Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
Administration								
1002	**Electoral Area Administration**	**- 0**	**- 1,516,607**	**-**	**- 0**	**-**	**0**	**- 0**
	Revenue	- 5,015,394	- 4,296,543	- 5,404,448	- 5,418,632	- 5,767,010	- 6,154,235	- 6,754,251
	Conditional Transfers	**- 480,000**	**- 713,976**	**- 592,500**	**- 480,000**	**- 480,000**	**- 480,000**	**- 480,000**
	Conditional Grants - Provincial	- 130,000	- 205,000	- 130,000	- 130,000	- 130,000	- 130,000	- 130,000
	Other Grants	- 350,000	- 508,976	- 462,500	- 350,000	- 350,000	- 350,000	- 350,000
	Fiscal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Debt Proceeds	-	-	-	-	-	-	-
	Grants in Lieu	**- 92,500**	**- 64,019**	**- 92,500**	**- 92,500**	**- 92,500**	**- 92,500**	**- 92,500**
	BC Rail Grants in Lieu	- 12,500	- 2,494	- 12,500	- 12,500	- 12,500	- 12,500	- 12,500
	Federal Grants in Lieu	- 15,000	-	- 15,000	- 15,000	- 15,000	- 15,000	- 15,000
	Provincial Grants In Lieu	- 65,000	- 61,525	- 65,000	- 65,000	- 65,000	- 65,000	- 65,000
	Other Revenue	**- 75,500**	**- 61,622**	**- 75,500**	**- 75,500**	**- 75,500**	**- 75,500**	**- 75,500**
	Interest Recovery	- 75,500	- 61,622	- 75,500	- 75,500	- 75,500	- 75,500	- 75,500
	Sale of Services	**- 5,000**	**-**	**- 5,000**	**- 5,000**	**- 5,000**	**- 5,000**	**- 5,000**
	Other Recoveries	- 5,000	-	- 5,000	- 5,000	- 5,000	- 5,000	- 5,000
	Taxes	**- 3,456,926**	**- 3,456,926**	**- 3,733,480**	**- 3,920,154**	**- 4,116,162**	**- 4,321,970**	**- 4,538,068**
	Electoral Area Tax Levy	- 3,456,926	- 3,456,926	- 3,733,480	- 3,920,154	- 4,116,162	- 4,321,970	- 4,538,068
	Misc Revenue/Expense	**- 905,468**	**-**	**- 905,468**	**- 845,478**	**- 997,848**	**- 1,179,265**	**- 1,563,182**
	Prior Years Surplus - Misc Revenue/Expen	- 905,468	-	- 905,468	- 845,478	- 997,848	- 1,179,265	- 1,563,182
	Expenditures	5,015,394	2,779,936	5,404,448	5,418,632	5,767,010	6,154,235	6,754,251
	Administration Expenses	**2,442,764**	**1,770,951**	**2,721,339**	**2,816,586**	**2,872,917**	**2,930,376**	**2,988,983**
	Salaries	1,804,776	1,361,511	2,017,600	2,088,216	2,129,980	2,172,580	2,216,032
	F/T Benefits	532,409	347,172	575,016	595,142	607,044	619,185	631,569
	P/T / Casual Benefits	15,341	8,602	17,755	18,376	18,744	19,119	19,501
	P/T / Casual Salaries	90,239	53,666	110,968	114,852	117,149	119,492	121,882
	Board Expenses	**494,642**	**430,224**	**514,642**	**524,935**	**535,434**	**546,142**	**557,065**
	Director Training/Development	-	-	-	-	-	-	-
	Directors Benefits	23,702	16,510	23,702	24,176	24,659	25,152	25,656
	Director's Remuneration	430,940	349,107	430,940	439,559	448,350	457,317	466,464
	Directors Travel	40,000	63,384	60,000	61,200	62,424	63,672	64,946
	Meeting Expense - Directors	-	1,223	-	-	-	-	-
	Building & Equipment Expenses	**125,865**	**98,883**	**131,315**	**132,310**	**133,463**	**134,643**	**135,844**
	Building Expense Allocation	71,715	40,823	71,715	71,640	71,703	71,767	71,831
	Building Maintenance	5,500	1,730	5,500	5,560	5,620	5,685	5,750
	Building Rent	-	4,636	-	-	-	-	-
	Equipment/Furniture	3,500	3,469	3,500	3,500	3,500	3,500	3,500
	Insurance	45,050	48,177	50,500	51,510	52,540	53,591	54,663
	Janitorial Services	-	-	-	-	-	-	-
	Utilities	-	-	-	-	-	-	-
	Vehicle Repairs/Maintenance	100	48	100	100	100	100	100
	Capital Expenses	**-**	**163,811**	**-**	**-**	**-**	**-**	**-**
	Equipment / Improvements	-	163,811	-	-	-	-	-
	Fiscal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Debt Interest - MFA	-	-	-	-	-	-	-
	Debt Principal - MFA	-	-	-	-	-	-	-
	Operating Expenses	**1,078,175**	**228,159**	**1,191,675**	**946,953**	**1,045,931**	**979,891**	**1,006,269**
	Advertising	24,430	7,081	24,430	24,755	25,095	25,440	25,795
	Audit	18,500	14,803	18,500	18,500	19,000	19,000	19,000
	Computer Hardware	95,000	9,609	63,500	30,000	88,750	28,750	38,750
	Computer Software	301,135	146,757	239,735	225,995	265,669	258,444	273,317
	Contract Services	36,500	4,921	61,500	36,500	36,500	36,500	36,500
	Dues & Memberships	6,498	14,102	6,498	6,530	6,565	6,600	6,635
	Dues & Memberships - CRD Corp	44,725	47,782	44,725	45,900	43,760	43,760	43,760
	Election Expenses	15,000	-	15,000	15,000	15,000	15,000	15,300
	Employee Training/Development	33,313	34,160	30,813	31,068	31,323	31,588	31,858
	General Travel	20,350	15,981	20,350	20,445	20,540	20,640	20,740
	Legal	-	374	-	-	-	-	-
	Licenses, Permits & Fees	750	-	750	750	750	750	750
	Meeting Expense	6,225	1,196	6,225	6,385	6,550	6,715	6,885
	Office Supplies	37,500	9,766	37,500	38,500	39,040	39,195	39,350
	Operating Supplies	250	210	250	260	270	280	290
	Operational Expenses - Administration Ex	350,000	-	350,000	350,000	350,000	350,000	350,000
	Professional / Consulting	43,125	46,595	33,125	33,145	33,165	33,185	33,205
	Publications	15,530	21,371	20,030	19,465	20,190	20,270	20,350
	Telephone	4,345	6,449	12,745	12,755	12,765	12,775	12,785
	Transfer to Other Functions	25,000	-	200,000	25,000	25,000	25,000	25,000
	Unreported Mastercard	-	- 152,996	-	-	-	-	-
	GIS Development	-	-	6,000	6,000	6,000	6,000	6,000
	Special Projects	**-**	**87,908**	**-**	**-**	**-**	**-**	**-**
	Special Projects	-	87,908	-	-	-	-	-
	Misc Revenue/Expense	**873,948**	**-**	**845,478**	**997,848**	**1,179,265**	**1,563,182**	**2,066,089**
	Budgeted Surplus	873,948	-	845,478	997,848	1,179,265	1,563,182	2,066,089
1002 Total		- 0	- 1,516,607	-	- 0	-	0	- 0

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1003	**Administrative Services**	-	- 286,835	0	0	-	-	-
	Revenue	- 2,379,250	- 1,799,355	- 3,062,990	- 2,484,583	- 2,633,192	- 2,739,269	- 2,979,559
	Conditional Transfers	- 375,000	- 36,154	- 522,500	- 35,000	- 35,000	- 35,000	- 35,000
	Conditional Grants - Provincial	- 35,000	- 35,000	- 35,000	- 35,000	- 35,000	- 35,000	- 35,000
	Other Grants	- 340,000	- 1,154	- 487,500	-	-	-	-
	Fiscal Services	-	-	-	-	-	-	-
	Debt Proceeds	-	-	-	-	-	-	-
	Other Revenue	- 37,000	- 260,893	- 47,500	- 47,500	- 47,500	- 47,500	- 47,500
	Donations	-	-	-	-	-	-	-
	Interest Recovery	- 19,500	- 245,334	- 30,000	- 30,000	- 30,000	- 30,000	- 30,000
	Leases/Rent	- 17,500	- 15,559	- 17,500	- 17,500	- 17,500	- 17,500	- 17,500
	Sale of Services	- 157,500	- 145,600	- 202,500	- 202,500	- 202,500	- 202,500	- 202,500
	Administration Recoveries	- 92,500	-	- 92,500	- 92,500	- 92,500	- 92,500	- 92,500
	Other Recoveries	- 65,000	- 145,627	- 110,000	- 110,000	- 110,000	- 110,000	- 110,000
	Cash Short / Over Rounding	-	28	-	-	-	-	-
	Taxes	- 1,356,708	- 1,356,708	- 1,431,327	- 1,510,050	- 1,593,103	- 1,672,758	- 1,756,396
	City of Quesnel	- 198,422	- 181,869	- 209,336	- 220,849	- 232,996	- 244,646	- 256,878
	City of Williams Lake	- 207,809	- 197,635	- 219,238	- 231,296	- 244,018	- 256,219	- 269,030
	District of 100 Mile House	- 51,325	- 51,835	- 54,148	- 57,126	- 60,268	- 63,282	- 66,446
	District of Wells	- 2,026	- 2,826	- 2,137	- 2,255	- 2,379	- 2,498	- 2,623
	Electoral Area Tax Levy	- 897,126	- 922,543	- 946,468	- 998,523	- 1,053,442	- 1,106,114	- 1,161,420
	Misc Revenue/Expense	- 453,042	-	- 859,163	- 689,533	- 755,090	- 781,511	- 938,163
	Prior Years Surplus - Misc Revenue/Expen	- 453,042	-	- 684,163	- 689,533	- 755,090	- 781,511	- 938,163
	Transfer from Capital Reserve	-	-	- 175,000	-	-	-	-
	Expenditures	2,379,250	1,512,520	3,062,990	2,484,583	2,633,192	2,739,269	2,979,559
	Administration Expenses	756,054	552,441	880,159	910,965	929,184	947,768	966,723
	Salaries	567,523	426,669	639,349	661,726	674,961	688,460	702,229
	F/T Benefits	167,419	110,716	182,214	188,592	192,364	196,211	200,135
	P/T / Casual Benefits	4,086	2,240	8,407	8,701	8,875	9,052	9,233
	P/T / Casual Salaries	17,026	12,816	50,189	51,946	52,984	54,044	55,125
	Board Expenses	71,000	58,867	73,000	74,370	75,767	77,193	78,647
	Directors Benefits	3,500	2,374	3,500	3,570	3,641	3,714	3,789
	Director's Remuneration	60,000	53,947	65,000	66,300	67,626	68,979	70,358
	Directors Travel	7,500	2,546	4,500	4,500	4,500	4,500	4,500
	Building & Equipment Expenses	64,035	57,608	62,098	66,374	66,349	66,326	66,303
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	- 192,915	- 109,825	- 196,852	- 192,716	- 192,882	- 193,055	- 193,228
	Building Maintenance	70,500	49,690	70,500	70,560	70,620	70,685	70,750
	Building Rent & Janitorial	3,000	2,318	3,000	3,075	3,152	3,231	3,311
	Equipment/Furniture	5,500	3,690	5,500	5,500	5,500	5,500	5,500
	Insurance	45,050	39,302	45,050	45,050	45,050	45,050	45,050
	Janitorial Services	62,000	26,336	62,000	62,000	62,000	62,000	62,000
	Property Taxes	10,000	11,281	12,000	12,000	12,000	12,000	12,000
	Utilities	60,800	34,817	60,800	60,800	60,800	60,800	60,800
	Vehicle Repairs/Maintenance	100	-	100	105	110	115	120
	Capital Expenses	285,000	2,500	850,000	-	-	-	-
	Equipment / Improvements	285,000	-	850,000	-	-	-	-
	Buildings	-	2,500	-	-	-	-	-
	Fiscal Services	-	-	-	-	-	-	-
	MFA Debenture - Principal	-	-	-	-	-	-	-
	MFA Debenture Interest	-	-	-	-	-	-	-
	Operating Expenses	761,126	628,437	508,201	627,784	730,380	659,820	686,371
	Advertising	22,430	7,081	22,430	22,755	23,095	23,440	23,795
	Audit	20,000	14,803	20,000	20,500	20,500	20,500	20,500
	Computer Hardware	95,000	88,542	63,500	30,000	88,750	28,750	38,750
	Computer Software	306,135	218,298	244,785	231,050	270,724	258,499	273,317
	Contract Services	13,000	11,628	14,000	14,000	14,000	14,000	14,000
	Contractors Benefits	-	324	-	-	-	-	-
	Dues & Memberships	6,498	5,700	6,498	6,530	6,565	6,600	6,635
	Dues & Memberships - CRD Corp	14,900	12,500	14,900	14,925	14,951	14,977	15,004
	Employee Training/Development	35,813	11,645	33,313	33,568	35,323	35,588	35,858
	Equipment Rental	35,000	16,676	35,000	35,000	35,000	35,000	35,000
	Fire Chiefs' Workshop	15,000	200	15,000	15,000	15,000	15,000	15,000
	General Travel	20,350	11,864	20,350	20,445	20,540	20,640	20,740
	Hiring Expenses	2,550	-	2,550	2,601	2,653	2,706	2,758
	Legal	70,000	74,344	70,000	70,000	70,000	70,000	70,000
	Long Service Award	975	-	10,000	2,000	2,000	2,000	2,000
	Meeting Expense	6,225	227	6,225	6,385	6,550	6,715	6,885
	Office Supplies	49,250	39,691	46,250	47,260	47,810	47,975	48,140
	Operating Supplies	-	-	-	-	-	-	-
	Professional / Consulting	33,125	93,693	33,125	30,645	30,665	30,685	30,705
	Publications	15,530	8,991	15,530	15,365	16,490	16,970	17,500
	Telephone	24,345	25,855	29,745	29,755	29,765	29,775	29,785
	Transfer to Other Functions	- 25,000	-	- 200,000	- 25,000	- 25,000	- 25,000	- 25,000
	Unreported Mastercard	-	- 13,626	-	-	-	-	-
	GIS Development	-	-	5,000	5,000	5,000	5,000	5,000
	Reserve	-	212,667	-	50,000	50,000	50,000	50,000
	Transfer to Capital Reserve	-	212,667	-	50,000	50,000	50,000	50,000
	Special Projects	-	-	-	-	-	-	-
	Special Projects - Special Projects	-	-	-	-	-	-	-
	Misc Revenue/Expense	442,036	-	689,533	755,090	781,511	938,163	1,131,515
	Budgeted Surplus	442,036	-	689,533	755,090	781,511	938,163	1,131,515
1003 Total		-	- 286,835	0	0	-	-	-

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1004	**Feasibilities Studies Reserve Fd**	**- 0**	**- 45**	**- 0**	**- 0**	**- 0**	**- 0**	**- 0**
	Revenue	- 3,572	- 45	- 3,572	- 3,572	- 3,572	- 3,572	- 3,572
	Other Revenue	**- 3,500**	**- 45**	**- 3,500**	**- 3,500**	**- 3,500**	**- 3,500**	**- 3,500**
	Interest Recovery	- 3,500	- 45	- 3,500	- 3,500	- 3,500	- 3,500	- 3,500
	Taxes	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Electoral Area Tax Levy	-	-	-	-	-	-	-
	Misc Revenue/Expense	**- 72**	**-**	**- 72**	**- 72**	**- 72**	**- 72**	**- 72**
	Prior Years Surplus	- 72	-	- 72	- 72	- 72	- 72	- 72
	Expenditures	3,572	-	3,572	3,572	3,572	3,572	3,572
	Administration Expenses	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Salaries	-	-	-	-	-	-	-
	F/T Benefits	-	-	-	-	-	-	-
	Reserve	**3,500**	**-**	**3,500**	**3,500**	**3,500**	**3,500**	**3,500**
	Transfer to Capital Reserve	3,500	-	3,500	3,500	3,500	3,500	3,500
	Misc Revenue/Expense	**72**	**-**	**72**	**72**	**72**	**72**	**72**
	Budgeted Surplus	72	-	72	72	72	72	72
1004 Total		- 0	- 45	- 0	- 0	- 0	- 0	- 0
1019	**Rural Feasibility Study Fund**	**-**	**26,477**	**-**	**-**	**-**	**-**	**-**
	Revenue	- 10,650	- 73	- 10,650	- 10,650	- 10,650	- 10,650	- 10,650
	Conditional Transfers	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Grants	-	-	-	-	-	-	-
	Other Revenue	**- 350**	**- 73**	**- 350**	**- 350**	**- 350**	**- 350**	**- 350**
	Interest Recovery	- 350	- 73	- 350	- 350	- 350	- 350	- 350
	Taxes	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Electoral Area Tax Levy	-	-	-	-	-	-	-
	Misc Revenue/Expense	**- 10,300**	**-**	**- 10,300**	**- 10,300**	**- 10,300**	**- 10,300**	**- 10,300**
	Prior Years Surplus - Misc Revenue/Expen	- 10,300	-	- 10,300	- 10,300	- 10,300	- 10,300	- 10,300
	Transfer from Capital Reserve	-	-	-	-	-	-	-
	Expenditures	10,650	26,550	10,650	10,650	10,650	10,650	10,650
	Operating Expenses	**-**	**26,550**	**-**	**-**	**-**	**-**	**-**
	Advertising	-	-	-	-	-	-	-
	Professional / Consulting	-	26,550	-	-	-	-	-
	Reserve	**350**	**-**	**350**	**350**	**350**	**350**	**350**
	Transfer to Capital Reserve	350	-	350	350	350	350	350
	Misc Revenue/Expense	**10,300**	**-**	**10,300**	**10,300**	**10,300**	**10,300**	**10,300**
	Budgeted Surplus	10,300	-	10,300	10,300	10,300	10,300	10,300
1019 Total		-	26,477	-	-	-	-	-
1024	**CRD Governance**	**-**	**- 111,526**	**0**	**0**	**-**	**0**	**-**
	Revenue	- 442,084	- 389,448	- 459,205	- 497,996	- 518,989	- 574,556	- 645,655
	Other Revenue	**- 9,100**	**- 5,296**	**- 9,100**	**- 9,100**	**- 9,100**	**- 9,100**	**- 9,100**
	Interest Recovery	- 9,100	- 5,296	- 9,100	- 9,100	- 9,100	- 9,100	- 9,100
	Taxes	**- 384,152**	**- 384,152**	**- 403,359**	**- 423,527**	**- 444,704**	**- 466,939**	**- 490,286**
	City of Quesnel	- 57,330	-	- 60,196	- 63,206	- 66,366	- 69,684	- 73,169
	City of Williams Lake	- 60,557	-	- 63,585	- 66,765	- 70,103	- 73,608	- 77,288
	District of 100 Mile House	- 15,842	-	- 16,634	- 17,466	- 18,339	- 19,256	- 20,219
	District of Wells	- 657	-	- 689	- 724	- 760	- 798	- 838
	Electoral Area Tax Levy	- 249,766	- 384,152	- 262,254	- 275,367	- 289,135	- 303,592	- 318,772
	Misc Revenue/Expense	**- 48,832**	**-**	**- 46,746**	**- 65,368**	**- 65,185**	**- 98,517**	**- 146,270**
	Prior Years Surplus - Misc Revenue/Expen	- 48,832	-	- 46,746	- 65,368	- 65,185	- 98,517	- 146,270
	Expenditures	442,084	277,922	459,205	497,996	518,989	574,556	645,655
	Board Expenses	**374,087**	**273,470**	**374,087**	**393,061**	**400,722**	**408,536**	**416,507**
	Director Training/Development	10,000	1,200	10,000	10,000	10,000	10,000	10,000
	Directors Benefits	12,250	6,829	12,250	17,150	17,493	17,843	18,200
	Director's Meeting Expense	-	1,972	-	-	-	-	-
	Director's Remuneration	236,837	177,249	236,837	246,311	251,237	256,262	261,387
	Director's Training/Development	-	-	-	-	-	-	-
	Directors Travel	90,000	72,996	90,000	93,600	95,472	97,381	99,329
	Meeting Expense - Directors	25,000	13,223	25,000	26,000	26,520	27,050	27,591
	Building & Equipment Expenses	**4,000**	**3,914**	**4,000**	**4,000**	**4,000**	**4,000**	**4,000**
	Building Expense Allocation	-	-	-	-	-	-	-
	Insurance	4,000	3,914	4,000	4,000	4,000	4,000	4,000
	Operating Expenses	**17,250**	**538**	**15,750**	**35,750**	**15,750**	**15,750**	**15,750**
	Contract Services - Operating Expenses	15,000	-	15,000	35,000	15,000	15,000	15,000
	Office Supplies	2,250	261	750	750	750	750	750
	Unreported Mastercard Expenses - Operati	-	277	-	-	-	-	-
	Misc Revenue/Expense	**46,746**	**-**	**65,368**	**65,185**	**98,517**	**146,270**	**209,398**
	Budgeted Surplus	46,746	-	65,368	65,185	98,517	146,270	209,398
1024 Total		-	- 111,526	0	0	-	0	-
Administration Total		**- 0**	**- 1,888,535**	**0**	**0**	**-**	**0**	**- 0**

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
Airport Services								
1111	**Anahim Airstrip**	-	- 10,130	-	-	-	-	- 0
	Revenue	- 347,916	- 750,981	- 648,291	- 531,696	- 479,159	- 441,123	- 402,756
	Conditional Transfers	-	-	-	-	-	-	-
	Other Grants	-	-	-	-	-	-	-
	Provincial Government Grants - Condition	-	-	-	-	-	-	-
	Other Revenue	- 8,000	- 13,418	- 8,000	- 8,000	- 8,000	- 8,000	- 8,000
	Interest Recovery	- 3,500	- 9,953	- 3,500	- 3,500	- 3,500	- 3,500	- 3,500
	Other Revenue	- 4,500	- 3,465	- 4,500	- 4,500	- 4,500	- 4,500	- 4,500
	Sale of Services	- 217,500	- 684,047	- 217,500	- 220,000	- 220,000	- 220,000	- 220,000
	Fuel Sales	- 145,000	- 595,302	- 145,000	- 145,000	- 145,000	- 145,000	- 145,000
	Other Recoveries	-	- 12,600	-	-	-	-	-
	Sale of Services	- 72,500	- 76,146	- 72,500	- 75,000	- 75,000	- 75,000	- 75,000
	Taxes	- 53,515	- 53,515	- 53,515	- 53,515	- 53,515	- 53,515	- 53,515
	Electoral Area Tax Levy	- 53,515	- 53,515	- 53,515	- 53,515	- 53,515	- 53,515	- 53,515
	Misc Revenue/Expense	- 68,901	-	- 369,276	- 250,181	- 197,644	- 159,608	- 121,241
	Prior Years Surplus - Misc Revenue/Expen	- 68,901	-	- 369,276	- 250,181	- 197,644	- 159,608	- 121,241
	Expenditures	347,916	740,851	648,291	531,696	479,159	441,123	402,756
	Administration Expenses	10,965	7,007	8,176	8,462	8,758	8,933	9,112
	Salaries	8,500	5,621	6,363	6,585	6,816	6,952	7,091
	F/T Benefits	2,465	1,386	1,813	1,877	1,942	1,981	2,021
	Building & Equipment Expenses	142,534	548,188	142,534	143,140	143,292	143,449	143,610
	Amortization Expense	-	-	-	-	-	-	-
	Building Maintenance	-	482	-	-	-	-	-
	Equipment Repairs & Maintenance	7,500	3,143	7,500	7,500	7,500	7,500	7,500
	Equipment/Furniture	-	474	-	-	-	-	-
	Fuel for Resale	124,000	532,852	124,000	124,000	124,000	124,000	124,000
	Insurance	11,034	11,237	11,034	11,640	11,792	11,949	12,110
	Utilities	-	-	-	-	-	-	-
	Capital Expenses	10,000	43,693	15,000	10,000	10,000	10,000	10,000
	Equipment / Improvements	10,000	43,693	15,000	10,000	10,000	10,000	10,000
	Cap Trfr to Balance Sheet	-	-	-	-	-	-	-
	Operating Expenses	144,900	136,908	132,400	162,450	147,500	147,500	157,500
	Contract Services	94,500	98,753	102,000	107,000	112,000	117,000	117,000
	Dues & Memberships - CRD Corp	100	100	100	100	100	100	100
	Employee Training/Development	3,000	750	3,000	3,000	3,000	3,000	3,000
	General Travel	1,200	935	1,200	1,200	1,200	1,200	1,200
	Grounds Maintenance	20,000	16,000	20,000	20,000	20,000	20,000	20,000
	Licences, Permits & Fees	-	50	-	-	-	-	-
	Office Supplies	3,000	7,235	3,000	3,000	3,000	3,000	3,000
	Professional / Consulting	20,000	10,070	-	25,000	5,000	-	10,000
	Publications	100	26	100	100	100	100	100
	Telephone	3,000	2,990	3,000	3,050	3,100	3,100	3,100
	Reserve	10,000	5,055	100,000	10,000	10,000	10,000	10,000
	Transfer to Capital Reserve	10,000	5,055	100,000	10,000	10,000	10,000	10,000
	Misc Revenue/Expense	29,517	-	250,181	197,644	159,608	121,241	72,535
	Budgeted Surplus	29,517	-	250,181	197,644	159,608	121,241	72,535
1111 Total		-	- 10,130	-	-	-	-	- 0
1112	**Likely & Area Community Services**	-	- 16,909	-	-	- 0	-	- 0
	Revenue	- 55,840	- 29,892	- 68,153	- 47,440	- 45,404	- 43,593	- 42,060
	Other Revenue	- 500	- 1,004	- 500	- 500	- 500	- 500	- 500
	Interest Recovery	- 500	- 1,004	- 500	- 500	- 500	- 500	- 500
	Taxes	- 28,888	- 28,888	- 29,466	- 30,055	- 30,656	- 31,270	- 31,895
	Electoral Area Tax Levy	- 28,888	- 28,888	- 29,466	- 30,055	- 30,656	- 31,270	- 31,895
	Misc Revenue/Expense	- 26,452	-	- 38,187	- 16,885	- 14,247	- 11,824	- 9,665
	Prior Years Surplus	- 26,452	-	- 28,187	- 16,885	- 14,247	- 11,824	- 9,665
	Transfer from Reserve			- 10,000	-	-	-	-
	Expenditures	55,840	12,983	68,153	47,440	45,403	43,593	42,060
	Administration Expenses	3,368	2,803	3,383	3,559	3,684	3,757	3,833
	Salaries	2,660	2,248	2,633	2,738	2,834	2,890	2,948
	F/T Benefits	708	554	750	821	850	867	884
	Building & Equipment Expenses	26,575	9,465	33,985	25,734	25,996	26,271	26,559
	Amortization Expense	-	-	-	-	-	-	-
	Building Maintenance	18,000	4,480	19,500	19,500	19,500	19,500	19,500
	Equipment/Furniture	3,500	-	9,500	1,000	1,000	1,000	1,000
	Insurance	5,075	4,985	4,985	5,234	5,496	5,771	6,059
	Capital Expenses	-	-	10,000	-	-	-	-
	Equipment / Improvements	-	-	10,000	-	-	-	-
	Operating Expenses	4,400	421	3,900	3,900	3,900	3,900	3,900
	Advertising	4,000	-	3,500	3,500	3,500	3,500	3,500
	Contractors Benefits	-	106	-	-	-	-	-
	Contracts Non WCB	-	-	-	-	-	-	-
	Dues & Memberships	100	100	100	100	100	100	100
	General Travel	300	215	300	300	300	300	300
	Reserve	-	294	-	-	-	-	-
	Transfer to Capital Reserve	-	294	-	-	-	-	-
	Misc Revenue/Expense	21,497	-	16,885	14,247	11,824	9,665	7,768
	Budgeted Surplus	21,497	-	16,885	14,247	11,824	9,665	7,768
1112 Total		-	- 16,909	-	-	- 0	-	- 0

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1113	**South Cariboo Regional Airport**	**-**	**- 779,546**	**-**	**0**	**- 0**	**- 0**	**-**
	Revenue	- 2,213,753	- 1,218,518	- 1,987,467	- 2,216,422	- 2,249,868	- 2,328,286	- 2,423,462
	Conditional Transfers	**- 75,000**	**-**	**-**	**-**	**-**	**-**	**-**
	Infrastructure Grants	-	-	-	-	-	-	-
	Other Grants	- 75,000	-	-	-	-	-	-
	Fiscal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Debt Proceeds	-	-	-	-	-	-	-
	Other Revenue	**- 14,845**	**- 63,123**	**- 17,146**	**- 17,146**	**- 17,146**	**- 17,146**	**- 17,146**
	Interest Recovery	- 2,356	- 48,334	- 2,356	- 2,356	- 2,356	- 2,356	- 2,356
	Leases/Rent	- 12,489	- 14,789	- 14,790	- 14,790	- 14,790	- 14,790	- 14,790
	Sale of Services	**- 140,000**	**- 185,066**	**- 140,000**	**- 140,000**	**- 140,000**	**- 140,000**	**- 140,000**
	Fuel Sales	- 140,000	- 185,066	- 140,000	- 140,000	- 140,000	- 140,000	- 140,000
	Taxes	**- 970,329**	**- 970,329**	**- 970,329**	**- 970,329**	**- 970,329**	**- 970,329**	**- 970,329**
	District of 100 Mile House	- 114,323	-	- 114,323	- 114,323	- 114,323	- 114,323	- 114,323
	Electoral Area Tax Levy	- 856,006	- 970,329	- 856,006	- 856,006	- 856,006	- 856,006	- 856,006
	Misc Revenue/Expense	**- 1,013,579**	**-**	**- 859,992**	**- 1,088,947**	**- 1,122,392**	**- 1,200,811**	**- 1,295,987**
	Prior Years Surplus - Misc Revenue/Expen	- 1,013,579	-	- 859,992	- 1,088,947	- 1,122,392	- 1,200,811	- 1,295,987
	Transfer from Capital Reserve	-	-	-	-	-	-	-
	Expenditures	2,213,753	438,972	1,987,467	2,216,422	2,249,868	2,328,286	2,423,462
	Administration Expenses	**16,291**	**11,211**	**16,634**	**17,299**	**17,904**	**18,262**	**18,628**
	Salaries	12,580	8,993	12,944	13,462	13,933	14,212	14,496
	F/T Benefits	3,711	2,218	3,689	3,837	3,971	4,050	4,131
	Building & Equipment Expenses	**222,623**	**173,350**	**208,147**	**165,548**	**165,969**	**166,412**	**166,876**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	123	-	123	123	123	123	123
	Building Maintenance	55,000	12,650	35,000	15,000	15,000	15,000	15,000
	Equipment Repairs / Maintenance	35,000	9,366	45,000	22,000	22,000	22,000	22,000
	Equipment/Furniture	-	-	-	-	-	-	-
	Fuel for Resale	117,500	136,206	117,500	117,500	117,500	117,500	117,500
	Insurance	12,500	12,099	8,024	8,425	8,846	9,289	9,753
	Utilities	2,500	3,029	2,500	2,500	2,500	2,500	2,500
	Capital Expenses	**75,000**	**58,376**	**10,000**	**300,000**	**50,000**	**50,000**	**50,000**
	Equipment / Improvements	75,000	58,376	10,000	300,000	50,000	50,000	50,000
	Cap Trfr to Balance Sheet	-	-	-	-	-	-	-
	Fiscal Services	**574,698**	**41,155**	**280,245**	**258,687**	**258,687**	**237,130**	**-**
	MFA - Debt Interest	129,139	41,155	29,317	19,124	11,246	3,167	-
	MFA - Debt Principal	445,559	-	250,927	239,563	247,441	233,963	-
	Operating Expenses	**198,495**	**140,542**	**183,495**	**152,495**	**156,495**	**160,495**	**164,495**
	Advertising	500	-	500	500	500	500	500
	Contract Services	137,750	113,873	137,750	141,750	145,750	149,750	153,750
	Dues & Memberships	150	100	150	150	150	150	150
	Employee Training/Development	1,500	-	1,500	1,500	1,500	1,500	1,500
	General Travel	500	311	500	500	500	500	500
	Office Supplies	5,000	9,855	5,000	5,000	5,000	5,000	5,000
	Professional / Consulting	51,500	15,177	36,500	1,500	1,500	1,500	1,500
	Publications	95	26	95	95	95	95	95
	Telephone	1,500	1,201	1,500	1,500	1,500	1,500	1,500
	Reserve	**-**	**14,339**	**200,000**	**200,000**	**400,000**	**400,000**	**400,000**
	Transfer to Capital Reserve	-	14,339	200,000	200,000	400,000	400,000	400,000
	Misc Revenue/Expense	**1,126,646**	**-**	**1,088,947**	**1,122,392**	**1,200,811**	**1,295,987**	**1,623,463**
	Budgeted Surplus	1,126,646	-	1,088,947	1,122,392	1,200,811	1,295,987	1,623,463
1113 Total		-	- 779,546	-	0	- 0	- 0	-
1114	**NC Airport Service**	**-**	**- 7,725**	**-**	**-**	**-**	**-**	**-**
	Revenue	- 96,495	- 76,225	- 103,520	- 110,545	- 117,570	- 124,595	-
	Other Revenue	**- 525**	**- 1,225**	**- 525**	**- 525**	**- 525**	**- 525**	**-**
	Interest Recovery - Other Revenue	- 525	- 1,225	- 525	- 525	- 525	- 525	-
	Taxes	**- 75,000**	**- 75,000**	**- 75,000**	**- 75,000**	**- 75,000**	**- 75,000**	**-**
	Electoral Area Levy - Taxes	- 75,000	- 75,000	- 75,000	- 75,000	- 75,000	- 75,000	-
	Misc Revenue/Expense	**- 20,970**	**-**	**- 27,995**	**- 35,020**	**- 42,045**	**- 49,070**	**-**
	Prior Years Surplus	- 20,970	-	- 27,995	- 35,020	- 42,045	- 49,070	-
	Expenditures	96,495	68,500	103,520	110,545	117,570	124,595	-
	Administration Expenses	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	F/T Benefits - Administration Expenses	-	-	-	-	-	-	-
	F/T Salaries - Administration Expenses	-	-	-	-	-	-	-
	P/T / Casual Benefits - Administration E	-	-	-	-	-	-	-
	P/T / Casual Salaries - Administration E	-	-	-	-	-	-	-
	Operating Expenses	**68,500**	**68,500**	**68,500**	**68,500**	**68,500**	**68,500**	**-**
	Contract Services - Operating Expenses	68,500	68,500	68,500	68,500	68,500	68,500	-
	Misc Revenue/Expense	**27,995**	**-**	**35,020**	**42,045**	**49,070**	**56,095**	**-**
	Budgeted Surplus	27,995	-	35,020	42,045	49,070	56,095	-
1114 Total		-	- 7,725	-	-	-	-	-
Airport Services Total		**-**	**- 814,310**	**-**	**0**	**- 0**	**- 0**	**- 0**

