launch is situated on a Ministry of Transportation right of way on the property's east side.

Taxation for this function ceased at the request of the community in 1989. The Cariboo Regional District and Gibraltar Mines Ltd. entered into an agreement which generated sufficient funds to retire the MFA debts for this function in 1998 and 1999. That

agreement also provided that the Regional District would not implement taxation for the function during the period 1989 to 1999.

In 2005, the McLeese Lake Recreation Commission Society requested that the function be reinstated in order to once again support maintenance and operations of the recreation facilities.

Requisition is by means of a tax applied to the assessed value of land and improvements within the local service area. The maximum taxation rate for this service is \$1.00/\$1,000.

As the Electoral Area D Director is the only stakeholder, and the *Local Government Act* requires more than one vote, the entire Board is responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

2026 Goals

1. **Goal:** Replace the old storage shed at the hall.
Rationale: The storage shed is nearing the end of its effective lifespan and needs to be replaced. The project is consistent with the purpose of the community hall support function.
Strategy: The McLeese Lake Recreation Commission Society will manage the project with updates to and advice from Regional District staff. Carried forward from 2025.

Overall Financial Impact

The 2026 requisition is increased by \$10,000 from the 2025 requisition to a total of \$35,000. This increase is to support rising costs for insurance, utilities, and capital works at the hall.

Significant Issues & Trends

Rising costs for insurance, utilities, renovation materials and labour may cause capital goals for future years to be revisited. However, it is also expected that the improvements to the hall and recreation areas will increase community pride in the property and lead to better usage and more fundraising opportunities.

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

Goal: Increase the annual requisition to support rising costs for insurance, utilities, and capital works at the hall.

- Completed. The annual requisition was increased from \$25,000 to \$35,000.

Goal: Review the contribution agreement with the McLeese Lake Recreation Commission Society.

- Completed. The agreement was renewed for another five-year term, with some amendments to the terms and conditions.

Goal: Replace the old storage shed at the hall.

- Deferred to 2026.



building communities together

2026 Business Plan Area H Community Hall and Recreation Facility Support Service (1558)

Darron Campbell, Manager of Community Services

Working in partnership with communities large and small to offer local, sub-regional, and regional services to ensure that the Cariboo Chilcotin is a socially, economically, and environmentally desirable region.

Department/Function Services

The Electoral Area H Community Hall and Recreation Facility Support Service was established through Bylaw No. 3959 in 2004 and amended in 2009 through Bylaw No. 4478.

The purpose of the service is to provide funding to the Forest Grove and District Recreation Society by means of a contribution agreement (January 1, 2024 – December 31, 2028) for costs associated with owning and operating the Forest Grove Community Hall and recreation facilities. The funds are to be expended on insurance, utilities, and capital improvements. This is in recognition of the important role local halls play in the stability and healthy activity within communities.

The service area includes all of Electoral Area H and requisition is by way of parcel tax. The requisition limit may not exceed the greater of \$20,000 or \$0.1352/\$1,000 of assessed value of land and improvements.

As the Electoral Area H Director is the only stakeholder, and the *Local Government Act* requires more than one vote, the entire Board is responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

There were no new goals identified for 2026.

Overall Financial Impact

The 2026 requisition remains the same as the 2025 requisition at \$30,750. Requisition is by way of a parcel tax of about \$15 per parcel.

Significant Issues & Trends

Rising costs for insurance, utilities, renovation materials and labour may cause the goals for future years to be revisited. However, it is also expected that the improvements to the hall and recreation areas will increase community pride in the property and lead to better usage and more fundraising opportunities. The society is conscientious of increasing costs and is strategizing to meet these costs.

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

- Goal:** Replace the main hall flooring at the Forest Grove Hall.
- Completed.



2026 Business Plan Electoral Area L Community Halls & Recreation Facility Support Service (1559)

Darron Campbell, Manager of Community Services

Working in partnership with communities large and small to offer local, sub-regional, and regional services to ensure that the Cariboo Chilcotin is a socially, economically, and environmentally desirable region.

Department/Function Services

The Electoral Area L Community Halls and Recreation Facility Support Service was established through Bylaw No. 4073 in 2006.

