



2026 Business Plan Electoral Area J Community Halls Support Service (1563)

Darron Campbell, Manager of Community Services

Working in partnership with communities large and small to offer local, sub-regional, and regional services to ensure that the Cariboo Chilcotin is a socially, economically, and environmentally desirable region.

Department/Function Services

The Electoral Area J Community Halls Support Service was established through Bylaw No. 5470 in 2024.

The purpose of the service is to provide funds, by means of contribution contracts (January 1, 2024 - December 31, 2028), to support three community halls in Electoral Area J of the west Chilcotin. The halls are the Anahim Lake Community Hall, Nimpo Lake Community Hall and the Tatla Lake Community Hall. Support from this service is directed to the community associations which manage the properties for costs associated with owning and operating the facilities. The funds are to be expended on insurance, utilities and capital improvements. This contribution is in recognition of the important role the local halls play in the stability and healthy activity within communities.

The service area includes all Electoral Area J. Requisition is by way of a parcel tax which is applied to a maximum of two parcels per unique owner identifier. The requisition limit may not exceed the greater of \$30,000 or \$0.1394/\$1,000 of assessed value of land and improvements.

As the Electoral Area J Director is the only stakeholder, and the *Local Government Act* requires more than one vote, the entire Board is responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

There were no new goals identified for 2026.

Overall Financial Impact

The 2026 requisition remains the same as the 2025 requisition at \$30,000. Requisition is by way of a parcel tax of about \$30 per parcel.

Significant Issues & Trends

Rising costs for insurance, utilities, renovation materials and labour may cause the goals for future years to be revisited. However, it is also expected that the improvements to the hall and recreation areas will increase community pride in the property and lead to better usage and more fundraising opportunities.

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

Goal: Establish a contribution agreement with the three community halls.

- Completed. The agreement was entered into for a five-year term.



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The South Cariboo Recreation function was established through Bylaw No. 4617 in 2010 through the merger of three existing recreation services: Arena (Bylaw No. 3703 - 2001), Curling Rink (Bylaw No. 4616 - 2010, LP No. 29 - 1976) and Programming (Bylaw No. 3952 - 2004). The merger was undertaken to create a common taxation boundary and for administrative efficiency of the three existing services. The establishment bylaw was amended following a referendum in 2013 and adoption of Bylaw No. 4837, which broadened the description of services provided to include arts and culture and increased the maximum requisition by \$300,000.

The Stan Halcro Arena function was originally established in 1972 following a successful referendum of residents within the taxation area. The taxation boundary for the service was expanded in 2001, which also provided for an increased maximum requisition to construct a new 600-seat facility. The South Cariboo Recreation Centre (SORC), which includes a geothermal ice plant and heating system for the arena, curling rink and meeting rooms, was completed in 2003. Major capital improvements to facilitate event hosting have been completed including installation of comfortable seats and handrails, high-definition cameras for online streaming, projection screens, and wireless connectivity, as well as the purchase of tables and chairs and a modular stage, which required extra storage capacity.

The arena and adjacent curling rink are managed and operated by the 100 Mile Development Corporation under a contract with the Cariboo Regional District, which was executed for a five-year term in April 2024 and will expire March 31, 2029.

The curling rink function was established following a successful referendum in 1976. The service was created to support the operation and maintenance of a curling rink for residents in 100 Mile House and surrounding areas.

The curling rink facility is currently managed by the 100 Mile and District Curling Club during the ice season and by the 100 Mile Development Corporation during the off-season through agreements with the Cariboo Regional District.

Under these agreements, each party is responsible for the operation and maintenance of the facility during its respective term. The Curling Club operating agreement is for five years expiring in March 2029.

The programming function was originally established in 1973 to provide recreation and leisure activities for residents of the South Cariboo and to support the efforts of community groups in their related pursuits.

Also included in the recreation function is a maintenance agreement with the District of 100 Mile House for Lumberman's Park and Robinson Park, which are multi-use ball fields adjacent to the recreation centre. The agreement with the District includes maintenance of the fields, outdoor washrooms and wooded dog park area. Scheduling use of the ball fields is included in the Recreation Management Agreement with the 100 Mile Development Corporation. The infields were completely rebuilt in 2016 and lights installed on one field to extend the playing time available.

A five-year use and occupancy agreement with the Wranglers junior hockey team was signed in 2022 to provide the club with ice allocations, advertising rights and a dressing room. This agreement expires in March of 2027.

Funding contribution agreements are also in place with the District of 100 Mile House for operation of the 100 Mile Soccer Park (2026-2028) and Martin Exeter Hall Theatre and Lodge Complex (2024-2026).

The 108 Beaches Program is also part of this function and an annual contribution is provided to the 108 Mile Greenbelt Commission for this service.

Portions of Electoral Areas G, H, and L and the District of 100 Mile House participate in this service, which is funded by means of a tax applied to the assessed value of land and improvements within the local service area. The maximum requisition is the greater of \$900,000 or \$0.8721/\$1,000.

The Directors for Electoral Areas G, H and L and the District of 100 Mile House are responsible for the governance of this service. This group meets as the South Cariboo Joint Committee in open public meetings each month.

D**D**

D Proceed with potential construction of a multipurpose, covered outdoor space at the South Cariboo Recreation Centre.

For several years an outdoor rink for community use was established at a school district property and was very successful. A permanent location with a covered structure would be a valuable recreation asset.

The project is under development by the 100 Mile Outdoor Rink Society based on preliminary construction designs obtained by the South Cariboo Recreation Centre facility manager.

D Contribute to pickleball court surfacing at the 108 Mile Community Hall.

Pickleball continues to be a very popular sport in the area and the active and growing South Cariboo Pickleball Association has constructed a facility at the 108 Mile hall, which requires a rubberized surface treatment to improve and protect the playing area.

The pickleball association will be responsible for project delivery. A contribution from the subregional recreation budget will enable matching funding from other external grant sources and leverage fundraising efforts.

D Install new bleachers at the ball fields.

The ball field bleachers were replaced in 2025; however the new seats were too low and too few for proper field viewing. The existing bleachers will be re-used at another recreation location.

The project will be organized by the facility manager with input from ball field user groups. Funding is allocated for replacements in the South Cariboo Recreation capital plan.

D Replace the puckboard in the arena.

The existing 20-year-old puckboard is reaching the end of its service life and has become an increasing maintenance concern.

The project will be organized by the facility manager with input from Regional District staff. Funding is allocated for the puckboard in the South Cariboo Recreation capital plan.

D Enable construction of a media platform at the arena.

Preliminary designs for construction of a media platform over the timekeepers and penalty box area have been completed. The platform is an important component for broadcasting Wranglers hockey games and can also be used by other groups for special events.

The Wranglers team society is undertaking this project following the approved preliminary design and in compliance with all building code permitting requirements.

D Install a water treatment system at the recreation centre.

A treatment system that includes water softening and reverse osmosis is required to protect facility fixtures and equipment due to challenges with water chemistry from the municipal supply system.

The project will be organized by the facility manager with input from Regional District staff. Funding is allocated for the in the South Cariboo Recreation capital plan with a portion of the cost targeted at Regional District Community Works Funds.

D Develop a plan for new events, activities and programs to maximize community use of the South Cariboo recreation facilities, including Martin Exeter Hall.

New events and activities were identified as a service priority in the recreation management agreement proposal by the 100 Mile Development Corporation and would help generate additional income for the facilities.

Plan development will be led by the facility manager in consultation with Regional District staff as appropriate.

D Host an outdoor activities trade show at the recreation centre.

New events and activities were identified as a service priority in the recreation management agreement proposal by the 100 Mile Development Corporation and would help generate additional income for the facilities.

Event planning and coordination will be undertaken by the facility manager.

D Explore locations for a community disc golf course.

Disc golf is a fast-growing, low-barrier recreational activity with recent courses developed in the region demonstrating excellent success. Courses are cost effective to create and require minimal maintenance once properly constructed. The South Cariboo Recreation Centre has already purchased nine high-quality portable baskets which were utilized for summer programs.

Staff will review location options and engage with other groups as necessary, such as the 100 Mile Nordics Ski Club for areas that may have development potential.

D Arena ice plant efficiency and operations review.

The geothermal ice plant is now over 20 years old and although various upgrades have been completed, a detailed review with consideration of new technology may identify further opportunities.

External grant funding has been successfully obtained by the consultant engaged by the facility manager to complete this review. Results will be considered in future capital plans for the recreation centre.

D Replace and upgrade the ice plant cooling tower.

The existing cooling tower, which is supplemental to the geothermal ice plant system, was purchased as used equipment to demonstrate effectiveness of the concept. It has proven to be very valuable in maintaining ice in shoulder season temperatures and is due for replacement and upgrade to newer technology.

The equipment purchase will be coordinated by the facility manager. Community Works Funds are identified in the South Cariboo Recreation capital plan for this project.

D Review the 100 Mile Wranglers Use and Occupancy Agreement.

The current five-year agreement with the local junior hockey team expires at the end of March 2027 and will require renewal.

100 Mile Development Corporation and Regional District staff will meet with the team and bring forward a proposed renewal early in 2027.

D Replace the lift station for the recreation centre.

The lift station is original to the construction of the Stan Halcro Arena and while currently still functional, it represents a significant risk to ongoing operations.