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
Contribution Services								
1017	**South Cariboo Economic Development**	-	- 6,468	-	-	-	-	-
	Revenue	- 168,133	- 65,607	- 162,283	- 134,983	- 116,683	- 101,383	- 89,083
	Conditional Transfers	-	-	-	-	-	-	-
	Other Grants - Conditional Transfers	-	-	-	-	-	-	-
	Other Revenue	- 1,450	- 1,857	- 1,450	- 1,450	- 1,450	- 1,450	- 1,450
	Interest Recovery	- 1,450	- 1,857	- 1,450	- 1,450	- 1,450	- 1,450	- 1,450
	Taxes	- 63,750	- 63,750	- 63,750	- 63,750	- 63,750	- 63,750	- 63,750
	Electoral Area Tax Levy	- 63,750	- 63,750	- 63,750	- 63,750	- 63,750	- 63,750	- 63,750
	Misc Revenue/Expense	- 102,933	-	- 97,083	- 69,783	- 51,483	- 36,183	- 23,883
	Prior Years Surplus - Misc Revenue/Expen	- 102,933	-	- 97,083	- 69,783	- 51,483	- 36,183	- 23,883
	Expenditures	168,133	59,139	162,283	134,983	116,683	101,383	89,083
	Operating Expenses	85,500	59,139	92,500	83,500	80,500	77,500	77,500
	Contract Services	85,500	59,139	92,500	83,500	80,500	77,500	77,500
	General Travel	-	-	-	-	-	-	-
	Misc Revenue/Expense	82,633	-	69,783	51,483	36,183	23,883	11,583
	Budgeted Surplus	82,633	-	69,783	51,483	36,183	23,883	11,583
1017 Total		-	- 6,468	-	-	-	-	-
1025	**Central Cariboo Economic Development**	-	- 61,844	-	-	-	-	-
	Revenue	- 377,602	- 104,414	- 407,802	- 388,442	- 387,082	- 386,722	- 386,362
	Conditional Transfers	-	-	-	-	-	-	-
	Other Grants - Conditional Transfers	-	-	-	-	-	-	-
	Other Revenue	- 840	- 4,414	- 840	- 840	- 840	- 840	- 840
	Interest Recovery	- 840	- 4,414	- 840	- 840	- 840	- 840	- 840
	Sale of Services	-	-	-	-	-	-	-
	Other Recoveries	-	-	-	-	-	-	-
	Taxes	- 100,000	- 100,000	- 100,000	- 100,000	- 100,000	- 100,000	- 100,000
	Electoral Area Tax Levy	- 100,000	- 100,000	- 100,000	- 100,000	- 100,000	- 100,000	- 100,000
	Misc Revenue/Expense	- 276,762	-	- 306,962	- 287,602	- 286,242	- 285,882	- 285,522
	Prior Years Surplus	- 276,762	-	- 306,962	- 287,602	- 286,242	- 285,882	- 285,522
	Expenditures	377,602	42,571	407,802	388,442	387,082	386,722	386,362
	Operating Expenses	123,200	42,571	120,200	102,200	101,200	101,200	101,200
	Contract Services	123,200	39,653	120,200	102,200	101,200	101,200	101,200
	Employee Training/Development	-	1,375	-	-	-	-	-
	General Travel - Operating Expenses	-	1,472	-	-	-	-	-
	Licences, Permits & Fees - Operating Exp	-	71	-	-	-	-	-
	Misc Revenue/Expense	254,402	-	287,602	286,242	285,882	285,522	285,162
	Budgeted Surplus	254,402	-	287,602	286,242	285,882	285,522	285,162
1025 Total		-	- 61,844	-	-	-	-	-
1026	**Contribution: N.C. Econ. Dev.**	-	- 13,051	-	-	-	-	-
	Revenue	- 191,954	- 42,223	- 193,708	- 166,558	- 147,408	- 127,258	- 109,108
	Conditional Transfers	-	-	-	-	-	-	-
	Other Grants - Conditional Transfers	-	-	-	-	-	-	-
	Other Revenue	- 550	- 2,223	- 550	- 550	- 550	- 550	- 550
	Interest Recovery	- 550	- 2,223	- 550	- 550	- 550	- 550	- 550
	Taxes	- 40,000	- 40,000	- 40,000	- 40,000	- 40,000	- 40,000	- 40,000
	Electoral Area Tax Levy	- 40,000	- 40,000	- 40,000	- 40,000	- 40,000	- 40,000	- 40,000
	Misc Revenue/Expense	- 151,404	-	- 153,158	- 126,008	- 106,858	- 86,708	- 68,558
	Prior Years Surplus - Misc Revenue/Expen	- 151,404	-	- 153,158	- 126,008	- 106,858	- 86,708	- 68,558
	Expenditures	191,954	29,172	193,708	166,558	147,408	127,258	109,108
	Operating Expenses	60,700	29,172	67,700	59,700	60,700	58,700	59,700
	Advertising	-	-	-	-	-	-	-
	Contract Services	60,700	28,939	67,700	59,700	60,700	58,700	59,700
	Contractors Benefits	-	71	-	-	-	-	-
	General Travel	-	163	-	-	-	-	-
	Misc Revenue/Expense	131,254	-	126,008	106,858	86,708	68,558	49,408
	Budgeted Surplus	131,254	-	126,008	106,858	86,708	68,558	49,408
1026 Total		-	- 13,051	-	-	-	-	-
1028	**Contribution: South Cariboo Transit**	-	- 16,719	-	-	-	-	- 0
	Revenue	- 163,459	- 71,723	- 155,929	- 148,977	- 137,649	- 123,563	- 106,638
	Other Revenue	- 575	- 1,723	- 575	- 575	- 575	- 575	- 575
	Interest Recovery	- 575	- 1,723	- 575	- 575	- 575	- 575	- 575
	Taxes	- 70,000	- 70,000	- 70,000	- 80,000	- 80,000	- 80,000	- 80,000
	Parcel Tax	- 70,000	- 70,000	- 70,000	- 80,000	- 80,000	- 80,000	- 80,000
	Misc Revenue/Expense	- 92,884	-	- 85,354	- 68,402	- 57,074	- 42,988	- 26,063
	Prior Years Surplus - Misc Revenue/Expen	- 92,884	-	- 85,354	- 68,402	- 57,074	- 42,988	- 26,063
	Expenditures	163,459	55,005	155,929	148,977	137,649	123,563	106,638
	Operating Expenses	78,730	55,005	87,527	91,903	94,660	97,500	100,425
	Contract Services - Operating Expenses	78,730	55,005	87,527	91,903	94,660	97,500	100,425
	Misc Revenue/Expense	84,729	-	68,402	57,074	42,988	26,063	6,213
	Budgeted Surplus	84,729	-	68,402	57,074	42,988	26,063	6,213
1028 Total		-	- 16,719	-	-	-	-	- 0
1029	**Contribution: NC Transit**	-	119	-	-	-	-	0
	Revenue	- 10,995	- 7,463	- 10,864	- 10,952	- 11,042	- 11,133	- 11,226
	Other Revenue	- 39	- 134	- 39	- 39	- 39	- 39	- 39
	Interest Recovery	- 39	- 134	- 39	- 39	- 39	- 39	- 39
	Taxes	- 7,329	- 7,329	- 7,329	- 7,549	- 7,776	- 8,009	- 8,249
	Electoral Area Tax Levy	- 7,329	- 7,329	- 7,329	- 7,549	- 7,776	- 8,009	- 8,249
	Misc Revenue/Expense	- 3,627	-	- 3,495	- 3,364	- 3,227	- 3,085	- 2,938
	Prior Years Surplus - Misc Revenue/Expen	- 3,627	-	- 3,495	- 3,364	- 3,227	- 3,085	- 2,938
	Expenditures	10,995	7,582	10,864	10,952	11,042	11,133	11,226
	Operating Expenses	7,500	7,582	7,500	7,725	7,957	8,195	8,441
	Contract Services - Operating Expenses	7,500	7,582	7,500	7,725	7,957	8,195	8,441
	Misc Revenue/Expense	3,495	-	3,364	3,227	3,085	2,938	2,785
	Budgeted Surplus	3,495	-	3,364	3,227	3,085	2,938	2,785
1029 Total		-	119	-	-	-	-	0
1031	**Contribution: North Cariboo Cemeteries**	-	21,840	-	-	-	-	-
	Revenue	- 135,673	- 91,743	- 113,290	- 108,590	- 128,890	- 169,190	- 209,490
	Other Revenue	- 300	- 1,743	- 300	- 300	- 300	- 300	- 300
	Interest Recovery	- 300	- 1,743	- 300	- 300	- 300	- 300	- 300
	Taxes	- 90,000	- 90,000	- 90,000	- 90,000	- 90,000	- 90,000	- 90,000
	Electoral Area Tax Levy	- 90,000	- 90,000	- 90,000	- 90,000	- 90,000	- 90,000	- 90,000
	Misc Revenue/Expense	- 45,373	-	- 22,990	- 18,290	- 38,590	- 78,890	- 119,190
	Prior Years Surplus - Misc Revenue/Expen	- 45,373	-	- 22,990	- 18,290	- 38,590	- 78,890	- 119,190
	Expenditures	135,673	113,584	113,290	108,590	128,890	169,190	209,490
	Operating Expenses	77,085	113,584	95,000	70,000	50,000	50,000	50,000
	Contract Services	77,085	113,584	95,000	70,000	50,000	50,000	50,000
	Misc Revenue/Expense	58,587	-	18,290	38,590	78,890	119,190	159,490
	Budgeted Surplus	58,587	-	18,290	38,590	78,890	119,190	159,490
1031 Total		-	21,840	-	-	-	-	-

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1035	**South Cariboo Cemetery**	-	-3,856	-	-	-	-	-
	Revenue	-29,409	-8,856	-28,209	-26,209	-24,209	-22,209	-20,209
	Other Revenue	-	-356	-	-	-	-	-
	Interest Recovery	-	-356	-	-	-	-	-
	Taxes	-8,500	-8,500	-8,500	-8,500	-8,500	-8,500	-8,500
	Electoral Area Levy	-8,500	-8,500	-8,500	-8,500	-8,500	-8,500	-8,500
	Misc Revenue/Expense	-20,909	-	-19,709	-17,709	-15,709	-13,709	-11,709
	Prior Years Surplus - Misc Revenue/Expen	-20,909	-	-19,709	-17,709	-15,709	-13,709	-11,709
	Expenditures	29,409	5,000	28,209	26,209	24,209	22,209	20,209
	Operating Expenses	8,000	5,000	10,500	10,500	10,500	10,500	10,500
	Contract Services - Operating Expenses	8,000	5,000	10,500	10,500	10,500	10,500	10,500
	Misc Revenue/Expense	21,409	-	17,709	15,709	13,709	11,709	9,709
	Budgeted Surplus	21,409	-	17,709	15,709	13,709	11,709	9,709
1035 Total		-	-3,856	-	-	-	-	-
1036	**Central Cariboo Cemetary**	-	-854	-	-	-	-	-
	Revenue	-28,932	-19,354	-29,082	-29,132	-29,182	-29,232	-29,282
	Other Revenue	-200	-354	-200	-200	-200	-200	-200
	Interest Recovery	-200	-354	-200	-200	-200	-200	-200
	Taxes	-19,000	-19,000	-19,000	-19,000	-19,000	-19,000	-19,000
	Electoral Area Tax Levy	-19,000	-19,000	-19,000	-19,000	-19,000	-19,000	-19,000
	Misc Revenue/Expense	-9,732	-	-9,882	-9,932	-9,982	-10,032	-10,082
	Prior Years Surplus - Misc Revenue/Expen	-9,732	-	-9,882	-9,932	-9,982	-10,032	-10,082
	Expenditures	28,932	18,500	29,082	29,132	29,182	29,232	29,282
	Operating Expenses	19,150	18,500	19,150	19,150	19,150	19,150	19,150
	Contract Services	19,150	18,500	19,150	19,150	19,150	19,150	19,150
	Misc Revenue/Expense	9,782	-	9,932	9,982	10,032	10,082	10,132
	Budgeted Surplus	9,782	-	9,932	9,982	10,032	10,082	10,132
1036 Total		-	-854	-	-	-	-	-
1037	**Central Cariboo Victim Services**	-	-3,713	-	-	-	-	-
	Revenue	-56,589	-29,713	-56,089	-59,314	-62,539	-65,764	-68,989
	Other Revenue	-225	-713	-225	-225	-225	-225	-225
	Interest Recovery	-225	-713	-225	-225	-225	-225	-225
	Taxes	-29,000	-29,000	-29,000	-29,000	-29,000	-29,000	-29,000
	Electoral Area Tax Levy	-29,000	-29,000	-29,000	-29,000	-29,000	-29,000	-29,000
	Misc Revenue/Expense	-27,364	-	-26,864	-30,089	-33,314	-36,539	-39,764
	Prior Years Surplus - Misc Revenue/Expen	-27,364	-	-26,864	-30,089	-33,314	-36,539	-39,764
	Expenditures	56,589	26,000	56,089	59,314	62,539	65,764	68,989
	Operating Expenses	26,000	26,000	26,000	26,000	26,000	26,000	26,000
	Contract Services	26,000	26,000	26,000	26,000	26,000	26,000	26,000
	Misc Revenue/Expense	30,589	-	30,089	33,314	36,539	39,764	42,989
	Budgeted Surplus	30,589	-	30,089	33,314	36,539	39,764	42,989
1037 Total		-	-3,713	-	-	-	-	-
1038	**North Cariboo HandyDart**	-	-3,366	-	-	-	-	-
	Revenue	-89,085	-82,962	-66,021	-66,846	-67,671	-68,496	-69,321
	Other Revenue	-325	-1,108	-325	-325	-325	-325	-325
	Interest Recovery	-325	-1,108	-325	-325	-325	-325	-325
	Taxes	-81,854	-81,854	-55,500	-55,500	-55,500	-55,500	-55,500
	Electoral Area Tax Levy	-81,854	-81,854	-55,500	-55,500	-55,500	-55,500	-55,500
	Misc Revenue/Expense	-6,907	-	-10,196	-11,021	-11,846	-12,671	-13,496
	Prior Years Surplus - Misc Revenue/Expen	-6,907	-	-10,196	-11,021	-11,846	-12,671	-13,496
	Expenditures	89,085	79,596	66,021	66,846	67,671	68,496	69,321
	Operating Expenses	79,365	79,596	55,000	55,000	55,000	55,000	55,000
	Contract Services	79,365	79,596	55,000	55,000	55,000	55,000	55,000
	Misc Revenue/Expense	9,720	-	11,021	11,846	12,671	13,496	14,321
	Budgeted Surplus	9,720	-	11,021	11,846	12,671	13,496	14,321
1038 Total		-	-3,366	-	-	-	-	-
1039	**Central Cariboo Handi-Dart**	-	-714	-	-	-	-	-
	Revenue	-17,816	-11,714	-18,466	-19,081	-19,696	-20,311	-20,926
	Other Revenue	-115	-214	-115	-115	-115	-115	-115
	Interest Recovery	-115	-214	-115	-115	-115	-115	-115
	Taxes	-11,500	-11,500	-11,500	-11,500	-11,500	-11,500	-11,500
	Electoral Area Tax Levy	-11,500	-11,500	-11,500	-11,500	-11,500	-11,500	-11,500
	Misc Revenue/Expense	-6,201	-	-6,851	-7,466	-8,081	-8,696	-9,311
	Prior Years Surplus - Misc Revenue/Expen	-6,201	-	-6,851	-7,466	-8,081	-8,696	-9,311
	Expenditures	17,816	11,000	18,466	19,081	19,696	20,311	20,926
	Operating Expenses	11,000	11,000	11,000	11,000	11,000	11,000	11,000
	Contract Services - Operating Expenses	11,000	11,000	11,000	11,000	11,000	11,000	11,000
	Misc Revenue/Expense	6,816	-	7,466	8,081	8,696	9,311	9,926
	Budgeted Surplus	6,816	-	7,466	8,081	8,696	9,311	9,926
1039 Total		-	-714	-	-	-	-	-
Contribution Services Total		-	-88,625	-	-	-	-	-

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
Development Services								
1005	Planning	-	-127,784	-0	-0	-	-0	-
	Revenue	-1,822,560	-789,799	-1,676,982	-1,476,731	-1,377,115	-1,228,549	-1,275,382
	Conditional Transfers	-	-49,965	-	-	-	-	-
	Conditional Grants - Provincial	-	-49,965	-	-	-	-	-
	Other Revenue	-33,660	-45,688	-33,660	-33,735	-34,096	-34,175	-34,255
	Agricultural Land Commission	-5,202	-6,000	-5,202	-5,202	-5,332	-5,332	-5,332
	Development Permits	-3,000	-4,175	-3,000	-3,075	-3,152	-3,231	-3,311
	Interest Recovery	-6,158	-20,161	-6,158	-6,158	-6,312	-6,312	-6,312
	Liquor License Applications	-	-1,675	-	-	-	-	-
	Other Permits/Fees	-200	175	-200	-200	-200	-200	-200
	Rezoning Fees & OCP	-15,000	-8,625	-15,000	-15,000	-15,000	-15,000	-15,000
	Sale of Maps & Bylaws	-100	-80	-100	-100	-100	-100	-100
	Sale of Services	-	-	-	-	-	-	-
	Variance Permits	-4,000	-5,147	-4,000	-4,000	-4,000	-4,000	-4,000
	Sale of Services	-	900	-	-	-	-	-
	Other Recoveries	-	900	-	-	-	-	-
	Taxes	-695,046	-695,046	-729,798	-773,586	-831,605	-893,975	-961,023
	Electoral Area Tax Levy	-695,046	-695,046	-729,798	-773,586	-831,605	-893,975	-961,023
	Misc Revenue/Expense	-1,093,854	-	-913,524	-669,411	-511,415	-300,399	-280,104
	Prior Years Surplus - Misc Revenue/Expen	-1,093,854	-	-913,524	-669,411	-511,415	-300,399	-280,104
	Expenditures	1,822,560	662,015	1,676,982	1,476,731	1,377,115	1,228,549	1,275,382
	Administration Expenses	673,557	470,700	763,074	789,782	805,577	821,689	838,123
	Salaries	520,121	365,362	593,832	614,616	626,908	639,447	652,236
	F/T Benefits	153,436	105,338	169,242	175,166	178,669	182,242	185,887
	P/T / Casual Benefits	-	-	-	-	-	-	-
	P/T / Casual Salaries	-	-	-	-	-	-	-
	Board Expenses	4,530	2,063	5,000	5,000	5,000	5,000	5,000
	Directors Benefits	-	68	250	250	250	250	250
	Director's Remuneration	3,000	1,406	3,200	3,200	3,200	3,200	3,200
	Directors Travel	1,530	589	1,550	1,550	1,550	1,550	1,550
	Building & Equipment Expenses	19,053	16,867	19,383	19,833	19,833	19,833	19,833
	Building Expense Allocation	11,303	8,888	11,303	11,303	11,303	11,303	11,303
	Building Rent & Janitorial	-	2,318	-	-	-	-	-
	Equipment Repairs & Maintenance	1,040	-	1,040	1,040	1,040	1,040	1,040
	Equipment/Furniture	1,040	-	1,040	1,040	1,040	1,040	1,040
	Insurance	5,670	5,661	6,000	6,450	6,450	6,450	6,450
	Operating Expenses	211,896	172,385	220,114	150,702	246,305	101,924	102,557
	Advertising	18,000	4,747	15,000	15,000	15,000	15,000	15,000
	APC Expense	4,000	1,711	4,000	4,000	4,000	4,000	4,000
	Application Fees/Refunds	-	-	-	-	-	-	-
	Contract Services	40,000	-	-	-	-	-	-
	Dues & Memberships	2,132	275	2,132	2,185	2,240	2,296	2,353
	Employee Training/Development	6,102	2,679	6,102	6,255	6,411	6,571	6,736
	General Travel	5,782	7,237	7,000	7,175	7,354	7,538	7,727
	Legal	20,000	6,881	20,000	20,000	20,000	25,000	25,000
	Licences, Permits & Fees	5,500	3,890	5,500	5,500	5,500	5,500	5,500
	Meeting Expense	2,080	1,033	2,080	2,080	2,080	2,080	2,080
	Office Supplies	3,600	3,003	3,600	3,690	3,782	3,877	3,974
	Professional / Consulting	100,000	138,755	150,000	80,000	175,000	25,000	25,000
	Publications	-	-	-	-	-	-	-
	Stationary & Supplies	-	-	-	-	-	-	-
	Telephone	4,700	2,174	4,700	4,818	4,938	5,061	5,188
	Training Travel	-	-	-	-	-	-	-
	Transfer to Other Functions	-	-	-	-	-	-	-
	Unreported Mastercard	-	-	-	-	-	-	-
	Misc Revenue/Expense	913,524	-	669,411	511,415	300,399	280,104	309,869
	Budgeted Surplus	913,524	-	669,411	511,415	300,399	280,104	309,869
1005 Total		-	-127,784	-0	-0	-	-0	-
1006	Bylaw Enforcement	0	-89,230	-	0	0	-0	-
	Revenue	-559,789	-367,304	-535,726	-578,439	-613,673	-650,827	-694,038
	Other Revenue	-12,250	-13,684	-12,250	-12,250	-12,250	-12,250	-12,250
	Interest Recovery	-11,750	-9,554	-11,750	-11,750	-11,750	-11,750	-11,750
	Ticket Revenue	-500	-3,920	-500	-500	-500	-500	-500
	Compliance Cost Recovery	-	-210	-	-	-	-	-
	Sale of Services	-	-	-	-	-	-	-
	Other Recoveries	-	-	-	-	-	-	-
	Taxes	-353,620	-353,620	-365,997	-378,807	-390,171	-401,876	-413,932
	Electoral Area Tax Levy	-353,620	-353,620	-365,997	-378,807	-390,171	-401,876	-413,932
	Misc Revenue/Expense	-193,919	-	-157,479	-187,382	-211,252	-236,701	-267,856
	Prior Years Surplus - Misc Revenue/Expen	-118,919	-	-157,479	-187,382	-211,252	-236,701	-267,856
	Transfer from Capital Reserve	-75,000	-	-	-	-	-	-
	Expenditures	559,789	278,074	535,726	578,439	613,673	650,827	694,038
	Administration Expenses	243,158	202,303	256,692	265,676	274,974	280,474	286,083
	Salaries	187,767	162,390	199,760	206,752	213,988	218,268	222,633
	F/T Benefits	55,391	39,913	56,932	58,924	60,987	62,206	63,450
	P/T / Casual Salaries	-	-	-	-	-	-	-
	Building & Equipment Expenses	40,654	39,115	40,654	40,654	40,654	40,654	40,654
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	6,250	3,766	6,250	6,250	6,250	6,250	6,250
	Building Rent & Janitorial	5,500	5,795	5,500	5,500	5,500	5,500	5,500
	Equipment/Furniture	4,511	2,492	4,511	4,511	4,511	4,511	4,511
	Insurance	4,650	5,239	4,650	4,650	4,650	4,650	4,650
	Vehicle Fuel	14,681	8,370	14,681	14,681	14,681	14,681	14,681
	Vehicle Repairs/Maintenance	5,063	13,452	5,063	5,063	5,063	5,063	5,063
	Capital Expenses	75,000	5,511	-	-	-	-	-
	Equipment / Improvements	75,000	5,511	-	-	-	-	-
	Cap Trfr to Balance Sheet	-	-	-	-	-	-	-
	Operating Expenses	35,997	29,212	35,997	45,857	46,343	46,843	47,354
	Advertising	-	-	-	-	-	-	-
	Dues & Memberships	350	1,111	350	350	350	350	350
	Employee Training/Development	5,063	2,005	5,063	5,063	5,063	5,063	5,063
	General Travel	9,619	1,452	9,619	19,478	19,965	20,464	20,976
	Legal	9,000	16,770	9,000	9,000	9,000	9,000	9,000
	Licences, Permits & Fees	6,766	1,539	6,766	6,766	6,766	6,766	6,766
	Office Supplies	2,200	2,272	2,200	2,200	2,200	2,200	2,200
	Telephone	3,000	3,146	3,000	3,000	3,000	3,000	3,000
	Transfer to Other Functions	-	-	-	-	-	-	-
	Unreported Mastercard	-	917	-	-	-	-	-
	Reserve	7,500	1,933	15,000	15,000	15,000	15,000	15,000
	Transfer to Capital Reserve	7,500	1,933	15,000	15,000	15,000	15,000	15,000
	Misc Revenue/Expense	157,479	-	187,382	211,252	236,701	267,856	304,946
	Budgeted Surplus	157,479	-	187,382	211,252	236,701	267,856	304,946
1006 Total		0	-89,230	-	0	0	-0	-

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1007	**Building Inspection**	**0**	**- 216,018**	**0**	**-**	**0**	**0**	**- 0**
	Revenue	- 1,979,202	- 853,138	- 1,843,615	- 1,679,321	- 1,522,684	- 1,369,643	- 1,240,777
	Other Revenue	**- 463,536**	**- 573,780**	**- 463,536**	**- 463,536**	**- 463,536**	**- 463,536**	**- 463,536**
	Building Permits - Central Cariboo	- 70,708	- 77,964	- 70,708	- 70,708	- 70,708	- 70,708	- 70,708
	Building Permits - North Cariboo	- 78,030	- 121,222	- 78,030	- 78,030	- 78,030	- 78,030	- 78,030
	Building Permits-South Cariboo	- 280,048	- 356,289	- 280,048	- 280,048	- 280,048	- 280,048	- 280,048
	Interest Recovery	- 34,750	- 18,303	- 34,750	- 34,750	- 34,750	- 34,750	- 34,750
	Sale of Asset Proceeds	-	-	-	-	-	-	-
	Other Building Fees - Other Revenue	-	- 1	-	-	-	-	-
	Sale of Services	**- 17,319**	**- 5,757**	**- 17,319**	**- 47,649**	**- 48,002**	**- 48,362**	**- 48,729**
	Other Recoveries	- 17,319	- 1,750	- 17,319	- 47,649	- 48,002	- 48,362	- 48,729
	Sale of Services	-	- 4,007	-	-	-	-	-
	Taxes	**- 273,601**	**- 273,601**	**- 287,281**	**- 316,009**	**- 347,609**	**- 382,370**	**- 420,607**
	Electoral Area Tax Levy	- 273,601	- 273,601	- 287,281	- 316,009	- 347,609	- 382,370	- 420,607
	Misc Revenue/Expense	**- 1,224,746**	**-**	**- 1,075,480**	**- 852,128**	**- 663,537**	**- 475,375**	**- 307,905**
	Prior Years Surplus - Misc Revenue/Expen	- 1,224,746	-	- 1,075,480	- 852,128	- 663,537	- 475,375	- 307,905
	Transfer from Capital Reserve	-	-	-	-	-	-	-
	Expenditures	1,979,202	637,120	1,843,615	1,679,321	1,522,684	1,369,643	1,240,777
	Administration Expenses	**668,315**	**537,277**	**785,561**	**812,543**	**840,459**	**857,268**	**874,413**
	Salaries	458,615	358,192	499,931	517,429	535,539	546,249	557,174
	F/T Benefits	135,291	98,809	142,480	147,467	152,629	155,681	158,795
	P/T / Casual Benefits	5,813	17,535	16,463	17,039	17,635	17,988	18,348
	P/T / Casual Salaries	68,596	62,742	126,687	130,608	134,656	137,349	140,096
	Building & Equipment Expenses	**64,136**	**39,346**	**64,656**	**64,970**	**65,292**	**65,622**	**65,960**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	11,100	3,766	11,100	11,100	11,100	11,100	11,100
	Building Rent & Janitorial	8,000	8,113	8,000	8,000	8,000	8,000	8,000
	Equipment Repairs & Maintenance	-	-	-	-	-	-	-
	Equipment/Furniture	7,500	332	7,500	7,500	7,500	7,500	7,500
	Insurance	13,980	13,604	14,500	14,500	14,500	14,500	14,500
	Vehicle Fuel	12,556	9,709	12,556	12,870	13,192	13,522	13,860
	Vehicle Repairs/Maintenance	11,000	3,823	11,000	11,000	11,000	11,000	11,000
	Capital Expenses	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Equipment / Improvements	-	-	-	-	-	-	-
	Cap Trfr to Balance Sheet	-	-	-	-	-	-	-
	Operating Expenses	**151,270**	**64,072**	**121,270**	**118,270**	**121,559**	**118,848**	**122,138**
	Advertising	3,250	1,775	3,250	3,250	3,250	3,250	3,250
	Computer Hardware	-	-	-	-	-	-	-
	Computer Software	10,000	-	10,000	10,000	10,000	10,000	10,000
	Contract Services	60,000	11,349	30,000	30,000	30,000	30,000	30,000
	Dues & Memberships	3,440	2,729	3,440	3,440	3,440	3,440	3,440
	Employee Training/Development	7,500	5,217	7,500	7,500	7,750	8,000	8,250
	General Travel	9,400	8,278	9,400	9,400	9,400	9,400	9,400
	Hiring Expenses	3,000	-	3,000	-	3,000	-	3,000
	Legal	8,000	5,564	8,000	8,000	8,000	8,000	8,000
	Licences, Permits & Fees	8,500	7,067	8,500	8,500	8,500	8,500	8,500
	Office Supplies	12,750	11,269	12,750	12,750	12,750	12,750	12,750
	Operating Supplies	4,000	345	4,000	4,000	4,000	4,000	4,000
	Professional / Consulting	5,000	-	5,000	5,000	5,000	5,000	5,000
	Publications	1,930	-	1,930	1,930	1,969	2,008	2,048
	Telephone	14,500	7,628	14,500	14,500	14,500	14,500	14,500
	Transfer to Other Functions	-	-	-	-	-	-	-
	Unreported Mastercard	-	2,851	-	-	-	-	-
	Misc Materials and Clothing - Operating	-	-	-	-	-	-	-
	Reserve	**20,000**	**- 3,576**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**
	Transfer to Capital Reserve	20,000	- 3,576	20,000	20,000	20,000	20,000	20,000
	Misc Revenue/Expense	**1,075,480**	**-**	**852,128**	**663,537**	**475,375**	**307,905**	**158,266**
	Budgeted Surplus	1,075,480	-	852,128	663,537	475,375	307,905	158,266
1007 Total		0	- 216,018	0	-	0	0	- 0
Development Services Total		**0**	**- 433,032**	**0**	**-**	**0**	**- 0**	**- 0**