The purpose of the service is to provide funds, by means of contribution contracts (January 1, 2022 – December 31, 2026), to support three community halls in Electoral Area L of the South Cariboo. The halls are the Lone Butte Community Hall, the Interlakes Community Complex at Roe Lake, and the Watch Lake Community Hall. Support from this service is directed to the community associations which manage the properties for costs associated with owning and operating the facilities. The funds are to be expended on insurance, utilities and capital improvements. This contribution is in recognition of the important role local halls play in healthy activity and stability within communities.

The service area includes all Electoral Area L. Requisition is by way of a parcel tax which is applied to a maximum of three parcels per unique owner identifier. The requisition limit may not exceed the greater of \$53,000 or \$0.0995/\$1,000 of assessed value of land and improvements.

As the Electoral Area L Director is the only stakeholder, and the *Local Government Act* requires more than one vote, the entire Board is responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

2026 Goals

1. **Goal:** Review the Community Hall Contribution Agreement with the Lone Butte Horse Lake Community Association, Roe Lake and District Recreation Commission, the Watch Lake and District Women's Institute, and the Watch Lake Green Lake Community Association.
Rationale: The current five-year agreement expires on December 31, 2026.
Strategy: The agreement will be renewed if there are no material changes.

2. **Goal:** Increase the annual requisition to support rising costs for insurance, utilities, and capital works at the hall.
Rationale: Ongoing operation and maintenance costs have continued to grow and a rise in the requisition amount is needed to meet these new costs.
Strategy: CRD staff will include the increase in the 2027 budget.

3. **Goal:** Construct a covered picnic area at the Interlakes Community Complex.
Rationale: A picnic spot will increase the appeal and use of the complex. The project is consistent with the purpose of the community hall support function.
Strategy: The Roe Lake & District Recreation Commission will manage the project with updates to and advice from Regional District staff. This goal is carried forward from 2025.

4. **Goal:** Perform upgrades at the gymkhana grounds near the Watch Lake Community Hall.
Rationale: Upgrades will increase the appeal and use of the grounds. The project is consistent with the purpose of the community hall support function.
Strategy: The Watch Lake and District's Women's Institute and the Watch Lake Green Lake Community Association will manage the project with updates to and advice from Regional District staff.

5. **Goal:** Replace the hall flooring at the Lone Butte Community Hall.
Rationale: The flooring has reached the end of its effective lifespan and needs to be replaced. The project is consistent with the purpose of the community hall support function.
Strategy: The Lone Butte Horse Lake Community Association will manage the project with updates to and advice from Regional District staff.

Overall Financial Impact

The 2026 requisition remains the same as the 2025 requisition at \$81,580. Requisition is by way of a parcel tax of about \$15 per parcel.

The 2027 requisition will be increased to about \$20 per parcel, amounting to an annual requisition of \$107,730. The increase is necessary to assist with rising costs for insurance and utilities at the community hall.

Significant Issues & Trends

Rising costs for insurance, utilities, renovation materials and labour may cause the goals for future years to be revisited. However, it is also expected that the improvements to the hall and recreation areas will increase community pride in the property and lead to better usage and more fundraising opportunities.

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

Goal: Replace the hall flooring at the Watch Lake Hall.

- Completed.

Goal: Construct a covered picnic area at the Interlakes Community Complex.

- In progress. The project is underway and will be completed next year.



building communities together

2026 Business Plan Alexis Creek Community Hall (1560)

Darron Campbell, Manager of Community Services

Working in partnership with communities large and small to offer local, sub-regional, and regional services to ensure that the Cariboo Chilcotin is a socially, economically, and environmentally desirable region.

Department/Function Services

The Alexis Creek Community Hall Support Service was established through Bylaw No. 4189 in 2006.

The purpose of the service is to provide funds, by means of a contribution contract (January 1, 2022 – December 31, 2026), to support the community hall in Alexis Creek in Electoral Area K of the East Chilcotin. Funding is directed to the Alexis Creek Community Club for costs associated with owning and operating the facilities. The funds are to be expended on insurance, utility costs and capital improvements. This contribution is in recognition of the important role local halls play in the stability and healthy activity within communities.