The project will be coordinated by the facility manager with input from Regional District staff. Consulting services for civil engineering and design will be required. Funding is allocated for the project in the South Cariboo Recreation capital plan.

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The 2026 tax requisition is increased by 2% from 2025 amounting to \$19,018 for a total requisition of \$969,959.

The 2025 tax requisition was increased by 2% from 2024.

The 2024 tax requisition was increased by 20% from the 2023 requisition amounting to \$155,382. This increase is to support the design and build of several major capital projects, including an outdoor rink and media booth in the recreation centre.

The requisition is also increased by 2% annually from 2027-2030 to account for operating cost increases and to rebuild appropriate capital reserves for future projects.

Deficit targets for the operational costs for the recreation centre, including activity program delivery, are set within the five-year contract with the 100 Mile Development Corporation and equate to \$280,000 in 2024 and stabilizing at \$270,000 in 2026. Through the current contract, the Development Corporation receives an annual management fee of \$70,000. The Development Corporation also retains the revenues from use of the facility to cover direct operating costs such as staffing and utilities. Facility revenues are based on fees and charges established by the Regional District.

The Regional District has five-year Operation and Occupancy agreements (2024-2029) with the 100 Mile and District Curling Club. As part of these agreements, the Regional District will cover the building's utility costs for the ice season allowing the club to focus on building its membership and stabilizing its revenues.

Other annual agreements within the service include \$9,000 for the 108 Greenbelt Commission to maintain the beaches on 108 and Sepa Lakes and \$15,000 for maintenance of the Lumberman's and Robinson Ball Parks (2026-2028) with the District of 100 Mile House.

Annual funding contribution agreements are also in place with the District of 100 Mile House for operation of the 100 Mile Soccer Park at \$61,000 (2026-2028) and Martin Exeter Hall Theatre and Lodge Complex at \$60,000 (2024-2026).

The three-year capital plan for the service supports an average annual expenditure of \$440,000 varying appropriately each year depending on necessary purchases. Large purchases are planned several years in advance by making contributions to capital reserves.

The service has no outstanding debt as of December 31, 2023, with the borrowing for the arena reconstruction fully repaid in 2023.

The service has projected capital reserve funds of about \$225,000 at the end of 2025. Contributions to capital reserves amounting to \$1.5 million are included over the five-year financial plan to facilitate major capital projects at the South Cariboo Recreation Centre and surrounding property.

After 20 years of operating the South Cariboo Recreation Centre, the agreement with Canlan Sports was allowed to expire in March 2024 and a new management agreement was executed with the 100 Mile Development Corporation.

There is an interest in the development of additional recreation facilities in the South Cariboo as a means to improve the quality of life for current residents and help attract

new ones, including skilled professionals, that seek out communities with these assets. Key projects under consideration include an outdoor, covered multi-purpose rink and a skateboard/BMX park. Seven pickleball courts were recently constructed at the 108 Mile Community Hall.

In a previous effort to add recreation opportunities, a key business plan goal in 2018 was to conduct public consultation on a proposed expansion of the South Cariboo Recreation Centre to include a turf field, hardcourt gymnasium and walking track. A concept design for the expansion was completed in 2017 that would complement the existing recreation centre and offer a wide variety of activities. A referendum was held in June 2018 to borrow up to \$10 million to complete the recreation centre expansion, which had an estimated cost of \$14.6 million. The referendum failed with 73.5% of voters against the project.

The South Cariboo Swimming Pool study, completed in January 2009, recommended the recreation centre property as the preferred location for an aquatic facility. In order for pool construction and operation to be achieved it would be necessary to hold a referendum to obtain public assent to borrow the funding necessary for the project. In order to gauge public support for the proposal, a statistically valid telephone survey took place in September 2014 with the results demonstrating that residents were divided in their opinions: 46% supported the project, 40% did not and 14% were unsure. Due to significant capital and operating costs, an aquatic centre is no longer identified as a potential new facility.

At the South Cariboo Recreation Centre, significant capital investments were completed over the past several years and continue to improve public use and satisfaction with the facility. Now that the building is well equipped, it is expected that more effort and emphasis will be placed on activity programming and community events to encourage use. This was a key piece of the Recreation Services Management Agreement with the 100 Mile Development Corporation in 2024.

The South Cariboo Recreation Establishment Bylaw was amended in 2013 to include additional recreation and arts and culture facilities, which was accomplished through the adoption of Bylaw 4837. The motivation behind this change is that residents throughout the sub-regional recreation area benefit from a wide variety of services and facilities and as such should contribute towards them. This trend of broad-scope, sub-regional recreation and arts and culture allows elected officials to react to changing requests for service from the public. Creating an equitable and flexible service delivery framework through the South Cariboo Recreation bylaw was an important step to achieving this objective.

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter and has committed to continuing work towards carbon neutrality in respect of corporate operations.

- D Proceed with potential construction of an outdoor rink at the South Cariboo Recreation Centre.
 - In progress. The 100 Mile Outdoor Rink Society took the lead on the project to complete detailed designs and cost estimates to be considered for 2026.
- D Contribute to pickleball court construction at the 108 Mile Community Hall.
 - Completed. The South Cariboo Pickleball Association combined the contribution with grants and fundraising to construct seven new outdoor courts.
- D Purchase an electric ice-resurfacer.
 - Complete. The joint purchase with central and north Cariboo facilities was successful and the equipment was delivered in September.
- D Bring forward a new Fees and Charges Bylaw for South Cariboo Recreation.
 - Completed. A new three-year fee schedule was adopted in July.
- D Replace the lobby flooring.
 - Not completed. Project was deferred to 2028 in favour of other priorities including replacing the office carpet and HVAC equipment at Martin Exeter Hall.
- D Install a top rail cover for the ball field fencing and LED lighting.
 - Completed. Better lighting extended the season and allowed two extra tournaments to be hosted in 2025.
- D Install new equipment for dehumidification and air flow in the arena.
 - Planned for November. Large fans were installed to improve circulation.
- D Develop a plan for new events, activities and programs to maximize community use of the South Cariboo recreation facilities.
 - Not completed. Brought forward to 2026 with the specific addition of Martin Exeter Hall.
- D Host an outdoor activities trade show at the recreation centre.
 - Completed. Total attendance to the two-day event was approximately 700 people.
- D Review the contribution agreement for the Forest Grove Curling Club.
 - Review completed. Agreement is deferred until curling club becomes operational.

- D** Install new equipment for dehumidification and air flow in the arena.
 - Planned for early 2026 based on an updated engineering report.



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Darron Campbell, Manager of Community Services

2026 Business Plan 108 Greenbelt (1548)

Working in partnership with communities large and small to offer local, sub-regional, and regional services to ensure that the Cariboo Chilcotin is a socially, economically, and environmentally desirable region.

Department/Function Services

The 108 Greenbelt Service was established through Bylaw No. 3120 (1996) and received boundary amendments by way of Bylaw No. 3960 (2007), Bylaw No. 4450 (2009) and Bylaw No. 4870 (2014). The service was created to provide for the management of the 108 Greenbelt lands, which cover approximately 575 hectares throughout the 108 Mile Ranch community and provide opportunities for public recreation. Bylaw No. 5184 (2018) regulates appropriate community use of the recreation lands, restricting activities such as motorized vehicle use, parking, camping, open fires, and discharging firearms.

The 108 Greenbelt provides much the same function as a public green space in other communities. These lands, originally established by Block Bros. Realty at the conception of the 108 Mile Ranch development, generally encompass lakeshore, grasslands and forested lands located within and immediately adjacent to the community. The greenbelt was established to provide property owners a joint interest in these lands for recreational use. Now held under title by the Cariboo Regional District, the lands continue to be utilized for the enjoyment of area residents with the intent to minimize interference with the lands' "natural" or existing states. Disposing or altering the greenbelt lands in such a way that they are no longer available for public recreation requires agreement from the 108 Ranch Community Association through a restriction registered on the property title.

The requisition limit for this function is the greater of \$14,160 or \$0.13/\$1,000 of assessment. Collection is by parcel tax, which is applied equally to all lots within the local service area.

Under the direction and authority of the Cariboo Regional District Board, the property is managed by the 108 Greenbelt Commission whose members are appointed by the Board on recommendation of the Electoral Area G Director. The Commission conducts business and engages contractors as required for the maintenance and operation of the greenbelt.

As the Electoral Area G Director is the only stakeholder in this function, and the *Local Government Act* requires more than one vote, the entire Board is responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

2026 Goals

1. **Goal:** Review regional report of previously completed fuel management areas.
Rationale: Extensive fuel management has taken place across the greenbelt over the past 20 years to reduce the risk of potential interface wildfires. A review of areas remaining to be treated or be re-treated is worthwhile.
Strategy: Professional consulting services will be retained to conduct a regional review, which will be guided and implemented on the Greenbelt by the Commission. Funding is allocated in the function budget to procure the services necessary or be used for matching grant opportunities.

2. **Goal:** Host an engagement meeting with 108 residents and organizations regarding future improvements to the greenbelt.
Rationale: The volunteer Greenbelt Commission guides the management, maintenance and improvement of the greenbelt lands and it is important to solicit feedback and ideas from the general public as well as key stakeholder groups, such as the 108 RCA, Lions Club, heritage society, fire department and elementary school PAC.
Strategy: Engagement will be led by the 108 Greenbelt Commission with support from Regional District staff and can be used to inform future business plan goals and budget allocations.