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
Director EA Administration								
1285	**Area A Administration**	**-**	**- 103**	**-**	**-**	**-**	**-**	**-**
	Revenue	- 10,828	- 103	- 10,000	- 10,000	- 10,000	- 10,000	- 10,000
	Other Revenue	**- 125**	**- 103**	**- 125**	**- 125**	**- 125**	**- 125**	**- 125**
	Interest Recovery	- 125	- 103	- 125	- 125	- 125	- 125	- 125
	Taxes	**-**	**-**	**- 4,047**	**- 4,875**	**- 4,875**	**- 4,875**	**- 4,875**
	Electoral Area Tax Levy	-	-	- 4,047	- 4,875	- 4,875	- 4,875	- 4,875
	Misc Revenue/Expense	**- 10,703**	**-**	**- 5,828**	**- 5,000**	**- 5,000**	**- 5,000**	**- 5,000**
	Prior Years Surplus - Misc Revenue/Expen	- 10,703	-	- 5,828	- 5,000	- 5,000	- 5,000	- 5,000
	Expenditures	10,828	-	10,000	10,000	10,000	10,000	10,000
	Grants	**5,000**	**-**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
	Opportunity Fund	5,000	-	5,000	5,000	5,000	5,000	5,000
	Misc Revenue/Expense	**5,828**	**-**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
	Budgeted Surplus	5,828	-	5,000	5,000	5,000	5,000	5,000
1285 Total		-	- 103	-	-	-	-	-
1286	**Area B Administration**	**-**	**- 2,693**	**-**	**-**	**-**	**-**	**-**
	Revenue	- 15,750	- 11,229	- 15,000	- 12,500	- 12,500	- 12,500	- 12,500
	Other Revenue	**- 150**	**- 198**	**- 150**	**- 150**	**- 150**	**- 150**	**- 150**
	Interest Recovery	- 150	- 198	- 150	- 150	- 150	- 150	- 150
	Taxes	**- 11,031**	**- 11,031**	**- 9,100**	**- 7,350**	**- 7,350**	**- 7,350**	**- 7,350**
	Electoral Area Tax Levy	- 11,031	- 11,031	- 9,100	- 7,350	- 7,350	- 7,350	- 7,350
	Misc Revenue/Expense	**- 4,569**	**-**	**- 5,750**	**- 5,000**	**- 5,000**	**- 5,000**	**- 5,000**
	Prior Years Surplus - Misc Revenue/Expen	- 4,569	-	- 5,750	- 5,000	- 5,000	- 5,000	- 5,000
	Expenditures	15,750	8,536	15,000	12,500	12,500	12,500	12,500
	Board Expenses	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Directors Travel	-	-	-	-	-	-	-
	Grants	**10,000**	**8,536**	**10,000**	**7,500**	**7,500**	**7,500**	**7,500**
	Opportunity Fund	10,000	8,536	10,000	7,500	7,500	7,500	7,500
	Misc Revenue/Expense	**5,750**	**-**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
	Budgeted Surplus	5,750	-	5,000	5,000	5,000	5,000	5,000
1286 Total		-	- 2,693	-	-	-	-	-
1287	**Area C Administration**	**-**	**4,317**	**-**	**-**	**-**	**-**	**-**
	Revenue	- 10,045	- 82	- 10,000	- 10,000	- 10,000	- 10,000	- 10,000
	Other Revenue	**- 20**	**- 82**	**- 20**	**- 20**	**- 20**	**- 20**	**- 20**
	Interest Recovery	- 20	- 82	- 20	- 20	- 20	- 20	- 20
	Taxes	**-**	**-**	**- 4,935**	**- 4,980**	**- 4,980**	**- 4,980**	**- 4,980**
	Electoral Area Tax Levy	-	-	- 4,935	- 4,980	- 4,980	- 4,980	- 4,980
	Misc Revenue/Expense	**- 10,025**	**-**	**- 5,045**	**- 5,000**	**- 5,000**	**- 5,000**	**- 5,000**
	Prior Years Surplus - Misc Revenue/Expen	- 10,025	-	- 5,045	- 5,000	- 5,000	- 5,000	- 5,000
	Expenditures	10,045	4,399	10,000	10,000	10,000	10,000	10,000
	Board Expenses	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Directors Travel	-	-	-	-	-	-	-
	Grants	**5,000**	**4,399**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
	Opportunity Fund	5,000	4,399	5,000	5,000	5,000	5,000	5,000
	Misc Revenue/Expense	**5,045**	**-**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
	Budgeted Surplus	5,045	-	5,000	5,000	5,000	5,000	5,000
1287 Total		-	4,317	-	-	-	-	-
1288	**Area D Administration**	**-**	**- 2,722**	**-**	**-**	**-**	**-**	**-**
	Revenue	- 13,485	- 7,476	- 7,505	- 13,505	- 13,505	- 13,505	- 13,505
	Other Revenue	**- 20**	**- 154**	**- 20**	**- 20**	**- 20**	**- 20**	**- 20**
	Interest Recovery	- 20	- 154	- 20	- 20	- 20	- 20	- 20
	Taxes	**- 7,322**	**- 7,322**	**-**	**- 5,980**	**- 5,980**	**- 5,980**	**- 5,980**
	Electoral Area Tax Levy	- 7,322	- 7,322	-	- 5,980	- 5,980	- 5,980	- 5,980
	Misc Revenue/Expense	**- 6,143**	**-**	**- 7,485**	**- 7,505**	**- 7,505**	**- 7,505**	**- 7,505**
	Prior Years Surplus - Misc Revenue/Expen	- 6,143	-	- 7,485	- 7,505	- 7,505	- 7,505	- 7,505
	Expenditures	13,485	4,753	7,505	13,505	13,505	13,505	13,505
	Board Expenses	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Directors Travel	-	-	-	-	-	-	-
	Grants	**6,000**	**4,753**	**-**	**6,000**	**6,000**	**6,000**	**6,000**
	Opportunity Fund	6,000	4,753	-	6,000	6,000	6,000	6,000
	Misc Revenue/Expense	**7,485**	**-**	**7,505**	**7,505**	**7,505**	**7,505**	**7,505**
	Budgeted Surplus	7,485	-	7,505	7,505	7,505	7,505	7,505
1288 Total		-	- 2,722	-	-	-	-	-
1289	**Area E Administration**	**-**	**1,113**	**-**	**-**	**-**	**-**	**-**
	Revenue	- 7,729	- 3,145	- 10,000	- 10,000	- 10,000	- 10,000	- 10,000
	Other Revenue	**- 20**	**- 82**	**- 20**	**- 20**	**- 20**	**- 20**	**- 20**
	Interest Recovery	- 20	- 82	- 20	- 20	- 20	- 20	- 20
	Taxes	**- 3,063**	**- 3,063**	**- 7,251**	**- 4,980**	**- 4,980**	**- 4,980**	**- 4,980**
	Electoral Area Tax Levy	- 3,063	- 3,063	- 7,251	- 4,980	- 4,980	- 4,980	- 4,980
	Misc Revenue/Expense	**- 4,646**	**-**	**- 2,729**	**- 5,000**	**- 5,000**	**- 5,000**	**- 5,000**
	Prior Years Surplus - Misc Revenue/Expen	- 4,646	-	- 2,729	- 5,000	- 5,000	- 5,000	- 5,000
	Expenditures	7,729	4,258	10,000	10,000	10,000	10,000	10,000
	Board Expenses	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Directors Travel	-	-	-	-	-	-	-
	Grants	**5,000**	**4,258**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
	Opportunity Fund	5,000	4,258	5,000	5,000	5,000	5,000	5,000
	Misc Revenue/Expense	**2,729**	**-**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
	Budgeted Surplus	2,729	-	5,000	5,000	5,000	5,000	5,000
1289 Total		-	1,113	-	-	-	-	-
1290	**Area F Administration**	**-**	**- 4,721**	**-**	**-**	**-**	**-**	**-**
	Revenue	- 12,759	- 4,721	- 10,000	- 10,000	- 10,000	- 10,000	- 10,000
	Other Revenue	**- 25**	**- 123**	**- 25**	**- 25**	**- 25**	**- 25**	**- 25**
	Interest Recovery	- 25	- 123	- 25	- 25	- 25	- 25	- 25
	Taxes	**- 4,598**	**- 4,598**	**- 2,216**	**- 4,975**	**- 4,975**	**- 4,975**	**- 4,975**
	Electoral Area Tax Levy	- 4,598	- 4,598	- 2,216	- 4,975	- 4,975	- 4,975	- 4,975
	Misc Revenue/Expense	**- 8,136**	**-**	**- 7,759**	**- 5,000**	**- 5,000**	**- 5,000**	**- 5,000**
	Prior Years Surplus - Misc Revenue/Expen	- 8,136	-	- 7,759	- 5,000	- 5,000	- 5,000	- 5,000
	Expenditures	12,759	-	10,000	10,000	10,000	10,000	10,000
	Grants	**5,000**	**-**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
	Opportunity Fund	5,000	-	5,000	5,000	5,000	5,000	5,000
	Misc Revenue/Expense	**7,759**	**-**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
	Budgeted Surplus	7,759	-	5,000	5,000	5,000	5,000	5,000
1290 Total		-	- 4,721	-	-	-	-	-
1291	**Area G Administration**	**-**	**- 5,834**	**-**	**-**	**-**	**-**	**-**
	Revenue	- 12,332	- 5,879	- 10,000	- 10,000	- 10,000	- 10,000	- 10,000
	Other Revenue	**- 20**	**- 127**	**- 20**	**- 20**	**- 20**	**- 20**	**- 20**
	Interest Recovery	- 20	- 127	- 20	- 20	- 20	- 20	- 20
	Taxes	**- 5,752**	**- 5,752**	**- 2,648**	**- 4,980**	**- 4,980**	**- 4,980**	**- 4,980**
	Electoral Area Tax Levy	- 5,752	- 5,752	- 2,648	- 4,980	- 4,980	- 4,980	- 4,980
	Misc Revenue/Expense	**- 6,560**	**-**	**- 7,332**	**- 5,000**	**- 5,000**	**- 5,000**	**- 5,000**
	Prior Years Surplus - Misc Revenue/Expen	- 6,560	-	- 7,332	- 5,000	- 5,000	- 5,000	- 5,000
	Expenditures	12,332	45	10,000	10,000	10,000	10,000	10,000
	Board Expenses	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Directors Travel	-	-	-	-	-	-	-
	Grants	**5,000**	**45**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
	Opportunity Fund	5,000	45	5,000	5,000	5,000	5,000	5,000
	Misc Revenue/Expense	**7,332**	**-**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
	Budgeted Surplus	7,332	-	5,000	5,000	5,000	5,000	5,000
1291 Total		-	- 5,834	-	-	-	-	-

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1292	**Area H Administration**	-	- 2,482	-	-	-	-	-
	Revenue	- 12,810	- 4,688	- 10,000	- 10,000	- 10,000	- 10,000	- 10,000
	Other Revenue	- 20	- 123	- 20	- 20	- 20	- 20	- 20
	Interest Recovery	- 20	- 123	- 20	- 20	- 20	- 20	- 20
	Taxes	- 4,565	- 4,565	- 2,170	- 4,980	- 4,980	- 4,980	- 4,980
	Electoral Area Tax Levy	- 4,565	- 4,565	- 2,170	- 4,980	- 4,980	- 4,980	- 4,980
	Misc Revenue/Expense	- 8,225	-	- 7,810	- 5,000	- 5,000	- 5,000	- 5,000
	Prior Years Surplus - Misc Revenue/Expen	- 8,225	-	- 7,810	- 5,000	- 5,000	- 5,000	- 5,000
	Expenditures	12,810	2,206	10,000	10,000	10,000	10,000	10,000
	Board Expenses	-	-	-	-	-	-	-
	Directors Travel	-	-	-	-	-	-	-
	Grants	5,000	2,206	5,000	5,000	5,000	5,000	5,000
	Opportunity Fund	5,000	2,206	5,000	5,000	5,000	5,000	5,000
	Misc Revenue/Expense	7,810	-	5,000	5,000	5,000	5,000	5,000
	Budgeted Surplus	7,810	-	5,000	5,000	5,000	5,000	5,000
1292 Total		-	- 2,482	-	-	-	-	-
1293	**Area I Administration**	-	- 4,810	-	-	-	-	-
	Revenue	- 12,806	- 4,810	- 10,000	- 10,000	- 10,000	- 10,000	- 10,000
	Other Revenue	- 20	- 124	- 20	- 20	- 20	- 20	- 20
	Interest Recovery	- 20	- 124	- 20	- 20	- 20	- 20	- 20
	Taxes	- 4,686	- 4,686	- 2,174	- 4,980	- 4,980	- 4,980	- 4,980
	Electoral Area Tax Levy	- 4,686	- 4,686	- 2,174	- 4,980	- 4,980	- 4,980	- 4,980
	Misc Revenue/Expense	- 8,100	-	- 7,806	- 5,000	- 5,000	- 5,000	- 5,000
	Prior Years Surplus - Misc Revenue/Expen	- 8,100	-	- 7,806	- 5,000	- 5,000	- 5,000	- 5,000
	Expenditures	12,806	-	10,000	10,000	10,000	10,000	10,000
	Grants	5,000	-	5,000	5,000	5,000	5,000	5,000
	Opportunity Fund	5,000	-	5,000	5,000	5,000	5,000	5,000
	Misc Revenue/Expense	7,806	-	5,000	5,000	5,000	5,000	5,000
	Budgeted Surplus	7,806	-	5,000	5,000	5,000	5,000	5,000
1293 Total		-	- 4,810	-	-	-	-	-
1294	**Area J Administration**	-	- 3,605	-	-	-	-	-
	Revenue	- 8,899	- 4,787	- 10,000	- 10,000	- 10,000	- 10,000	- 10,000
	Other Revenue	- 20	- 100	- 20	- 20	- 20	- 20	- 20
	Interest Recovery	- 20	- 100	- 20	- 20	- 20	- 20	- 20
	Taxes	- 4,687	- 4,687	- 6,081	- 4,980	- 4,980	- 4,980	- 4,980
	Electoral Area Tax Levy	- 4,687	- 4,687	- 6,081	- 4,980	- 4,980	- 4,980	- 4,980
	Misc Revenue/Expense	- 4,192	-	- 3,899	- 5,000	- 5,000	- 5,000	- 5,000
	Prior Years Surplus - Misc Revenue/Expen	- 4,192	-	- 3,899	- 5,000	- 5,000	- 5,000	- 5,000
	Expenditures	8,899	1,181	10,000	10,000	10,000	10,000	10,000
	Grants	5,000	1,181	5,000	5,000	5,000	5,000	5,000
	Opportunity Fund	5,000	1,181	5,000	5,000	5,000	5,000	5,000
	Misc Revenue/Expense	3,899	-	5,000	5,000	5,000	5,000	5,000
	Budgeted Surplus	3,899	-	5,000	5,000	5,000	5,000	5,000
1294 Total		-	- 3,605	-	-	-	-	-
1295	**Area K Administration**	-	- 2,112	-	-	-	-	-
	Revenue	- 11,463	- 3,421	- 10,000	- 10,000	- 10,000	- 10,000	- 10,000
	Other Revenue	- 20	- 107	- 20	- 20	- 20	- 20	- 20
	Interest Recovery	- 20	- 107	- 20	- 20	- 20	- 20	- 20
	Taxes	- 3,314	- 3,314	- 3,517	- 4,980	- 4,980	- 4,980	- 4,980
	Electoral Area Tax Levy	- 3,314	- 3,314	- 3,517	- 4,980	- 4,980	- 4,980	- 4,980
	Misc Revenue/Expense	- 8,129	-	- 6,463	- 5,000	- 5,000	- 5,000	- 5,000
	Prior Years Surplus - Misc Revenue/Expen	- 8,129	-	- 6,463	- 5,000	- 5,000	- 5,000	- 5,000
	Expenditures	11,463	1,309	10,000	10,000	10,000	10,000	10,000
	Board Expenses	-	-	-	-	-	-	-
	Directors Travel	-	-	-	-	-	-	-
	Grants	5,000	1,309	5,000	5,000	5,000	5,000	5,000
	Opportunity Fund	5,000	1,309	5,000	5,000	5,000	5,000	5,000
	Misc Revenue/Expense	6,463	-	5,000	5,000	5,000	5,000	5,000
	Budgeted Surplus	6,463	-	5,000	5,000	5,000	5,000	5,000
1295 Total		-	- 2,112	-	-	-	-	-
1296	**Area L Administration**	-	- 2,953	-	-	-	-	-
	Revenue	- 12,807	- 4,823	- 10,000	- 10,000	- 10,000	- 10,000	- 10,000
	Other Revenue	- 20	- 136	- 20	- 20	- 20	- 20	- 20
	Interest Recovery	- 20	- 136	- 20	- 20	- 20	- 20	- 20
	Taxes	- 4,687	- 4,687	- 2,173	- 4,980	- 4,980	- 4,980	- 4,980
	Electoral Area Tax Levy	- 4,687	- 4,687	- 2,173	- 4,980	- 4,980	- 4,980	- 4,980
	Misc Revenue/Expense	- 8,100	-	- 7,807	- 5,000	- 5,000	- 5,000	- 5,000
	Prior Years Surplus - Misc Revenue/Expen	- 8,100	-	- 7,807	- 5,000	- 5,000	- 5,000	- 5,000
	Expenditures	12,807	1,871	10,000	10,000	10,000	10,000	10,000
	Board Expenses	-	-	-	-	-	-	-
	Directors Travel	-	-	-	-	-	-	-
	Grants	5,000	1,871	5,000	5,000	5,000	5,000	5,000
	Opportunity Fund	5,000	1,871	5,000	5,000	5,000	5,000	5,000
	Misc Revenue/Expense	7,807	-	5,000	5,000	5,000	5,000	5,000
	Budgeted Surplus	7,807	-	5,000	5,000	5,000	5,000	5,000
1296 Total		-	- 2,953	-	-	-	-	-
Director EA Administration Total		-	- 26,606	-	-	-	-	-

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
Emergency Planning								
1374	**South Cariboo Highway Rescue**	-	-656	-	-	-	-	-
	Revenue	-53,020	-35,656	-53,825	-54,630	-55,435	-56,240	-57,045
	Other Revenue	**-805**	**-656**	**-805**	**-805**	**-805**	**-805**	**-805**
	Interest Recovery	-805	-656	-805	-805	-805	-805	-805
	Taxes	**-35,000**	**-35,000**	**-35,000**	**-35,000**	**-35,000**	**-35,000**	**-35,000**
	Electoral Area Tax Levy	-35,000	-35,000	-35,000	-35,000	-35,000	-35,000	-35,000
	Misc Revenue/Expense	**-17,215**	-	**-18,020**	**-18,825**	**-19,630**	**-20,435**	**-21,240**
	Prior Years Surplus - Misc Revenue/Expen	-17,215	-	-18,020	-18,825	-19,630	-20,435	-21,240
	Expenditures	53,020	35,000	53,825	54,630	55,435	56,240	57,045
	Operating Expenses	**35,000**	**35,000**	**35,000**	**35,000**	**35,000**	**35,000**	**35,000**
	Contract Services	35,000	35,000	35,000	35,000	35,000	35,000	35,000
	Transfer to other funciton	-	-	-	-	-	-	-
	Misc Revenue/Expense	**18,020**	-	**18,825**	**19,630**	**20,435**	**21,240**	**22,045**
	Budgeted Surplus	18,020	-	18,825	19,630	20,435	21,240	22,045
1374 Total		-	-656	-	-	-	-	-
1375	**Search and Rescue**	**0**	**-181,639**	**0**	**0**	**-**	**-**	**-0**
	Revenue	-918,778	-373,153	-930,458	-617,310	-604,139	-600,310	-613,740
	Conditional Transfers	**-20,000**	**-53,275**	**-20,000**	**-20,000**	**-20,000**	**-20,000**	**-20,000**
	Other Grants	-20,000	-53,275	-20,000	-20,000	-20,000	-20,000	-20,000
	Fiscal Services	**-275,000**	-	**-275,000**	-	-	-	-
	Debt Proceeds	-275,000	-	-275,000	-	-	-	-
	Other Revenue	**-8,750**	**-23,955**	**-8,750**	**-8,750**	**-8,750**	**-8,750**	**-8,750**
	Donations	-	-4,000	-	-	-	-	-
	Interest Recovery	-8,750	-11,275	-8,750	-8,750	-8,750	-8,750	-8,750
	PEP Operations / Training Recovery	-	-8,680	-	-	-	-	-
	Sale of Services	**-5,300**	-	**-5,300**	**-5,300**	**-5,300**	**-5,300**	**-5,300**
	Sale of Services	-5,300	-	-5,300	-5,300	-5,300	-5,300	-5,300
	Taxes	**-295,923**	**-295,923**	**-306,280**	**-317,000**	**-328,095**	**-339,578**	**-351,464**
	City of Williams Lake	-127,479	-	-131,940	-136,558	-141,338	-146,285	-151,405
	Electoral Area Tax Levy	-168,444	-295,923	-174,340	-180,442	-186,757	-193,294	-200,059
	Misc Revenue/Expense	**-313,806**	-	**-315,128**	**-266,260**	**-241,994**	**-226,682**	**-228,227**
	Prior Years Surplus - Misc Revenue/Expen	-313,806	-	-315,128	-266,260	-241,994	-226,682	-228,227
	Transfer from Capital Reserve	-	-	-	-	-	-	-
	Expenditures	918,778	191,515	930,458	617,310	604,139	600,310	613,740
	Administration Expenses	**27,709**	**12,496**	**29,186**	**30,208**	**31,265**	**32,203**	**32,847**
	Salaries	21,397	10,084	22,713	23,508	24,331	25,061	25,562
	F/T Benefits	6,312	2,412	6,473	6,700	6,934	7,142	7,285
	Building & Equipment Expenses	**111,751**	**78,376**	**104,250**	**134,251**	**116,934**	**108,623**	**108,777**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	246	251	246	246	246	246	246
	Building Maintenance	10,000	4,370	10,000	10,000	18,500	10,000	10,000
	Equipment Repairs & Maintenance	11,354	896	9,354	11,354	7,538	7,727	7,881
	Equipment/Furniture	18,500	10,717	13,500	41,500	18,500	18,500	18,500
	Heating Fuel	8,500	6,439	7,500	7,500	8,500	8,500	8,500
	Insurance	28,750	20,998	28,750	28,750	28,750	28,750	28,750
	Operational Expenses-Land SAR	-	2,761	-	-	-	-	-
	Property Taxes	150	209	150	150	150	150	150
	Utilities	8,500	6,331	9,000	9,000	9,000	9,000	9,000
	Vehicle Fuel	11,000	7,217	11,000	11,000	11,000	11,000	11,000
	Vehicle Repairs/Maintenance	14,750	18,187	14,750	14,750	14,750	14,750	14,750
	Capital Expenses	**275,000**	-	**275,000**	-	-	-	-
	Equipment / Improvements	275,000	-	275,000	-	-	-	-
	Cap Trfr to Balance Sheet	-	-	-	-	-	-	-
	Fiscal Services	**54,316**	**25,930**	**90,387**	**61,683**	**61,683**	**61,683**	**61,683**
	MFA Debenture - Principal	49,407	-	79,192	52,117	54,658	57,323	60,118
	MFA Debenture Interest	4,909	25,930	11,195	9,566	7,024	4,360	1,565
	Debt Trfr to Balance Sheet	-	-	-	-	-	-	-
	Operating Expenses	**134,875**	**74,358**	**165,375**	**124,175**	**117,575**	**119,575**	**119,575**
	Advertising	650	231	650	650	650	650	650
	Contract Services	-	-	-	-	-	-	-
	Contractors Benefits	18,850	327	18,850	18,850	18,850	18,850	18,850
	Contracts Non WCB	22,375	14,511	22,375	22,375	22,375	22,375	22,375
	Dues & Memberships	-	22	-	-	-	-	-
	Employee Training/Development	16,000	21,592	16,000	37,600	31,000	31,000	31,000
	Firemens Appreciation	4,500	1,396	4,500	4,500	4,500	4,500	4,500
	General Travel	4,000	6,168	4,000	4,000	4,000	4,000	4,000
	Misc Materials & Clothing	38,300	4,025	68,800	6,000	6,000	8,000	8,000
	Office Supplies	2,200	543	2,200	2,200	2,200	2,200	2,200
	Operating Supplies	-	891	-	-	-	-	-
	Small Tools & Chemicals	-	3,838	-	-	-	-	-
	Telephone	28,000	20,735	28,000	28,000	28,000	28,000	28,000
	Training Travel	-	-	-	-	-	-	-
	Unreported Mastercard	-	-96	-	-	-	-	-
	SCBA, Sm Tools, Chemicals, Hoses etc.	-	173	-	-	-	-	-
	Reserve	-	**354**	-	**25,000**	**50,000**	**50,000**	**50,000**
	Transfer to Capital Reserve	-	354	-	25,000	50,000	50,000	50,000
	Misc Revenue/Expense	**315,128**	-	**266,260**	**241,994**	**226,682**	**228,227**	**240,858**
	Budgeted Surplus	315,128	-	266,260	241,994	226,682	228,227	240,858
1375 Total		0	-181,639	0	0	-	-	-0
1376	**North Cariboo Highway Rescue**	-	-175	-	-	-	-	-
	Revenue	-14,122	-12,425	-14,327	-14,532	-14,737	-14,942	-15,147
	Other Revenue	**-205**	**-175**	**-205**	**-205**	**-205**	**-205**	**-205**
	Interest Recovery	-205	-175	-205	-205	-205	-205	-205
	Taxes	**-12,250**	**-12,250**	**-12,250**	**-12,250**	**-12,250**	**-12,250**	**-12,250**
	Electoral Area Tax Levy	-12,250	-12,250	-12,250	-12,250	-12,250	-12,250	-12,250
	Misc Revenue/Expense	**-1,667**	-	**-1,872**	**-2,077**	**-2,282**	**-2,487**	**-2,692**
	Prior Years Surplus - Misc Revenue/Expen	-1,667	-	-1,872	-2,077	-2,282	-2,487	-2,692
	Expenditures	14,122	12,250	14,327	14,532	14,737	14,942	15,147
	Operating Expenses	**12,250**	**12,250**	**12,250**	**12,250**	**12,250**	**12,250**	**12,250**
	Contract Services	12,250	12,250	12,250	12,250	12,250	12,250	12,250
	Misc Revenue/Expense	**1,872**	-	**2,077**	**2,282**	**2,487**	**2,692**	**2,897**
	Budgeted Surplus	1,872	-	2,077	2,282	2,487	2,692	2,897
1376 Total		-	-175	-	-	-	-	-
1377	**North Cariboo Search and Rescue**	-	-309	-	-	-	-	-
	Revenue	-20,962	-18,259	-21,272	-21,582	-21,892	-22,202	-22,512
	Other Revenue	**-260**	**-259**	**-260**	**-260**	**-260**	**-260**	**-260**
	Interest Recovery	-260	-259	-260	-260	-260	-260	-260
	Taxes	**-18,000**	**-18,000**	**-18,000**	**-18,000**	**-18,000**	**-18,000**	**-18,000**
	Electoral Area Tax Levy	-18,000	-18,000	-18,000	-18,000	-18,000	-18,000	-18,000
	Misc Revenue/Expense	**-2,702**	-	**-3,012**	**-3,322**	**-3,632**	**-3,942**	**-4,252**
	Prior Years Surplus - Misc Revenue/Expen	-2,702	-	-3,012	-3,322	-3,632	-3,942	-4,252
	Expenditures	20,962	17,950	21,272	21,582	21,892	22,202	22,512
	Operating Expenses	**17,950**	**17,950**	**17,950**	**17,950**	**17,950**	**17,950**	**17,950**
	Contract Services	17,950	17,950	17,950	17,950	17,950	17,950	17,950
	Misc Revenue/Expense	**3,012**	-	**3,322**	**3,632**	**3,942**	**4,252**	**4,562**
	Budgeted Surplus	3,012	-	3,322	3,632	3,942	4,252	4,562
1377 Total		-	-309	-	-	-	-	-

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1378	**South Cariboo Search and Rescue**	**-**	**-354**	**-**	**-**	**-**	**-**	**-**
	Revenue	-28,636	-25,354	-29,046	-29,456	-29,866	-30,276	-30,686
	Other Revenue	**-410**	**-354**	**-410**	**-410**	**-410**	**-410**	**-410**
	Interest Recovery	-410	-354	-410	-410	-410	-410	-410
	Taxes	**-25,000**	**-25,000**	**-25,000**	**-25,000**	**-25,000**	**-25,000**	**-25,000**
	Electoral Area Tax Levy	-25,000	-25,000	-25,000	-25,000	-25,000	-25,000	-25,000
	Misc Revenue/Expense	**-3,226**	**-**	**-3,636**	**-4,046**	**-4,456**	**-4,866**	**-5,276**
	Prior Years Surplus - Misc Revenue/Expen	-3,226	-	-3,636	-4,046	-4,456	-4,866	-5,276
	Expenditures	28,636	25,000	29,046	29,456	29,866	30,276	30,686
	Operating Expenses	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**
	Contract Services	25,000	25,000	25,000	25,000	25,000	25,000	25,000
	Misc Revenue/Expense	**3,636**	**-**	**4,046**	**4,456**	**4,866**	**5,276**	**5,686**
	Budgeted Surplus	3,636	-	4,046	4,456	4,866	5,276	5,686
1378 Total		-	-354	-	-	-	-	-
1379	**West Chilcotin Search and Rescue**	**-**	**-69**	**-**	**-**	**-**	**-**	**-**
	Revenue	-5,628	-5,069	-5,718	-5,808	-5,898	-5,988	-6,078
	Other Revenue		**-69**	**-90**	**-90**	**-90**	**-90**	**-90**
	Interest Recovery		-69	-90	-90	-90	-90	-90
	Taxes	**-5,000**	**-5,000**	**-5,000**	**-5,000**	**-5,000**	**-5,000**	**-5,000**
	Electoral Area Tax Levy	-5,000	-5,000	-5,000	-5,000	-5,000	-5,000	-5,000
	Misc Revenue/Expense	**-628**	**-**	**-628**	**-718**	**-808**	**-898**	**-988**
	Prior Years Surplus - Misc Revenue/Expen	-628	-	-628	-718	-808	-898	-988
	Expenditures	5,628	5,000	5,718	5,808	5,898	5,988	6,078
	Operating Expenses	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
	Contract Services	5,000	5,000	5,000	5,000	5,000	5,000	5,000
	Misc Revenue/Expense	**628**	**-**	**718**	**808**	**898**	**988**	**1,078**
	Budgeted Surplus	628	-	718	808	898	988	1,078
1379 Total		-	-69	-	-	-	-	-
1385	**Electoral Area Emergency Planning**	**-**	**243,843**	**-**	**-**	**-**	**-**	**-**
	Revenue	-1,156,006	-840,919	-1,131,135	-1,167,447	-1,230,002	-1,296,793	-1,375,531
	Conditional Transfers	**-20,000**	**-136,880**	**-**	**-**	**-**	**-**	**-**
	Conditional Grants - Provincial	-20,000	-11,570	-	-	-	-	-
	Other Grants	-	-125,309	-	-	-	-	-
	Other Revenue	**-1,200**	**-15,556**	**-1,200**	**-1,200**	**-1,200**	**-1,200**	**-1,200**
	Interest Recovery	-1,200	-15,556	-1,200	-1,200	-1,200	-1,200	-1,200
	Sale of Services	**-9,100**	**-14,279**	**-9,100**	**-9,100**	**-9,100**	**-9,100**	**-9,100**
	Other Recoveries	-9,100	-14,279	-9,100	-9,100	-9,100	-9,100	-9,100
	Sale of Services	-	-	-	-	-	-	-
	Taxes	**-674,204**	**-674,204**	**-674,204**	**-694,430**	**-715,263**	**-736,721**	**-758,822**
	Electoral Area Tax Levy	-674,204	-674,204	-674,204	-694,430	-715,263	-736,721	-758,822
	Misc Revenue/Expense	**-451,502**	**-**	**-446,631**	**-462,717**	**-504,439**	**-549,773**	**-606,409**
	Prior Years Surplus - Misc Revenue/Expen	-451,502	-	-446,631	-462,717	-504,439	-549,773	-606,409
	Transfer from Capital Reserve	-	-	-	-	-	-	-
	Expenditures	1,156,006	1,084,762	1,131,135	1,167,447	1,230,002	1,296,793	1,375,531
	Administration Expenses	**535,525**	**449,496**	**474,017**	**490,608**	**507,779**	**517,935**	**528,293**
	Salaries	413,533	355,592	368,885	381,796	395,159	403,062	411,123
	F/T Benefits	121,992	93,904	105,132	108,812	112,620	114,873	117,170
	P/T / Casual Benefits	-	-	-	-	-	-	-
	Building & Equipment Expenses	**42,850**	**30,855**	**42,900**	**42,900**	**42,950**	**42,950**	**42,950**
	Building Expense Allocation	35,100	23,048	35,100	35,100	35,100	35,100	35,100
	Equipment/Furniture	2,000	2,022	2,000	2,000	2,000	2,000	2,000
	Insurance	5,750	5,785	5,800	5,800	5,850	5,850	5,850
	Capital Expenses	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Equipment / Improvements	-	-	-	-	-	-	-
	EOC Task Expenses	**-**	**444,525**	**-**	**-**	**-**	**-**	**-**
	F/T Benefits - EOC Task Expenses	-	6,985	-	-	-	-	-
	F/T Salaries - EOC Task Expenses	-	83,656	-	-	-	-	-
	P/T Salaries - EOC Task Expense	-	-	-	-	-	-	-
	P/T Benefits - EOC Task Expense	-	-	-	-	-	-	-
	EOC Task Expenses	-	353,884	-	-	-	-	-
	Operating Expenses	**131,000**	**106,877**	**151,500**	**129,500**	**129,500**	**129,500**	**129,500**
	Advertising	8,000	4,575	8,000	3,000	3,000	3,000	3,000
	Computer Hardware - Operating Expenses	-	2,501	-	-	-	-	-
	Computer Software	-	3,960	-	-	-	-	-
	Contract Services	52,500	23,769	62,500	52,500	52,500	52,500	52,500
	Contractors Benefits	-	-	-	-	-	-	-
	Dues & Memberships	500	24	500	500	500	500	500
	Employee Training/Development	30,000	15,494	30,000	30,000	30,000	30,000	30,000
	General Travel	5,500	7,272	5,500	5,500	5,500	5,500	5,500
	Legal	-	6,149	10,000	10,000	10,000	10,000	10,000
	Meeting Expense	8,000	34	8,000	8,000	8,000	8,000	8,000
	Office Supplies	6,000	3,944	6,000	6,000	6,000	6,000	6,000
	Professional / Consulting	7,000	-	7,000	-	-	-	-
	Telephone	13,500	14,691	14,000	14,000	14,000	14,000	14,000
	Transfer to Other Functions	-	-	-	-	-	-	-
	Unreported Mastercard	-	24,464	-	-	-	-	-
	Reserve	**-**	**1,595**	**-**	**-**	**-**	**-**	**-**
	Transfer to Capital Reserve	-	1,595	-	-	-	-	-
	Special Projects	**-**	**51,413**	**-**	**-**	**-**	**-**	**-**
	Special Projects	-	51,413	-	-	-	-	-
	Misc Revenue/Expense	**446,631**	**-**	**462,717**	**504,439**	**549,773**	**606,409**	**674,787**
	Budgeted Surplus	446,631	-	462,717	504,439	549,773	606,409	674,787
1385 Total		-	243,843	-	-	-	-	-
Emergency Planning Total		**0**	**60,642**	**0**	**0**	**-**	**-**	**-0**