The service area is a specified boundary surrounding the community hall in Electoral Area K. Requisition is by way of a parcel tax which is applied to a maximum of two parcels per owner. The requisition limit may not exceed the greater of \$5,150 or an amount raised by applying a tax rate of \$0.3464/\$1,000 to the net taxable value of land and improvements.

As the Electoral Area K Director is the only stakeholder, and the *Local Government Act* requires more than one vote, the entire Board is responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

2026 Goals

1. **Goal:** Review the Community Hall Contribution Agreement with the Alexis Creek Community Club.
Rationale: The current five-year agreement expires on December 31, 2026.
Strategy: The agreement will be renewed if there are no material changes.

Overall Financial Impact

The 2026 requisition remains the same as the 2025 requisition at \$5,028. Requisition is by way of a parcel tax of about \$30 per parcel.

Significant Issues & Trends

Rising costs for insurance, utilities, renovation materials and labour may cause the goals for future years to be revisited. However, it is also expected that the improvements to the hall and recreation areas will increase community pride in the property and lead to better usage and more fundraising opportunities.

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

- Goal:** Perform upgrades to the ice rink located on the hall property.
- Completed. Refreshing of the dasher boards and paint was completed through volunteer effort.



building communities together

2026 Business Plan Electoral Area F Community Halls Support Service (1561)

Darron Campbell, Manager of Community Services

Working in partnership with communities large and small to offer local, sub-regional, and regional services to ensure that the Cariboo Chilcotin is a socially, economically, and environmentally desirable region.

Department/Function Services

The Electoral Area F Community Halls Support Service was established through Bylaw No. 4259 in 2007.

The purpose of the service is to provide funds, by means of contribution contracts (January 1, 2023 - December 31, 2027), to support five community halls in Electoral Area F of the central Cariboo. The halls are the Miocene Community Hall, 150 Mile House Community Hall, Big Lake Community Hall, Likely Community Hall and Horsefly Community Hall. Support from this service is directed to the community associations which manage the properties for costs associated with owning and operating the facilities. The funds are to be expended on insurance, utilities and capital improvements. This contribution is in recognition of the important role the local halls play in the stability and healthy activity within communities.

The service area includes all Electoral Area F. Requisition is by way of a parcel tax which is applied to a maximum of two parcels per unique owner identifier. The requisition limit may not exceed the greater of \$50,000 or \$0.1131/\$1,000 of assessed value of land and improvements.

As the Electoral Area F Director is the only stakeholder, and the *Local Government Act* requires more than one vote, the entire Board is responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

2026 Goals

1. **Goal:** Replace the ladies' bathroom flooring at the Big Lake Hall.
Rationale: The flooring in the ladies' bathroom has reached the end of its effective lifespan and needs to be replaced. The project is consistent with the purpose of the community hall support function.
Strategy: The Big Lake Community Association will manage the project with updates to and advice from Regional District staff. Funding is allocated in the financial plan to complete the project. This goal is carried forward from 2025.

2. **Goal:** Purchase chairs and a new chair dolly for the Likely Hall.
Rationale: The hall requires additional new chairs to accommodate community events and classes. The old chairs may be donated to other Likely organizations
Strategy: The Likely and District Chamber of Commerce will manage the project with updates to and advice from Regional District staff. Funding is allocated in the financial plan to complete the project.

Overall Financial Impact

The 2026 requisition remains the same as the 2025 requisition at \$75,000. Requisition is by way of a parcel tax of about \$25 per parcel applied to a maximum of two parcels.

Each community hall group will receive a total allocation of \$12,500 for each of the first three years (2023-2025) and an increase to \$15,000 for each of the last two years (2026-2027) of the current agreement term. The allocation will remain at \$15,000 for the foreseeable future.

The 2023 requisition was increased by approximately \$25,000 to \$75,000 from the 2022 requisition. The increase is necessary to assist with rising costs for insurance and utilities at the community halls.

Significant Issues & Trends

Rising costs for insurance, utilities, renovation materials and labour may cause the goals for future years to be revisited. However, it is also expected that the improvements to the hall and recreation areas will increase community pride in the property and lead to better usage and more fundraising opportunities.