3. **Goal:** Complete development of the playfield at West Beach.
Rationale: Improvements to this greenspace area will enable its general use for field and ball sports and provide additional recreation opportunities.
Strategy: Project will be led by the Greenbelt Commission with delivery through contracting services as required for fencing and clearing.

4. **Goal:** Continue to upgrade the trail network as well as fences and gates.
Rationale: Ongoing trail upgrades are necessary to protect the capital investment made in the well-used network. The airport trail down to the heritage site is identified as the priority for 2026. Repairs and fencing upgrades are an ongoing responsibility to keep horses and cattle in the various greenbelt pastures and to keep ATVs and dirt bikes out of sensitive greenbelt grasslands. Major sections of fencing are 30 plus years old and full replacement is required.
Strategy: Evaluate existing trails, fences and gates. Repair and upgrade as needed. This is an ongoing responsibility and funding is allocated in the function budget.

5. **Goal:** Preserve the greenbelt from invasive plants.

Rationale: The greenbelt is continually attacked by a number of invasive plants, such as knapweed, burdock, thistle, orange hawkweed, meadow hawkweed, baby's breath, hoary alyssum, bladder campion, scentless chamomile, leafy spurge, and sea buckthorn, which impact recreational and agricultural use of the lands.

Strategy: The Commission will work with the Invasive Plant Program of the Cariboo Regional District at reducing, controlling or eliminating wherever possible, invasive plants in an environmentally sound manner while respecting financial limitations. This is an ongoing project and will remain so for the foreseeable future. This task has become quite overwhelming. The Commissioner who volunteers his time to this important work will likely require the support of contract assistance in the years ahead.

6. **Goal:** Undertake forest health and fuel management treatments to reduce damage and improve safety.

Rationale: Fir bark beetle attacks continue to impact greenbelt forested areas. These trees increase the risk of fire as well as encourage the beetle to spread to nearby healthy trees.

Strategy: Locate and aggressively treat beetle infestation. The treatments may include felling, bucking and burning of trees, and installation of pheromone bait traps. Removal and sale of logs will vary depending on the conditions at each site. The Commission also identifies and takes advantage of opportunities to educate the residents of the 108 and encourage them to tackle this issue if it exists on their properties.

Overall Financial Impact

The 2026 requisition is the same as the 2025 requisition.

The 2025 requisition was increased by \$7,325 from the 2024 requisition to \$21,975, which is an increase of about \$5 per parcel.

The parcel tax is augmented by revenue generated from pasture rental fees, which is retained by the Greenbelt Commission for day-to-day maintenance expenses, and from grants that become available from time to time. The Commission has been diligent in developing a practical approach to meeting its goals and objectives over the past few years while staying within budget limitations. Opportunities to obtain grants to further the Commission's work are aggressively pursued.

Measuring Previous Year Performance

Goal: Increase parcel tax to support Greenbelt maintenance.

- Completed. The new five-year financial plan was approved.

Goal: Undertake a review of previously completed fuel management areas.

- Partially completed. Areas were reviewed as part of an electoral area-wide Community Wildfire Resiliency Plan.

Goal: Host an engagement meeting with 108 residents and organizations regarding future improvements to the greenbelt.

- Not completed. Goal included in the plan for 2026.

Goal: Install a shade roof at Main Beach.

- Not completed. Other beach front items such as picnic tables are planned instead.

Goal: Improve the water system in Block Drive horse pasture.

- Planned for completion in November.

Goal: Complete development of the playfield at West Beach.

- Completed. The area was cleaned and cleared for open field space and a disc golf course installed. Goal included in the plan for 2026.

Goal: Consider an Adopt a Trail Program to support maintenance and improvement of greenbelt trails.

- Not completed.

Goal: Continue to upgrade pasture and public space fences and gates.

- Completed.

Goal: Preserve the greenbelt from invasive plants.

- Ongoing, but managing this goal with volunteers from the Commission is not sustainable.

Goal: Undertake forest health and fuel management treatments to reduce damage and improve safety.

- Completed.



2026 Business Plan Central Cariboo Recreation and Leisure Services (1553)

Darron Campbell, Manager of Community Services

Working in partnership with communities large and small to offer local, sub-regional, and regional services to ensure that the Cariboo Chilcotin is a socially, economically, and environmentally desirable region.

Department/Function Services

The Central Cariboo Recreation and Leisure Services function was established in 2007 by Bylaw No. 4226, which merged the functions for Central Cariboo Recreation (Bylaw No. 3894 – 2004) and Central Cariboo Leisure Services (Bylaw No. 3951 – 2004).

The new Recreation and Leisure Services function has a mandate derived directly from the predecessor bylaws, which is to provide the following services:

- (i) swimming pool complex;
- (ii) twin ice arena facility;
- (iii) recreation and cultural programming;
- (iv) trail development and maintenance;
- (v) sports fields, facility development and maintenance.

The facility management and recreation programming components of the service are provided under contract by the City of Williams Lake. A five-year Recreation Management Agreement (2024-2028) is in place that establishes service levels and taxation subsidy targets.

Services are generally provided from the Cariboo Memorial Recreation Complex in Williams Lake which includes the twin arenas, West Fraser Aquatic Centre, and the Gibraltar Room multi-purpose space. Following extensive public consultation, concept planning and a referendum in 2014, the aquatic centre underwent a \$15 million upgrade to expand the pool and fitness areas and add in leisure water features such as a water slide and lazy river. A \$4 million infrastructure grant was successfully obtained to reduce the cost to local taxpayers for the major project.

The sub-regional recreation function also includes the Esler Sports Complex, which has slo-pitch (2022-2026), soccer (2022-2026), and minor fastball (2023-2026) fields under use and occupancy agreements with local associations. These groups also receive field maintenance funding through contribution agreements (2025-2027) on an annual basis to complement the work of volunteers and their own financial resources. An occupancy agreement was also established with the local disc golf club (2022-2026) for development of a new course at the complex in 2023. Various other community projects, such as neighborhood outdoor rinks, trails or bike parks are also supported on a project-by-project basis.

Annual contribution agreements are also in place with the Scout Island Nature Centre (2025-2027), Williams Lake Cycling Club (2025-2027) and 150 Mile Greenbelt, Heritage, and Trails Society (2025-2027) to support operation of extensive trail networks maintained by each group.

Participants in the service include portions of Electoral Areas D, E, and F and the City of Williams Lake. Requisition is by way of a tax rate applied to the assessed value of land and improvements utilizing hospital district assessment. The requisition limit is the greater of \$3,500,000 or a rate of \$1.98 / \$1,000 of assessed value.

The Directors for Electoral Areas D, E, and F and the City of Williams Lake are responsible for the governance of this service, which is provided through the Central Cariboo/City of Williams Lake Joint Committee. The Central Cariboo Joint Committee (CCJC) holds an open, public meeting once per month.

Business Plan Goals, Rationale & Strategies

2026 Goals

- 1. Goal:** Construct phase one of a new access road into the Esler Sports Complex.
Rationale: Use of the sports complex continues to grow, and additional improvements and capital investment will further increase traffic to and from the site in the coming years; however, the current access is a winding, narrow residential route along upper Hodgson Road and is not adequate. Creating a safer, shorter access route directly off Highway 20 was a key component of a development plan completed in 2007.
Strategy: Project is led by Regional District staff with project management consulting support. Funding is allocated for this major capital project in the function financial plan, which will require a significant allocation of Regional District Community Works Funds and a transfer from capital reserves. An engineered design and class A cost estimate has been completed.

2. **Goal:** Undertake a feasibility study for a new multipurpose recreation facility.
Rationale: Discussions of the desire for an indoor fieldhouse have been ongoing for many years. The concept is recognized as a valuable addition of recreation infrastructure for the community providing multiuse and winter season opportunities. These types of facilities can be one of the most cost-effective assets to build and to operate when compared to other indoor recreation centres.
Strategy: Funding for a feasibility study is included in the financial plan and could include a design charette process to determine potential concepts, locations, operating plan, and construction cost estimate.
3. **Goal:** Contribute to the Scout Island Otter Point bridge replacement and low mobility trail upgrade project.
Rationale: The trail network at Scout Island is a well-known and used local recreation asset and is supported by the Central Cariboo Recreation budget through a Fee for Service agreement. The bridge replacement is required to ensure ongoing and safe availability of all public trail areas.
Strategy: The bridge replacement and trail project is led by the Williams Lake Field Naturalists that operate Scout Island and a supporting funding contribution is allocated in the function budget.
4. **Goal:** Install a vertical lift to the concourse in Arena 1.
Rationale: Improving accessibility for persons of low mobility is an ongoing priority for the recreation complex and a vertical lift will be an important improvement over the existing stair lift currently in use to reach the concourse.
Strategy: The project will be led by recreation complex staff with support as required from consulting services such as architectural design and structural engineering. Funding is allocated in the function capital plan for this project.
5. **Goal:** Support an Orange Jersey mural at recreation complex.
Rationale: The Orange Shirt Society is a well-known active group in the community and projects such as this mural are important steps towards reconciliation. The Orange Jersey project specifically works with sports events and facilities, so is a good fit for the arena space.
Strategy: Mural design will be led by the society with input and guidance regarding location and form from recreation complex staff. A funding contribution towards the project is allocated in the function financial plan.
6. **Goal:** Review the occupancy agreements with the leagues operating at the Esler Sports Complex.
Rationale: The current five-year agreements will expire at the end of 2026.
Strategy: Staff will meet with the groups to identify any potential concerns or amendments and bring forward renewals to the Esler Recreation Advisory Commission prior to the Central Cariboo Joint Committee.