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
Environmental Service								
1008	**Rural Refuse**	**- 0**	**- 1,543,628**	**-**	**-**	**0**	**- 0**	**- 0**
	Revenue	- 15,943,368	- 7,775,970	- 16,292,843	- 17,754,916	- 20,339,722	- 21,782,627	- 20,310,417
	Conditional Transfers	**- 1,010,000**	**-**	**- 870,000**	**- 775,000**	**- 825,000**	**- 2,637,500**	**- 300,000**
	Other Grants	- 1,010,000	-	- 870,000	- 775,000	- 825,000	- 2,637,500	- 300,000
	Other Revenue	**- 212,000**	**- 259,704**	**- 325,000**	**- 325,000**	**- 325,000**	**- 325,000**	**- 325,000**
	Interest Recovery	- 212,000	- 259,704	- 325,000	- 325,000	- 325,000	- 325,000	- 325,000
	Other Revenue	-	-	-	-	-	-	-
	Sale of Services	**- 2,475,058**	**- 2,087,269**	**- 2,847,300**	**- 3,414,100**	**- 4,250,976**	**- 4,550,079**	**- 2,949,200**
	108 - Recycle BC	- 70,058	- 37,406	- 95,500	- 103,000	- 103,000	- 103,000	- 103,000
	CCTS - Other Recoveries	- 535,000	- 616,528	- 573,000	- 1,067,900	- 1,904,776	- 2,173,879	- 573,000
	CCTS - Recycle BC	-	-	-	-	-	-	-
	CCTS User Fees	- 750,000	- 600,885	- 860,000	- 880,000	- 880,000	- 900,000	- 900,000
	Depots - Recycle BC	- 660,000	- 483,182	- 650,000	- 650,000	- 650,000	- 650,000	- 650,000
	Other Recoveries	- 160,000	- 144,056	- 175,000	- 175,000	- 175,000	- 175,000	- 175,000
	Quesnel - Recycle BC - Sale of Services	-	-	-	-	-	-	-
	SCLF User Fees	- 300,000	- 205,212	- 300,000	- 330,000	- 330,000	- 340,000	- 340,000
	User Fees - Curbside Collection	-	-	- 193,800	- 208,200	- 208,200	- 208,200	- 208,200
	Taxes	**- 5,428,997**	**- 5,428,997**	**- 5,646,156**	**- 5,815,541**	**- 5,990,007**	**- 6,169,708**	**- 6,354,799**
	District of 100 Mile House	- 259,886	-	- 270,281	- 278,390	- 286,741	- 295,344	- 304,204
	District of Wells	- 15,908	-	- 16,544	- 17,040	- 17,551	- 18,078	- 18,620
	Electoral Area Tax Levy	- 5,153,203	- 5,428,997	- 5,359,331	- 5,520,111	- 5,685,715	- 5,856,286	- 6,031,975
	Parcel Taxes	-	-	-	-	-	-	-
	Misc Revenue/Expense	**- 6,817,313**	**-**	**- 6,604,387**	**- 7,425,275**	**- 8,948,739**	**- 8,100,341**	**- 10,381,418**
	Prior Years Surplus	- 6,817,313	-	- 6,604,387	- 6,720,175	- 6,432,025	- 7,011,220	- 10,381,418
	Transfer from Capital Reserve	-	-	-	- 205,100	- 551,224	- 659,121	-
	Transfer From Closure/PC: Quesnel	-	-	-	-	-	- 430,000	-
	Trsf from Closure/PC: Central Cariboo	-	-	-	- 500,000	- 500,000	-	-
	Trsf from Closure/PC: South Cariboo	-	-	-	-	- 1,465,490	-	-
	Expenditures	15,943,368	6,232,342	16,292,843	17,754,916	20,339,722	21,782,627	20,310,417
	100 Mile House	**530,000**	**399,534**	**480,000**	**480,000**	**480,000**	**480,000**	**480,000**
	Operations - 100 Mile House	530,000	399,534	480,000	480,000	480,000	480,000	480,000
	150 Mile House	**185,000**	**158,165**	**185,000**	**189,625**	**194,366**	**199,225**	**204,205**
	Operations - 150 Mile House	185,000	158,165	185,000	189,625	194,366	199,225	204,205
	Administration Expenses	**476,190**	**293,625**	**495,553**	**512,897**	**530,848**	**541,465**	**552,295**
	Salaries	367,714	226,790	385,644	399,142	413,111	421,374	429,801
	F/T Benefits	108,476	66,834	109,909	113,755	117,737	120,092	122,493
	P/T / Casual Benefits	-	-	-	-	-	-	-
	P/T / Casual Salaries	-	-	-	-	-	-	-
	Alexandria	**80,000**	**41,686**	**80,000**	**82,000**	**84,050**	**86,151**	**88,305**
	Operations-Alexandria	80,000	41,686	80,000	82,000	84,050	86,151	88,305
	Alexis Creek	**50,000**	**42,195**	**50,000**	**51,250**	**52,531**	**53,845**	**55,191**
	Operations - Alexis Creek	50,000	42,195	50,000	51,250	52,531	53,845	55,191
	Baker Creek	**120,000**	**103,872**	**120,000**	**98,000**	**98,000**	**98,000**	**98,000**
	Operations - Baker Creek	120,000	103,872	120,000	98,000	98,000	98,000	98,000
	Big Lake	**105,000**	**74,811**	**105,000**	**105,000**	**120,000**	**140,000**	**140,000**
	Operations - Big Lake	105,000	74,811	105,000	105,000	120,000	140,000	140,000
	Building & Equipment Expenses	**81,503**	**82,923**	**81,503**	**82,626**	**83,905**	**85,074**	**86,265**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	14,000	8,753	14,000	14,000	14,000	14,000	14,000
	Equipment Repairs & Maintenance	-	-	-	-	-	-	-
	Insurance	67,503	72,020	67,503	68,626	69,905	71,074	72,265
	Vehicle Fuel	-	715	-	-	-	-	-
	Vehicle Repairs/Maintenance	-	1,436	-	-	-	-	-
	Capital Expenses	**150,000**	**533,379**	**850,000**	**2,508,000**	**4,225,490**	**2,227,500**	**330,000**
	Equipment / Improvements	150,000	533,379	850,000	2,508,000	4,225,490	2,227,500	330,000
	Central Cariboo Transfer Station	**1,190,000**	**1,193,101**	**1,360,000**	**1,360,000**	**1,360,000**	**1,360,000**	**1,360,000**
	Central Cariboo Capital	-	-	-	-	-	-	-
	Operations - CCTS	1,190,000	1,193,101	1,360,000	1,360,000	1,360,000	1,360,000	1,360,000
	Chimney/Felker	**93,000**	**58,715**	**95,000**	**95,000**	**95,000**	**95,000**	**95,000**
	Operations - Chimney/Felker	93,000	58,715	95,000	95,000	95,000	95,000	95,000
	Cochin Lake	**20,000**	**12,051**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**
	Operations - Cochin Lake	20,000	12,051	20,000	20,000	20,000	20,000	20,000
	Cottonwood	**35,000**	**36,874**	**60,000**	**70,000**	**70,000**	**70,000**	**70,000**
	Operations - Cottonwood	35,000	36,874	60,000	70,000	70,000	70,000	70,000
	Direct Services	**267,175**	**130,074**	**351,000**	**382,000**	**386,000**	**390,000**	**394,000**
	100Mile Garbage/PPP Collection	60,000	35,059	55,000	55,000	55,000	55,000	55,000
	108 Garbage / PPP Collection	207,175	95,015	296,000	327,000	331,000	335,000	339,000
	Eagle Creek	**28,000**	**17,407**	**28,000**	**28,700**	**29,418**	**30,153**	**30,907**
	Operations - Eagle Creek	28,000	17,407	28,000	28,700	29,418	30,153	30,907
	Fiscal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Interest Charges	-	-	-	-	-	-	-
	MFA Debenture - Principal	-	-	-	-	-	-	-
	MFA Debenture Interest	-	-	-	-	-	-	-
	Forest Grove	**130,000**	**85,572**	**140,000**	**150,000**	**150,000**	**150,000**	**150,000**
	Operations - Forest Grove	130,000	85,572	140,000	150,000	150,000	150,000	150,000
	Frost Creek	**140,000**	**135,220**	**150,000**	**150,000**	**150,000**	**150,000**	**150,000**
	Operations - Frost Creek	140,000	135,220	150,000	150,000	150,000	150,000	150,000
	Gibraltar	**550,000**	**383,983**	**510,000**	**520,000**	**530,000**	**540,000**	**550,000**
	Capital - Gibraltar	-	-	-	-	-	-	-
	Operations - Gibraltar	550,000	383,983	510,000	520,000	530,000	540,000	550,000
	Horsefly	**98,000**	**83,060**	**100,000**	**100,000**	**100,000**	**115,000**	**115,000**
	Operating Costs - Horsefly	98,000	83,060	100,000	100,000	100,000	115,000	115,000
	Interlakes	**160,000**	**135,319**	**160,000**	**164,000**	**168,100**	**172,303**	**176,610**
	Operations - Interlakes	160,000	135,319	160,000	164,000	168,100	172,303	176,610
	Kleena Kleene	**15,000**	**9,056**	**15,000**	**15,000**	**15,000**	**15,000**	**15,000**
	Operations - Kleena Kleene	15,000	9,056	15,000	15,000	15,000	15,000	15,000
	Lac La Hache	**150,000**	**97,318**	**160,000**	**170,000**	**170,000**	**170,000**	**170,000**
	Operations - Lac La Hache	150,000	97,318	160,000	170,000	170,000	170,000	170,000
	Likely	**72,000**	**57,959**	**72,000**	**72,000**	**100,000**	**100,000**	**100,000**
	Operations - Likely	72,000	57,959	72,000	72,000	100,000	100,000	100,000
	Lone Butte	**133,000**	**87,557**	**145,000**	**150,000**	**150,000**	**150,000**	**150,000**
	Operations - Lone Butte	133,000	87,557	145,000	150,000	150,000	150,000	150,000
	Mahood Lake	**28,000**	**11,622**	**30,000**	**30,000**	**50,000**	**50,000**	**50,000**
	Operations - Mahood Lake	28,000	11,622	30,000	30,000	50,000	50,000	50,000
	McLeese Lake	**73,000**	**62,759**	**75,000**	**75,000**	**100,000**	**115,000**	**115,000**
	Operations - McLeese Lake	73,000	62,759	75,000	75,000	100,000	115,000	115,000
	Nazko	**67,000**	**52,994**	**67,000**	**67,000**	**67,000**	**67,000**	**117,000**
	Operations - Nazko	67,000	52,994	67,000	67,000	67,000	67,000	117,000
	Nemaiah	**60,000**	**36,306**	**55,000**	**60,000**	**60,000**	**60,000**	**60,000**
	Operations- Nemaiah	60,000	36,306	55,000	60,000	60,000	60,000	60,000
	Operating Agreement	**275,500**	**312,953**	**332,000**	**337,000**	**342,000**	**348,700**	**353,700**
	City of Quesnel - MOU	260,000	297,533	315,000	320,000	325,000	330,000	335,000
	Fraser Fort George Reg. Dist.	15,500	15,419	17,000	17,000	17,000	18,700	18,700
	Operating Expenses	**2,515,588**	**994,686**	**2,249,588**	**2,176,770**	**2,305,770**	**2,280,770**	**1,740,770**

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1008	Advertising, Education, Signs	65,000	38,753	65,000	65,000	65,000	65,000	65,000
	City of Quesnel	268,000	76,523	100,000	100,000	100,000	100,000	100,000
	Computer Software	-	79	-	-	-	-	-
	Contract Services	812,000	38,567	345,000	400,000	525,000	540,000	-
	Contractors Benefits	-	927	-	-	-	-	-
	Dues & Memberships	2,500	877	2,500	2,500	2,500	2,500	2,500
	Employee Training/Development	2,000	1,751	2,000	2,000	2,000	2,000	2,000
	Fire Suppression	5,000	3,090	5,000	5,000	5,000	5,000	5,000
	General Travel	25,000	7,289	25,000	25,000	25,000	25,000	25,000
	Hiring Expenses	780	-	780	780	780	780	780
	Landfill Closure Costs	400,358	3,400	460,358	507,540	507,540	507,540	507,540
	Lease Fees	500	-	500	500	500	500	500
	Legal	2,500	1,128	2,500	2,500	2,500	2,500	2,500
	Meeting Expense	200	-	200	200	200	200	200
	Office Supplies	6,500	3,888	6,500	6,500	6,500	6,500	6,500
	Operating Supplies	20,000	36,309	20,000	20,000	20,000	20,000	20,000
	Professional / Consulting	150,000	74,378	269,000	94,000	98,000	98,000	98,000
	RCBC Sponsorship	25,000	2,545	25,000	25,000	25,000	25,000	25,000
	Site Maintenance	51,500	1,135	41,500	41,500	41,500	1,500	1,500
	Telephone	3,750	4,146	3,750	3,750	3,750	3,750	3,750
	Transfer to Other Functions	25,000	-	25,000	25,000	25,000	25,000	25,000
	Trenching	40,000	8,089	40,000	40,000	40,000	40,000	40,000
	Unreported Mastercard	-	- 789	-	-	-	-	-
	Winter Road Maintenance Contracts	10,000	8,505	10,000	10,000	10,000	10,000	10,000
	Wood Waste Management	600,000	684,098	800,000	800,000	800,000	800,000	800,000
	Puntzi Lake	**37,000**	**26,118**	**37,000**	**37,000**	**37,000**	**37,000**	**37,000**
	Operations - Puntzi Lake	37,000	26,118	37,000	37,000	37,000	37,000	37,000
	Reserve	**387,024**	**55,662**	**387,024**	**437,024**	**437,024**	**437,024**	**437,024**
	Transfer to Capital Reserve	387,024	55,662	387,024	437,024	437,024	437,024	437,024
	Riske Creek	**58,000**	**52,505**	**63,000**	**63,000**	**63,000**	**63,000**	**63,000**
	Operations - Riske Creek	58,000	52,505	63,000	63,000	63,000	63,000	63,000
	Tatla Lake	**35,000**	**29,210**	**35,000**	**35,000**	**35,000**	**35,000**	**35,000**
	Operations - Tatla Lake	35,000	29,210	35,000	35,000	35,000	35,000	35,000
	Titetown	**7,000**	**5,660**	**7,000**	**7,000**	**7,000**	**7,000**	**7,000**
	Operations - Titetown	7,000	5,660	7,000	7,000	7,000	7,000	7,000
	Watch Lake	**125,000**	**89,904**	**125,000**	**125,000**	**125,000**	**125,000**	**125,000**
	Operations - Watch Lake	125,000	89,904	125,000	125,000	125,000	125,000	125,000
	Wells	**62,000**	**51,041**	**62,000**	**82,000**	**102,000**	**102,000**	**102,000**
	Operations - Wells	62,000	51,041	62,000	82,000	102,000	102,000	102,000
	West Chilcotin	**70,000**	**57,449**	**70,000**	**70,000**	**70,000**	**70,000**	**70,000**
	Operations-West Chilcotin	70,000	57,449	70,000	70,000	70,000	70,000	70,000
	Wildwood	**150,000**	**140,016**	**165,000**	**165,000**	**165,000**	**165,000**	**165,000**
	Operations - Wildwood	150,000	140,016	165,000	165,000	165,000	165,000	165,000
	Misc Revenue/Expense	**7,134,387**	**-**	**6,720,175**	**6,432,025**	**7,011,220**	**10,381,418**	**11,252,146**
	Budgeted Surplus	7,134,387	-	6,720,175	6,432,025	7,011,220	10,381,418	11,252,146
1008 Total		- 0	- 1,543,628	-	-	0	- 0	- 0
1009	**Solid Waste Management**	**-**	**- 9,321**	**0**	**-**	**-**	**0**	**-**
	Revenue	- 59,693	- 16,336	- 63,703	- 68,787	- 75,421	- 83,785	- 94,240
	Conditional Transfers	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Grants	-	-	-	-	-	-	-
	Other Revenue	**- 1,850**	**- 548**	**- 1,850**	**- 1,850**	**- 1,850**	**- 1,850**	**- 1,850**
	Interest Recovery	- 1,850	- 548	- 1,850	- 1,850	- 1,850	- 1,850	- 1,850
	Taxes	**- 15,788**	**- 15,788**	**- 17,367**	**- 19,104**	**- 21,014**	**- 23,115**	**- 25,427**
	City of Quesnel	- 2,085	-	- 2,293	- 2,522	- 2,775	- 3,052	- 3,357
	City of Williams Lake	- 2,288	-	- 2,517	- 2,769	- 3,046	- 3,350	- 3,685
	District of 100 Mile House	- 605	-	- 665	- 732	- 805	- 886	- 974
	District of Wells	- 32	-	- 36	- 39	- 43	- 47	- 52
	Electoral Area Tax Levy	- 10,778	- 15,788	- 11,856	- 13,041	- 14,346	- 15,780	- 17,358
	Misc Revenue/Expense	**- 42,054**	**-**	**- 44,486**	**- 47,833**	**- 52,557**	**- 58,820**	**- 66,963**
	Prior Years Surplus - Misc Revenue/Expen	- 42,054	-	- 44,486	- 47,833	- 52,557	- 58,820	- 66,963
	Expenditures	59,693	7,015	63,703	68,787	75,421	83,785	94,240
	Administration Expenses	**9,611**	**6,911**	**10,275**	**10,634**	**11,007**	**11,227**	**11,451**
	Salaries	7,422	5,397	7,996	8,276	8,566	8,737	8,912
	F/T Benefits	2,189	1,513	2,279	2,359	2,441	2,490	2,540
	Building & Equipment Expenses	**800**	**104**	**800**	**800**	**800**	**800**	**800**
	Insurance	800	104	800	800	800	800	800
	Operating Expenses	**4,795**	**-**	**4,795**	**4,795**	**4,795**	**4,795**	**4,795**
	Advertising	2,255	-	2,255	2,255	2,255	2,255	2,255
	Dues & Memberships	225	-	225	225	225	225	225
	General Travel	-	-	-	-	-	-	-
	Professional / Consulting	-	-	-	-	-	-	-
	Recycling Hotline	1,715	-	1,715	1,715	1,715	1,715	1,715
	Telephone	600	-	600	600	600	600	600
	Public Relations / Marketing	-	-	-	-	-	-	-
	Misc Revenue/Expense	**44,486**	**-**	**47,833**	**52,557**	**58,820**	**66,963**	**77,194**
	Budgeted Surplus	44,486	-	47,833	52,557	58,820	66,963	77,194
1009 Total		-	- 9,321	0	-	-	0	-

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1010	**Invasive Plant Management Strategy**	**-**	**- 217,169**	**0**	**- 0**	**0**	**- 0**	**- 0**
	Revenue	- 1,108,028	- 871,611	- 1,099,121	- 1,095,122	- 1,119,685	- 1,147,427	- 1,187,019
	Conditional Transfers	**- 511,000**	**- 179,000**	**- 516,000**	**- 516,000**	**- 516,000**	**- 516,000**	**- 516,000**
	Conditional Grants - Provincial	- 502,000	- 179,000	- 502,000	- 502,000	- 502,000	- 502,000	- 502,000
	Other Grants	- 9,000	-	- 14,000	- 14,000	- 14,000	- 14,000	- 14,000
	Other Revenue	**- 20,000**	**- 14,252**	**- 20,000**	**- 20,000**	**- 20,000**	**- 20,000**	**- 20,000**
	Interest Recovery	- 20,000	- 14,252	- 20,000	- 20,000	- 20,000	- 20,000	- 20,000
	Sale of Services	**- 36,185**	**- 366,326**	**- 36,185**	**- 36,908**	**- 37,646**	**- 38,399**	**- 39,167**
	Other Recoveries	-	- 326	-	-	-	-	-
	Other Revenue	-	-	-	-	-	-	-
	Sale of Services	- 36,185	- 366,000	- 36,185	- 36,908	- 37,646	- 38,399	- 39,167
	Taxes	**- 312,033**	**- 312,033**	**- 329,195**	**- 347,301**	**- 366,402**	**- 386,554**	**- 407,815**
	City of Williams Lake	- 60,463	-	- 63,788	- 67,296	- 70,998	- 74,902	- 79,022
	District of Wells	- 641	-	- 677	- 714	- 753	- 795	- 838
	Electoral Area Tax Levy	- 250,929	- 312,033	- 264,730	- 279,290	- 294,651	- 310,857	- 327,954
	Misc Revenue/Expense	**- 228,810**	**-**	**- 197,742**	**- 174,913**	**- 179,636**	**- 186,473**	**- 204,037**
	Prior Years Surplus	- 228,810	-	- 197,742	- 174,913	- 179,636	- 186,473	- 204,037
	Expenditures	1,108,028	654,442	1,099,121	1,095,122	1,119,685	1,147,427	1,187,019
	Administration Expenses	**237,442**	**173,825**	**231,270**	**238,653**	**246,279**	**251,205**	**256,229**
	Salaries	138,630	98,007	143,044	148,051	153,232	156,297	159,423
	F/T Benefits	41,589	27,516	40,768	42,194	43,671	44,545	45,436
	P/T / Casual Benefits	9,257	7,256	7,192	7,336	7,482	7,632	7,784
	P/T / Casual Salaries	47,966	41,046	40,267	41,072	41,894	42,732	43,586
	Building & Equipment Expenses	**56,303**	**50,754**	**54,303**	**54,948**	**55,127**	**55,309**	**55,493**
	Building Expense Allocation	553	376	553	553	553	553	553
	Building Maintenance	-	120	-	-	-	-	-
	Building Rent & Janitorial	3,500	-	3,500	3,500	3,500	3,500	3,500
	Equipment Rental	-	-	-	-	-	-	-
	Equipment Repairs & Maintenance	3,250	356	3,250	3,299	3,348	3,398	3,449
	Equipment/Furniture	-	-	-	-	-	-	-
	Insurance	7,500	7,248	7,500	7,969	7,969	7,969	7,969
	Vehicle Fuel	8,500	8,854	8,500	8,628	8,757	8,888	9,022
	Vehicle Rental	26,000	30,352	26,000	26,000	26,000	26,000	26,000
	Vehicle Repairs/Maintenance	7,000	3,448	5,000	5,000	5,000	5,000	5,000
	Capital Expenses	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Equipment / Improvements	-	-	-	-	-	-	-
	Operating Expenses	**615,540**	**429,093**	**637,635**	**620,885**	**630,805**	**635,875**	**638,586**
	Advertising	2,500	3,025	2,500	2,050	2,102	2,128	2,155
	Chemicals - Herbicide & Dye	13,000	8,452	13,000	13,325	13,658	14,000	14,350
	Contract Services	576,064	399,826	578,558	581,774	585,147	588,685	589,852
	Contractors Benefits	-	14	-	-	-	-	-
	Employee Training/Development	3,250	2,036	20,000	-	6,000	7,000	8,000
	General Travel	6,000	1,470	6,000	6,090	6,181	6,274	6,368
	Legal	-	219	-	-	-	-	-
	Licenses, Permits & Fees	500	-	500	500	500	500	500
	Office Supplies	2,500	562	2,500	2,531	2,563	2,595	2,627
	Operating Supplies	8,500	7,320	10,000	10,000	10,000	10,000	10,000
	Telephone	2,576	3,742	2,576	2,615	2,654	2,694	2,734
	Transfer to Other Functions	650	-	2,000	2,000	2,000	2,000	2,000
	Unreported Mastercard	-	2,428	-	-	-	-	-
	Reserve	**1,000**	**770**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**
	Transfer to Capital Reserve	1,000	770	1,000	1,000	1,000	1,000	1,000
	Misc Revenue/Expense	**197,742**	**-**	**174,913**	**179,636**	**186,473**	**204,037**	**235,711**
	Budgeted Surplus	197,742	-	174,913	179,636	186,473	204,037	235,711
1010 Total		-	- 217,169	0	- 0	0	- 0	- 0
Environmental Service Total		**- 0**	**- 1,770,119**	**0**	**- 0**	**0**	**- 0**	**- 0**

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
Grants In Aid								
1058	**Grant in Aid - Area I**	-	4,532	-	-	-	-	-
	Revenue	- 7,767	- 72	- 7,500	- 7,500	- 7,500	- 7,600	- 6,335
	Other Revenue	- **150**	- **72**	- **150**	- **100**	- **100**	- **100**	- **100**
	Interest Recovery	- 150	- 72	- 150	- 100	- 100	- 100	- 100
	Taxes	-	-	- **4,187**	- **4,900**	- **4,900**	- **5,000**	- **3,635**
	Electoral Area Tax Levy	-	-	- 4,187	- 4,900	- 4,900	- 5,000	- 3,635
	Misc Revenue/Expense	- **7,617**	-	- **3,163**	- **2,500**	- **2,500**	- **2,500**	- **2,600**
	Prior Years Surplus - Misc Revenue/Expen	- 7,617	-	- 3,163	- 2,500	- 2,500	- 2,500	- 2,600
	Expenditures	7,767	4,604	7,500	7,500	7,500	7,600	6,335
	Grants	**3,664**	**4,604**	**5,000**	**5,000**	**5,000**	**5,000**	**3,836**
	Opportunity Fund	3,664	4,604	5,000	5,000	5,000	5,000	3,836
	Misc Revenue/Expense	**4,102**	-	**2,500**	**2,500**	**2,500**	**2,600**	**2,500**
	Budgeted Surplus	4,102	-	2,500	2,500	2,500	2,600	2,500
1058 Total		-	4,532	-	-	-	-	-
1068	**Grant in Aid - Area D**	-	1,000	-	-	-	-	-
	Revenue	- 15,694	- 10,693	- 15,500	- 15,500	- 15,500	- 15,500	- 15,500
	Other Revenue	- **20**	- **178**	- **20**	- **20**	- **20**	- **20**	- **20**
	Interest Recovery	- 20	- 178	- 20	- 20	- 20	- 20	- 20
	Taxes	- **10,515**	- **10,515**	- **9,415**	- **12,980**	- **12,980**	- **12,980**	- **12,980**
	Electoral Area Tax Levy	- 10,515	- 10,515	- 9,415	- 12,980	- 12,980	- 12,980	- 12,980
	Misc Revenue/Expense	- **5,159**	-	- **6,065**	- **2,500**	- **2,500**	- **2,500**	- **2,500**
	Prior Years Surplus	- 5,159	-	- 6,065	- 2,500	- 2,500	- 2,500	- 2,500
	Expenditures	15,694	11,693	15,500	15,500	15,500	15,500	15,500
	Grants	**13,000**	**11,693**	**13,000**	**13,000**	**13,000**	**13,000**	**13,000**
	Opportunity Fund	13,000	11,693	13,000	13,000	13,000	13,000	13,000
	Misc Revenue/Expense	**2,694**	-	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Budgeted Surplus	2,694	-	2,500	2,500	2,500	2,500	2,500
1068 Total		-	1,000	-	-	-	-	-
1070	**Grants Misc - Area J**	-	- 7,879	-	-	-	-	-
	Revenue	- 17,482	- 14,779	- 13,000	- 13,000	- 13,000	- 13,000	- 13,000
	Other Revenue	- **20**	- **229**	- **20**	- **20**	- **20**	- **20**	- **20**
	Interest Recovery	- 20	- 229	- 20	- 20	- 20	- 20	- 20
	Taxes	- **14,550**	- **14,550**	- **2,261**	- **7,980**	- **7,980**	- **7,980**	- **7,980**
	Electoral Area Tax Levy	- 14,550	- 14,550	- 2,261	- 7,980	- 7,980	- 7,980	- 7,980
	Misc Revenue/Expense	- **2,912**	-	- **10,719**	- **5,000**	- **5,000**	- **5,000**	- **5,000**
	Prior Years Surplus	- 2,912	-	- 10,719	- 5,000	- 5,000	- 5,000	- 5,000
	Expenditures	17,482	6,900	13,000	13,000	13,000	13,000	13,000
	Grants	**12,400**	**6,900**	**8,000**	**8,000**	**8,000**	**8,000**	**8,000**
	Opportunity Fund	12,400	6,900	8,000	8,000	8,000	8,000	8,000
	Misc Revenue/Expense	**5,082**	-	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
	Budgeted Surplus	5,082	-	5,000	5,000	5,000	5,000	5,000
1070 Total		-	- 7,879	-	-	-	-	-
1072	**Grants In Aid - Area F**	-	1,807	-	-	-	-	-
	Revenue	- 25,398	- 19,044	- 25,158	- 25,158	- 25,158	- 25,158	- 25,158
	Other Revenue	- **20**	- **289**	- **20**	- **20**	- **20**	- **20**	- **20**
	Interest Recovery	- 20	- 289	- 20	- 20	- 20	- 20	- 20
	Taxes	- **18,755**	- **18,755**	- **20,262**	- **22,638**	- **22,638**	- **22,638**	- **22,638**
	Electoral Area Tax Levy	- 18,755	- 18,755	- 20,262	- 22,638	- 22,638	- 22,638	- 22,638
	Misc Revenue/Expense	- **6,623**	-	- **4,876**	- **2,500**	- **2,500**	- **2,500**	- **2,500**
	Prior Years Surplus - Misc Revenue/Expen	- 6,623	-	- 4,876	- 2,500	- 2,500	- 2,500	- 2,500
	Expenditures	25,398	20,850	25,158	25,158	25,158	25,158	25,158
	Grants	**22,658**	**19,850**	**22,658**	**22,658**	**22,658**	**22,658**	**22,658**
	Opportunity Fund	22,658	19,850	22,658	22,658	22,658	22,658	22,658
	Operating Expenses	-	**1,000**	-	-	-	-	-
	Contract Services - Operating Expenses	-	1,000	-	-	-	-	-
	Misc Revenue/Expense	**2,741**	-	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Budgeted Surplus	2,741	-	2,500	2,500	2,500	2,500	2,500
1072 Total		-	1,807	-	-	-	-	-
1073	**Grants in Aid - Electoral Area E**	-	1,389	-	-	-	-	-
	Revenue	- 28,223	- 23,719	- 28,100	- 28,100	- 28,100	- 28,100	- 28,100
	Other Revenue	- **20**	- **335**	- **20**	- **20**	- **20**	- **20**	- **20**
	Interest Recovery	- 20	- 335	- 20	- 20	- 20	- 20	- 20
	Taxes	- **23,384**	- **23,384**	- **24,655**	- **25,580**	- **25,580**	- **25,580**	- **25,580**
	Electoral Area Tax Levy	- 23,384	- 23,384	- 24,655	- 25,580	- 25,580	- 25,580	- 25,580
	Misc Revenue/Expense	- **4,819**	-	- **3,425**	- **2,500**	- **2,500**	- **2,500**	- **2,500**
	Prior Years Surplus - Misc Revenue/Expen	- 4,819	-	- 3,425	- 2,500	- 2,500	- 2,500	- 2,500
	Expenditures	28,223	25,108	28,100	28,100	28,100	28,100	28,100
	Grants	**25,558**	**25,108**	**25,600**	**25,600**	**25,600**	**25,600**	**25,600**
	Opportunity Fund	25,558	25,108	25,600	25,600	25,600	25,600	25,600
	Misc Revenue/Expense	**2,666**	-	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Budgeted Surplus	2,666	-	2,500	2,500	2,500	2,500	2,500
1073 Total		-	1,389	-	-	-	-	-
1074	**Grants in Aid - Electoral Area K**	-	- 3,102	-	-	-	-	-
	Revenue	- 12,337	- 7,952	- 10,500	- 10,500	- 10,500	- 10,500	- 10,500
	Other Revenue	- **20**	- **140**	- **20**	- **20**	- **20**	- **20**	- **20**
	Interest Recovery	- 20	- 140	- 20	- 20	- 20	- 20	- 20
	Taxes	- **7,812**	- **7,812**	- **2,767**	- **5,480**	- **5,480**	- **5,480**	- **5,480**
	Electoral Area Tax Levy	- 7,812	- 7,812	- 2,767	- 5,480	- 5,480	- 5,480	- 5,480
	Misc Revenue/Expense	- **4,505**	-	- **7,713**	- **5,000**	- **5,000**	- **5,000**	- **5,000**
	Prior Years Surplus	- 4,505	-	- 7,713	- 5,000	- 5,000	- 5,000	- 5,000
	Expenditures	12,337	4,850	10,500	10,500	10,500	10,500	10,500
	Grants	**9,700**	**4,850**	**5,500**	**5,500**	**5,500**	**5,500**	**5,500**
	Opportunity Fund	9,700	4,850	5,500	5,500	5,500	5,500	5,500
	Misc Revenue/Expense	**2,637**	-	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
	Budgeted Surplus	2,637	-	5,000	5,000	5,000	5,000	5,000
1074 Total		-	- 3,102	-	-	-	-	-
1077	**Grants in Aid - Area G**	-	686	-	-	-	-	-
	Revenue	- 18,336	- 11,824	- 17,950	- 12,500	- 12,500	- 12,500	- 12,500
	Other Revenue	- **20**	- **201**	- **20**	- **20**	- **20**	- **20**	- **20**
	Interest Recovery	- 20	- 201	- 20	- 20	- 20	- 20	- 20
	Taxes	- **11,623**	- **11,623**	- **11,836**	- **9,980**	- **9,980**	- **9,980**	- **9,980**
	Electoral Area Tax Levy	- 11,623	- 11,623	- 11,836	- 9,980	- 9,980	- 9,980	- 9,980
	Misc Revenue/Expense	- **6,693**	-	- **6,094**	- **2,500**	- **2,500**	- **2,500**	- **2,500**
	Prior Years Surplus - Misc Revenue/Expen	- 6,693	-	- 6,094	- 2,500	- 2,500	- 2,500	- 2,500
	Expenditures	18,336	12,510	17,950	12,500	12,500	12,500	12,500
	Grants	**15,450**	**12,510**	**15,450**	**10,000**	**10,000**	**10,000**	**10,000**
	Opportunity Fund	15,450	12,510	15,450	10,000	10,000	10,000	10,000
	Misc Revenue/Expense	**2,886**	-	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Budgeted Surplus	2,886	-	2,500	2,500	2,500	2,500	2,500
1077 Total		-	686	-	-	-	-	-

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1079	**Grants in Aid - Electoral Area L**	**- 0**	**717**	**-**	**-**	**-**	**-**	**-**
	Revenue	- 28,266	- 23,342	- 22,500	- 22,500	- 22,500	- 22,500	- 22,500
	Other Revenue	**- 20**	**- 333**	**- 20**	**- 20**	**- 20**	**- 20**	**- 20**
	Interest Recovery	- 20	- 333	- 20	- 20	- 20	- 20	- 20
	Taxes	**- 23,009**	**- 23,009**	**- 17,914**	**- 19,980**	**- 19,980**	**- 19,980**	**- 19,980**
	Electoral Area Tax Levy	- 23,009	- 23,009	- 17,914	- 19,980	- 19,980	- 19,980	- 19,980
	Misc Revenue/Expense	**- 5,237**	**-**	**- 4,566**	**- 2,500**	**- 2,500**	**- 2,500**	**- 2,500**
	Prior Years Surplus - Misc Revenue/Expen	- 5,237	-	- 4,566	- 2,500	- 2,500	- 2,500	- 2,500
	Expenditures	28,266	24,059	22,500	22,500	22,500	22,500	22,500
	Grants	**26,500**	**24,059**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**
	Opportunity Fund	26,500	24,059	20,000	20,000	20,000	20,000	20,000
	Misc Revenue/Expense	**1,766**	**-**	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Budgeted Surplus	1,766	-	2,500	2,500	2,500	2,500	2,500
1079 Total		- 0	717	-	-	-	-	-
1080	**Grants in Aid - Electoral Area H**	**-**	**1,446**	**-**	**-**	**-**	**-**	**-**
	Revenue	- 11,824	- 3,471	- 11,650	- 11,000	- 11,000	- 11,000	- 11,000
	Other Revenue	**- 20**	**- 110**	**- 20**	**- 20**	**- 20**	**- 20**	**- 20**
	Interest Recovery	- 20	- 110	- 20	- 20	- 20	- 20	- 20
	Taxes	**- 3,361**	**- 3,361**	**- 4,667**	**- 8,480**	**- 8,480**	**- 8,480**	**- 8,480**
	Electoral Area Tax Levy	- 3,361	- 3,361	- 4,667	- 8,480	- 8,480	- 8,480	- 8,480
	Misc Revenue/Expense	**- 8,443**	**-**	**- 6,963**	**- 2,500**	**- 2,500**	**- 2,500**	**- 2,500**
	Prior Years Surplus - Misc Revenue/Expen	- 8,443	-	- 6,963	- 2,500	- 2,500	- 2,500	- 2,500
	Expenditures	11,824	4,917	11,650	11,000	11,000	11,000	11,000
	Grants	**9,150**	**4,917**	**9,150**	**8,500**	**8,500**	**8,500**	**8,500**
	Opportunity Fund	9,150	4,917	9,150	8,500	8,500	8,500	8,500
	Misc Revenue/Expense	**2,674**	**-**	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Budgeted Surplus	2,674	-	2,500	2,500	2,500	2,500	2,500
1080 Total		-	1,446	-	-	-	-	-
1084	**Grant for Assistance - Area A**	**-**	**2,987**	**-**	**-**	**-**	**-**	**-**
	Revenue	- 12,575	- 5,545	- 12,406	- 12,336	- 12,336	- 12,336	- 7,500
	Other Revenue	**- 20**	**- 127**	**- 20**	**- 20**	**- 20**	**- 20**	**- 20**
	Interest Recovery	- 20	- 127	- 20	- 20	- 20	- 20	- 20
	Taxes	**- 5,418**	**- 5,418**	**- 8,125**	**- 9,816**	**- 9,816**	**- 9,816**	**- 4,980**
	Electoral Area Tax Levy	- 5,418	- 5,418	- 8,125	- 9,816	- 9,816	- 9,816	- 4,980
	Misc Revenue/Expense	**- 7,137**	**-**	**- 4,261**	**- 2,500**	**- 2,500**	**- 2,500**	**- 2,500**
	Prior Years Surplus	- 7,137	-	- 4,261	- 2,500	- 2,500	- 2,500	- 2,500
	Expenditures	12,575	8,531	12,406	12,336	12,336	12,336	7,500
	Grants	**9,905**	**8,531**	**9,905**	**9,836**	**9,836**	**9,836**	**5,000**
	Opportunity Fund	9,905	8,531	9,905	9,836	9,836	9,836	5,000
	Misc Revenue/Expense	**2,670**	**-**	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Budgeted Surplus	2,670	-	2,500	2,500	2,500	2,500	2,500
1084 Total		-	2,987	-	-	-	-	-
1085	**Grants for Assistance - Area C**	**-**	**884**	**-**	**-**	**-**	**-**	**-**
	Revenue	- 7,904	- 76	- 8,459	- 10,971	- 10,971	- 10,971	- 10,000
	Other Revenue	**- 20**	**- 76**	**- 20**	**- 20**	**- 20**	**- 20**	**- 20**
	Interest Recovery	- 20	- 76	- 20	- 20	- 20	- 20	- 20
	Taxes	**-**	**-**	**- 555**	**- 5,952**	**- 5,951**	**- 5,952**	**- 4,980**
	Electoral Area Tax Levy	-	-	- 555	- 5,952	- 5,951	- 5,952	- 4,980
	Misc Revenue/Expense	**- 7,884**	**-**	**- 7,884**	**- 5,000**	**- 5,000**	**- 5,000**	**- 5,000**
	Prior Years Surplus	- 7,884	-	- 7,884	- 5,000	- 5,000	- 5,000	- 5,000
	Expenditures	7,904	959	8,459	10,971	10,971	10,971	10,000
	Grants	**3,459**	**959**	**3,459**	**5,971**	**5,971**	**5,971**	**5,000**
	Opportunity Fund	3,459	959	3,459	5,971	5,971	5,971	5,000
	Misc Revenue/Expense	**4,445**	**-**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
	Budgeted Surplus	4,445	-	5,000	5,000	5,000	5,000	5,000
1085 Total		-	884	-	-	-	-	-
1087	**Grant for Assistance - Area B**	**-**	**- 7,010**	**-**	**-**	**-**	**-**	**-**
	Revenue	- 22,695	- 15,494	- 25,008	- 13,029	- 13,029	- 13,029	- 10,000
	Other Revenue	**- 20**	**- 250**	**- 20**	**- 20**	**- 20**	**- 20**	**- 20**
	Interest Recovery	- 20	- 250	- 20	- 20	- 20	- 20	- 20
	Taxes	**- 15,244**	**- 15,244**	**- 10,626**	**- 8,009**	**- 8,009**	**- 8,009**	**- 4,980**
	Electoral Area Tax Levy	- 15,244	- 15,244	- 10,626	- 8,009	- 8,009	- 8,009	- 4,980
	Misc Revenue/Expense	**- 7,431**	**-**	**- 14,362**	**- 5,000**	**- 5,000**	**- 5,000**	**- 5,000**
	Prior Years Surplus - Misc Revenue/Expen	- 7,431	-	- 14,362	- 5,000	- 5,000	- 5,000	- 5,000
	Expenditures	22,695	8,484	25,008	13,029	13,029	13,029	10,000
	Grants	**20,008**	**8,484**	**20,008**	**8,029**	**8,029**	**8,029**	**5,000**
	Opportunity Fund	20,008	8,484	20,008	8,029	8,029	8,029	5,000
	Misc Revenue/Expense	**2,687**	**-**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
	Budgeted Surplus	2,687	-	5,000	5,000	5,000	5,000	5,000
1087 Total		-	- 7,010	-	-	-	-	-
Grants In Aid Total		**-**	**- 2,545**	**-**	**-**	**-**	**-**	**-**