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

Goal: Replace the ladies' bathroom flooring at the Big Lake Hall.

- Not completed. The project is carried forward to 2026.

Goal: Purchase chairs and a new chair dolly for the Likely Hall.

- In progress. If not completed, will be carried forward to 2026.



2026 Business Plan 108 Mile Community Hall Support (1562)

Darron Campbell, Manager of Community Services

Working in partnership with communities large and small to offer local, sub-regional, and regional services to ensure that the Cariboo Chilcotin is a socially, economically, and environmentally desirable region.

Department/Function Services

The 108 Mile Community Hall Support Service was established through Bylaw No. 4299 in 2007.

The purpose of the service is to provide funds, by means of a contribution contract, (January 1, 2023 - December 31, 2027), to support the community hall at 108 Mile Ranch in the south Cariboo. Support from this service is directed to the 108 Mile Ranch Community Association, who manages the property, for costs associated with owning and operating the facility. The funds are to be expended on insurance, utilities, and capital improvements. This contribution is in recognition of the important role local halls play in the stability and healthy activity within communities.

The service area includes a portion of Electoral Area G. Requisition is by way of a parcel tax. The requisition limit may not exceed the greater of \$22,600 or \$0.0908/\$1,000 of assessed value of land and improvements.

As the Electoral Area G Director is the only stakeholder, and the *Local Government Act* requires more than one vote, the entire Board is responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

2026 Goals

1. **Goal:** Purchase a sea can for the hall property to provide extra storage.

Rationale: Additional storage at the hall will free up space and help the hall be more functional. The improvement is consistent with the purpose of the community hall support function.

Strategy: The 108 Mile Ranch Community Association will manage the project with updates to and advice from Regional District staff.

Overall Financial Impact

The 2026 requisition remains the same as the 2025 requisition at \$28,000. Requisition is by way of a parcel tax of about \$17 per parcel.

Significant Issues & Trends

Rising costs for insurance, utilities, renovation materials and labour, may cause the goals for future years to be revisited. However, it is also expected that the improvements to the hall and recreation areas will increase community pride in the property and lead to better usage and more fundraising opportunities.

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

Goal: Perform cladding overlay on the hall's exterior walls.

- Completed with support from the Community Works Fund Program.



building communities together

2026 Business Plan Electoral Area J Community Halls Support Service (1563)

Darron Campbell, Manager of Community Services

Working in partnership with communities large and small to offer local, sub-regional, and regional services to ensure that the Cariboo Chilcotin is a socially, economically, and environmentally desirable region.

Department/Function Services

The Electoral Area J Community Halls Support Service was established through Bylaw No. 5470 in 2024.

The purpose of the service is to provide funds, by means of contribution contracts (January 1, 2024 - December 31, 2028), to support three community halls in Electoral Area J of the west Chilcotin. The halls are the Anahim Lake Community Hall, Nimpo Lake Community Hall and the Tatla Lake Community Hall. Support from this service is directed to the community associations which manage the properties for costs associated with owning and operating the facilities. The funds are to be expended on insurance, utilities and capital improvements. This contribution is in recognition of the important role the local halls play in the stability and healthy activity within communities.

The service area includes all Electoral Area J. Requisition is by way of a parcel tax which is applied to a maximum of two parcels per unique owner identifier. The requisition limit may not exceed the greater of \$30,000 or \$0.1394/\$1,000 of assessed value of land and improvements.

As the Electoral Area J Director is the only stakeholder, and the *Local Government Act* requires more than one vote, the entire Board is responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

There were no new goals identified for 2026.

Overall Financial Impact

The 2026 requisition remains the same as the 2025 requisition at \$30,000. Requisition is by way of a parcel tax of about \$30 per parcel.

Significant Issues & Trends

Rising costs for insurance, utilities, renovation materials and labour may cause the goals for future years to be revisited. However, it is also expected that the improvements to the hall and recreation areas will increase community pride in the property and lead to better usage and more fundraising opportunities.

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

- Goal:** Establish a contribution agreement with the three community halls.
- Completed. The agreement was entered into for a five-year term.