7. **Goal:** Participate in the design development of a new BMX, skate and scooter facility in Boitanio Park.
Rationale: The current skate park facility is well-used and popular with local teens; however, the infrastructure is more than 20 years old and is overdue for upgrade and modernization. Several community organizations and individuals are invested in the project and will be included in this cooperative effort.
Strategy: Recreation complex staff will work with community groups and engineering consultants on preliminary concept designs and cost estimates, as well as undertake consultation with First Nations. The concept designs will form the basis for fundraising and grant applications. It is expected that ongoing maintenance of the facility once completed will be included in the subregional recreation budget.
8. **Goal:** Review and bring forward a new Fees and Charges Bylaw.
Rationale: The current fees and charges bylaw expires at the end of 2026 and requires review and renewal to establish fees for facility access and rentals.
Strategy: An updated bylaw with a new three-year fee schedule will be brought forward by the facility operator for consideration by the joint committee and the Regional District Board.
9. **Goal:** Develop partnership programs for seniors with the Senior's Centre, assisted living facilities and First Nation elders' groups.
Rationale: Working cooperatively with these external organizations will provide more opportunities and help increase participation of seniors in healthy social activities.
Strategy: Connections and programs will be developed by facility staff at the memorial complex.
10. **Goal:** Support trail development at the 150 Mile House Greenbelt, mountain bike network and other locations within the sub-regional recreation area.
Rationale: The 150 Mile Greenbelt, Heritage and Trails Society has a management agreement in place with the province for a large area in the community and plans to improve trail connections throughout. The Williams Lake Cycling Club has a management agreement in place with the province for its network across the Williams Lake valley. Trails in other areas continue to be a high priority with recreation groups and the general public.
Strategy: Implementation of the improvements would be funded through the Community Projects budget of the Central Cariboo Recreation function and managed directly by the community groups in consultation with Regional District and City staff.
11. **Goal:** Continue to improve the accessibility of the Recreation Complex for persons with low mobility.
Rationale: Because of its age, the facility has an interior design that may challenge persons in a wheelchair or with other mobility issues. As a critical public amenity,

it is important that the complex meet the needs of as many residents as possible, especially those that may have limited options for recreation.

Strategy: Funding for individual projects in 2026 is included in the capital plan to support these works.

12. **Goal:** Contribute to the Halloween fireworks celebrations at 150 Mile and Wildwood.

Rationale: The recreation budget supports the community celebration event in Williams Lake, and it is appropriate that this support also be extended to rural communities within the sub-regional recreation area.

Strategy: A proportional funding allocation is included in the community projects envelope of the recreation financial plan.

2027 Goals

1. **Goal:** Construct phase two of a new access road into the Esler Sports Complex.
Rationale: Phase one of this project is planned for completion in 2026. Use of the sports complex continues to grow, and additional improvements and capital investment will further increase traffic to and from the site in the coming years; however, the current access is a winding, narrow residential route along upper Hodgson Road and is not adequate. Creating a safer, shorter access route directly off Highway 20 was a key component of a development plan completed in 2007.
Strategy: Project is led by Regional District staff with project management consulting support. Funding is allocated for this major capital project in the function financial plan, which will require a significant allocation of Regional District Community Works Funds and a transfer from capital reserves. An engineered design and class A cost estimate has been completed.
2. **Goal:** Undertake acoustic treatments of the Gibraltar Room.
Rationale: The Gibraltar Room is an important performance space in the community and ongoing investments are made in improving hosting ability for concerts and recitals.
Strategy: Project will be led by the facility manager in consultation with Regional District staff. Funding is allocated in the function capital plan to complete the project.
3. **Goal:** Improve landscaping around the front parking lot at the recreation complex.
Rationale: The current landscaping is an ongoing maintenance challenge and potential liability due to extensive use of loose rock.
Strategy: Project will be led by the facility manager in consultation with Regional District staff. Funding is allocated in the function capital plan to complete the project.

2028 Goal

1. **Goal:** Construct phase three of a new access road into the Esler Sports Complex.
Rationale: Phases one and two of this project is to be completed by 2027 and continuing with phase three will make the access road fully functional with an asphalt surface and compliant with Ministry of Transportation requirements for a public road.
Strategy: Project is led by Regional District staff with project management consulting support. Funding is allocated for this major capital project in the function financial plan, which will require a transfer from capital reserves.

Overall Financial Impact

The 2026 requisition is increased by 4% from the 2025 requisition amounting to \$146,644 for a total taxation of \$3,812,750. An increase of 4% is also included in 2027 and 2028 to facilitate increases in the annual operating subsidy for the Cariboo Memorial Recreation Complex and completion of the Esler Sports Complex Access Road project.

The 2025 requisition was increased by 4% from 2024 requisition.

A 4% increase is included in 2029 and 2030 of the five-year financial plan to account for inflationary increases in annual operational costs and to rebuild capital reserves following draws to support the Esler Access Road project. This taxation increase is combined with ongoing major capital investments in energy efficiency, which should reduce operating costs and help absorb additional expenses.

A renewal Recreation Management Agreement between the Regional District and the City of Williams Lake for another five-year term was completed in 2024 and updated subsidy targets are included in the financial plan. The taxation subsidy paid to the City of Williams Lake for operational costs was increased by 12% in 2024 to \$2,353,248 and increased 3% each year thereafter amounting to \$2,648,601 in 2028.

All revenue generated at the Recreation Complex is retained by the City under the terms of the management agreement to directly offset operating expenses. There was a significant increase in revenue due to the upgraded aquatic centre, which opened in 2017 and these revenues do off set approximately 50% of the increased operating cost; however, the remaining cost increase continues to be covered by a higher taxation subsidy.

The five-year capital plan for the function has varied annual investments amounting to \$1.5 million over the five-year plan. This includes capital spending at the Cariboo Memorial Recreation Complex and the Esler Sports Complex, but does not include the sports field road access project which is subject to acquiring substantial grant funding to proceed.

The service has projected capital reserve funds of \$2.16 million at the end of 2025 with a planned contribution to reserves of \$400,000. Major transfers out from reserves is planned for 2026 and 2027 amounting to \$1.5 million and \$500,000 respectively specifically to enable the Esler Sports Complex Access Road project. Contributions to capital reserves of \$500,000 per year are planned in years 2028-2030 to rebuild reserves following completion of the project.

New borrowing for the pool upgrade project was undertaken in 2017. The total amount borrowed for the pool upgrade is \$6.5 million and is scheduled to be paid off in 2037. Remaining debt projected at the end of 2025 is \$4.35 million.

Significant Issues & Trends

2024 was the inaugural season for the Williams Lake Mustangs, a new Kootenay International Junior Hockey League franchise, and hosting the team will affect the revenue and expenses for the Cariboo Memorial Recreation complex. Teams are also located in Quesnel and 100 Mile House for the establishment of excellent junior hockey rivalries in the Cariboo.

The renewal of a Recreation Management Agreement with the City of Williams Lake will stabilize operating subsidy costs for the function for the five-year term of the agreement.

The operating budget also includes the maintenance costs for the Boitanio Park disc golf course as well as the pickleball/tennis courts and adjacent water park. These recreation assets are recognized to be of a broader subregional benefit and are proposed to be allocated under the Central Cariboo Recreation budget to achieve cost sharing between the City and the Regional District.

The newly upgraded West Fraser Aquatic Centre opened in December 2017 following more than six years of public consultation, design, and construction. The new leisure pools and fitness spaces have attracted many more patrons than were previously using the complex regularly. While this has increased revenues by more than 50%, the cost of staffing and utilities has also substantially increased resulting in a rise in operating costs for the aquatic centre.

Counters were installed on the three entrances to the Cariboo Memorial Recreation Complex in 2013. The annual average total for these counts is between 400-500,000 patrons. These original counters are beginning to fail and it is expected new technology will be installed for 2026.

In addition to the recent Sam Ketcham Pool upgrade, other parts of the Recreation Complex continue to receive renovations and improvements; however, the aging structure, utility services and equipment in the facility continue to be a challenge.

Increased operating and maintenance costs are to be expected, and significant capital investment will be necessary to maintain the complex in future years.

The continued delivery of an effective and coordinated sub-regional recreation and leisure service is expected to remain a high priority for the public and elected officials. The benefits of developing a recreation service that takes advantage of the Cariboo Memorial Recreation Complex as an information hub and a centre for activity programming is evident. Integrating public recreation properties, both from the greater Williams Lake area and those within the city itself, makes sense to improve the management, public investment, and overall enjoyment of these community assets.

To this end, additional resources have been discussed to potentially be included in the recreation services management agreement with the City of Williams Lake, tasking the City with providing the increased support and being the liaison for volunteer groups managing these public recreation assets.

Another strategic priority for the Central Cariboo Recreation function is to continue to provide support for mountain bike trail infrastructure that is appropriate for this popular recreational activity. Mountain biking in the Cariboo provides a considerable benefit to many communities. For local residents, studies consistently indicate that trails provide a venue to participate in an active and healthy lifestyle and increase the desirability of living in the area. Ongoing investments in the Central Cariboo trail networks will support continued recreational opportunities as well as ongoing efforts to diversify the regional economy into this fast-growing sector.