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
Library/Culture/Heritage								
1660	**Cariboo Library Network**	**0**	**- 648,847**	**0**	**- 0**	**0**	**-**	**0**
	Revenue	- 6,250,018	- 3,324,261	- 6,469,097	- 5,406,855	- 5,309,720	- 5,230,622	- 5,204,974
	Conditional Transfers	**- 1,219,025**	**- 118,926**	**- 1,219,025**	**- 62,657**	**- 62,657**	**- 62,657**	**- 62,657**
	Challenge Program Grant	-	-	-	-	-	-	-
	Conditional Grants - Provincial	- 55,657	- 83,389	- 55,657	- 55,657	- 55,657	- 55,657	- 55,657
	Other Grants	- 1,163,368	- 35,538	- 1,163,368	- 7,000	- 7,000	- 7,000	- 7,000
	Other Revenue	**- 75,250**	**- 87,177**	**- 75,250**	**- 74,750**	**- 74,750**	**- 74,750**	**- 74,750**
	Donations	- 1,000	- 1,791	- 1,000	- 500	- 500	- 500	- 500
	Interest Recovery	- 74,250	- 85,387	- 74,250	- 74,250	- 74,250	- 74,250	- 74,250
	Sale of Services	**- 10,000**	**- 16,580**	**- 10,000**	**- 10,000**	**- 10,000**	**- 10,000**	**- 10,000**
	Other Recoveries	- 10,000	- 16,518	- 10,000	- 10,000	- 10,000	- 10,000	- 10,000
	Used Book Sales	-	- 62	-	-	-	-	-
	Taxes	**- 2,857,830**	**- 2,857,830**	**- 2,957,854**	**- 3,061,379**	**- 3,168,527**	**- 3,279,426**	**- 3,394,206**
	City of Quesnel	- 427,262	-	- 442,216	- 457,694	- 473,713	- 490,293	- 507,453
	City of Williams Lake	- 448,223	-	- 463,910	- 480,147	- 496,952	- 514,346	- 532,348
	District of 100 Mile House	- 117,264	-	- 121,368	- 125,616	- 130,013	- 134,563	- 139,273
	District of Wells	- 5,590	-	- 5,786	- 5,989	- 6,198	- 6,415	- 6,640
	Electoral Area Tax Levy	- 1,859,491	- 2,857,830	- 1,924,573	- 1,991,933	- 2,061,651	- 2,133,808	- 2,208,492
	Unconditional Transfers	**- 243,747**	**- 243,747**	**- 243,747**	**- 243,747**	**- 243,747**	**- 243,747**	**- 243,747**
	Annual Grant - Province of BC	- 243,747	- 243,747	- 243,747	- 243,747	- 243,747	- 243,747	- 243,747
	Misc Revenue/Expense	**- 1,844,166**	**-**	**- 1,963,221**	**- 1,954,322**	**- 1,750,039**	**- 1,560,042**	**- 1,419,614**
	Prior Years Surplus	- 1,754,166	-	- 1,873,221	- 1,954,322	- 1,750,039	- 1,560,042	- 1,419,614
	Transfer from Capital Reserve	- 90,000	-	- 90,000	-	-	-	-
	Expenditures	6,250,018	2,675,415	6,469,097	5,406,855	5,309,721	5,230,622	5,204,974
	Administration Expenses	**2,442,950**	**1,729,502**	**2,582,795**	**2,653,335**	**2,730,699**	**2,785,282**	**2,840,958**
	Salaries	1,192,732	805,603	1,219,407	1,262,086	1,306,259	1,332,384	1,359,032
	F/T Benefits	351,856	252,268	347,531	359,695	372,284	379,730	387,324
	Hiring Expenses	6,000	-	6,000	1,500	1,500	1,500	1,500
	P/T / Casual Benefits	150,863	102,931	156,785	159,921	163,119	166,382	169,709
	P/T / Casual Salaries	741,500	568,700	853,072	870,133	887,536	905,287	923,392
	Building & Equipment Expenses	**457,470**	**407,337**	**438,970**	**449,773**	**458,008**	**465,535**	**474,129**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	18,395	12,504	18,395	18,763	19,138	19,521	19,911
	Building Maintenance	150,000	125,019	130,000	132,600	135,252	137,957	140,716
	Building Rent & Janitorial	70,000	60,426	70,000	70,000	70,000	70,000	70,000
	Equipment Repairs & Maintenance	500	327	500	500	500	500	500
	Equipment/Furniture	10,000	9,138	15,000	15,500	15,500	16,000	16,000
	Insurance	48,000	53,329	49,500	50,985	52,515	54,090	55,713
	Janitorial Services	65,000	65,198	65,000	68,600	69,972	69,972	71,371
	Property Taxes	575	578	575	575	575	575	575
	Utilities	95,000	80,818	90,000	92,250	94,556	96,920	99,343
	Capital Expenses	**890,000**	**54,500**	**928,252**	**-**	**-**	**-**	**-**
	Equipment / Improvements	890,000	54,500	928,252	-	-	-	-
	Cap Trfr to Balance Sheet	-	-	-	-	-	-	-
	Fiscal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	MFA Debenture - Principal	-	-	-	-	-	-	-
	MFA Debenture Interest	-	-	-	-	-	-	-
	Operating Expenses	**586,377**	**450,403**	**564,758**	**553,708**	**560,972**	**560,191**	**564,581**
	Advertising	6,000	2,827	6,000	7,000	6,242	6,367	6,495
	Application Fees/Refunds	500	- 58	500	500	500	500	500
	Computer Hardware	3,000	838	5,000	3,000	3,000	3,000	3,000
	Computer Software	23,000	33,158	23,000	23,000	23,000	23,000	23,000
	Contract Services	68,000	37,323	68,000	68,000	68,000	68,000	68,000
	Contractors Benefits	-	162	-	-	-	-	-
	Contracts Non WCB	100	-	100	100	100	100	100
	Dues & Memberships	2,000	3,701	3,000	3,000	3,000	3,000	3,000
	Employee Training/Development	4,000	5,997	6,500	3,000	5,500	3,000	5,500
	Equipment Rental	4,000	-	3,000	3,000	3,000	3,000	3,000
	General Travel	14,000	13,600	16,000	14,000	16,000	14,000	14,000
	Hoses & Couplings	-	-	-	-	-	-	-
	Legal	500	2,203	500	500	500	500	500
	Library Materials	226,000	140,850	220,000	220,000	220,000	220,000	220,000
	Library Materials-Other	73,663	72,568	83,000	84,660	86,353	88,080	89,842
	Office Supplies	18,000	9,393	18,360	18,727	19,102	19,484	19,484
	Operating Supplies	6,000	860	6,120	6,242	6,367	6,494	6,494
	Postage & Courier	40,114	28,081	40,703	41,517	42,347	43,194	43,194
	Processing & Program Supplies	15,000	7,206	29,475	21,962	22,461	22,972	22,972
	Professional / Consulting	500	-	500	500	500	500	500
	Seminars / Workshops	-	-	-	-	-	-	-
	Telecom Internet	-	-	-	-	-	-	-
	Telephone	75,000	71,277	35,000	35,000	35,000	35,000	35,000
	Unreported Mastercard	-	14,623	-	-	-	-	-
	Library Programming	7,000	5,795	-	-	-	-	-
	Reserve	**-**	**10,191**	**-**	**-**	**-**	**-**	**-**
	Transfer to Capital Reserve	-	10,191	-	-	-	-	-
	Special Projects	**-**	**23,482**	**-**	**-**	**-**	**-**	**-**
	Special Projects - Special Projects	-	23,482	-	-	-	-	-
	Misc Revenue/Expense	**1,873,221**	**-**	**1,954,322**	**1,750,039**	**1,560,042**	**1,419,614**	**1,325,306**
	Budgeted Surplus	1,873,221	-	1,954,322	1,750,039	1,560,042	1,419,614	1,325,306
1660 Total		0	- 648,847	0	- 0	0	-	0
1665	**Central Cariboo Arts & Culture**	**-**	**- 143,554**	**-**	**0**	**-**	**-**	**0**
	Revenue	- 301,362	- 242,970	- 304,868	- 291,721	- 300,066	- 315,126	- 327,194
	Conditional Transfers	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Grants	-	-	-	-	-	-	-
	Other Revenue	**- 910**	**- 3,480**	**- 1,500**	**- 1,500**	**- 1,500**	**- 1,500**	**- 1,500**
	Interest Recovery	- 910	- 3,480	- 1,500	- 1,500	- 1,500	- 1,500	- 1,500
	Taxes	**- 239,490**	**- 239,490**	**- 246,674**	**- 254,075**	**- 261,697**	**- 269,548**	**- 277,634**
	City of Williams Lake	- 100,490	-	- 103,504	- 106,609	- 109,808	- 113,102	- 116,495
	Electoral Area Tax Levy	- 139,000	- 239,490	- 143,170	- 147,465	- 151,889	- 156,446	- 161,139
	Misc Revenue/Expense	**- 60,962**	**-**	**- 56,694**	**- 36,146**	**- 36,869**	**- 44,079**	**- 48,060**
	Prior Years Surplus - Misc Revenue/Expen	- 60,962	-	- 56,694	- 36,146	- 36,869	- 44,079	- 48,060
	Expenditures	301,362	99,416	304,868	291,721	300,066	315,126	327,194
	Administration Expenses	**3,659**	**2,803**	**3,722**	**3,852**	**3,987**	**4,067**	**4,148**
	Salaries	2,815	2,248	2,896	2,998	3,103	3,165	3,228
	F/T Benefits	844	554	825	854	884	902	920
	Building & Equipment Expenses	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Equipment Repairs/Maintenance	-	-	-	-	-	-	-
	Insurance	-	-	-	-	-	-	-
	Operating Expenses	**259,000**	**96,613**	**265,000**	**251,000**	**252,000**	**263,000**	**263,000**
	Contract Services	259,000	96,613	265,000	251,000	252,000	263,000	263,000
	Misc Revenue/Expense	**38,703**	**-**	**36,146**	**36,869**	**44,079**	**48,060**	**60,046**
	Budgeted Surplus	38,703	-	36,146	36,869	44,079	48,060	60,046
1665 Total		-	- 143,554	-	0	-	-	0

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1670	**Heritage**	**-**	**-7,955**	**-**	**-**	**-**	**-**	**-**
	Revenue	-73,490	-10,940	-80,975	-83,960	-87,945	-91,930	-95,915
	Other Revenue	**-1,185**	**-940**	**-1,185**	**-1,185**	**-1,185**	**-1,185**	**-1,185**
	Interest Recovery	-1,185	-940	-1,185	-1,185	-1,185	-1,185	-1,185
	Taxes	**-10,000**	**-10,000**	**-10,000**	**-10,000**	**-10,000**	**-10,000**	**-10,000**
	Electoral Area Tax Levy	-10,000	-10,000	-10,000	-10,000	-10,000	-10,000	-10,000
	Misc Revenue/Expense	**-62,305**	**-**	**-69,790**	**-72,775**	**-76,760**	**-80,745**	**-84,730**
	Prior Years Surplus - Misc Revenue/Expen	-62,305	-	-69,790	-72,775	-76,760	-80,745	-84,730
	Expenditures	73,490	2,985	80,975	83,960	87,945	91,930	95,915
	Administration Expenses	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Salaries	-	-	-	-	-	-	-
	F/T Benefits	-	-	-	-	-	-	-
	Operating Expenses	**3,700**	**2,985**	**8,200**	**7,200**	**7,200**	**7,200**	**7,200**
	Contract Services	-	-	4,500	3,500	3,500	3,500	3,500
	Dues & Memberships	100	95	100	100	100	100	100
	General Travel	3,000	1,939	3,000	3,000	3,000	3,000	3,000
	Meeting Expense	600	951	600	600	600	600	600
	Misc Revenue/Expense	**69,790**	**-**	**72,775**	**76,760**	**80,745**	**84,730**	**88,715**
	Budgeted Surplus	69,790	-	72,775	76,760	80,745	84,730	88,715
1670 Total		-	-7,955	-	-	-	-	-
Library/Culture/Heritage Total		**0**	**-800,356**	**0**	**0**	**0**	**-**	**0**

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
Protective Services								
1319	**Forest Grove Fire**	**-**	**- 126,996**	**0**	**0**	**0**	**-**	**0**
	Revenue	- 1,214,236	- 349,417	- 1,326,597	- 698,125	- 729,471	- 816,573	- 950,587
	Conditional Transfers	**-**	**- 8,827**	**-**	**-**	**-**	**-**	**-**
	Other Grants	-	- 8,827	-	-	-	-	-
	Fiscal Services	**- 595,000**	**-**	**- 595,000**	**-**	**-**	**-**	**-**
	Debt Proceeds	- 595,000	-	- 595,000	-	-	-	-
	Actuarial Income - Fiscal Services	-	-	-	-	-	-	-
	Other Revenue	**- 7,550**	**- 15,000**	**- 7,550**	**- 7,550**	**- 7,550**	**- 7,550**	**- 7,550**
	Interest Recovery	- 7,550	- 15,000	- 7,550	- 7,550	- 7,550	- 7,550	- 7,550
	Sale of Services	**- 500**	**- 1,250**	**- 500**	**- 500**	**- 500**	**- 500**	**- 500**
	Other Recoveries	- 500	-	- 500	- 500	- 500	- 500	- 500
	Sale of Services	-	- 1,250	-	-	-	-	-
	Taxes	**- 324,340**	**- 324,340**	**- 383,688**	**- 419,296**	**- 458,466**	**- 501,553**	**- 548,948**
	Electoral Area Tax Levy	- 296,739	- 324,340	- 356,087	- 391,695	- 430,865	- 473,952	- 521,347
	Parcel Tax	- 27,601	-	- 27,601	- 27,601	- 27,601	- 27,601	- 27,601
	Misc Revenue/Expense	**- 286,846**	**-**	**- 339,859**	**- 270,778**	**- 262,955**	**- 306,971**	**- 393,590**
	Prior Years Surplus - Misc Revenue/Expen	- 273,846	-	- 279,859	- 270,778	- 262,955	- 306,971	- 393,590
	Transfer from Capital Reserve	- 13,000	-	- 60,000	-	-	-	-
	Expenditures	1,214,236	222,421	1,326,597	698,125	729,471	816,573	950,587
	Administration Expenses	**42,629**	**20,371**	**45,930**	**47,537**	**49,201**	**50,185**	**51,189**
	Salaries	32,918	15,803	35,743	36,994	38,289	39,055	39,836
	F/T Benefits	9,711	4,569	10,187	10,543	10,912	11,131	11,353
	Building & Equipment Expenses	**113,679**	**64,863**	**102,289**	**72,852**	**73,017**	**73,017**	**73,017**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	246	251	246	246	246	246	246
	Building Maintenance	11,000	9,265	11,000	11,000	11,000	11,000	11,000
	Equipment Repairs & Maintenance	6,000	350	6,000	6,000	6,000	6,000	6,000
	Equipment/Furniture	45,700	20,256	36,700	7,000	7,000	7,000	7,000
	Heating Fuel	4,650	2,804	4,650	4,650	4,650	4,650	4,650
	Insurance	20,203	16,486	20,368	20,631	20,796	20,796	20,796
	Utilities	5,750	4,062	5,750	5,750	5,750	5,750	5,750
	Vehicle Fuel	5,575	2,387	5,100	5,100	5,100	5,100	5,100
	Vehicle Repairs/Maintenance	14,555	9,002	12,475	12,475	12,475	12,475	12,475
	Capital Expenses	**622,420**	**26,935**	**669,420**	**25,000**	**-**	**-**	**-**
	Computer Hardware	-	-	-	-	-	-	-
	Equipment / Improvements	622,420	16,540	669,420	25,000	-	-	-
	Buildings	-	10,395	-	-	-	-	-
	Fiscal Services	**89,607**	**45,415**	**89,607**	**164,885**	**164,885**	**164,885**	**164,885**
	MFA Debenture - Principal	71,007	36,115	71,007	118,741	121,119	123,614	126,234
	MFA Debenture Interest	18,600	9,300	18,600	46,144	43,767	41,271	38,651
	Actuarial Principal - MFA - Fiscal Servi	-	-	-	-	-	-	-
	Debt Trfr to Balance Sheet	-	-	-	-	-	-	-
	Operating Expenses	**144,742**	**55,096**	**148,573**	**124,896**	**125,396**	**124,896**	**125,396**
	Advertising	6,000	1,402	3,000	3,000	3,000	3,000	3,000
	Breathing Apparatus	15,000	2,973	15,000	15,000	15,000	15,000	15,000
	Contract Services	2,500	4,349	2,500	2,500	2,500	2,500	2,500
	Contractors Benefits	-	459	-	-	-	-	-
	Contracts Non WCB	3,750	-	3,750	3,750	3,750	3,750	3,750
	Dues & Memberships	1,000	635	1,100	1,100	1,100	1,100	1,100
	Employee Training/Development	16,929	1,053	17,500	17,500	17,500	17,500	17,500
	Fire Contracts Non WCB	33,000	26,568	33,000	33,000	33,000	33,000	33,000
	Firemens Appreciation	8,000	6,253	12,000	8,000	8,000	8,000	8,000
	First Responder Supplies	3,500	371	4,000	4,000	4,000	4,000	4,000
	General Travel	5,495	822	5,525	5,525	5,525	5,525	5,525
	Hoses & Couplings	20,500	-	15,500	9,500	9,500	9,500	9,500
	Misc Materials & Clothing	18,000	1,309	23,825	10,000	10,500	10,000	10,500
	Office Supplies	4,000	175	4,500	4,500	4,500	4,500	4,500
	Operating Supplies	-	207	-	-	-	-	-
	Referendum Expenses	-	-	-	-	-	-	-
	Small Tools & Chemicals	1,000	295	1,000	1,000	1,000	1,000	1,000
	Telephone	6,068	6,813	6,373	6,521	6,521	6,521	6,521
	Transfer to Other Functions	-	-	-	-	-	-	-
	Unreported Mastercard	-	1,412	-	-	-	-	-
	Reserve	**-**	**913**	**-**	**-**	**10,000**	**10,000**	**10,000**
	Transfer to Capital Reserve	-	913	-	-	10,000	10,000	10,000
	Special Projects	**-**	**8,827**	**-**	**-**	**-**	**-**	**-**
	Special Projects - Special Projects	-	8,827	-	-	-	-	-
	Misc Revenue/Expense	**201,159**	**-**	**270,778**	**262,955**	**306,971**	**393,590**	**526,100**
	Budgeted Surplus	201,159	-	270,778	262,955	306,971	393,590	526,100
1319 Total		-	- 126,996	0	0	0	-	0
1320	**100 Mile Fire**	**-**	**- 299,844**	**-**	**-**	**0**	**- 0**	**-**
	Revenue	- 361,942	- 301,745	- 414,729	- 494,692	- 587,011	- 692,472	-
	Other Revenue	**- 3,500**	**- 4,575**	**- 3,500**	**- 3,500**	**- 3,500**	**- 3,500**	**-**
	Interest Recovery	- 3,500	- 4,575	- 3,500	- 3,500	- 3,500	- 3,500	-
	Taxes	**- 297,170**	**- 297,170**	**- 326,887**	**- 359,576**	**- 377,555**	**- 396,433**	**-**
	Electoral Area Tax Levy	- 297,170	- 297,170	- 326,887	- 359,576	- 377,555	- 396,433	-
	Misc Revenue/Expense	**- 61,271**	**-**	**- 84,342**	**- 131,616**	**- 205,956**	**- 292,539**	**-**
	Prior Years Surplus - Misc Revenue/Expen	- 61,271	-	- 84,342	- 131,616	- 205,956	- 292,539	-
	Expenditures	361,942	1,901	414,729	494,692	587,011	692,472	-
	Administration Expenses	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Salaries	-	-	-	-	-	-	-
	Building & Equipment Expenses	**1,950**	**1,901**	**1,950**	**1,950**	**1,950**	**1,950**	**-**
	Insurance	1,950	1,901	1,950	1,950	1,950	1,950	-
	Operating Agreement	**275,650**	**-**	**281,163**	**286,786**	**292,522**	**298,372**	**-**
	Municipal Contract	275,650	-	281,163	286,786	292,522	298,372	-
	Misc Revenue/Expense	**84,342**	**-**	**131,616**	**205,956**	**292,539**	**392,149**	**-**
	Budgeted Surplus	84,342	-	131,616	205,956	292,539	392,149	-
	Fireman's Gear	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Hoses & Couplings	-	-	-	-	-	-	-
1320 Total		-	- 299,844	-	-	0	- 0	-

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1321	**108 Mile Fire**	**-**	**- 138,515**	**-**	**0**	**-**	**- 0**	**-**
	Revenue	- 739,130	- 394,140	- 723,948	- 671,344	- 668,702	- 684,366	- 721,196
	Conditional Transfers	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Grants	-	-	-	-	-	-	-
	Other Revenue	**- 1,000**	**- 11,662**	**- 1,000**	**- 1,000**	**- 1,000**	**- 1,000**	**- 1,000**
	Interest Recovery	- 1,000	- 11,662	- 1,000	- 1,000	- 1,000	- 1,000	- 1,000
	Sale of Services	**-**	**- 8,027**	**-**	**-**	**-**	**-**	**-**
	Other Recoveries	-	- 8,027	-	-	-	-	-
	Sale of Services	-	-	-	-	-	-	-
	Taxes	**- 374,451**	**- 374,451**	**- 411,896**	**- 453,086**	**- 475,740**	**- 499,527**	**- 524,503**
	Electoral Area Tax Levy	- 374,451	- 374,451	- 411,896	- 453,086	- 475,740	- 499,527	- 524,503
	Misc Revenue/Expense	**- 363,678**	**-**	**- 311,052**	**- 217,259**	**- 191,962**	**- 183,839**	**- 195,693**
	Prior Years Surplus - Misc Revenue/Expen	- 343,678	-	- 258,052	- 217,259	- 191,962	- 183,839	- 195,693
	Transfer from Capital Reserve	- 20,000	-	- 53,000	-	-	-	-
	Expenditures	739,130	255,625	723,948	671,344	668,702	684,366	721,196
	Administration Expenses	**67,998**	**22,827**	**71,299**	**72,907**	**74,571**	**75,555**	**76,559**
	Salaries	32,918	15,803	35,743	36,994	38,289	39,055	39,836
	F/T Benefits	9,711	4,569	10,187	10,544	10,913	11,131	11,353
	P/T / Casual Benefits	1,049	55	1,049	1,049	1,049	1,049	1,049
	P/T / Casual Salaries	24,320	2,400	24,320	24,320	24,320	24,320	24,320
	Building & Equipment Expenses	**124,045**	**58,371**	**134,965**	**111,275**	**111,593**	**111,918**	**112,252**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	250	251	250	250	250	250	250
	Building Maintenance	24,000	6,286	40,000	24,000	24,000	24,000	24,000
	Equipment Repairs & Maintenance	3,750	2,250	3,750	3,750	3,750	3,750	3,750
	Equipment/Furniture	33,500	9,361	21,500	18,500	18,500	18,500	18,500
	Heating Fuel	8,000	3,793	8,000	8,000	8,000	8,000	8,000
	Insurance	22,415	21,364	22,575	22,885	23,203	23,528	23,862
	Utilities	5,750	4,607	5,750	5,750	5,750	5,750	5,750
	Vehicle Fuel	5,575	4,137	6,675	6,675	6,675	6,675	6,675
	Vehicle Repairs/Maintenance	20,805	6,321	26,465	21,465	21,465	21,465	21,465
	Capital Expenses	**30,000**	**2,500**	**50,000**	**-**	**-**	**-**	**-**
	Computer Hardware	-	-	-	-	-	-	-
	Equipment / Improvements	30,000	2,500	50,000	-	-	-	-
	Operating Expenses	**217,034**	**130,129**	**250,425**	**235,200**	**238,700**	**241,200**	**244,700**
	Advertising	2,500	270	3,000	3,000	3,000	3,000	3,000
	Breathing Apparatus	10,000	3,418	10,000	10,000	10,000	10,000	10,000
	Contract Services	4,115	3,556	11,600	11,600	11,600	11,600	11,600
	Contractors Benefits	350	307	-	-	-	-	-
	Contracts Non WCB	4,950	200	-	-	-	-	-
	Dues & Memberships	1,250	635	1,325	1,325	1,325	1,325	1,325
	Employee Training/Development	27,929	1,858	27,500	27,500	27,500	27,500	27,500
	Fire Contracts Non WCB	66,500	71,487	99,500	102,500	105,500	108,500	111,500
	Firemens Appreciation	10,000	6,561	10,000	10,000	10,000	10,000	10,000
	First Responder Supplies	5,600	5,837	5,600	5,600	5,600	5,600	5,600
	General Travel	4,645	591	4,675	4,675	4,675	4,675	4,675
	Hoses & Couplings	40,000	24,022	26,400	20,000	20,000	20,000	20,000
	Misc Materials & Clothing	25,500	3,516	25,825	25,000	25,500	25,000	25,500
	Office Supplies	2,300	414	2,300	2,300	2,300	2,300	2,300
	SCBA, Sm Tools, Chemicals, Hoses, etc. -	2,500	213	13,500	2,500	2,500	2,500	2,500
	Small Tools & Chemicals	-	1,343	-	-	-	-	-
	Telephone	8,895	6,476	9,200	9,200	9,200	9,200	9,200
	Transfer to Other Functions	-	-	-	-	-	-	-
	Unreported Mastercard	-	- 575	-	-	-	-	-
	Reserve	**60,000**	**3,337**	**-**	**60,000**	**60,000**	**60,000**	**60,000**
	Transfer to Capital Reserve	60,000	3,337	-	60,000	60,000	60,000	60,000
	Special Projects	**-**	**38,462**	**-**	**-**	**-**	**-**	**-**
	Special Projects - Special Projects	-	38,462	-	-	-	-	-
	Misc Revenue/Expense	**240,052**	**-**	**217,259**	**191,962**	**183,839**	**195,693**	**227,685**
	Budgeted Surplus	240,052	-	217,259	191,962	183,839	195,693	227,685
1321 Total		-	- 138,515	-	0	-	- 0	-

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1323	**Bouchie Lake Fire**	**0**	**- 84,474**	**-**	**-**	**0**	**-**	**-**
	Revenue	- 517,603	- 273,024	- 501,759	- 1,074,750	- 523,053	- 566,656	- 633,007
	Conditional Transfers	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Grants	-	-	-	-	-	-	-
	Fiscal Services	**-**	**-**	**-**	**- 585,000**	**-**	**-**	**-**
	Debt Proceeds	-	-	-	- 585,000	-	-	-
	Other Revenue	**- 8,600**	**- 11,021**	**- 8,600**	**- 8,600**	**- 8,600**	**- 8,600**	**- 8,600**
	Interest Recovery	- 8,600	- 6,021	- 8,600	- 8,600	- 8,600	- 8,600	- 8,600
	Sale of Assets - Proceeds	-	- 5,000	-	-	-	-	-
	Donations - Other Revenue	-	-	-	-	-	-	-
	Taxes	**- 262,003**	**- 262,003**	**- 288,204**	**- 317,024**	**- 348,726**	**- 383,599**	**- 421,959**
	Electoral Area Tax Levy	- 262,003	- 262,003	- 288,204	- 317,024	- 348,726	- 383,599	- 421,959
	Misc Revenue/Expense	**- 247,000**	**-**	**- 204,956**	**- 164,126**	**- 165,726**	**- 174,457**	**- 202,448**
	Prior Years Surplus - Misc Revenue/Expen	- 237,000	-	- 204,956	- 164,126	- 165,726	- 174,457	- 202,448
	Transfer from Capital Reserve	- 10,000	-	-	-	-	-	-
	Expenditures	517,603	188,551	501,759	1,074,750	523,053	566,656	633,007
	Administration Expenses	**42,629**	**20,371**	**45,930**	**47,537**	**49,201**	**50,185**	**51,189**
	Salaries	32,918	15,803	35,743	36,994	38,289	39,055	39,836
	F/T Benefits	9,711	4,569	10,187	10,543	10,912	11,131	11,353
	Building & Equipment Expenses	**63,569**	**39,650**	**64,664**	**73,164**	**58,164**	**58,164**	**58,164**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	246	251	246	246	246	246	246
	Building Maintenance	10,000	3,039	10,000	10,000	10,000	10,000	10,000
	Equipment Repairs & Maintenance	4,203	1,125	4,203	4,203	4,203	4,203	4,203
	Equipment/Furniture	4,000	853	4,000	19,000	4,000	4,000	4,000
	Heating Fuel	4,750	3,770	4,750	4,750	4,750	4,750	4,750
	Insurance	16,390	18,688	19,300	19,300	19,300	19,300	19,300
	Utilities	2,600	1,317	2,600	2,600	2,600	2,600	2,600
	Vehicle Fuel	4,075	2,245	4,100	4,100	4,100	4,100	4,100
	Vehicle Repairs/Maintenance	17,305	8,363	15,465	8,965	8,965	8,965	8,965
	Capital Expenses	**30,000**	**29,041**	**36,500**	**585,000**	**-**	**-**	**-**
	Computer Hardware	-	-	-	-	-	-	-
	Equipment / Improvements	30,000	29,041	36,500	585,000	-	-	-
	Fiscal Services	**35,523**	**23,682**	**35,523**	**69,806**	**104,089**	**104,089**	**104,089**
	MFA Debenture - Principal	27,262	-	27,262	53,160	80,285	82,880	85,657
	MFA Debenture Interest	8,261	23,682	8,261	16,646	23,804	21,209	18,432
	Debt trfr to Balance Sheet - Fiscal Serv	-	-	-	-	-	-	-
	Operating Expenses	**140,927**	**55,807**	**155,017**	**108,517**	**102,142**	**101,770**	**102,375**
	Advertising	3,000	270	3,000	3,000	3,000	3,000	3,000
	Breathing Apparatus	13,000	3,151	26,000	4,000	4,000	4,000	4,000
	Contract Services	7,300	4,460	7,300	7,300	7,300	7,300	7,300
	Contractors Benefits	390	354	390	390	390	390	390
	Contracts Non WCB	4,500	-	4,500	4,500	4,500	4,500	4,500
	Dues & Memberships	902	1,398	977	977	977	977	977
	Employee Training/Development	23,429	7,577	20,000	20,000	20,000	20,000	20,000
	Fire Contracts Non WCB	22,500	19,090	22,500	22,500	22,500	22,500	22,500
	Firemens Appreciation	12,500	3,501	20,000	12,500	12,500	12,500	12,500
	First Responder Supplies	2,625	688	2,625	2,625	2,625	2,625	2,625
	General Travel	4,895	2,863	4,925	4,925	4,925	4,925	4,925
	Hoses & Couplings	6,000	562	4,000	4,000	4,000	4,000	4,000
	Licences, Permits & Fees	-	821	-	-	-	-	-
	Misc Materials & Clothing	28,000	4,213	29,000	5,000	5,625	5,253	5,858
	Office Supplies	1,891	447	1,500	1,500	1,500	1,500	1,500
	Operating Supplies	-	374	-	-	-	-	-
	Professional / Consulting	-	-	-	-	-	-	-
	Referendum Expenses	-	-	-	7,000	-	-	-
	Small Tools & Chemicals	6,000	1,106	4,000	4,000	4,000	4,000	4,000
	Telephone	3,995	3,513	4,300	4,300	4,300	4,300	4,300
	Transfer to Other Functions	-	-	-	-	-	-	-
	Unreported Mastercard	-	1,419	-	-	-	-	-
	Reserve	**-**	**308**	**-**	**25,000**	**35,000**	**50,000**	**50,000**
	Transfer to Capital Reserve	-	308	-	25,000	35,000	50,000	50,000
	Special Projects	**-**	**19,691**	**-**	**-**	**-**	**-**	**-**
	Special Projects - Special Projects	-	19,691	-	-	-	-	-
	Misc Revenue/Expense	**204,956**	**-**	**164,126**	**165,726**	**174,457**	**202,448**	**267,191**
	Budgeted Surplus	204,956	-	164,126	165,726	174,457	202,448	267,191
1323 Total		0	- 84,474	-	-	0	-	-