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

Goal: Complete construction of the heat recovery project from the ice plant compressors to the domestic pool water at the recreation complex.

- Completed. Construction of the grant-funded project, along with the recent solar panel installation will save approximately \$40,000 per year in utility costs.

Goal: Make improvements and upgrades to the Gibraltar Room.

- Completed. Upgrades were made to the lighting and sound systems as well as the screen projector.

Goal: Purchase an electric ice-resurfacer.

- Completed. A joint purchase was made with facilities in Quesnel and 100 Mile House and supported by Regional District Community Works Funds.

Goal: Develop construction-ready plans for an access road from Highway 20 into the Esler Sports Complex.

- Completed. Design plans and cost estimate are complete; however the highway connection permit is expected to be delayed due to provincial union strike action.

Goal: Upgrade trails and jumps at the Boitanio Bike Park.

- Completed.

Goal: Participate in the design development of a new BMX, skate and scooter facility in Boitanio Park.

- Completed. The final design and cost estimate is expected by December.

Goal: Develop partnership programs for seniors with the Senior's Centre, assisted living facilities and First Nation elders' groups.

- Completed. Highlights included fitness programs at the new Rotary outdoor exercise equipment for seniors in Kiwanis Park.

Goal: Support trail development at the 150 Mile House Greenbelt, mountain bike network and other locations within the sub-regional recreation area.

- Completed.

Goal: Contribute funding to the outdoor rink at the Ottoman rugby fields for matching grants.

- Completed. The rugby club was successful in obtaining a Northern Development grant for the project.

Goal: Continue to improve the accessibility of the Recreation Complex for persons with low mobility.

- Completed. Highlights include improved signage, arena ramps, lift repair and crosswalks.

Goal: Review the contribution agreements with the Williams Lake Cycling Club and Scout Island Nature Centre.

- Completed. Agreements were renewed for a three-year term.

Goal: Contribute to the Halloween fireworks celebrations at 150 Mile and Wildwood.

- Completed. Contribution made to the Wildwood Volunteer Fire Department Association Society.

Other Accomplishments

Re-painted pool and arena lobbies.

Sanded and refinished Rink 1 and 2 wooden bleacher seating.

Trained five staff to become Refrigeration Operators - 3 weeks at (120 hours) and received grant funding for 60% of costs.

Hosted Building Service Worker course from Recreation Facilities Association of BC – six staff professionally trained in janitorial skills and building maintenance.



2026 Business Plan North Cariboo Recreation and Parks (1554)

Darron Campbell, Manager of Community Services

Working in partnership with communities, large and small, to make the Cariboo Chilcotin a socially, economically and environmentally desirable region to live, work and play.

Department/Function Services

North Cariboo Recreation and Parks (NCRP) is a function of the Regional District that was originally established by supplementary letters patent in 1982 and most recently updated through Bylaw 3900 (2004) and subsequent amendments. The City of Quesnel's Leisure Services Department manages the function on behalf of the CRD. The five-year management agreement between the City and CRD was renewed in 2024, setting new annual targets for taxation subsidy to support subregional recreation services.

The Quesnel and District Leisure Services Department's mandate is to provide a variety of recreational services to the residents of the City of Quesnel (City) and Cariboo Regional District (CRD) Electoral Areas A, B, C and I within a defined recreation boundary for the (NCRP) function. These services are primarily offered through the Quesnel and District Arts & Recreation Centre, the West Fraser Centre and Arena 2. School and outdoor facilities are also utilized.

The Alex Fraser Park Society, Quesnel Youth Soccer Association, and the Quesnel River Archers provide services with funding support obtained through NCRP. Five-year contribution agreements provide stable operating and capital support to the Alex Fraser Park Society (2024-2028) to manage the Alex Fraser Park, and to the Quesnel Youth Soccer Association (2021-2025) to manage the indoor and outdoor soccer complex. NCRP provides capital project support to the Quesnel River Archers (2025-2030) to manage Pioneer Park on Dragon Lake. The Service also provides funding for community use of school facilities through a Joint Use Agreement with School District 28.

Recreation properties in the Parkland, Bouchie Lake, and Barlow Creek areas are governed and managed by the rural Recreation Commissions and the Leisure Services

Department with the Commissions being responsible for governance, administration, and maintenance of the properties in accordance with the Parkland (Bylaw #4271), Bouchie Lake (Bylaw #4272), and Barlow Creek (Bylaw #4273) Commission Bylaws. The Leisure Services Department is responsible for asset and capital project management for these properties in accordance with the Recreation Services Management Agreement (2024-2028) between the City and CRD.

The NCRP function is funded through taxation and user fees. The tax component of funding is allocated among the participating jurisdictions on the basis of hospital assessment. The taxation limitation is the greater of \$4.9 million or an amount of \$3.2095/\$1,000 of total assessed value of land and improvements.

Policy decisions related to existing NCRP services are made by the North Cariboo Joint Advisory Committee (NCJAC). The NCJAC consists of the CRD Directors from Electoral Areas A, B, C and I and the Quesnel City Council. The NCJAC does not have delegated authority and all its recommendations must be ratified by the CRD Board. Terms of reference for the Committee were updated and approved in 2020.

Business Plan Goals, Rationale and Strategies

2026 Goals

1. Goal: Increase tax requisition to build capital reserves.

Rationale: In recent years, capital reserves have been reduced in order to deliver projects in the five-year capital plan and for unplanned expenditures. The reserve balance at the end of 2025 is well below an appropriate amount for a service with numerous major capital assets. Increasing reserves will allow funding to be available for future projects and to take advantage of grant-leveraging opportunities.

Strategy: The proposed requisition increase will carry on in 2027 and through the five-year plan. Significant contributions to reserves will be made each year subject to any other limiting factors in the financial plan.

2. Goal: Install North Cariboo Recreation and Parks signs at key facilities.

Rationale: Uniform, consistently-branded signs will be installed in an effort to better inform the public and user groups about assets that are funded through the North Cariboo Recreation and Parks service and governed by the City and Quesnel and the Cariboo Regional District.

Strategy: Funding is allocated in the function capital plan for four signs to be installed in 2026 with prime locations identified as Alex Fraser Park, the indoor turf building and soccer fields, Bouchie Lake Hall and Barlow Creek Hall.

3. **Goal:** Work with the pickleball and soccer associations to determine options and feasibility of expanding the turf building to include courts.
Rationale: Pickleball is a popular fast-growing sport for persons of all ages and a local association has formed to advocate for indoor court space to enable play in the winter and shoulder seasons.
Strategy: Recreation services staff will continue to meet with the user groups and help guide the development of concept options including consideration of capital and operating costs.
4. **Goal:** Upgrade the sound system at the West Fraser Centre.
Rationale: The existing sound system at the arena has had challenges performing to expectations for high profile user groups with large crowds such as the Kangaroos and River Rush hockey teams. Upgrading the system while maintaining value from various components will improve the patron experience at the facility.
Strategy: Funding for the project is allocated in the function capital plan.
5. **Goal:** Purchase a stage lift for the West Fraser Centre.
Rationale: The current stage set-up for events such as grad ceremonies at the West Fraser Centre do not easily allow persons with mobility challenges to access the stage area.
Strategy: Matching funding for the project is identified in the function capital plan and grant support will also be required.
6. **Goal:** Complete energy efficiency upgrades at the Arts and Recreation Centre.
Rationale: Capital investments to improve energy efficiency can help reduce long-term operating and maintenance costs. These projects include replacing two furnaces as well as the front entrance doors at the Rec Centre.
Strategy: Funding is identified in the function capital plan for these projects through an allocation of Cariboo Regional District Community Works Funds.
7. **Goal:** Undertake kitchen improvements at the Bouchie Lake Hall.
Rationale: Use of the hall continues to increase and the large kitchen is important to its success for hosting events. Specific components of this project include replacing appliances and installing a kitchen exhaust fan.
Strategy: Funding has been allocated in the function capital plan for these projects.
8. **Goal:** Undertake kitchen and concession improvements at the Barlow Creek Hall.
Rationale: Use of the Ranger Park ball fields and the hall remain steady and the hall kitchen and outdoor concession are important to its success for hosting events. Specific components of this project include replacing appliances in the hall and installing a gas stove in the outdoor concession.
Strategy: Funding has been allocated in the function capital plan for these projects.

9. **Goal:** Install a bird-viewing platform at Kostas Cove.
Rationale: The wetland area off Ten Mile Lake is excellent habitat for numerous bird species and the proposed trail and platform are a natural extension of the trail system created in past years at the property.
Strategy: Funding is allocated in the function capital plan for this project and the trails coordinator will work with the Parkland Recreation Commission to guide consulting and construction services.
10. **Goal:** Support development of the Pilot's Grove disc golf course.
Rationale: Disc golf is a growing sport that provides a free family-friendly recreational activity for residents as well as attracting enthusiasts from outside the region who will travel to play the course. Initial layout for the course has been undertaken by the Quesnel Disc Golf Club, which has an occupancy agreement from the City for shared use of space at the Fuel Management Trails near the airport.
Strategy: The North Cariboo Recreation trails coordinator and staff will work with the disc golf club to explore development options including ongoing management, maintenance and cost.
11. **Goal:** Retain spring ice to encourage sports camps and extend the season.
Rationale: Several groups have expressed interest in hosting hockey camps and other activities into May and these bookings offer an opportunity for additional revenue as well as community value.
Strategy: Ice at the West Fraser Centre will not be taken out in March as usual, subject to annual play-off games for various teams, but will be maintained through to mid-May to allow for additional use. Keeping the ice through the warm shoulder season will increase operating cost for the facility; however, it is expected to be offset by the revenue generated through the camp bookings.

2027 Goal

Goal: Replace the lobby and change area roof at the Arts and Recreation Centre.
Rationale: The roof in this section of the building is due for replacement and ongoing investments of this nature are critical to maintain the long-term viability and value of the recreation asset.
Strategy: Funding is allocated in the capital plan and financial plan to undertake this project.

2028 Goal

Goal: Repave the Arts and Recreation Centre parking lot
Rationale: The existing pavement has deteriorated and is becoming an ongoing maintenance concern.

Strategy: Funding is allocated in the capital plan and financial plan to undertake this project.

Overall Financial Impact

The total tax requisition for the North Cariboo Recreation and Parks service in 2026 is \$5,711,579 which represents an 8% increase over 2025 amounting to \$423,080. This increase is required to account for operational cost increases and make significant future contributions to capital reserves, as well as achieve 2026 business plan goals and capital plan projects. An 8% increase each year is also included from 2027 – 2030.

The total tax requisition for the North Cariboo Recreation and Parks service in 2025 was an 8% increase over 2024.

The budget for the North Cariboo Recreation and Parks service includes the management and operating costs of the West Fraser Centre, the Arts and Recreation Centre, Arena 2, Alex Fraser Park, indoor and outdoor facilities at Bouchie Lake, Barlow Creek, Parkland, and the soccer facility as well as costs associated with the school use agreement with School District 28.

The NCRP service will have capital reserve funds of approximately \$651,000 projected as of the end of the year with a transfer of \$105,000 planned for 2025. It is a goal of this business and financial plan to make major contributions to reserves and to this end, a total of \$3.5 million is added to reserves over the five-year plan bringing the total to \$4.15 million at the end of the plan.

Borrowing for the new arena project commenced in 2017 with a debenture of \$7.5 million with annual payments on principal and interest of \$515,368 per year. Remaining debt as of the end of 2025 is approximately \$5.02 million.

Significant Issues and Trends

1. **Outdoor Recreation:** For many years there has been an increasing emphasis on outdoor recreation opportunities. Development of outdoor recreation, such as trails, is expected to continue as a high priority and be well-supported by the public.
2. **The Economy:** External economic forces, such as global trade tariffs and the widespread inflation for the cost of goods and services, which are in-turn reflected in collective agreement wage increases, will play a significant role in determining the balance between our future needs for recreation and the ability to pay for it. Although the local economy has generally stabilized, this factor will be considered

when determining current and future facility demand and the tax base needed to maintain services.

3. **Aging Infrastructure:** Maintaining our aging infrastructure is a significant issue facing the Department. The cost to maintain our aging buildings is expected to increase annually. If we defer maintenance costs and fail to update or upgrade facilities, equipment and amenities, it will likely result in health and safety concerns, complaints from the community, and decreased use of facilities.
4. **Accessibility and Inclusion:** There has been an increased awareness regarding the needs of people with disabilities. While considerable improvements have been made in recent years, continued effort is required to ensure that our facilities are as accessible and inclusionary as possible.
5. **Sustainability Initiatives:** Increasing fuel costs, combined with initiatives and legislation to encourage environmental sustainability are expected to continue to significantly influence local government decision-making, particularly related to the energy efficiency of our buildings. The Department will continue to find ways to improve energy efficiency in all its buildings, wherever possible.
6. **Declining Volunteerism:** A number of our facilities and most of our community programs are established through partnerships with non-profit organizations. Nationally, volunteerism is on the decline. It is expected that the role of the Department in supporting these organizations is likely to expand and increase in the future and that additional financial resources may need to be allocated to support these organizations in order for services to continue.
7. **Aging Population:** The aging population is expected to result in an increased interest in arts, heritage, and culture and in low impact fitness programs such as walking. The youth population, which had been decreasing for a number of years, resulting in decreased demand for youth programs, is leveling off and while it is expected to increase modestly in the near future, demand for youth programs is not expected to increase to previous levels.

Measuring Previous Years Performance

Goal: Increase tax requisition to build capital reserves.

- Completed. An increase of 8% annually is included in the five-year financial plan with planned contributions to reserves of \$3.2 million.

Goal: Host a West Fraser Centre concert event at the end of the ice season.

- Completed. The Snotty Nose Rez Kids played the WFC in spring 2025.

Goal: Remove and repair the exterior siding at the arts and recreation centre.

- Completed. New siding was installed on the most damaged sections of the building.

Goal: LED lighting and energy efficient equipment upgrades.

- Completed. Projects included completing the LED lighting conversion at the Arena 2, purchase of an electric ice-resurfacer, and upgrading the boilers at the Arts and Recreation Centre.

Goal: Install solar panels on the Bouchie Lake Hall.

- Completed. The new panels came online in August 2025.

Goal: Replace the Barlow Creek Hall roof membrane and ceiling.

- Completed. The roof membrane was completed in October and the ceiling finishing is expected to be complete by year end.

Goal: Install tee boxes on the disc golf course at Kostas Cove.

- Completed. Project was finished by volunteers from the Quesnel Disc Golf Club with support from contract services.

Goal: Install a playground at Bouchie Lake Hall and prepare site for a future playground at Kostas Cove.

- Partially completed. The playground at the Bouchie Lake Hall was completed. At Kostas Cove, the project location and design were reconsidered in the context of the Crown land lease development map and determined to be inconsistent with the approved plan.

Goal: Obtain a conceptual design and cost estimate for a future expansion of the agriplex facility in Alex Fraser Park.

- In progress and planned for completion in December.

Goal: Review the use and occupancy agreement with the Quesnel Youth Soccer Association for the turf facility and adjacent fields.

- In progress and planned for renewal in January 2026.

Goal: Pursue funding for construction of a gymnastics facility addition at the arts and recreation centre.

- Not completed. Goal was removed from the business plan by the North Cariboo Joint Advisory Committee following a strategic planning session.

Goal: Pursue funding for an indoor court addition to the arts and recreation centre.

- Not completed. Goal was removed from the business plan by the North Cariboo Joint Advisory Committee following a strategic planning session.



2026 Business Plan Kersley Recreation (1550)

Darron Campbell, Manager of Community Services

Working in partnership with communities large and small to offer local, sub-regional, and regional services to ensure that the Cariboo Chilcotin is a socially, economically, and environmentally desirable region.

Department/Function Services

The Kersley Arena and Recreation Service was established through Bylaw No. 109 in 1972 and amended in 1987 through Bylaw No. 2132 following a successful referendum of residents within the local service area. The function was created to support the operations of the arena, community hall and recreation grounds in Kersley.

Kersley Recreation is overseen by the Kersley Community Association/Recreation Commission, which makes recommendations to the Regional District Board for capital improvements and operational requirements. Daily operations of the Kersley arena, community hall and recreation grounds are delivered under contract (2025-2030) by a Recreation Director who is responsible for the maintenance and operation of the facilities.

The natural ice arena has a long-term average of 800-1000 users per season, which generally runs from mid-December to early March depending on the weather. The use equates to approximately 10-15 users per day throughout the 65-day season.

The arena change rooms and upstairs kitchen were renovated in 2021-22 complete with new washrooms and showers to make the space more functional and inviting.

The community hall was expanded in 2008 with a large addition to the stage and storage areas, a new HVAC system and new outdoor washrooms. Both the arena and the hall also had complete lighting system replacements in 2009 to improve energy efficiency and lighting quality. A new roof of 29,000 square feet was installed over the arena in 2012 to successfully deal with water leaks in the old structure. The arena surface was treated with a dust control product in 2013 to encourage non-ice off-season use of the facility.

Requisition is by way of a tax applied to the assessed value of improvements only on properties within the specified area. The maximum requisition level is \$2.60/\$1,000 of improvements only.

As the Electoral Area A Director is the only stakeholder, and the *Local Government Act* requires more than one vote, the entire Board is responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

2026 Goals

1. **Goal:** Install solar panels on the community hall or arena.

Rationale: Increasing utility costs and improved solar panel technology make this investment worthwhile. The hall will benefit from direct use of the power generated by the panels and also build credit with BC Hydro for any surplus supplied back into the grid.

Strategy: Project will be coordinated by Regional District staff with on site support from the Kersley Recreation Director. Funding for the project will be allocated from the Community Halls Energy Efficiency envelope of Regional District Community Works Funds.

2. **Goal:** Improve venting and upgrade upstairs washrooms and showers.

Rationale: The upstairs bathroom is due for modernization and the shower stalls require improved venting to avoid moisture build-up.

Strategy: Project will be led on site by the Kersley recreation director and may include in-house, casual labour and contractor services. Funding is allocated in the financial plan to complete the project.

3. **Goal:** Rebuild the outdoor ramps and railings at the community hall.

Rationale: The existing ramps and railings at the hall are beginning to fail in various areas and becoming a potential safety issue and maintenance liability.

Strategy: Project will be led on site by the Kersley recreation director and representatives of the recreation commission with support from Regional District staff. Funding is allocated in the financial plan.

4. **Goal:** Purchase a used Zamboni for the arena.