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1324	**Lac La Hache Fire**	-	-49,784	-	-	0	-0	-0
	Revenue	-502,431	-282,260	-500,394	-497,537	-1,182,667	-597,711	-618,140
	Conditional Transfers	-10,400	-	-10,400	-	-	-	-
	Other Grants	-10,400	-	-10,400	-	-	-	-
	Fiscal Services	-	-	-	-	-635,000	-	-
	Debt Proceeds	-	-	-	-	-635,000	-	-
	Actuarial Income - Fiscal Services	-	-	-	-	-	-	-
	Other Revenue	-6,250	-6,830	-6,250	-6,250	-6,250	-6,250	-6,250
	Interest Recovery	-6,250	-5,830	-6,250	-6,250	-6,250	-6,250	-6,250
	Sale of Assets - Proceeds	-	-1,000	-	-	-	-	-
	Sale of Services	-228	-2,951	-228	-228	-228	-228	-228
	Other Recoveries	-	-2,609	-	-	-	-	-
	Sale of Services	-228	-342	-228	-228	-228	-228	-228
	Taxes	-272,479	-272,479	-299,727	-329,700	-362,670	-380,803	-399,843
	Electoral Area Tax Levy	-272,479	-272,479	-299,727	-329,700	-362,670	-380,803	-399,843
	Misc Revenue/Expense	-213,074	-	-183,789	-161,359	-178,520	-210,429	-211,819
	Prior Years Surplus - Misc Revenue/Expen	-213,074	-	-183,789	-161,359	-178,520	-210,429	-211,819
	Transfer from Capital Reserve	-	-	-	-	-	-	-
	Expenditures	502,431	232,476	500,394	497,537	1,182,667	597,711	618,140
	Administration Expenses	42,629	20,371	45,930	47,537	49,201	50,185	51,189
	Salaries	32,918	15,803	35,743	36,994	38,289	39,055	39,836
	F/T Benefits	9,711	4,569	10,187	10,543	10,912	11,131	11,353
	Building & Equipment Expenses	81,899	60,983	89,261	85,261	85,261	85,261	85,261
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	246	251	246	246	246	246	246
	Building Maintenance	17,000	10,432	17,000	17,000	17,000	17,000	17,000
	Equipment Repairs & Maintenance	-	343	2,500	2,500	2,500	2,500	2,500
	Equipment/Furniture	11,675	8,834	11,000	7,000	7,000	7,000	7,000
	Heating Fuel	6,750	4,316	6,750	6,750	6,750	6,750	6,750
	Insurance	17,890	18,753	20,550	20,550	20,550	20,550	20,550
	Utilities	2,350	1,506	2,750	2,750	2,750	2,750	2,750
	Vehicle Fuel	13,075	1,790	14,000	14,000	14,000	14,000	14,000
	Vehicle Repairs/Maintenance	12,913	14,759	14,465	14,465	14,465	14,465	14,465
	Capital Expenses	12,500	2,697	19,500	20,000	635,000	-	-
	Equipment / Improvements	12,500	2,697	19,500	20,000	635,000	-	-
	Fiscal Services	55,044	55,044	55,044	55,044	73,600	129,270	129,270
	MFA Debenture - Principal	45,144	45,144	45,144	45,144	60,317	100,099	101,906
	MFA Debenture Interest	9,900	9,900	9,900	9,900	13,283	29,171	27,364
	Actuarial Principal - MFA - Fiscal Servi	-	-	-	-	-	-	-
	Debt trfr to Balance Sheet - Fiscal Serv	-	-	-	-	-	-	-
	Operating Expenses	139,070	70,414	129,300	101,175	109,175	101,175	101,675
	Advertising	2,525	353	3,000	3,000	3,000	3,000	3,000
	Breathing Apparatus	8,400	7,738	9,600	3,000	3,000	3,000	3,000
	Contract Services	2,500	3,991	8,100	8,100	8,100	8,100	8,100
	Contractors Benefits	500	516	500	500	500	500	500
	Contracts Non WCB	8,600	-	-	-	-	-	-
	Dues & Memberships	950	735	1,150	1,150	1,150	1,150	1,150
	Employee Training/Development	18,429	2,546	20,000	13,000	13,000	13,000	13,000
	Fire Contracts Non WCB	40,500	33,594	43,500	43,500	43,500	43,500	43,500
	Firemens Appreciation	4,500	-	5,000	5,000	5,000	5,000	5,000
	General Travel	8,670	556	2,925	2,925	2,925	2,925	2,925
	Hoses & Couplings	6,750	806	7,100	3,000	3,000	3,000	3,000
	Misc Materials & Clothing	15,000	7,401	17,025	6,600	7,100	6,600	7,100
	Office Supplies	2,101	429	2,400	2,400	2,400	2,400	2,400
	Operating Supplies	15,000	2,916	4,000	4,000	4,000	4,000	4,000
	Referendum Expenses	-	-	-	-	7,500	-	-
	Telephone	4,645	3,447	5,000	5,000	5,000	5,000	5,000
	Transfer to Other Functions	-	-	-	-	-	-	-
	Unreported Mastercard	-	5,386	-	-	-	-	-
	Reserve	-	126	-	10,000	20,000	20,000	20,000
	Transfer to Capital Reserve	-	126	-	10,000	20,000	20,000	20,000
	Special Projects	-	22,841	-	-	-	-	-
	Special Projects	-	22,841	-	-	-	-	-
	Misc Revenue/Expense	171,289	-	161,359	178,520	210,429	211,819	230,745
	Budgeted Surplus	171,289	-	161,359	178,520	210,429	211,819	230,745
1324 Total		-	-49,784	-	-	0	-0	-0
1325	**Red Bluff/Two Mile Fire Protection**	-	-260,812	-	-	-	-	-0
	Revenue	-3,953,195	-532,864	-2,063,887	-3,483,225	-1,274,338	-1,252,100	-1,238,002
	Conditional Transfers	-500,000	-	-500,000	-	-	-	-
	Other Grants	-500,000	-	-500,000	-	-	-	-
	Debt Proceeds	-2,750,000	-	-475,000	-2,275,000	-	-	-
	Debt Proceeds	-2,750,000	-	-475,000	-2,275,000	-	-	-
	Other Revenue	-660	-64,987	-660	-660	-660	-660	-660
	Interest Recovery	-660	-64,987	-660	-660	-660	-660	-660
	Taxes	-467,877	-467,877	-491,271	-515,834	-541,626	-555,167	-569,046
	Electoral Area Tax Levy	-467,877	-467,877	-491,271	-515,834	-541,626	-555,167	-569,046
	Misc Revenue/Expense	-234,658	-	-596,956	-691,730	-732,052	-696,273	-668,296
	Prior Years Surplus - Misc Revenue/Expen	-234,658	-	-596,956	-691,730	-732,052	-696,273	-668,296
	Transfer from Capital Reserve	-	-	-	-	-	-	-
	Expenditures	3,953,195	272,052	2,063,887	3,483,225	1,274,338	1,252,100	1,238,002
	Building & Equipment Expenses	5,220	5,176	5,220	5,470	5,470	5,476	5,476
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	250	251	250	250	250	250	250
	Insurance	4,750	4,821	4,750	5,000	5,000	5,000	5,000
	Utilities	220	104	220	220	220	226	226
	Capital Expenses	975,000	413	975,000	2,275,000	-	-	-
	Equipment and Improvements	975,000	413	975,000	2,275,000	-	-	-
	Fiscal Services	61,325	-	31,395	104,650	175,921	175,921	175,921
	Debt Interest - MFA	61,325	-	31,395	104,650	122,650	122,650	122,650
	Debt Principal - MFA	-	-	-	-	53,271	53,271	53,271
	Operating Agreement	330,139	263,988	335,542	341,053	346,674	352,407	358,255
	City of Quesnel	330,139	263,988	335,542	341,053	346,674	352,407	358,255
	Operating Expenses	-	1,980	-	-	-	-	-
	Contract Services - Operating Expenses	-	-	-	-	-	-	-
	Contractors Benefits	-	-	-	-	-	-	-
	Referendum Expenses	-	1,980	-	-	-	-	-
	Reserve	25,000	495	25,000	25,000	50,000	50,000	50,000
	Transfer to Capital Reserve	25,000	495	25,000	25,000	50,000	50,000	50,000
	Misc Revenue/Expense	2,556,511	-	691,730	732,052	696,273	668,296	648,350
	Budgeted Surplus	2,556,511	-	691,730	732,052	696,273	668,296	648,350
1325 Total		-	-260,812	-	-	-	-	-0

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1326	**Deka Lake Fire**	**0**	**- 55,955**	**-**	**0**	**-**	**-**	**-**
	Revenue	- 712,138	- 299,842	- 635,977	- 593,346	- 608,536	- 587,942	- 639,131
	Conditional Transfers	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Grants	-	-	-	-	-	-	-
	Fiscal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Debt Proceeds	-	-	-	-	-	-	-
	Actuarial Income - Fiscal Services	-	-	-	-	-	-	-
	Other Revenue	**- 12,500**	**- 8,975**	**- 12,500**	**- 12,500**	**- 12,500**	**- 12,500**	**- 12,500**
	Interest Recovery	- 12,500	- 8,975	- 12,500	- 12,500	- 12,500	- 12,500	- 12,500
	Sale of Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Recoveries	-	-	-	-	-	-	-
	Sale of Services	-	-	-	-	-	-	-
	Taxes	**- 290,867**	**- 290,867**	**- 303,956**	**- 317,634**	**- 333,516**	**- 350,192**	**- 367,701**
	Electoral Area Tax Levy	- 290,867	- 290,867	- 303,956	- 317,634	- 333,516	- 350,192	- 367,701
	Misc Revenue/Expense	**- 408,771**	**-**	**- 319,521**	**- 263,212**	**- 262,521**	**- 225,251**	**- 258,930**
	Prior Years Surplus - Misc Revenue/Expen	- 328,771	-	- 284,521	- 238,212	- 262,521	- 225,251	- 258,930
	Transfer from Capital Reserve	- 80,000	-	- 35,000	- 25,000	-	-	-
	Expenditures	712,138	243,887	635,977	593,346	608,536	587,942	639,131
	Administration Expenses	**42,629**	**20,371**	**45,930**	**47,537**	**49,201**	**50,185**	**51,189**
	Salaries	32,918	15,803	35,743	36,994	38,289	39,055	39,836
	F/T Benefits	9,711	4,569	10,187	10,543	10,912	11,131	11,353
	Building & Equipment Expenses	**106,536**	**57,564**	**94,836**	**79,811**	**79,811**	**79,811**	**79,811**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	246	251	246	246	246	246	246
	Building Maintenance	37,000	17,323	20,000	10,000	10,000	10,000	10,000
	Equipment Repairs & Maintenance	-	2,030	-	-	-	-	-
	Equipment/Furniture	8,000	907	15,050	10,550	10,550	10,550	10,550
	Heating Fuel	16,000	8,559	16,000	16,000	16,000	16,000	16,000
	Insurance	19,460	20,534	21,025	20,500	20,500	20,500	20,500
	Utilities	8,200	1,846	8,200	8,200	8,200	8,200	8,200
	Vehicle Fuel	6,325	361	6,350	6,350	6,350	6,350	6,350
	Vehicle Repairs/Maintenance	11,305	5,752	7,965	7,965	7,965	7,965	7,965
	Capital Expenses	**80,000**	**21,422**	**40,000**	**25,000**	**55,000**	**-**	**-**
	Equipment / Improvements	80,000	21,422	40,000	25,000	55,000	-	-
	Fiscal Services	**105,724**	**91,085**	**101,676**	**90,366**	**90,366**	**90,366**	**90,366**
	MFA Debenture - Principal	86,102	71,327	82,521	71,327	71,327	71,327	71,327
	MFA Debenture Interest	19,621	19,758	19,155	19,039	19,039	19,039	19,039
	Actuarial Principal - MFA - Fiscal Servi	-	-	-	-	-	-	-
	Debt trfr to Balance Sheet - Fiscal Serv	-	-	-	-	-	-	-
	Operating Expenses	**117,729**	**48,246**	**115,322**	**88,111**	**88,907**	**88,650**	**89,397**
	Advertising	2,538	270	3,000	3,000	3,000	3,000	3,000
	Breathing Apparatus	5,000	2,465	5,000	3,000	3,000	3,000	3,000
	Computer Software	-	-	-	-	-	-	-
	Contract Services	2,500	5,776	2,500	2,500	2,500	2,500	2,500
	Contractors Benefits	415	400	415	415	415	415	415
	Contracts Non WCB	11,557	-	11,557	11,846	12,142	12,385	12,632
	Dues & Memberships	1,650	906	1,725	1,725	1,725	1,725	1,725
	Employee Training/Development	7,429	2,337	8,500	8,500	8,500	8,500	8,500
	Fire Contracts Non WCB	20,500	15,559	20,500	20,500	20,500	20,500	20,500
	Firemans Appreciation	7,000	1,767	6,000	6,000	6,000	6,000	6,000
	General Travel	9,895	5,934	9,925	9,925	9,925	9,925	9,925
	Hoses & Couplings	5,000	466	11,000	5,000	5,000	5,000	5,000
	Licences, Permits & Fees	-	200	-	-	-	-	-
	Misc Materials & Clothing	25,100	6,809	15,500	6,000	6,500	6,000	6,500
	Office Supplies	2,500	649	2,500	2,500	2,500	2,500	2,500
	Operating Supplies	-	106	250	250	250	250	250
	Professional / Consulting	10,000	-	10,000	-	-	-	-
	SCBA, Sm Tools, Chemicals, Hoses, etc. -	-	57	-	-	-	-	-
	Telephone	6,645	4,207	6,950	6,950	6,950	6,950	6,950
	Transfer to Other Functions	-	-	-	-	-	-	-
	Unreported Mastercard	-	341	-	-	-	-	-
	Reserve	**-**	**1,083**	**-**	**-**	**20,000**	**20,000**	**20,000**
	Transfer to Capital Reserve	-	1,083	-	-	20,000	20,000	20,000
	Special Projects	**-**	**4,116**	**-**	**-**	**-**	**-**	**-**
	Special Projects - Special Projects	-	4,116	-	-	-	-	-
	Misc Revenue/Expense	**259,521**	**-**	**238,212**	**262,521**	**225,251**	**258,930**	**308,367**
	Budgeted Surplus	259,521	-	238,212	262,521	225,251	258,930	308,367
1326 Total		0	- 55,955	-	0	-	-	-

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1327	**150 Mile Fire**	-	-230,511	0	-	-	-0	-0
	Revenue	-936,441	-396,153	-2,631,463	-3,255,538	-864,818	-835,562	-834,605
	Conditional Transfers	**-50,000**	-	**-559,614**	**-1,136,185**	-	-	-
	Other Grants	-50,000	-	-559,614	-1,136,185	-	-	-
	Fiscal Services	-	-	**-1,133,972**	**-1,388,671**	-	-	-
	Debt Proceeds	-	-	-1,133,972	-1,388,671	-	-	-
	Other Revenue	**-16,250**	**-13,398**	**-13,500**	**-13,500**	**-13,500**	**-13,500**	**-13,500**
	Interest Recovery	-16,250	-13,398	-13,500	-13,500	-13,500	-13,500	-13,500
	Sale of Assets - Proceeds	-	-	-	-	-	-	-
	Gain/Loss on Disposal of Assets	-	-	-	-	-	-	-
	Sale of Services	**-37,500**	**-51,091**	**-37,500**	**-37,500**	**-37,500**	**-37,500**	**-37,500**
	Other Recoveries	-	-	-	-	-	-	-
	Sale of Services	-37,500	-51,091	-37,500	-37,500	-37,500	-37,500	-37,500
	Taxes	**-331,664**	**-331,664**	**-348,247**	**-513,683**	**-524,443**	**-535,527**	**-546,943**
	Electoral Area Tax Levy	-331,664	-331,664	-348,247	-358,695	-369,455	-380,539	-391,955
	Parcel Tax	-	-		-154,988	-154,988	-154,988	-154,988
	Misc Revenue/Expense	**-501,026**	-	**-538,630**	**-165,999**	**-289,374**	**-249,035**	**-236,662**
	Prior Years Surplus - Misc Revenue/Expen	-476,026	-	-508,630	-140,999	-264,374	-224,035	-211,662
	Transfer from Capital Reserve	-25,000	-	-30,000	-25,000	-25,000	-25,000	-25,000
	Expenditures	936,441	165,642	2,631,463	3,255,538	864,818	835,562	834,605
	Administration Expenses	**42,629**	**20,371**	**45,930**	**47,537**	**49,201**	**50,185**	**51,189**
	Salaries	32,918	15,803	35,743	36,994	38,289	39,055	39,836
	F/T Benefits	9,711	4,569	10,187	10,543	10,912	11,131	11,353
	Building & Equipment Expenses	**80,333**	**56,780**	**81,768**	**82,138**	**76,857**	**76,982**	**77,109**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	246	251	246	246	246	246	246
	Building Maintenance	12,485	9,847	12,735	12,989	7,500	7,500	7,500
	Equipment Repairs & Maintenance	3,500	912	3,500	3,500	3,500	3,500	3,500
	Equipment/Furniture	7,500	1,383	7,500	7,500	7,500	7,500	7,500
	Heating Fuel	5,000	2,309	5,000	5,000	5,000	5,000	5,000
	Insurance	18,740	18,735	18,740	18,736	18,822	18,822	18,822
	Utilities	5,982	3,191	5,982	6,102	6,224	6,348	6,475
	Vehicle Fuel	7,575	2,366	7,600	7,600	7,600	7,600	7,600
	Vehicle Repairs/Maintenance	19,305	17,787	20,465	20,465	20,465	20,465	20,465
	Capital Expenses	**25,000**	**18,814**	**2,108,586**	**2,549,856**	**25,000**	**25,000**	**25,000**
	Building Construction	-	-	-	-	-	-	-
	Equipment / Improvements	25,000	18,814	2,108,586	2,549,856	25,000	25,000	25,000
	Fiscal Services	**20,171**	**13,486**	**52,280**	**85,057**	**193,649**	**175,159**	**175,159**
	MFA Debenture - Principal	16,161	-	25,381	34,783	88,622	71,593	72,611
	MFA Debenture Interest	4,010	13,486	26,899	50,274	105,027	103,566	102,548
	Debt trfr to Balance Sheet - Fiscal Serv	-	-	-	-	-	-	-
	Operating Expenses	**259,678**	**54,257**	**201,900**	**196,575**	**196,075**	**196,575**	**196,575**
	Advertising	3,150	1,014	3,000	3,000	3,000	3,000	3,000
	Breathing Apparatus	10,000	5,291	10,000	10,000	10,000	10,000	10,000
	Contract Services	2,154	2,058	8,500	8,500	8,500	8,500	8,500
	Contractors Benefits	500	445	500	500	500	500	500
	Contracts Non WCB	45,500	-	-	-	-	-	-
	Dues & Memberships	1,450	585	1,525	1,525	1,525	1,525	1,525
	Employee Training/Development	31,929	5,554	27,500	27,500	27,500	27,500	27,500
	Fire Contracts Non WCB	20,500	4,285	65,300	65,300	65,300	65,300	65,300
	Firemens Appreciation	6,250	1,719	6,250	6,250	6,250	6,250	6,250
	First Responder Supplies	12,000	1,254	7,000	7,000	7,000	7,000	7,000
	General Travel	10,000	1,296	10,450	10,450	10,450	10,450	10,450
	Hoses & Couplings	7,500	130	7,500	7,500	7,500	7,500	7,500
	Licences Permits & Fees - Operating Expe	-	600	-	-	-	-	-
	Misc Materials & Clothing	25,500	10,161	25,825	25,500	25,000	25,500	25,500
	Office Supplies	4,000	544	4,000	4,000	4,000	4,000	4,000
	Operating Supplies	15,500	15,004	16,500	11,500	11,500	11,500	11,500
	Professional / Consulting	50,000	-	-	-	-	-	-
	Referendum Expenses	6,000	762	-	-	-	-	-
	Telephone	7,745	6,612	8,050	8,050	8,050	8,050	8,050
	Transfer to Other Functions	-	-	-	-	-	-	-
	Unreported Mastercard	-	-3,056	-	-	-	-	-
	Reserve	-	**1,934**	-	**30,000**	**100,000**	**100,000**	**100,000**
	Transfer to Capital Reserve	-	1,934	-	30,000	100,000	100,000	100,000
	Special Projects	-	-	-	-	-	-	-
	Special Projects - Special Projects	-	-	-	-	-	-	-
	Misc Revenue/Expense	**508,630**	-	**140,999**	**264,374**	**224,035**	**211,662**	**209,573**
	Budgeted Surplus	508,630	-	140,999	264,374	224,035	211,662	209,573
1327 Total		-	-230,511	0	-	-	-0	-0
1328	**Wells Fire**	-	**-2,087**	-	-	-	**-0**	-
	Revenue	-6,676	-2,087	-6,856	-6,982	-7,111	-7,244	-7,381
	Other Revenue	-	**-70**	-	-	-	-	-
	Interest Recovery	-	-70	-	-	-	-	-
	Taxes	**-2,017**	**-2,017**	**-2,140**	**-2,205**	**-2,271**	**-2,339**	**-2,409**
	Electoral Area Tax Levy	-2,017	-2,017	-2,140	-2,205	-2,271	-2,339	-2,409
	Misc Revenue/Expense	**-4,659**	-	**-4,716**	**-4,777**	**-4,840**	**-4,905**	**-4,972**
	Prior Years Surplus - Misc Revenue/Expen	-4,659	-	-4,716	-4,777	-4,840	-4,905	-4,972
	Expenditures	6,676	-	6,856	6,982	7,111	7,244	7,381
	Administration Expenses	-	-	-	-	-	-	-
	Salaries	-	-	-	-	-	-	-
	Operating Agreement	**1,960**	-	**2,079**	**2,141**	**2,206**	**2,272**	**2,340**
	City of Quesnel	1,960	-	2,079	2,141	2,206	2,272	2,340
	Misc Revenue/Expense	**4,716**	-	**4,777**	**4,840**	**4,905**	**4,972**	**5,041**
	Budgeted Surplus	4,716	-	4,777	4,840	4,905	4,972	5,041
1328 Total		-	-2,087	-	-	-	-0	-

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1329	**Lone Butte Fire**	**-**	**- 73,716**	**0**	**-**	**-**	**-**	**- 0**
	Revenue	- 605,386	- 253,143	- 566,738	- 430,625	- 1,068,995	- 542,924	- 584,262
	Conditional Transfers	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Grants	-	-	-	-	-	-	-
	Fiscal Services	**-**	**-**	**-**	**-**	**- 585,000**	**-**	**-**
	Debt Proceeds	-	-	-	-	- 585,000	-	-
	Actuarial Income - Fiscal Services	-	-	-	-	-	-	-
	Other Revenue	**- 10,205**	**- 8,240**	**- 10,205**	**- 10,205**	**- 10,205**	**- 10,205**	**- 10,205**
	Interest Recovery	- 10,205	- 8,240	- 10,205	- 10,205	- 10,205	- 10,205	- 10,205
	Sale of Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Recoveries	-	-	-	-	-	-	-
	Taxes	**- 244,903**	**- 244,903**	**- 262,046**	**- 314,455**	**- 377,347**	**- 396,214**	**- 416,025**
	Electoral Area Tax Levy	- 244,903	- 244,903	- 262,046	- 314,455	- 377,347	- 396,214	- 416,025
	Misc Revenue/Expense	**- 350,278**	**-**	**- 294,487**	**- 105,964**	**- 96,444**	**- 136,505**	**- 158,033**
	Prior Years Surplus - Misc Revenue/Expen	- 259,278	-	- 203,487	- 105,964	- 96,444	- 136,505	- 158,033
	Transfer from Capital Reserve	- 91,000	-	- 91,000	-	-	-	-
	Expenditures	605,386	179,427	566,738	430,625	1,068,995	542,924	584,262
	Administration Expenses	**42,629**	**20,371**	**45,930**	**47,537**	**49,201**	**50,185**	**51,189**
	Salaries	32,918	15,803	35,743	36,994	38,289	39,055	39,836
	F/T Benefits	9,711	4,569	10,187	10,543	10,912	11,131	11,353
	Building & Equipment Expenses	**69,659**	**47,479**	**91,886**	**60,486**	**60,486**	**60,486**	**60,486**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	246	251	246	246	246	246	246
	Building Maintenance	14,423	2,073	24,500	9,500	9,500	9,500	9,500
	Equipment Repairs & Maintenance	-	581	-	-	-	-	-
	Equipment/Furniture	18,750	2,060	19,250	6,250	6,250	6,250	6,250
	Heating Fuel	4,750	3,365	4,750	4,750	4,750	4,750	4,750
	Insurance	16,915	18,281	20,075	20,075	20,075	20,075	20,075
	Utilities	2,100	1,176	2,100	2,100	2,100	2,100	2,100
	Vehicle Fuel	4,575	3,951	4,600	4,600	4,600	4,600	4,600
	Vehicle Repairs/Maintenance	7,900	15,741	16,365	12,965	12,965	12,965	12,965
	Capital Expenses	**101,000**	**2,500**	**101,000**	**-**	**585,000**	**-**	**-**
	Equipment / Improvements	101,000	2,500	101,000	-	585,000	-	-
	Cap Trfr to Balance Sheet	-	-	-	-	-	-	-
	Fiscal Services	**65,713**	**19,039**	**65,628**	**65,628**	**82,773**	**119,690**	**75,838**
	MFA Debenture - Principal	53,492	-	53,922	54,996	67,987	80,444	47,902
	MFA Debenture Interest	12,221	19,039	11,706	10,632	14,786	39,246	27,936
	Actuarial Principal - MFA - Fiscal Servi	-	-	-	-	-	-	-
	Debt trfr to Balance Sheet - Fiscal Serv	-	-	-	-	-	-	-
	Operating Expenses	**137,899**	**88,550**	**156,330**	**150,530**	**145,030**	**144,530**	**145,030**
	Advertising	2,600	300	3,000	3,000	3,000	3,000	3,000
	Breathing Apparatus	4,500	2,314	4,500	4,500	4,500	4,500	4,500
	Contract Services	2,500	2,062	8,000	8,000	8,000	8,000	8,000
	Contractors Benefits	350	311	350	350	350	350	350
	Contracts Non WCB	5,500	163	-	-	-	-	-
	Dues & Memberships	730	635	805	805	805	805	805
	Employee Training/Development	12,429	11,476	18,000	13,000	13,000	13,000	13,000
	Fire Contracts Non WCB	50,500	44,576	61,250	61,250	61,250	61,250	61,250
	Firemens Appreciation	5,000	1,939	5,000	5,000	5,000	5,000	5,000
	First Responder Supplies	3,000	4,295	5,000	3,000	3,000	3,000	3,000
	General Travel	6,645	4,589	6,675	6,675	6,675	6,675	6,675
	Hoses & Couplings	20,000	6,254	15,000	15,000	15,000	15,000	15,000
	Misc Materials & Clothing	15,500	3,974	17,300	15,000	15,500	15,000	15,500
	Office Supplies	2,000	1,017	2,000	2,000	2,000	2,000	2,000
	Operating Supplies	-	1,379	-	-	-	-	-
	Referendum Expenses	-	-	-	6,000	-	-	-
	SCBA, Sm Tools, Chemicals, Hoses, etc. -	500	-	3,000	500	500	500	500
	Small Tools & Chemicals	-	133	-	-	-	-	-
	Telephone	6,145	2,769	6,450	6,450	6,450	6,450	6,450
	Transfer to Other Functions	-	-	-	-	-	-	-
	Unreported Mastercard	-	365	-	-	-	-	-
	Reserve	**-**	**1,489**	**-**	**10,000**	**10,000**	**10,000**	**10,000**
	Transfer to Capital Reserve	-	1,489	-	10,000	10,000	10,000	10,000
	Special Projects	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Special Projects - Special Projects	-	-	-	-	-	-	-
	Misc Revenue/Expense	**188,487**	**-**	**105,964**	**96,444**	**136,505**	**158,033**	**241,719**
	Budgeted Surplus	188,487	-	105,964	96,444	136,505	158,033	241,719
1329 Total		-	- 73,716	0	-	-	-	- 0

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1330	**Barlow Creek Fire**	**-**	**151,275**	**-**	**0**	**0**	**-**	**- 0**
	Revenue	- 1,069,055	- 282,116	- 1,096,169	- 426,737	- 465,495	- 529,250	- 629,000
	Conditional Transfers	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Grants	-	-	-	-	-	-	-
	Fiscal Services	**- 620,000**	**-**	**- 620,000**	**-**	**-**	**-**	**-**
	Debt Proceeds	- 620,000	-	- 620,000	-	-	-	-
	Actuarial Income - Fiscal Services	-	-	-	-	-	-	-
	Other Revenue	**- 5,850**	**- 13,593**	**- 5,850**	**- 5,850**	**- 5,850**	**- 5,850**	**- 5,850**
	Interest Recovery	- 5,850	- 13,593	- 5,850	- 5,850	- 5,850	- 5,850	- 5,850
	Sale of Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Recoveries	-	-	-	-	-	-	-
	Taxes	**- 268,523**	**- 268,523**	**- 293,438**	**- 320,844**	**- 350,991**	**- 384,153**	**- 420,630**
	Electoral Area Tax Levy	- 249,148	- 268,523	- 274,063	- 301,469	- 331,616	- 364,778	- 401,255
	Parcel Tax	- 19,375	-	- 19,375	- 19,375	- 19,375	- 19,375	- 19,375
	Misc Revenue/Expense	**- 174,682**	**-**	**- 176,881**	**- 100,043**	**- 108,654**	**- 139,248**	**- 202,519**
	Prior Years Surplus - Misc Revenue/Expen	- 149,682	-	- 151,881	- 100,043	- 108,654	- 139,248	- 202,519
	Transfer from Capital Reserve	- 25,000	-	- 25,000	-	-	-	-
	Expenditures	1,069,055	433,390	1,096,169	426,737	465,495	529,250	629,000
	Administration Expenses	**42,629**	**20,371**	**45,930**	**47,537**	**49,201**	**50,185**	**51,189**
	Salaries	32,918	15,803	35,743	36,994	38,289	39,055	39,836
	F/T Benefits	9,711	4,569	10,187	10,543	10,912	11,131	11,353
	Building & Equipment Expenses	**48,111**	**50,998**	**62,036**	**64,711**	**64,711**	**64,711**	**64,711**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	246	251	246	246	246	246	246
	Building Maintenance	8,750	8,735	8,750	8,750	8,750	8,750	8,750
	Equipment Repairs & Maintenance	-	2,913	-	-	-	-	-
	Equipment/Furniture	7,000	7,399	18,500	18,500	18,500	18,500	18,500
	Heating Fuel	2,750	1,843	325	2,750	2,750	2,750	2,750
	Insurance	14,285	13,342	14,450	14,700	14,700	14,700	14,700
	Utilities	2,200	1,719	2,200	2,200	2,200	2,200	2,200
	Vehicle Fuel	6,575	8,162	10,100	10,100	10,100	10,100	10,100
	Vehicle Repairs/Maintenance	6,305	6,636	7,465	7,465	7,465	7,465	7,465
	Capital Expenses	**645,000**	**216,754**	**645,000**	**-**	**-**	**-**	**-**
	Equipment / Improvements	645,000	216,754	645,000	-	-	-	-
	Fiscal Services	**68,389**	**26,096**	**107,610**	**107,610**	**107,610**	**107,610**	**107,610**
	MFA Debenture - Principal	47,393	23,023	72,362	74,819	77,399	80,107	82,949
	MFA Debenture Interest	20,996	3,073	35,248	32,791	30,211	27,503	24,660
	Actuarial Principal - MFA - Fiscal Servi	-	-	-	-	-	-	-
	Repay ST Reserve Borrowing	-	-	-	-	-	-	-
	Operating Expenses	**113,044**	**106,486**	**135,550**	**93,225**	**84,725**	**84,225**	**84,725**
	Advertising	4,550	1,566	4,550	4,550	4,550	4,550	4,550
	Breathing Apparatus	-	2,971	-	-	-	-	-
	Contract Services	2,500	3,808	5,500	5,500	5,500	5,500	5,500
	Contractors Benefits	275	303	275	275	275	275	275
	Contracts Non WCB	10,000	-	7,000	7,000	7,000	7,000	7,000
	Dues & Memberships	1,200	1,787	1,275	1,275	1,275	1,275	1,275
	Employee Training/Development	16,929	14,847	25,000	17,500	9,500	9,500	9,500
	Fire Contracts Non WCB	20,500	22,277	20,500	20,500	20,500	20,500	20,500
	Firemens Appreciation	10,000	7,387	10,000	10,000	10,000	10,000	10,000
	General Travel	2,645	4,469	2,675	2,675	2,675	2,675	2,675
	Misc Materials & Clothing	17,500	17,152	20,325	6,000	5,500	5,000	5,500
	Office Supplies	2,300	1,853	6,000	3,000	3,000	3,000	3,000
	Operating Supplies	-	3,893	-	-	-	-	-
	Referendum Expenses	-	-	-	-	-	-	-
	SCBA, Sm Tools, Chemicals, Hoses, etc. -	20,000	18,800	27,500	10,000	10,000	10,000	10,000
	Small Tools & Chemicals	-	1,573	-	-	-	-	-
	Telephone	4,645	3,469	4,950	4,950	4,950	4,950	4,950
	Transfer to Other Functions	-	-	-	-	-	-	-
	Unreported Mastercard	-	332	-	-	-	-	-
	Reserve	**-**	**385**	**-**	**5,000**	**20,000**	**20,000**	**20,000**
	Transfer to Capital Reserve	-	385	-	5,000	20,000	20,000	20,000
	Special Projects	**-**	**12,299**	**-**	**-**	**-**	**-**	**-**
	Special Projects - Special Projects	-	12,299	-	-	-	-	-
	Misc Revenue/Expense	**151,881**	**-**	**100,043**	**108,654**	**139,248**	**202,519**	**300,765**
	Budgeted Surplus	151,881	-	100,043	108,654	139,248	202,519	300,765
1330 Total		-	151,275	-	0	0	-	- 0