Rationale: The current tow-behind ice-resurfacer is nearing the end of its useful service and is becoming a maintenance liability. A dedicated ice machine would also allow the yard tractor to be used exclusively outdoors and equipped for that purpose.

Strategy: The Regional District recently purchased new electric ice machines at several facilities and the surplus of used equipment may now be available. Regional District staff will work with the Kersley Recreation director on the details of a potential purchase. Funding is allocated in the function capital plan for this purpose.

5. **Goal:** Revitalize the ball diamonds with field and bleacher improvements.
Rationale: The ball field and ancillary structures are showing their age and experiencing limited use. Putting some time and funding into the area is expected to create a more welcoming and functional space and hopefully more community use.
Strategy: Project will be led on site by the Kersley recreation director and representatives of the recreation commission with support from Regional District staff. Funding is allocated in the financial plan.

6. **Goal:** Offer skate rentals at the arena.
Rationale: Acquiring an inventory of donated skates is not expected to be an issue and having the equipment on site will lead to more use of the ice.
Strategy: Improvements to the rental and storage area, such as shelving, will be required and details for the program will be developed by the Kersley recreation director.

7. **Goal:** Develop and implement a plan for programs and activities to increase use of the facilities.
Rationale: Numerous investments have been made in recent years to improve the recreation complex and it is expected coordinated public events will help increase use and make more residents aware of the opportunities at the facilities.
Strategy: Activities and events will be delivered through the recreation commission with support from the recreation director and advice from Regional District staff as necessary.

8. **Goal:** Review the janitorial contract for the recreation complex.
Rationale: The current janitorial contract expires in October 2026 and will need to be renewed for services to continue.
Strategy: Renewal considerations will be led by the Recreation Commission with support as necessary from Regional District staff.

2027 Goal

Goal: Develop a walking path around the recreation complex property.
Rationale: Many people walk around and through the property already and development of an improved, dedicated walking path would increase opportunity and overall use.

Strategy: Project will be coordinated by the Kersley recreation director with funding allocated in the financial plan to complete the project.

2028 Goals

1. **Goal:** Revitalize the outdoor courts and include pickleball areas.

Rationale: The courts are showing their age with severe asphalt cracks and experiencing limited use as a result. Putting some time and funding into the area is expected to create a more welcoming and functional space and hopefully more community use.

Strategy. The scope of project will be determined by the Kersley recreation director with support from Regional District staff. The courts may be simply repaired and resurfaced or a whole new area may be identified for more efficient and cost-effective construction.

2. **Goal:** Upgrade arena lights to LED fixtures.

Rationale: The current metal halide lights are near the end of their functional lifespan and conversion to modern LED fixtures will improve lighting and reduce energy use and maintenance costs.

Strategy: Project will be led on site by the Kersley recreation director with support from Regional District staff. Funding is allocated in the financial plan through Cariboo Regional District Community Works Funds.

Overall Financial Impact

The 2026 requisition is the same as the 2025 requisition.

The 2025 requisition was the same as the 2024 requisition.

The requisition was increased by \$10,000 in 2023 amounting to about 8%. These increases are necessary to meet the capital project goals in the business plan set by the Kersley Recreation Commission.

Projected to the end of December 31, 2025, the function has capital reserves of about \$50,000. This will be increased by \$50,000 over the five years of the financial plan.

Rental fees for the hall and arena are retained by the Kersley Community Association/Recreation Commission to cover much of the day-to-day expenses to maintain the facilities.

Significant Issues & Trends

Arena use was lower than the long-term average in winter 2025 with a poor season for the natural ice and as a result only 207 skaters. The arena was also booked for full-ice rentals. The long-time average is closer to 800-1000 skaters per year.

The community hall had 72 special event bookings to the end of September in 2025.

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter and has committed to continuing to work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

Goal: Renovations of the existing washrooms and showers.

- Carried forward for new budget consideration in 2026 and with a focus on proper venting to reduce moisture.

Goal: Reconfiguration of the HVAC in the courts hallway.

- Not completed. Brought forward as a 2026 goal with a plan to install baseboard heating.

Goal: Upgrades to the exercise and weight room.

- Partially completed. New flooring installed; however a new window was canceled in favour of other priorities.

Goal: Landscape the street frontage.

- Completed by community volunteers with purchased material. Additional work was also required after hydro pole relocation damage to the area.

Goal: Develop a plan for potential programs and activities that would increase use of the facilities.

- In progress and included in 2025 as a priority for the new recreation director contract. Also brought forward to 2026.

Other Accomplishments

Long term recreation director and facility manager, Roy Teed retired in 2024 and after an exhaustive search, interview and transition training process, the new facility manager, Corte Diplock, took over in September.

Pickle ball was played in the hall regularly through the winter.

The community association, in partnership with Kersley elementary students, used the hall every month to host a seniors' lunch.

Several community events had excellent participation in 2025 such as a picnic, Halloween celebration and Easter Egg hunt, which were hosted by the community association/recreation commission and helped increase awareness of the facilities.

These off-season activities are important aspects of community recreation particularly when the warmer winters continue to make it more difficult to keep the natural ice in the arena.



2026 Business Plan McLeese Lake Recreation Facilities Service (1552)

Darron Campbell, Manager of Community Services

Working in partnership with communities large and small to offer local, sub-regional, and regional services to ensure that the Cariboo Chilcotin is a socially, economically, and environmentally desirable region.

Department/Function Services

The McLeese Lake Recreation Facilities function was established through Bylaw No. 371 in 1975 to assist with the maintenance and operation of the community recreation facilities at the south end of McLeese Lake by means of a contribution contract (January 1, 2026 - December 31, 2030) with the McLeese Lake Recreation Commission Society. A subsequent referendum in 1983 rescinded the original bylaw and replaced it with Bylaw No. 1529, which established a new maximum requisition level.

Support from this service is directed to the McLeese Lake Recreation Commission Society for costs associated with owning and operating the facility. The funds are to be expended on insurance, utilities, and capital improvements. This contribution is in recognition of the important role local halls play in the stability and healthy activity within communities.

The McLeese Lake Community Recreation Facilities property is owned by the McLeese Lake Recreation Commission Society. Property ownership was transferred from the Cariboo Regional District to the Society in 1989.

The community hall and ball fields are located on the portion of the property north of Forglen Road. A public boat launch is situated on a Ministry of Transportation right of way on the property's east side.

Taxation for this function ceased at the request of the community in 1989. The Cariboo Regional District and Gibraltar Mines Ltd. entered into an agreement which generated sufficient funds to retire the MFA debts for this function in 1998 and 1999. That

agreement also provided that the Regional District would not implement taxation for the function during the period 1989 to 1999.

In 2005, the McLeese Lake Recreation Commission Society requested that the function be reinstated in order to once again support maintenance and operations of the recreation facilities.

Requisition is by means of a tax applied to the assessed value of land and improvements within the local service area. The maximum taxation rate for this service is \$1.00/\$1,000.

As the Electoral Area D Director is the only stakeholder, and the *Local Government Act* requires more than one vote, the entire Board is responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

2026 Goals

1. **Goal:** Replace the old storage shed at the hall.

Rationale: The storage shed is nearing the end of its effective lifespan and needs to be replaced. The project is consistent with the purpose of the community hall support function.

Strategy: The McLeese Lake Recreation Commission Society will manage the project with updates to and advice from Regional District staff. Carried forward from 2025.

Overall Financial Impact

The 2026 requisition is increased by \$10,000 from the 2025 requisition to a total of \$35,000. This increase is to support rising costs for insurance, utilities, and capital works at the hall.

Significant Issues & Trends

Rising costs for insurance, utilities, renovation materials and labour may cause capital goals for future years to be revisited. However, it is also expected that the improvements to the hall and recreation areas will increase community pride in the property and lead to better usage and more fundraising opportunities.

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

Goal: Increase the annual requisition to support rising costs for insurance, utilities, and capital works at the hall.

- Completed. The annual requisition was increased from \$25,000 to \$35,000.

Goal: Review the contribution agreement with the McLeese Lake Recreation Commission Society.

- Completed. The agreement was renewed for another five-year term, with some amendments to the terms and conditions.

Goal: Replace the old storage shed at the hall.

- Deferred to 2026.



2026 Business Plan Area H Community Hall and Recreation Facility Support Service (1558)

Darron Campbell, Manager of Community Services

Working in partnership with communities large and small to offer local, sub-regional, and regional services to ensure that the Cariboo Chilcotin is a socially, economically, and environmentally desirable region.

Department/Function Services

The Electoral Area H Community Hall and Recreation Facility Support Service was established through Bylaw No. 3959 in 2004 and amended in 2009 through Bylaw No. 4478.

The purpose of the service is to provide funding to the Forest Grove and District Recreation Society by means of a contribution agreement (January 1, 2024 – December 31, 2028) for costs associated with owning and operating the Forest Grove Community Hall and recreation facilities. The funds are to be expended on insurance, utilities, and capital improvements. This is in recognition of the important role local halls play in the stability and healthy activity within communities.

The service area includes all of Electoral Area H and requisition is by way of parcel tax. The requisition limit may not exceed the greater of \$20,000 or \$0.1352/\$1,000 of assessed value of land and improvements.

As the Electoral Area H Director is the only stakeholder, and the *Local Government Act* requires more than one vote, the entire Board is responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

There were no new goals identified for 2026.