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1331	**West Fraser Fire**	**-**	**- 68,883**	**0**	**-**	**0**	**- 0**	**-**
	Revenue	- 425,703	- 175,812	- 425,073	- 380,515	- 393,257	- 442,716	- 536,402
	Conditional Transfers	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Grants	-	-	-	-	-	-	-
	Fiscal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Debt Proceeds	-	-	-	-	-	-	-
	Actuarial Income - Fiscal Services	-	-	-	-	-	-	-
	Other Revenue	**- 5,950**	**- 5,039**	**- 5,950**	**- 5,950**	**- 5,950**	**- 5,950**	**- 5,950**
	Interest Recovery	- 5,950	- 5,039	- 5,950	- 5,950	- 5,950	- 5,950	- 5,950
	Sale of Services	**-**	**- 346**	**-**	**-**	**-**	**-**	**-**
	Other Recoveries	-	- 59	-	-	-	-	-
	Sale of Services	-	- 287	-	-	-	-	-
	Taxes	**- 170,427**	**- 170,427**	**- 195,991**	**- 225,390**	**- 259,198**	**- 298,078**	**- 342,790**
	Electoral Area Tax Levy	- 170,427	- 170,427	- 195,991	- 225,390	- 259,198	- 298,078	- 342,790
	Misc Revenue/Expense	**- 249,327**	**-**	**- 223,132**	**- 149,175**	**- 128,109**	**- 138,688**	**- 187,662**
	Prior Years Surplus - Misc Revenue/Expen	- 249,327	-	- 223,132	- 149,175	- 128,109	- 138,688	- 187,662
	Transfer from Capital Reserve	-	-	-	-	-	-	-
	Expenditures	425,703	106,928	425,073	380,515	393,257	442,716	536,402
	Administration Expenses	**42,629**	**20,371**	**45,930**	**47,537**	**49,201**	**50,185**	**51,189**
	Salaries	32,918	15,803	35,743	36,994	38,289	39,055	39,836
	F/T Benefits	9,711	4,569	10,187	10,543	10,912	11,131	11,353
	Building & Equipment Expenses	**44,966**	**27,426**	**45,511**	**44,911**	**44,911**	**44,911**	**44,911**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	246	251	246	246	246	246	246
	Building Maintenance	8,250	4,005	8,250	8,250	8,250	8,250	8,250
	Equipment Repairs & Maintenance	3,500	582	3,500	3,500	3,500	3,500	3,500
	Equipment/Furniture	6,850	1,495	6,850	6,000	6,000	6,000	6,000
	Heating Fuel	4,500	3,540	4,500	4,500	4,500	4,500	4,500
	Insurance	13,590	12,691	13,750	14,000	14,000	14,000	14,000
	Utilities	1,300	708	1,500	1,500	1,500	1,500	1,500
	Vehicle Fuel	2,425	728	2,450	2,450	2,450	2,450	2,450
	Vehicle Repairs/Maintenance	4,305	3,426	4,465	4,465	4,465	4,465	4,465
	Capital Expenses	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Equipment / Improvements	-	-	-	-	-	-	-
	Fiscal Services	**18,302**	**16,374**	**18,302**	**18,302**	**18,302**	**18,302**	**18,302**
	MFA Debenture - Principal	14,446	14,446	14,446	14,446	14,446	14,446	14,446
	MFA Debenture Interest	3,856	1,928	3,856	3,856	3,856	3,856	3,856
	Actuarial Principal - MFA - Fiscal Servi	-	-	-	-	-	-	-
	Debt trfr to Balance Sheet - Fiscal Serv	-	-	-	-	-	-	-
	Operating Expenses	**90,174**	**24,050**	**91,155**	**66,655**	**67,155**	**66,655**	**67,155**
	Advertising	6,000	355	6,000	3,000	3,000	3,000	3,000
	Breathing Apparatus	3,500	5,051	3,500	3,500	3,500	3,500	3,500
	Contract Services	2,500	3,798	2,500	2,500	2,500	2,500	2,500
	Contractors Benefits	280	233	280	280	280	280	280
	Contracts Non WCB	9,000	-	9,000	9,000	9,000	9,000	9,000
	Dues & Memberships	1,000	649	1,075	1,075	1,075	1,075	1,075
	Employee Training/Development	8,929	869	9,500	9,500	9,500	9,500	9,500
	Fire Contracts Non WCB	14,000	8,645	14,000	14,000	14,000	14,000	14,000
	Firemens Appreciation	5,500	891	5,500	5,500	5,500	5,500	5,500
	General Travel	2,795	421	2,825	2,825	2,825	2,825	2,825
	Hoses & Couplings	12,000	-	12,000	2,000	2,000	2,000	2,000
	Misc Materials & Clothing	15,725	115	15,725	9,225	9,725	9,225	9,725
	Office Supplies	550	138	550	550	550	550	550
	Operating Supplies	-	100	-	-	-	-	-
	Referendum Expenses	5,000	-	5,000	-	-	-	-
	Small Tools & Chemicals	-	-	-	-	-	-	-
	Telephone	3,395	1,959	3,700	3,700	3,700	3,700	3,700
	Transfer to Other Functions	-	-	-	-	-	-	-
	Unreported Mastercard	-	826	-	-	-	-	-
	Reserve	**6,500**	**367**	**75,000**	**75,000**	**75,000**	**75,000**	**75,000**
	Transfer to Capital Reserve	6,500	367	75,000	75,000	75,000	75,000	75,000
	Special Projects	**-**	**18,340**	**-**	**-**	**-**	**-**	**-**
	Special Projects - Special Projects	-	18,340	-	-	-	-	-
	Misc Revenue/Expense	**223,132**	**-**	**149,175**	**128,109**	**138,688**	**187,662**	**279,845**
	Budgeted Surplus	223,132	-	149,175	128,109	138,688	187,662	279,845
1331 Total		-	- 68,883	0	-	0	- 0	-

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1332	**Miocene Fire Protection**	**0**	**-124,767**	**-**	**-**	**0**	**-0**	**-0**
	Revenue	-1,134,737	-314,324	-459,746	-383,704	-406,549	-431,092	-469,760
	Conditional Transfers	**-**	**-10,728**	**-**	**-**	**-**	**-**	**-**
	Other Grants	-	-10,728	-	-	-	-	-
	Fiscal Services	**-450,000**	**-**	**-**	**-**	**-**	**-**	**-**
	Debt Proceeds	-450,000	-	-	-	-	-	-
	Other Revenue	**-5,500**	**-10,504**	**-5,500**	**-5,500**	**-5,500**	**-5,500**	**-5,500**
	Interest Recovery	-5,500	-10,504	-5,500	-5,500	-5,500	-5,500	-5,500
	Sale of Services	**-**	**-55,814**	**-**	**-**	**-**	**-**	**-**
	Sale of Services	-	-55,814	-	-	-	-	-
	Taxes	**-237,277**	**-237,277**	**-256,259**	**-269,072**	**-282,526**	**-296,652**	**-311,485**
	Electoral Area Tax Levy	-237,277	-237,277	-256,259	-269,072	-282,526	-296,652	-311,485
	Misc Revenue/Expense	**-441,960**	**-**	**-197,987**	**-109,132**	**-118,524**	**-128,940**	**-152,775**
	Prior Years Surplus - Misc Revenue/Expen	-441,960	-	-197,987	-109,132	-118,524	-128,940	-152,775
	Transfer from Capital Reserve	-	-	-	-	-	-	-
	Expenditures	1,134,737	189,557	459,746	383,704	406,549	431,092	469,760
	Administration Expenses	**42,629**	**20,371**	**45,930**	**50,746**	**52,522**	**53,573**	**54,644**
	Salaries	32,918	15,803	35,743	36,994	38,289	39,055	39,836
	F/T Benefits	9,711	4,569	10,187	13,752	14,233	14,518	14,808
	Building & Equipment Expenses	**77,296**	**57,920**	**95,941**	**53,891**	**54,044**	**54,200**	**54,359**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	246	251	246	246	246	246	246
	Building Maintenance	7,500	5,250	7,500	7,650	7,803	7,959	8,118
	Equipment Repairs & Maintenance	-	2,482	-	-	-	-	-
	Equipment/Furniture	22,000	15,111	38,200	11,000	11,000	11,000	11,000
	Heating Fuel	2,950	2,548	2,950	2,950	2,950	2,950	2,950
	Insurance	15,820	16,034	18,080	18,080	18,080	18,080	18,080
	Utilities	2,150	1,612	2,150	2,150	2,150	2,150	2,150
	Vehicle Fuel	4,575	2,144	4,600	4,600	4,600	4,600	4,600
	Vehicle Repairs/Maintenance	22,055	12,487	22,215	7,215	7,215	7,215	7,215
	Capital Expenses	**791,500**	**2,115**	**20,000**	**-**	**-**	**-**	**-**
	Equipment / Improvements	791,500	2,115	20,000	-	-	-	-
	Cap Trfr to Balance Sheet	-	-	-	-	-	-	-
	Fiscal Services	**-**	**-**	**52,743**	**52,743**	**52,743**	**52,743**	**52,743**
	MFA Debenture - Principal	-	-	38,944	40,225	41,548	42,914	44,326
	MFA Debenture Interest	-	-	13,799	12,518	11,195	9,829	8,418
	Operating Expenses	**115,819**	**89,176**	**126,000**	**97,800**	**98,300**	**97,800**	**98,300**
	Advertising	2,500	629	3,000	3,000	3,000	3,000	3,000
	Breathing Apparatus	6,000	1,589	6,000	6,000	6,000	6,000	6,000
	Contract Services	-	3,130	-	-	-	-	-
	Contractors Benefits	350	303	350	350	350	350	350
	Contracts Non WCB	3,500	-	3,500	3,500	3,500	3,500	3,500
	Dues & Memberships	1,150	365	1,225	1,225	1,225	1,225	1,225
	Employee Training/Development	21,929	4,309	22,500	22,500	22,500	22,500	22,500
	Fire Contracts Non WCB	32,000	50,229	37,000	37,000	37,000	37,000	37,000
	Firemens Appreciation	3,000	421	5,000	5,000	5,000	5,000	5,000
	First Responder Supplies	1,850	1,289	3,050	1,850	1,850	1,850	1,850
	General Travel	4,595	2,189	4,625	4,625	4,625	4,625	4,625
	Hoses & Couplings	-	-	-	-	-	-	-
	Legal	-	11,626	-	-	-	-	-
	Licences Permits & Fees - Operating Expe	-	421	-	-	-	-	-
	Misc Materials & Clothing	27,500	1,389	33,000	6,000	6,500	6,000	6,500
	Office Supplies	1,550	1,157	1,550	1,550	1,550	1,550	1,550
	Operating Supplies	-	4,131	-	-	-	-	-
	Referendum Expenses	5,000	-	-	-	-	-	-
	SCBA, Sm Tools, Chemicals, Hoses, etc. -	-	2,555	-	-	-	-	-
	Telephone	4,895	3,451	5,200	5,200	5,200	5,200	5,200
	Transfer to Other Functions	-	-	-	-	-	-	-
	Unreported Mastercard	-	-7	-	-	-	-	-
	Reserve	**5,000**	**39**	**10,000**	**10,000**	**20,000**	**20,000**	**20,000**
	Transfer to Capital Reserve	5,000	39	10,000	10,000	20,000	20,000	20,000
	Special Projects	**-**	**19,935**	**-**	**-**	**-**	**-**	**-**
	Special Projects - Special Projects	-	19,935	-	-	-	-	-
	Misc Revenue/Expense	**102,493**	**-**	**109,132**	**118,524**	**128,940**	**152,775**	**189,713**
	Budgeted Surplus	102,493	-	109,132	118,524	128,940	152,775	189,713
1332 Total		0	-124,767	-	-	0	-0	-0

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1333	**Ten Mile Lake Fire**	**-**	**- 58,742**	**0**	**0**	**-**	**-**	**-**
	Revenue	- 437,542	- 189,439	- 379,719	- 342,828	- 370,914	- 420,137	- 491,272
	Conditional Transfers	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Grants	-	-	-	-	-	-	-
	Fiscal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Debt Proceeds	-	-	-	-	-	-	-
	Actuarial Income - Fiscal Services	-	-	-	-	-	-	-
	Other Revenue	**- 6,250**	**- 5,016**	**- 5,250**	**- 5,250**	**- 5,250**	**- 5,250**	**- 5,250**
	Interest Recovery	- 6,250	- 5,016	- 5,250	- 5,250	- 5,250	- 5,250	- 5,250
	Taxes	**- 184,423**	**- 184,423**	**- 201,581**	**- 220,453**	**- 241,214**	**- 264,050**	**- 289,170**
	Electoral Area Tax Levy	- 171,571	-	- 188,729	- 207,601	- 228,362	- 251,198	- 276,318
	Parcel Tax	- 12,852	- 184,423	- 12,852	- 12,852	- 12,852	- 12,852	- 12,852
	Misc Revenue/Expense	**- 246,869**	**-**	**- 172,889**	**- 117,124**	**- 124,450**	**- 150,837**	**- 196,852**
	Prior Years Surplus - Misc Revenue/Expen	- 246,869	-	- 172,889	- 117,124	- 124,450	- 150,837	- 196,852
	Transfer from Capital Reserve	-	-	-	-	-	-	-
	Expenditures	437,542	130,697	379,719	342,828	370,914	420,137	491,272
	Administration Expenses	**42,629**	**20,371**	**33,080**	**34,238**	**35,436**	**36,145**	**36,867**
	Salaries	32,918	15,803	25,743	26,644	27,577	28,128	28,691
	F/T Benefits	9,711	4,569	7,337	7,594	7,859	8,017	8,177
	Building & Equipment Expenses	**57,651**	**25,313**	**65,336**	**55,336**	**55,336**	**55,336**	**55,336**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	246	251	246	246	246	246	246
	Building Maintenance	6,500	1,160	14,500	4,500	4,500	4,500	4,500
	Equipment Repairs & Maintenance	4,400	132	3,000	3,000	3,000	3,000	3,000
	Equipment/Furniture	11,850	660	10,850	10,850	10,850	10,850	10,850
	Heating Fuel	2,750	2,353	3,250	3,250	3,250	3,250	3,250
	Insurance	16,865	13,663	17,025	17,025	17,025	17,025	17,025
	Utilities	3,400	2,884	3,400	3,400	3,400	3,400	3,400
	Vehicle Fuel	3,075	506	3,600	3,600	3,600	3,600	3,600
	Vehicle Repairs/Maintenance	8,565	3,705	9,465	9,465	9,465	9,465	9,465
	Capital Expenses	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Equipment / Improvements	-	-	-	-	-	-	-
	Fiscal Services	**36,604**	**32,748**	**36,604**	**36,604**	**36,604**	**36,604**	**36,604**
	MFA Debenture - Principal	28,892	28,892	28,892	28,892	28,892	28,892	28,892
	MFA Debenture Interest	7,712	3,856	7,712	7,712	7,712	7,712	7,712
	Actuarial Principal - MFA - Fiscal Servi	-	-	-	-	-	-	-
	Debt trfr to Balance Sheet - Fiscal Serv	-	-	-	-	-	-	-
	Operating Expenses	**114,269**	**51,891**	**114,075**	**75,200**	**75,700**	**75,200**	**75,700**
	Advertising	3,000	270	5,000	5,000	5,000	5,000	5,000
	Breathing Apparatus	10,000	3,284	24,000	4,500	4,500	4,500	4,500
	Contract Services	2,500	3,970	2,500	2,500	2,500	2,500	2,500
	Contractors Benefits	350	300	350	350	350	350	350
	Contracts Non WCB	4,000	880	4,000	4,000	4,000	4,000	4,000
	Dues & Memberships	1,100	365	1,175	1,175	1,175	1,175	1,175
	Employee Training/Development	10,929	1,350	12,500	12,500	12,500	12,500	12,500
	Fire Contracts Non WCB	20,500	17,362	23,500	23,500	23,500	23,500	23,500
	Firemens Appreciation	5,750	1,903	6,000	6,000	6,000	6,000	6,000
	First Responder Supplies	-	33	-	-	-	-	-
	General Travel	2,395	406	2,425	2,425	2,425	2,425	2,425
	Hoses & Couplings	5,000	-	7,000	1,000	1,000	1,000	1,000
	Licences Permits & Fees - Operating Expe	-	221	-	-	-	-	-
	Misc Materials & Clothing	39,500	465	15,325	6,000	6,500	6,000	6,500
	Office Supplies	2,000	70	5,250	1,200	1,200	1,200	1,200
	Operating Supplies	-	160	-	-	-	-	-
	Referendum Expenses	-	-	-	-	-	-	-
	SCBA, Sm Tools, Chemicals, Hoses, etc. -	-	16,643	-	-	-	-	-
	Small Tools & Chemicals	4,000	-	1,500	1,500	1,500	1,500	1,500
	Telephone	3,245	1,688	3,550	3,550	3,550	3,550	3,550
	Transfer to Other Functions	-	-	-	-	-	-	-
	Unreported Mastercard	-	2,521	-	-	-	-	-
	Reserve	**13,500**	**373**	**13,500**	**17,000**	**17,000**	**20,000**	**20,000**
	Transfer to Capital Reserve	13,500	373	13,500	17,000	17,000	20,000	20,000
	Special Projects	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Special Projects	-	-	-	-	-	-	-
	Misc Revenue/Expense	**172,889**	**-**	**117,124**	**124,450**	**150,837**	**196,852**	**266,764**
	Budgeted Surplus	172,889	-	117,124	124,450	150,837	196,852	266,764
1333 Total		-	- 58,742	0	0	-	-	-

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1364	**Kersley Fire**	**0**	**- 100,490**	**0**	**0**	**-**	**- 0**	**- 0**
	Revenue	- 348,613	- 224,462	- 337,240	- 344,976	- 393,888	- 430,930	- 482,117
	Conditional Transfers	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Grants	-	-	-	-	-	-	-
	Fiscal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Debt Proceeds	-	-	-	-	-	-	-
	Actuarial Income - Fiscal Services	-	-	-	-	-	-	-
	Other Revenue	**- 9,500**	**- 6,158**	**- 6,250**	**- 6,250**	**- 6,250**	**- 6,250**	**- 6,250**
	Interest Recovery	- 9,500	- 6,158	- 6,250	- 6,250	- 6,250	- 6,250	- 6,250
	Sale of Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Recoveries	-	-	-	-	-	-	-
	Taxes	**- 218,304**	**- 218,304**	**- 245,591**	**- 265,239**	**- 286,458**	**- 309,374**	**- 334,124**
	Electoral Area Tax Levy	- 218,304	- 218,304	- 245,591	- 265,239	- 286,458	- 309,374	- 334,124
	Misc Revenue/Expense	**- 120,810**	**-**	**- 85,399**	**- 73,488**	**- 101,180**	**- 115,305**	**- 141,742**
	Prior Years Surplus - Misc Revenue/Expen	- 92,810	-	- 57,399	- 50,988	- 78,680	- 102,805	- 136,742
	Transfer from Capital Reserve	- 28,000	-	- 28,000	- 22,500	- 22,500	- 12,500	- 5,000
	Expenditures	348,613	123,973	337,240	344,976	393,888	430,930	482,117
	Administration Expenses	**42,629**	**20,371**	**46,287**	**47,907**	**49,584**	**50,576**	**51,587**
	Salaries	32,918	15,803	35,743	36,994	38,289	39,055	39,836
	F/T Benefits	9,711	4,569	10,544	10,913	11,295	11,521	11,752
	Building & Equipment Expenses	**85,266**	**30,991**	**75,061**	**61,861**	**61,861**	**61,861**	**61,861**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	246	251	246	246	246	246	246
	Building Maintenance	8,500	1,350	8,500	8,500	8,500	8,500	8,500
	Equipment Repairs & Maintenance	-	-	-	-	-	-	-
	Equipment/Furniture	32,500	1,329	21,700	8,500	8,500	8,500	8,500
	Heating Fuel	3,100	2,266	3,100	3,100	3,100	3,100	3,100
	Insurance	18,040	17,774	18,450	18,450	18,450	18,450	18,450
	Utilities	2,500	1,214	2,500	2,500	2,500	2,500	2,500
	Vehicle Fuel	3,075	1,295	3,100	3,100	3,100	3,100	3,100
	Vehicle Repairs/Maintenance	17,305	5,512	17,465	17,465	17,465	17,465	17,465
	Capital Expenses	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Equipment / Improvements	-	-	-	-	-	-	-
	Cap Trfr to Balance Sheet	-	-	-	-	-	-	-
	Fiscal Services	**66,840**	**19,304**	**65,559**	**65,559**	**65,559**	**65,559**	**-**
	MFA Debenture - Principal	52,715	-	54,229	54,871	55,534	56,219	-
	MFA Debenture Interest	14,126	19,304	11,330	10,688	10,025	9,340	-
	Actuarial Principal - MFA - Fiscal Servi	-	-	-	-	-	-	-
	Debt trfr to Balance Sheet - Fiscal Serv	-	-	-	-	-	-	-
	Operating Expenses	**114,479**	**51,209**	**99,345**	**90,968**	**91,579**	**91,192**	**91,692**
	Advertising	2,825	270	3,000	3,000	3,000	3,000	3,000
	Breathing Apparatus	24,000	6,464	8,000	9,000	9,000	9,000	9,000
	Contract Services	2,500	4,133	2,500	2,500	2,500	2,500	2,500
	Contractors Benefits	-	358	-	-	-	-	-
	Contracts Non WCB	4,305	300	4,305	4,413	4,523	4,636	4,636
	Dues & Memberships	1,700	393	1,775	1,775	1,775	1,775	1,775
	Employee Training/Development	14,929	2,901	15,500	15,500	15,500	15,500	15,500
	Fire Contracts Non WCB	20,500	17,339	20,500	20,500	20,500	20,500	20,500
	Firemens Appreciation	8,615	6,024	8,000	8,000	8,000	8,000	8,000
	General Travel	4,895	531	4,925	4,925	4,925	4,925	4,925
	Hoses & Couplings	5,350	-	5,350	900	900	900	900
	Misc Materials & Clothing	15,115	1,611	15,440	14,406	14,906	14,406	14,906
	Office Supplies	950	70	950	950	950	950	950
	Operating Supplies	-	1,566	-	-	-	-	-
	Small Tools & Chemicals	5,150	1,491	5,150	1,150	1,150	1,150	1,150
	Telephone	3,645	3,460	3,950	3,950	3,950	3,950	3,950
	Transfer to Other Functions	-	-	-	-	-	-	-
	Unreported Mastercard	-	4,301	-	-	-	-	-
	Reserve	**-**	**2,098**	**-**	**-**	**22,500**	**25,000**	**25,000**
	Transfer to Capital Reserve	-	2,098	-	-	22,500	25,000	25,000
	Special Projects	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Special Projects - Special Projects	-	-	-	-	-	-	-
	Misc Revenue/Expense	**39,399**	**-**	**50,988**	**78,680**	**102,805**	**136,742**	**251,976**
	Budgeted Surplus	39,399	-	50,988	78,680	102,805	136,742	251,976
1364 Total		0	- 100,490	0	0	-	- 0	- 0

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1365	**Wildwood Fire**	**-**	**- 92,426**	**-**	**0**	**-**	**- 0**	**0**
	Revenue	- 437,875	- 266,677	- 429,353	- 969,308	- 447,738	- 468,062	- 503,488
	Conditional Transfers	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Grants	-	-	-	-	-	-	-
	Fiscal Services	**-**	**-**	**-**	**- 585,000**	**-**	**-**	**-**
	Debt Proceeds	-	-	-	- 585,000	-	-	-
	Actuarial Income - Fiscal Services	-	-	-	-	-	-	-
	Other Revenue	**- 6,250**	**- 5,016**	**- 6,250**	**- 6,250**	**- 6,250**	**- 6,250**	**- 6,250**
	Interest Recovery	- 6,250	- 5,016	- 6,250	- 6,250	- 6,250	- 6,250	- 6,250
	Sale of Services	**- 32,500**	**- 47,876**	**- 32,500**	**- 32,500**	**- 32,500**	**- 32,500**	**- 32,500**
	Other Recoveries	-	-	-	-	-	-	-
	Sale of Services	- 32,500	- 47,876	- 32,500	- 32,500	- 32,500	- 32,500	- 32,500
	Taxes	**- 213,785**	**- 213,785**	**- 245,853**	**- 282,731**	**- 296,867**	**- 311,711**	**- 327,296**
	Electoral Area Tax Levy	- 213,785	- 213,785	- 245,853	- 282,731	- 296,867	- 311,711	- 327,296
	Misc Revenue/Expense	**- 185,340**	**-**	**- 144,751**	**- 62,827**	**- 112,121**	**- 117,602**	**- 137,442**
	Prior Years Surplus - Misc Revenue/Expen	- 180,840	-	- 144,751	- 62,827	- 112,121	- 117,602	- 137,442
	Transfer from Capital Reserve	- 4,500	-	-	-	-	-	-
	Expenditures	437,875	174,251	429,353	969,308	447,738	468,062	503,488
	Administration Expenses	**42,629**	**20,371**	**45,930**	**47,537**	**49,201**	**50,185**	**51,189**
	Salaries	32,918	15,803	35,743	36,994	38,289	39,055	39,836
	F/T Benefits	9,711	4,569	10,187	10,543	10,912	11,131	11,353
	Building & Equipment Expenses	**76,991**	**47,582**	**80,536**	**50,836**	**50,836**	**50,836**	**50,836**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	246	251	246	246	246	246	246
	Building Maintenance	15,800	6,232	34,300	12,500	12,500	12,500	12,500
	Equipment Repairs & Maintenance	-	-	-	-	-	-	-
	Equipment/Furniture	26,200	10,261	9,500	1,500	1,500	1,500	1,500
	Heating Fuel	5,250	3,423	5,250	5,250	5,250	5,250	5,250
	Insurance	16,790	17,043	16,950	17,050	17,050	17,050	17,050
	Utilities	1,325	939	1,325	1,325	1,325	1,325	1,325
	Vehicle Fuel	3,575	4,330	4,000	4,000	4,000	4,000	4,000
	Vehicle Repairs/Maintenance	7,805	5,103	8,965	8,965	8,965	8,965	8,965
	Capital Expenses	**15,000**	**-**	**15,000**	**585,000**	**-**	**-**	**-**
	Equipment / Improvements	15,000	-	15,000	585,000	-	-	-
	Fiscal Services	**35,460**	**31,725**	**35,460**	**53,889**	**109,174**	**109,174**	**109,174**
	MFA Debenture - Principal	27,989	27,989	27,989	41,735	74,921	77,258	79,712
	MFA Debenture Interest	7,471	3,736	7,471	12,154	34,253	31,915	29,462
	Actuarial Principal - MFA - Fiscal Servi	-	-	-	-	-	-	-
	Debt trfr to Balance Sheet - Fiscal Serv	-	-	-	-	-	-	-
	Operating Expenses	**138,044**	**74,235**	**189,600**	**119,925**	**120,925**	**120,425**	**120,925**
	Advertising	2,550	1,023	3,000	3,000	3,000	3,000	3,000
	Breathing Apparatus	12,000	7,064	22,000	2,000	2,000	2,000	2,000
	Contract Services	-	1,843	-	-	-	-	-
	Contractors Benefits	350	419	500	500	500	500	500
	Contracts Non WCB	39,500	-	4,500	4,500	5,000	5,000	5,000
	Dues & Memberships	1,150	735	1,225	1,175	1,175	1,175	1,175
	Employee Training/Development	15,929	12,167	37,500	4,500	4,500	4,500	4,500
	Fire Contracts Non WCB	20,500	28,159	55,500	55,500	55,500	55,500	55,500
	Firemens Appreciation	4,000	582	8,000	8,000	8,000	8,000	8,000
	First Responder Supplies	4,750	6,063	8,000	5,000	5,000	5,000	5,000
	General Travel	6,395	3,397	6,425	6,425	6,425	6,425	6,425
	Hoses & Couplings	4,000	4,179	4,000	4,000	4,000	4,000	4,000
	Misc Materials & Clothing	21,200	2,280	20,125	13,500	14,000	13,500	14,000
	Office Supplies	1,575	160	1,875	1,875	1,875	1,875	1,875
	Operating Supplies	-	1,216	1,500	1,500	1,500	1,500	1,500
	Referendum Expenses	-	-	7,000	-	-	-	-
	SCBA, Sm Tools, Chemicals, Hoses, etc. -	-	-	-	-	-	-	-
	Telephone	4,145	4,011	8,450	8,450	8,450	8,450	8,450
	Transfer to Other Functions	-	-	-	-	-	-	-
	Unreported Mastercard	-	936	-	-	-	-	-
	Reserve	**-**	**337**	**-**	**-**	**-**	**-**	**-**
	Transfer to Capital Reserve	-	337	-	-	-	-	-
	Special Projects	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Special Projects - Special Projects	-	-	-	-	-	-	-
	Misc Revenue/Expense	**129,751**	**-**	**62,827**	**112,121**	**117,602**	**137,442**	**171,365**
	Budgeted Surplus	129,751	-	62,827	112,121	117,602	137,442	171,365
1365 Total		-	- 92,426	-	0	-	- 0	0

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1367	**Interlakes Fire Protection**	**- 0**	**- 195,029**	**-**	**0**	**0**	**0**	**0**
	Revenue	- 533,863	- 605,761	- 584,762	- 1,178,574	- 673,000	- 1,290,198	- 774,200
	Conditional Transfers	**-**	**- 25,416**	**-**	**-**	**-**	**-**	**-**
	Other Grants	-	- 25,416	-	-	-	-	-
	Fiscal Services	**-**	**-**	**-**	**- 585,000**	**-**	**- 585,000**	**-**
	Debt Proceeds	-	-	-	- 585,000	-	- 585,000	-
	Actuarial Income - Fiscal Services	-	-	-	-	-	-	-
	Other Revenue	**- 2,550**	**- 11,918**	**- 2,550**	**- 2,550**	**- 2,550**	**- 2,550**	**- 2,550**
	Donations	-	- 5,000	-	-	-	-	-
	Interest Recovery	- 2,550	- 6,918	- 2,550	- 2,550	- 2,550	- 2,550	- 2,550
	Other Revenue	-	-	-	-	-	-	-
	Sale of Services	**-**	**- 3,600**	**-**	**-**	**-**	**-**	**-**
	Other Recoveries	-	-	-	-	-	-	-
	Sale of Services	-	- 3,600	-	-	-	-	-
	Taxes	**- 564,828**	**- 564,828**	**- 600,838**	**- 639,549**	**- 681,162**	**- 725,897**	**- 773,988**
	Electoral Area Tax Levy	- 480,132	-	- 516,142	- 554,853	- 596,466	- 641,201	- 689,292
	Parcel Tax	- 84,696	- 564,828	- 84,696	- 84,696	- 84,696	- 84,696	- 84,696
	Misc Revenue/Expense	**33,515**	**-**	**18,626**	**48,524**	**10,713**	**23,249**	**2,337**
	Prior Years Surplus - Misc Revenue/Expen	33,515	-	18,626	48,524	10,713	23,249	2,337
	Transfer from Capital Reserve	-	-	-	-	-	-	-
	Expenditures	533,863	410,732	584,762	1,178,574	673,000	1,290,198	774,200
	Administration Expenses	**42,629**	**20,433**	**45,930**	**47,537**	**49,201**	**50,185**	**51,189**
	Salaries	32,918	15,851	35,743	36,994	38,289	39,055	39,836
	F/T Benefits	9,711	4,583	10,187	10,543	10,912	11,131	11,353
	Building & Equipment Expenses	**127,916**	**94,426**	**143,656**	**152,171**	**137,888**	**123,110**	**123,340**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	246	251	246	246	246	246	246
	Building Maintenance	27,500	5,516	21,000	43,000	34,500	19,500	19,500
	Equipment Repairs & Maintenance	5,500	9,494	7,500	7,500	7,500	7,500	7,500
	Equipment/Furniture	13,000	7,128	21,695	10,000	10,000	10,000	10,000
	Heating Fuel	12,500	10,870	12,500	12,500	12,500	12,500	12,500
	Insurance	27,790	36,071	36,150	28,150	28,150	28,150	28,150
	Property Taxes	-	93	-	-	-	-	-
	Utilities	7,000	6,017	7,000	7,210	7,426	7,649	7,879
	Vehicle Fuel	11,075	7,318	14,100	14,100	14,100	14,100	14,100
	Vehicle Repairs/Maintenance	23,305	11,670	23,465	29,465	23,465	23,465	23,465
	Capital Expenses	**-**	**7,500**	**-**	**585,000**	**30,000**	**585,000**	**-**
	Computer Hardware	-	-	-	-	-	-	-
	Equipment / Improvements	-	7,500	-	585,000	30,000	585,000	-
	Cap Trfr to Balance Sheet	-	-	-	-	-	-	-
	Fiscal Services	**186,142**	**145,157**	**182,656**	**189,709**	**263,581**	**318,948**	**318,825**
	MFA Debenture - Principal	137,902	78,682	134,416	136,745	186,190	226,670	234,040
	MFA Debenture Interest	48,240	66,475	48,240	52,964	77,391	92,277	84,785
	Actuarial Principal - MFA - Fiscal Servi	-	-	-	-	-	-	-
	Debt Trfr to Balance Sheet	-	-	-	-	-	-	-
	Operating Expenses	**206,301**	**114,686**	**250,795**	**194,870**	**195,579**	**195,292**	**196,010**
	Advertising	3,500	270	3,500	3,500	3,500	3,500	3,500
	Breathing Apparatus	4,000	4,657	23,000	3,000	3,000	3,000	3,000
	Contract Services	3,120	3,221	2,500	2,500	2,500	2,500	2,500
	Contractors Benefits	750	805	750	750	750	750	750
	Contracts Non WCB	8,677	-	5,000	5,000	5,000	5,000	5,000
	Dues & Memberships	3,500	835	3,575	3,575	3,575	3,575	3,575
	Employee Training/Development	28,499	14,185	34,000	19,500	19,500	19,500	19,500
	Fire Contracts Non WCB	97,115	71,523	100,115	99,115	99,115	99,115	99,115
	Firemens Appreciation	3,000	-	3,000	3,000	3,000	3,000	3,000
	First Responder Supplies	5,500	2,053	5,500	5,500	5,500	5,500	5,500
	General Travel	5,395	4,149	5,425	5,425	5,425	5,425	5,425
	Hoses & Couplings	12,500	740	20,000	15,000	15,000	15,000	15,000
	Misc Materials & Clothing	19,500	1,340	31,630	16,000	16,500	16,000	16,500
	Office Supplies	2,100	1,573	2,100	2,100	2,100	2,100	2,100
	Operating Supplies	-	-	-	-	-	-	-
	Referendum Expenses	-	-	-	-	-	-	-
	Small Tools & Chemicals	-	-	-	-	-	-	-
	Telephone	9,145	6,222	10,700	10,905	11,114	11,327	11,545
	Transfer to Other Functions	-	-	-	-	-	-	-
	Unreported Mastercard	-	3,113	-	-	-	-	-
	Reserve	**-**	**347**	**10,250**	**20,000**	**20,000**	**20,000**	**20,000**
	Transfer to Capital Reserve	-	347	10,250	20,000	20,000	20,000	20,000
	Special Projects	**-**	**28,183**	**-**	**-**	**-**	**-**	**-**
	Special Projects	-	28,183	-	-	-	-	-
	Misc Revenue/Expense	**- 29,126**	**-**	**- 48,524**	**- 10,713**	**- 23,249**	**- 2,337**	**64,837**
	Budgeted Surplus	- 29,126	-	- 48,524	- 10,713	- 23,249	- 2,337	64,837
1367 Total		- 0	- 195,029	-	0	0	0	0
1369	**Williams Lake Rural Contract Fire Prot**	**-**	**- 31,493**	**-**	**-**	**0**	**-**	**-**
	Revenue	- 1,466,749	- 677,620	- 1,511,630	- 1,557,004	- 1,602,881	- 1,649,270	-
	Other Revenue	**- 25,250**	**- 18,197**	**- 25,250**	**- 25,250**	**- 25,250**	**- 25,250**	**-**
	Interest Recovery	- 25,250	- 18,197	- 25,250	- 25,250	- 25,250	- 25,250	-
	Taxes	**- 659,423**	**- 659,423**	**- 672,611**	**- 686,064**	**- 699,785**	**- 713,781**	**-**
	Electoral Area Tax Levy	- 659,423	- 659,423	- 672,611	- 686,064	- 699,785	- 713,781	-
	Misc Revenue/Expense	**- 782,076**	**-**	**- 813,769**	**- 845,691**	**- 877,846**	**- 910,239**	**-**
	Prior Years Surplus - Misc Revenue/Expen	- 782,076	-	- 813,769	- 845,691	- 877,846	- 910,239	-
	Expenditures	1,466,749	646,128	1,511,630	1,557,004	1,602,881	1,649,270	-
	Building & Equipment Expenses	**5,000**	**4,729**	**5,000**	**5,000**	**5,000**	**5,000**	**-**
	Building Expense Allocation	250	251	250	250	250	250	-
	Insurance	4,750	4,478	4,750	4,750	4,750	4,750	-
	Operating Agreement	**647,980**	**641,399**	**660,940**	**674,158**	**687,642**	**701,394**	**-**
	Municipal Contract	647,980	641,399	660,940	674,158	687,642	701,394	-
	Misc Revenue/Expense	**813,769**	**-**	**845,691**	**877,846**	**910,239**	**942,875**	**-**
	Budgeted Surplus	813,769	-	845,691	877,846	910,239	942,875	-
1369 Total		-	- 31,493	-	-	0	-	-