Overall Financial Impact

The 2026 requisition remains the same as the 2025 requisition at \$30,750. Requisition is by way of a parcel tax of about \$15 per parcel.

Significant Issues & Trends

Rising costs for insurance, utilities, renovation materials and labour may cause the goals for future years to be revisited. However, it is also expected that the improvements to the hall and recreation areas will increase community pride in the property and lead to better usage and more fundraising opportunities. The society is conscientious of increasing costs and is strategizing to meet these costs.

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

Goal: Replace the main hall flooring at the Forest Grove Hall.

- Completed.



2026 Business Plan Electoral Area L Community Halls & Recreation Facility Support Service (1559)

Darron Campbell, Manager of Community Services

Working in partnership with communities large and small to offer local, sub-regional, and regional services to ensure that the Cariboo Chilcotin is a socially, economically, and environmentally desirable region.

Department/Function Services

The Electoral Area L Community Halls and Recreation Facility Support Service was established through Bylaw No. 4073 in 2006.

The purpose of the service is to provide funds, by means of contribution contracts (January 1, 2022 – December 31, 2026), to support three community halls in Electoral Area L of the South Cariboo. The halls are the Lone Butte Community Hall, the Interlakes Community Complex at Roe Lake, and the Watch Lake Community Hall. Support from this service is directed to the community associations which manage the properties for costs associated with owning and operating the facilities. The funds are to be expended on insurance, utilities and capital improvements. This contribution is in recognition of the important role local halls play in healthy activity and stability within communities.

The service area includes all Electoral Area L. Requisition is by way of a parcel tax which is applied to a maximum of three parcels per unique owner identifier. The requisition limit may not exceed the greater of \$53,000 or \$0.0995/\$1,000 of assessed value of land and improvements.

As the Electoral Area L Director is the only stakeholder, and the *Local Government Act* requires more than one vote, the entire Board is responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

2026 Goals

1. **Goal:** Review the Community Hall Contribution Agreement with the Lone Butte Horse Lake Community Association, Roe Lake and District Recreation Commission, the Watch Lake and District Women's Institute, and the Watch Lake Green Lake Community Association.
Rationale: The current five-year agreement expires on December 31, 2026.
Strategy: The agreement will be renewed if there are no material changes.
2. **Goal:** Increase the annual requisition to support rising costs for insurance, utilities, and capital works at the hall.
Rationale: Ongoing operation and maintenance costs have continued to grow and a rise in the requisition amount is needed to meet these new costs.
Strategy: CRD staff will include the increase in the 2027 budget.
3. **Goal:** Construct a covered picnic area at the Interlakes Community Complex.
Rationale: A picnic spot will increase the appeal and use of the complex. The project is consistent with the purpose of the community hall support function.
Strategy: The Roe Lake & District Recreation Commission will manage the project with updates to and advice from Regional District staff. This goal is carried forward from 2025.
4. **Goal:** Perform upgrades at the gymkhana grounds near the Watch Lake Community Hall.
Rationale: Upgrades will increase the appeal and use of the grounds. The project is consistent with the purpose of the community hall support function.
Strategy: The Watch Lake and District's Women's Institute and the Watch Lake Green Lake Community Association will manage the project with updates to and advice from Regional District staff.
5. **Goal:** Replace the hall flooring at the Lone Butte Community Hall.
Rationale: The flooring has reached the end of its effective lifespan and needs to be replaced. The project is consistent with the purpose of the community hall support function.
Strategy: The Lone Butte Horse Lake Community Association will manage the project with updates to and advice from Regional District staff.

Overall Financial Impact

The 2026 requisition remains the same as the 2025 requisition at \$81,580. Requisition is by way of a parcel tax of about \$15 per parcel.

The 2027 requisition will be increased to about \$20 per parcel, amounting to an annual requisition of \$107,730. The increase is necessary to assist with rising costs for insurance and utilities at the community hall.

Significant Issues & Trends

Rising costs for insurance, utilities, renovation materials and labour may cause the goals for future years to be revisited. However, it is also expected that the improvements to the hall and recreation areas will increase community pride in the property and lead to better usage and more fundraising opportunities.

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

Goal: Replace the hall flooring at the Watch Lake Hall.

- Completed.

Goal: Construct a covered picnic area at the Interlakes Community Complex.

- In progress. The project is underway and will be completed next year.



2026 Business Plan Alexis Creek Community Hall (1560)

Darron Campbell, Manager of Community Services

Working in partnership with communities large and small to offer local, sub-regional, and regional services to ensure that the Cariboo Chilcotin is a socially, economically, and environmentally desirable region.

Department/Function Services

The Alexis Creek Community Hall Support Service was established through Bylaw No. 4189 in 2006.

The purpose of the service is to provide funds, by means of a contribution contract (January 1, 2022 – December 31, 2026), to support the community hall in Alexis Creek in Electoral Area K of the East Chilcotin. Funding is directed to the Alexis Creek Community Club for costs associated with owning and operating the facilities. The funds are to be expended on insurance, utility costs and capital improvements. This contribution is in recognition of the important role local halls play in the stability and healthy activity within communities.

The service area is a specified boundary surrounding the community hall in Electoral Area K. Requisition is by way of a parcel tax which is applied to a maximum of two parcels per owner. The requisition limit may not exceed the greater of \$5,150 or an amount raised by applying a tax rate of \$0.3464/\$1,000 to the net taxable value of land and improvements.

As the Electoral Area K Director is the only stakeholder, and the *Local Government Act* requires more than one vote, the entire Board is responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

2026 Goals

1. **Goal:** Review the Community Hall Contribution Agreement with the Alexis Creek Community Club.
Rationale: The current five-year agreement expires on December 31, 2026.
Strategy: The agreement will be renewed if there are no material changes.

Overall Financial Impact

The 2026 requisition remains the same as the 2025 requisition at \$5,028. Requisition is by way of a parcel tax of about \$30 per parcel.

Significant Issues & Trends

Rising costs for insurance, utilities, renovation materials and labour may cause the goals for future years to be revisited. However, it is also expected that the improvements to the hall and recreation areas will increase community pride in the property and lead to better usage and more fundraising opportunities.

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

Goal: Perform upgrades to the ice rink located on the hall property.

- Completed. Refreshing of the dasher boards and paint was completed through volunteer effort.



2026 Business Plan Electoral Area F Community Halls Support Service (1561)

Darron Campbell, Manager of Community Services

Working in partnership with communities large and small to offer local, sub-regional, and regional services to ensure that the Cariboo Chilcotin is a socially, economically, and environmentally desirable region.

Department/Function Services

The Electoral Area F Community Halls Support Service was established through Bylaw No. 4259 in 2007.

The purpose of the service is to provide funds, by means of contribution contracts (January 1, 2023 - December 31, 2027), to support five community halls in Electoral Area F of the central Cariboo. The halls are the Miocene Community Hall, 150 Mile House Community Hall, Big Lake Community Hall, Likely Community Hall and Horsefly Community Hall. Support from this service is directed to the community associations which manage the properties for costs associated with owning and operating the facilities. The funds are to be expended on insurance, utilities and capital improvements. This contribution is in recognition of the important role the local halls play in the stability and healthy activity within communities.

The service area includes all Electoral Area F. Requisition is by way of a parcel tax which is applied to a maximum of two parcels per unique owner identifier. The requisition limit may not exceed the greater of \$50,000 or \$0.1131/\$1,000 of assessed value of land and improvements.

As the Electoral Area F Director is the only stakeholder, and the *Local Government Act* requires more than one vote, the entire Board is responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

2026 Goals

1. **Goal:** Replace the ladies' bathroom flooring at the Big Lake Hall.
Rationale: The flooring in the ladies' bathroom has reached the end of its effective lifespan and needs to be replaced. The project is consistent with the purpose of the community hall support function.
Strategy: The Big Lake Community Association will manage the project with updates to and advice from Regional District staff. Funding is allocated in the financial plan to complete the project. This goal is carried forward from 2025.
2. **Goal:** Purchase chairs and a new chair dolly for the Likely Hall.
Rationale: The hall requires additional new chairs to accommodate community events and classes. The old chairs may be donated to other Likely organizations
Strategy: The Likely and District Chamber of Commerce will manage the project with updates to and advice from Regional District staff. Funding is allocated in the financial plan to complete the project.

Overall Financial Impact

The 2026 requisition remains the same as the 2025 requisition at \$75,000. Requisition is by way of a parcel tax of about \$25 per parcel applied to a maximum of two parcels.

Each community hall group will receive a total allocation of \$12,500 for each of the first three years (2023-2025) and an increase to \$15,000 for each of the last two years (2026-2027) of the current agreement term. The allocation will remain at \$15,000 for the foreseeable future.

The 2023 requisition was increased by approximately \$25,000 to \$75,000 from the 2022 requisition. The increase is necessary to assist with rising costs for insurance and utilities at the community halls.

Significant Issues & Trends

Rising costs for insurance, utilities, renovation materials and labour may cause the goals for future years to be revisited. However, it is also expected that the improvements to the hall and recreation areas will increase community pride in the property and lead to better usage and more fundraising opportunities.

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

Goal: Replace the ladies' bathroom flooring at the Big Lake Hall.

- Not completed. The project is carried forward to 2026.

Goal: Purchase chairs and a new chair dolly for the Likely Hall.

- In progress. If not completed, will be carried forward to 2026.