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1380	**911 Emergency Telephone Systems**	-	- 300,091	-	0	-	-	-
	Revenue	- 1,338,319	- 762,666	- 1,363,519	- 1,395,299	- 1,445,832	- 1,545,501	- 1,654,448
	Other Revenue	- 19,800	- 19,988	- 20,500	- 20,500	- 20,500	- 20,500	- 20,500
	Interest Recovery	- 19,800	- 19,988	- 20,500	- 20,500	- 20,500	- 20,500	- 20,500
	Sale of Services	- 22,500	- 28,341	- 28,000	- 28,000	- 28,000	- 28,000	- 28,000
	Other Recoveries	-	-	-	-	-	-	-
	Sale of Services	- 22,500	- 28,341	- 28,000	- 28,000	- 28,000	- 28,000	- 28,000
	Taxes	- 714,337	- 714,337	- 742,909	- 765,197	- 788,153	- 811,797	- 836,151
	City of Quesnel	- 102,484	-	- 106,583	- 109,781	- 113,074	- 116,467	- 119,961
	City of Williams Lake	- 108,509	-	- 112,849	- 116,235	- 119,722	- 123,314	- 127,013
	District of 100 Mile House	- 30,104	-	- 31,308	- 32,247	- 33,215	- 34,211	- 35,238
	District of Wells	- 1,478	-	- 1,537	- 1,583	- 1,631	- 1,680	- 1,730
	Electoral Area Tax Levy	- 471,761	- 714,337	- 490,631	- 505,350	- 520,511	- 536,126	- 552,210
	Misc Revenue/Expense	- 581,682	-	- 572,110	- 581,603	- 609,179	- 685,204	- 769,797
	Prior Years Surplus - Misc Revenue/Expen	- 581,682	-	- 572,110	- 581,603	- 609,179	- 685,204	- 769,797
	Transfer from Capital Reserve	-	-	-	-	-	-	-
	Expenditures	1,338,319	462,575	1,363,519	1,395,299	1,445,832	1,545,501	1,654,448
	Administration Expenses	84,850	50,261	94,308	97,608	101,025	103,045	105,106
	Salaries	65,521	39,513	75,446	78,087	80,820	82,436	84,085
	F/T Benefits	19,329	10,748	18,862	19,522	20,205	20,609	21,021
	Building & Equipment Expenses	50,505	15,679	51,755	51,755	51,755	51,755	51,755
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	255	251	255	255	255	255	255
	Equipment Repairs & Maintenance	45,000	9,315	45,000	45,000	45,000	45,000	45,000
	Insurance	5,250	6,112	6,500	6,500	6,500	6,500	6,500
	Capital Expenses	-	12,626	-	-	-	-	-
	Equipment / Improvements	-	12,626	-	-	-	-	-
	Operating Expenses	630,854	379,833	635,854	636,757	607,848	620,905	634,288
	Advertising	275	432	275	275	275	275	275
	Contract Services	550,288	323,674	550,288	551,174	522,266	535,323	548,706
	Dues & Memberships	-	367	-	-	-	-	-
	Employee Training/Development	1,650	794	1,650	1,650	1,650	1,650	1,650
	General Travel	646	485	646	662	662	662	662
	Lease Fees	10,000	5,335	10,000	10,000	10,000	10,000	10,000
	Meeting Expense	-	-	-	-	-	-	-
	Office Supplies	115	1,537	115	115	115	115	115
	Telephone	67,880	47,217	72,880	72,880	72,880	72,880	72,880
	Training Travel	-	-	-	-	-	-	-
	Transfer to Other Functions	-	-	-	-	-	-	-
	Unreported Mastercard	-	- 8	-	-	-	-	-
	Reserve	-	4,177	-	-	-	-	-
	Transfer to Capital Reserve	-	4,177	-	-	-	-	-
	Misc Revenue/Expense	572,110	-	581,603	609,179	685,204	769,797	863,299
	Budgeted Surplus	572,110	-	581,603	609,179	685,204	769,797	863,299
1380 Total		-	- 300,091	-	0	-	-	-
1335	**FireSmart Program**	-	152,388	-	-	-	-	-
	Revenue	-	- 96,173	-	-	-	-	-
	Conditional Transfers	-	- 96,173	-	-	-	-	-
	Conditional Grants - Provincial	-	-	-	-	-	-	-
	Other Grants	-	- 96,173	-	-	-	-	-
	Expenditures	-	248,561	-	-	-	-	-
	Administration Expenses	-	74,214	-	-	-	-	-
	F/T Benefits	-	16,447	-	-	-	-	-
	F/T Salaries	-	53,840	-	-	-	-	-
	P/T / Casual Benefits	-	243	-	-	-	-	-
	P/T / Casual Salaries	-	3,684	-	-	-	-	-
	Building & Equipment Expenses	-	70	-	-	-	-	-
	Vehicle Repairs/Maintenance	-	70	-	-	-	-	-
	Operating Expenses	-	16,122	-	-	-	-	-
	Advertising	-	3,476	-	-	-	-	-
	Contract Services	-	2,175	-	-	-	-	-
	Employee Training/Development	-	13,185	-	-	-	-	-
	General Travel	-	9,798	-	-	-	-	-
	Office Supplies	-	874	-	-	-	-	-
	Operating Supplies	-	2,968	-	-	-	-	-
	Unreported Mastercard	-	- 16,354	-	-	-	-	-
	Special Projects	-	158,156	-	-	-	-	-
	Special Projects	-	158,156	-	-	-	-	-
1335 Total		-	152,388	-	-	-	-	-
1322	**Red Bluff Fire**	-	57,522	-	-	-	-	-
	Expenditures	-	57,522	-	-	-	-	-
	Capital Expenses	-	57,522	-	-	-	-	-
	Equipment / Improvements	-	57,522	-	-	-	-	-
1322 Total		-	57,522	-	-	-	-	-
Protective Services Total		0	- 1,933,431	0	0	0	- 0	- 0

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
Recreation Services								
1546	**South Cariboo Recreation Arena**	**-**	**-218,365**	**-0**	**0**	**-0**	**-**	**-**
	Revenue	-1,924,302	-1,019,835	-2,136,232	-1,624,894	-1,504,336	-1,561,338	-1,561,461
	Conditional Transfers	**-280,000**	**-32,398**	**-140,000**	**-**	**-**	**-**	**-**
	Other Grants	-280,000	-32,398	-140,000	-	-	-	-
	Other Revenue	**-3,895**	**-24,217**	**-3,895**	**-3,895**	**-3,895**	**-3,895**	**-3,895**
	Interest Recovery	-3,895	-24,217	-3,895	-3,895	-3,895	-3,895	-3,895
	Sale of Services	**-12,220**	**-12,280**	**-12,220**	**-12,220**	**-12,220**	**-12,220**	**-12,220**
	Other Recoveries	-12,220	-12,280	-12,220	-12,220	-12,220	-12,220	-12,220
	Taxes	**-950,940**	**-950,940**	**-969,959**	**-989,358**	**-1,009,145**	**-1,029,328**	**-1,049,915**
	District of 100 Mile House	-239,181	-	-243,964	-248,844	-253,820	-258,897	-264,075
	Electoral Area Tax Levy	-711,760	-950,940	-725,995	-740,515	-755,325	-770,432	-785,840
	Misc Revenue/Expense	**-677,247**	**-**	**-1,010,158**	**-619,421**	**-479,076**	**-515,895**	**-495,431**
	Prior Years Surplus	-677,247	-	-1,010,158	-619,421	-479,076	-515,895	-495,431
	Transfer from Capital Reserve	-	-	-	-	-	-	-
	Expenditures	1,924,302	801,470	2,136,232	1,624,894	1,504,336	1,561,338	1,561,461
	Administration Expenses	**16,981**	**14,014**	**17,338**	**17,945**	**18,573**	**18,945**	**19,324**
	Salaries	13,113	11,241	13,493	13,965	14,454	14,743	15,038
	F/T Benefits	3,868	2,772	3,845	3,980	4,119	4,202	4,286
	Building & Equipment Expenses	**64,000**	**37,511**	**64,000**	**65,900**	**67,895**	**69,990**	**72,189**
	Amortization Expense	-	-	-	-	-	-	-
	Building Maintenance	10,000	-	10,000	10,000	10,000	10,000	10,000
	Equipment/Furniture	10,000	-	10,000	10,000	10,000	10,000	10,000
	Insurance	38,000	37,511	38,000	39,900	41,895	43,990	46,189
	Utilities	6,000	-	6,000	6,000	6,000	6,000	6,000
	Capital Expenses	**1,040,000**	**424,342**	**1,008,500**	**335,000**	**75,000**	**150,000**	**150,000**
	Equipment / Improvements	1,040,000	424,342	1,008,500	335,000	75,000	150,000	150,000
	Cap Trfr to Balance Sheet	-	-	-	-	-	-	-
	Fiscal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	MFA Debenture - Principal	-	-	-	-	-	-	-
	MFA Debenture Interest	-	-	-	-	-	-	-
	Operating Expenses	**440,973**	**322,910**	**426,973**	**426,973**	**426,973**	**426,973**	**426,973**
	Advertising	5,000	-	5,000	5,000	5,000	5,000	5,000
	Contract Services	434,500	321,478	420,500	420,500	420,500	420,500	420,500
	General Travel	1,323	1,467	1,323	1,323	1,323	1,323	1,323
	Referendum Expenses	-	-	-	-	-	-	-
	Telephone	150	25	150	150	150	150	150
	Unreported Mastercard	-	-60	-	-	-	-	-
	Reserve	**-**	**2,693**	**-**	**300,000**	**400,000**	**400,000**	**400,000**
	Transfer to Capital Reserve	-	2,693	-	300,000	400,000	400,000	400,000
	Special Projects	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Special Projects - Special Projects	-	-	-	-	-	-	-
	Misc Revenue/Expense	**362,348**	**-**	**619,421**	**479,076**	**515,895**	**495,431**	**492,975**
	Budgeted Surplus	362,348	-	619,421	479,076	515,895	495,431	492,975
1546 Total		-	-218,365	-0	0	-0	-	-
1548	**108 Mile Ranch Greenbelt**	**-**	**-23,229**	**-**	**-**	**-**	**-**	**-**
	Revenue	-300,768	-145,718	-362,928	-212,678	-192,428	-172,178	-151,928
	Conditional Transfers	**-**	**-106,300**	**-**	**-**	**-**	**-**	**-**
	Provincial Government Grants - Condition	-	-106,300	-	-	-	-	-
	Other Revenue	**-3,475**	**-8,443**	**-3,475**	**-3,475**	**-3,475**	**-3,475**	**-3,475**
	Interest Recovery	-475	-5,443	-475	-475	-475	-475	-475
	Leases/Rent	-3,000	-3,000	-3,000	-3,000	-3,000	-3,000	-3,000
	Other Revenue	-	-	-	-	-	-	-
	Sale of Services	**-9,000**	**-9,000**	**-9,000**	**-9,000**	**-9,000**	**-9,000**	**-9,000**
	Other Recoveries	-9,000	-9,000	-9,000	-9,000	-9,000	-9,000	-9,000
	Taxes	**-21,975**	**-21,975**	**-21,975**	**-21,975**	**-21,975**	**-21,975**	**-21,975**
	Parcel Tax	-21,975	-21,975	-21,975	-21,975	-21,975	-21,975	-21,975
	Misc Revenue/Expense	**-266,318**	**-**	**-328,478**	**-178,228**	**-157,978**	**-137,728**	**-117,478**
	Prior Years Surplus	-166,318	-	-228,478	-153,228	-132,978	-112,728	-92,478
	Transfer From Cap Reserve	-100,000	-	-100,000	-25,000	-25,000	-25,000	-25,000
	Expenditures	300,768	122,489	362,928	212,678	192,428	172,178	151,928
	Administration Expenses	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Salaries	-	-	-	-	-	-	-
	Building & Equipment Expenses	**23,100**	**1,510**	**23,100**	**18,100**	**18,100**	**18,100**	**18,100**
	Amortization Expense	-	-	-	-	-	-	-
	Equipment Repairs & Maintenance	20,000	1,066	20,000	15,000	15,000	15,000	15,000
	Equipment/Furniture	2,500	-	2,500	2,500	2,500	2,500	2,500
	Insurance	300	341	300	300	300	300	300
	Utilities - Building & Equipment Expense	300	102	300	300	300	300	300
	Capital Expenses	**40,000**	**54,148**	**40,000**	**15,000**	**15,000**	**15,000**	**15,000**
	Equipment / Improvements	40,000	54,148	40,000	15,000	15,000	15,000	15,000
	Transfer to Balance Sheet	-	-	-	-	-	-	-
	Operating Expenses	**146,600**	**64,648**	**146,600**	**46,600**	**46,600**	**46,600**	**46,600**
	Advertising	500	327	500	500	500	500	500
	Contract Services	145,950	64,206	145,950	45,950	45,950	45,950	45,950
	Contractors Benefits	-	94	-	-	-	-	-
	General Travel	150	0	150	150	150	150	150
	Licences Permits & Fees - Operating Expe	-	25	-	-	-	-	-
	Stationary & Supplies	-	-	-	-	-	-	-
	Unreported Mastercard	-	-4	-	-	-	-	-
	Reserve	**-**	**2,184**	**-**	**-**	**-**	**-**	**-**
	Transfer to Capital Reserve	-	2,184	-	-	-	-	-
	Misc Revenue/Expense	**91,068**	**-**	**153,228**	**132,978**	**112,728**	**92,478**	**72,228**
	Budgeted Surplus	91,068	-	153,228	132,978	112,728	92,478	72,228
1548 Total		-	-23,229	-	-	-	-	-

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1550	**Kersley Recreation**	**-**	**- 64,493**	**-**	**- 0**	**0**	**0**	**- 0**
	Revenue	- 213,336	- 155,121	- 303,929	- 214,181	- 303,065	- 165,323	- 165,930
	Conditional Transfers	**-**	**-**	**- 60,000**	**-**	**- 100,000**	**-**	**-**
	Other Grants	-	-	- 60,000	-	- 100,000	-	-
	Other Revenue	**- 1,278**	**- 3,071**	**- 1,278**	**- 1,278**	**- 1,278**	**- 1,278**	**- 1,278**
	Interest Recovery	- 1,278	- 3,071	- 1,278	- 1,278	- 1,278	- 1,278	- 1,278
	Taxes	**- 152,050**	**- 152,050**	**- 152,050**	**- 152,050**	**- 152,050**	**- 152,050**	**- 152,050**
	Electoral Area Tax Levy	- 152,050	- 152,050	- 152,050	- 152,050	- 152,050	- 152,050	- 152,050
	Misc Revenue/Expense	**- 60,008**	**-**	**- 90,601**	**- 60,853**	**- 49,737**	**- 11,995**	**- 12,602**
	Prior Years Surplus	- 60,008	-	- 90,601	- 60,853	- 49,737	- 11,995	- 12,602
	Transfer from Capital Reserve	-	-	-	-	-	-	-
	Expenditures	213,336	90,628	303,929	214,181	303,065	165,323	165,930
	Administration Expenses	**1,887**	**1,401**	**1,926**	**1,994**	**2,064**	**2,105**	**2,147**
	Salaries	1,457	1,124	1,499	1,552	1,606	1,638	1,671
	F/T Benefits	430	277	427	442	458	467	476
	Building & Equipment Expenses	**79,100**	**38,040**	**70,250**	**56,000**	**57,000**	**58,050**	**59,153**
	Amortization Expense	-	-	-	-	-	-	-
	Equipment Repairs & Maintenance	35,500	8,887	26,500	12,000	12,000	12,000	12,000
	Equipment/Furniture	4,000	401	4,000	4,000	4,000	4,000	4,000
	Heating Fuel	-	5,826	-	-	-	-	-
	Insurance	19,600	17,871	19,750	20,000	21,000	22,050	23,153
	Utilities	20,000	5,056	20,000	20,000	20,000	20,000	20,000
	Capital Expenses	**-**	**-**	**80,000**	**15,000**	**140,000**	**-**	**-**
	Equipment / Improvements	-	-	80,000	15,000	140,000	-	-
	Operating Expenses	**75,400**	**50,575**	**80,900**	**81,450**	**82,006**	**82,567**	**83,133**
	Contract Services - Operating Expenses	68,200	47,123	73,200	73,750	74,306	74,867	75,433
	Contractors Benefits	1,200	999	1,200	1,200	1,200	1,200	1,200
	Contracts Non WCB	-	-	-	-	-	-	-
	Employee Training/Development	-	29	-	-	-	-	-
	General Travel	300	166	300	300	300	300	300
	Licences, Permits & Fees	200	200	200	200	200	200	200
	Stationary & Supplies	2,500	-	3,000	3,000	3,000	3,000	3,000
	Telephone	3,000	2,076	3,000	3,000	3,000	3,000	3,000
	Unreported Mastercard	-	- 17	-	-	-	-	-
	Reserve	**-**	**612**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**
	Transfer to Capital Reserve	-	612	10,000	10,000	10,000	10,000	10,000
	Misc Revenue/Expense	**56,950**	**-**	**60,853**	**49,737**	**11,995**	**12,602**	**11,497**
	Budgeted Surplus	56,950	-	60,853	49,737	11,995	12,602	11,497
1550 Total		-	- 64,493	-	- 0	0	0	- 0
1552	**Mcleese Lake Recreation**	**-**	**- 5,143**	**-**	**-**	**-**	**-**	**-**
	Revenue	- 60,638	- 25,553	- 65,538	- 55,288	- 59,728	- 63,852	- 67,653
	Other Revenue	**- 250**	**- 553**	**- 250**	**- 250**	**- 250**	**- 250**	**- 250**
	Interest Recovery	- 250	- 553	- 250	- 250	- 250	- 250	- 250
	Taxes	**- 25,000**	**- 25,000**	**- 35,000**	**- 35,000**	**- 35,000**	**- 35,000**	**- 35,000**
	Electoral Area Tax Levy	- 25,000	- 25,000	- 35,000	- 35,000	- 35,000	- 35,000	- 35,000
	Misc Revenue/Expense	**- 35,388**	**-**	**- 30,288**	**- 20,038**	**- 24,478**	**- 28,602**	**- 32,403**
	Prior Years Surplus - Misc Revenue/Expen	- 35,388	-	- 30,288	- 20,038	- 24,478	- 28,602	- 32,403
	Expenditures	60,638	20,410	65,538	55,288	59,728	63,852	67,653
	Building & Equipment Expenses	**45,500**	**20,350**	**45,500**	**30,810**	**31,126**	**31,449**	**31,778**
	Equipment Repairs & Maintenance	20,000	-	20,000	5,000	5,000	5,000	5,000
	Operational Expenses	15,500	13,752	15,500	15,810	16,126	16,449	16,778
	Utilities	10,000	6,598	10,000	10,000	10,000	10,000	10,000
	Operating Expenses	**-**	**61**	**-**	**-**	**-**	**-**	**-**
	General Travel	-	63	-	-	-	-	-
	Unreported Mastercard	-	- 3	-	-	-	-	-
	Misc Revenue/Expense	**15,138**	**-**	**20,038**	**24,478**	**28,602**	**32,403**	**35,875**
	Budgeted Surplus	15,138	-	20,038	24,478	28,602	32,403	35,875
1552 Total		-	- 5,143	-	-	-	-	-
1553	**Cariboo Memorial Complex**	**0**	**111,097**	**0**	**-**	**- 0**	**- 0**	**- 0**
	Revenue	- 5,340,165	- 3,788,349	- 7,546,830	- 5,819,644	- 4,784,895	- 4,766,751	- 4,956,799
	Conditional Transfers	**- 320,000**	**- 37,397**	**- 1,500,000**	**- 500,000**	**-**	**-**	**-**
	Infrastructure Grants	-	-	-	-	-	-	-
	Other Grants	- 320,000	- 37,397	- 1,500,000	- 500,000	-	-	-
	Fiscal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Debt Proceeds	-	-	-	-	-	-	-
	Actuarial Income - Fiscal Services	-	-	-	-	-	-	-
	Other Revenue	**- 15,543**	**- 77,845**	**- 15,543**	**- 15,543**	**- 15,543**	**- 15,543**	**- 15,543**
	Interest Recovery	- 15,543	- 77,845	- 15,543	- 15,543	- 15,543	- 15,543	- 15,543
	Sale of Services	**- 1,000**	**- 7,000**	**- 1,000**	**- 1,000**	**- 1,000**	**- 1,000**	**- 1,000**
	Other Recoveries	- 1,000	- 7,000	- 1,000	- 1,000	- 1,000	- 1,000	- 1,000
	Taxes	**- 3,666,106**	**- 3,666,106**	**- 3,959,394**	**- 4,276,146**	**- 4,361,669**	**- 4,448,902**	**- 4,537,880**
	City of Williams Lake	- 2,293,095	-	- 2,530,105	- 2,732,514	- 2,787,164	- 2,842,907	- 2,899,765
	Electoral Area Tax Levy	- 1,373,011	- 3,666,106	- 1,429,289	- 1,543,632	- 1,574,505	- 1,605,995	- 1,638,115
	Misc Revenue/Expense	**- 1,337,517**	**-**	**- 2,070,893**	**- 1,026,955**	**- 406,683**	**- 301,305**	**- 402,375**
	Prior Years Surplus	- 1,337,517	-	- 570,893	- 526,955	- 406,683	- 301,305	- 402,375
	Transfer from Capital Reserve	-	-	- 1,500,000	- 500,000	-	-	-
	Expenditures	5,340,165	3,899,446	7,546,830	5,819,644	4,784,895	4,766,751	4,956,799
	Administration Expenses	**28,302**	**21,021**	**28,897**	**29,909**	**30,956**	**31,575**	**32,206**
	Salaries	21,854	16,862	22,488	23,275	24,090	24,572	25,063
	F/T Benefits	6,447	4,159	6,409	6,633	6,866	7,003	7,143
	Building & Equipment Expenses	**116,900**	**100,063**	**103,565**	**108,743**	**114,180**	**119,889**	**125,884**
	Amortization Expense	-	-	-	-	-	-	-
	Insurance	116,900	100,063	103,565	108,743	114,180	119,889	125,884
	Capital Expenses	**795,000**	**1,081,412**	**3,556,000**	**2,018,000**	**505,000**	**300,000**	**550,000**
	Equipment / Improvements	795,000	1,081,412	3,556,000	2,018,000	505,000	300,000	550,000
	Cap Trfr to Balance Sheet	-	-	-	-	-	-	-
	Fiscal Services	**446,652**	**102,375**	**446,652**	**446,652**	**446,652**	**446,652**	**446,652**
	MFA Debenture - Principal	241,902	-	241,902	241,902	241,902	241,902	241,902
	MFA Debenture Interest	204,750	102,375	204,750	204,750	204,750	204,750	204,750
	Actuarial Principal - MFA - Fiscal Servi	-	-	-	-	-	-	-
	Debt Trfr to Balance Sheet	-	-	-	-	-	-	-
	Operating Agreement	**2,423,845**	**2,511,738**	**2,496,561**	**2,571,458**	**2,648,601**	**2,728,059**	**2,728,059**
	Municipal Contract	3,932,044	3,692,942	4,050,005	4,171,505	4,296,650	4,425,550	4,425,550
	Municipal Revenue Offset	- 1,508,198	- 1,181,204	- 1,553,444	- 1,600,047	- 1,648,049	- 1,697,490	- 1,697,490
	Operating Expenses	**238,200**	**66,162**	**388,200**	**238,200**	**238,200**	**238,200**	**238,200**
	Advertising	-	-	-	-	-	-	-
	Contract Services	238,000	66,042	313,000	238,000	238,000	238,000	238,000
	General Travel	-	25	-	-	-	-	-
	Licences, Permits & Fees	-	250	-	-	-	-	-
	Professional / Consulting	-	-	75,000	-	-	-	-
	Telephone	200	91	200	200	200	200	200
	Unreported Mastercard	-	- 247	-	-	-	-	-
	Reserve	**400,000**	**16,676**	**-**	**-**	**500,000**	**500,000**	**500,000**
	Transfer to Capital Reserve	400,000	16,676	-	-	500,000	500,000	500,000
	Special Projects	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Special Projects - Special Projects	-	-	-	-	-	-	-
	Misc Revenue/Expense	**891,267**	**-**	**526,955**	**406,683**	**301,305**	**402,375**	**335,797**
	Budgeted Surplus	891,267	-	526,955	406,683	301,305	402,375	335,797
1553 Total		0	111,097	0	-	- 0	- 0	- 0

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1554	**Quesnel Sub-Regional Rec.**	-	- 1,439,280	0	-	0	-	-
	Revenue	- 6,545,520	- 5,424,285	- 6,503,896	- 7,024,012	- 7,487,617	- 8,320,802	-
	Conditional Transfers	- 299,000	- 52,511	- 85,000	- 38,000	-	-	-
	Infrastructure Grants	-	-	-	-	-	-	-
	Other Grants	- 299,000	- 52,511	- 85,000	- 38,000	-	-	-
	Fiscal Services	-	-	-	-	-	-	-
	Debt Proceeds	-	-	-	-	-	-	-
	Actuarial Income - Fiscal Services	-	-	-	-	-	-	-
	Other Revenue	- 35,000	- 82,734	- 35,000	- 35,000	- 35,000	- 35,000	-
	Donations	-	-	-	-	-	-	-
	Interest Recovery	- 35,000	- 82,734	- 35,000	- 35,000	- 35,000	- 35,000	-
	Sale of Services	-	- 540	-	-	-	-	-
	Other Recoveries	-	- 540	-	-	-	-	-
	Taxes	- 5,288,500	- 5,288,500	- 5,711,580	- 6,168,506	- 6,661,987	- 7,194,946	-
	City of Quesnel	- 2,982,244	-	- 3,220,824	- 3,478,489	- 3,756,769	- 4,057,310	-
	Electoral Area Tax Levy	- 2,306,256	- 5,288,500	- 2,490,756	- 2,690,017	- 2,905,218	- 3,137,636	-
	Misc Revenue/Expense	- 923,020	-	- 672,316	- 782,506	- 790,630	- 1,090,856	-
	Prior Years Surplus - Misc Revenue/Expen	- 923,020	-	- 672,316	- 782,506	- 790,630	- 1,090,856	-
	Transfer from Capital Reserve	-	-	-	-	-	-	-
	Expenditures	6,545,520	3,985,005	6,503,896	7,024,012	7,487,617	8,320,802	-
	Administration Expenses	28,302	21,021	29,292	30,317	30,924	31,542	-
	Salaries	21,854	16,862	22,619	23,411	23,879	24,357	-
	F/T Benefits	6,447	4,159	6,673	6,906	7,044	7,185	-
	Building & Equipment Expenses	172,900	173,317	181,538	190,607	200,130	210,129	-
	Amortization Expense	-	-	-	-	-	-	-
	Equipment/Furniture	-	1,201	-	-	-	-	-
	Insurance	172,750	172,010	181,388	190,457	199,980	209,979	-
	Utilities	150	106	150	150	150	150	-
	Capital Expenses	1,340,500	659,407	803,500	871,000	819,000	1,075,000	-
	Capital Expenditures - Barlow Creek	195,000	18,786	8,000	31,000	35,000	7,000	-
	Capital Expenditures - Bouchie Lake	268,500	159,557	123,500	120,000	70,000	63,000	-
	Capital Expenditures - Ten Mile/Prkld	39,000	25,659	100,000	80,000	45,000	100,000	-
	Equipment / Improvements	838,000	455,406	572,000	640,000	669,000	905,000	-
	Cap Trfr to Balance Sheet	-	-	-	-	-	-	-
	Fiscal Services	515,368	118,125	515,368	515,368	515,368	515,368	-
	MFA Debenture - Principal	279,118	-	279,118	279,118	279,118	279,118	-
	MFA Debenture Interest	236,250	118,125	236,250	236,250	236,250	236,250	-
	Actuarial Principal - MFA - Fiscal Servi	-	-	-	-	-	-	-
	Debt Transfer to Balance Sheet	-	-	-	-	-	-	-
	Operating Agreement	2,729,600	2,170,825	2,770,544	2,812,102	2,854,284	2,897,098	-
	Municipal Contract	4,313,200	4,441,756	4,377,898	4,443,566	4,510,220	4,577,873	-
	Municipal Revenue Offset	- 1,583,600	- 2,270,931	- 1,607,354	- 1,631,464	- 1,655,936	- 1,680,775	-
	Operating Expenses	986,534	835,475	1,021,149	1,013,988	1,027,056	1,040,357	-
	Advertising	-	-	-	-	-	-	-
	Barlow Creek - Operating	69,032	59,448	70,067	71,118	72,185	73,268	-
	Bouchie Lake - Operating	74,609	72,668	75,728	76,864	78,017	79,187	-
	Contract Services	806,193	688,761	838,128	828,247	838,555	849,054	-
	Employee Training/Development	-	679	-	-	-	-	-
	General Travel	1,500	2,032	1,500	1,500	1,500	1,500	-
	Licences, Permits & Fees	-	150	-	-	-	-	-
	Referendum Expenses	-	-	-	-	-	-	-
	Telephone	200	152	200	200	200	200	-
	Ten Mile Lake - Operating	35,000	12,003	35,525	36,058	36,599	37,148	-
	Unreported Mastercard	-	- 418	-	-	-	-	-
	Reserve	100,000	6,761	400,000	800,000	950,000	950,000	-
	Transfer to Capital Reserve	100,000	6,761	400,000	800,000	950,000	950,000	-
	Special Projects	-	74	-	-	-	-	-
	Special Projects - Special Projects	-	74	-	-	-	-	-
	Misc Revenue/Expense	672,316	-	782,506	790,630	1,090,856	1,601,307	-
	Budgeted Surplus	672,316	-	782,506	790,630	1,090,856	1,601,307	-
1554 Total		-	- 1,439,280	0	-	0	-	-
1558	**Area H Community Hall Support**	-	1,069	-	-	-	-	-
	Revenue	- 63,038	- 31,614	- 57,881	- 62,549	- 61,475	- 59,623	- 56,953
	Conditional Transfers	-	-	-	-	-	-	-
	Other Grants	-	-	-	-	-	-	-
	Other Revenue	- 425	- 864	- 750	- 750	- 750	- 750	- 750
	Interest Recovery	- 425	- 864	- 750	- 750	- 750	- 750	- 750
	Taxes	- 30,750	- 30,750	- 30,750	- 30,750	- 30,750	- 30,750	- 30,750
	Parcel Tax	- 30,750	- 30,750	- 30,750	- 30,750	- 30,750	- 30,750	- 30,750
	Misc Revenue/Expense	- 31,863	-	- 26,381	- 31,049	- 29,975	- 28,123	- 25,453
	Prior Years Surplus - Misc Revenue/Expen	- 31,863	-	- 26,381	- 31,049	- 29,975	- 28,123	- 25,453
	Expenditures	63,038	32,684	57,881	62,549	61,475	59,623	56,953
	Building & Equipment Expenses	31,832	31,961	26,832	32,574	33,352	34,170	35,028
	Equipment Repairs & Maintenance	5,000	10,000	-	5,000	5,000	5,000	5,000
	Operational Expenses	14,832	14,938	14,832	15,574	16,352	17,170	18,028
	Utilities	12,000	7,022	12,000	12,000	12,000	12,000	12,000
	Operating Expenses	-	723	-	-	-	-	-
	Contract Services	-	728	-	-	-	-	-
	Unreported Mastercard	-	- 4	-	-	-	-	-
	Special Projects	-	-	-	-	-	-	-
	Special Projects	-	-	-	-	-	-	-
	Misc Revenue/Expense	31,206	-	31,049	29,975	28,123	25,453	21,925
	Budgeted Surplus	31,206	-	31,049	29,975	28,123	25,453	21,925
1558 Total		-	1,069	-	-	-	-	-
1559	**Area L Community Hall Support**	-	- 6,691	-	-	-	-	- 0
	Revenue	- 157,041	- 83,347	- 157,395	- 166,747	- 179,316	- 188,980	- 195,606
	Other Revenue	- 475	- 1,767	- 1,950	- 1,950	- 1,950	- 1,950	- 1,950
	Interest Recovery	- 475	- 1,767	- 1,950	- 1,950	- 1,950	- 1,950	- 1,950
	Taxes	- 81,580	- 81,580	- 81,580	- 107,730	- 107,730	- 107,730	- 107,730
	Parcel Tax	- 81,580	- 81,580	- 81,580	- 107,730	- 107,730	- 107,730	- 107,730
	Misc Revenue/Expense	- 74,986	-	- 73,865	- 57,067	- 69,636	- 79,300	- 85,926
	Prior Years Surplus - Misc Revenue/Expen	- 74,986	-	- 73,865	- 57,067	- 69,636	- 79,300	- 85,926
	Expenditures	157,041	76,656	157,395	166,747	179,316	188,980	195,606
	Building & Equipment Expenses	91,665	72,909	100,328	97,110	100,017	103,053	106,227
	Equipment/Furniture	24,000	10,021	30,000	24,000	24,000	24,000	24,000
	Operational Expenses	43,665	41,535	45,848	48,141	50,548	53,075	55,729
	Utilities	24,000	21,353	24,480	24,970	25,469	25,978	26,498
	Operating Expenses	-	3,746	-	-	-	-	-
	Contract Services	-	3,758	-	-	-	-	-
	General Travel	-	1	-	-	-	-	-
	Unreported Mastercard	-	- 14	-	-	-	-	-
	Misc Revenue/Expense	65,376	-	57,067	69,636	79,300	85,926	89,380
	Budgeted Surplus	65,376	-	57,067	69,636	79,300	85,926	89,380
1559 Total		-	- 6,691	-	-	-	-	- 0

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1560	**Alexis Creek Community Hall**	-	5,978	-	-	-	-	-
	Revenue	- 31,857	- 5,320	- 22,736	- 20,414	- 18,092	- 15,770	- 13,448
	Other Revenue	- 120	- 291	- 400	- 400	- 400	- 400	- 400
	Interest Recovery	- 120	- 291	- 400	- 400	- 400	- 400	- 400
	Taxes	- 5,028	- 5,029	- 5,028	- 5,028	- 5,028	- 5,028	- 5,028
	Parcel Tax	- 5,028	- 5,029	- 5,028	- 5,028	- 5,028	- 5,028	- 5,028
	Misc Revenue/Expense	- 26,709	-	- 17,308	- 14,986	- 12,664	- 10,342	- 8,020
	Prior Years Surplus - Misc Revenue/Expen	- 26,709	-	- 17,308	- 14,986	- 12,664	- 10,342	- 8,020
	Expenditures	31,857	11,298	22,736	20,414	18,092	15,770	13,448
	Building & Equipment Expenses	6,167	11,184	7,750	7,750	7,750	7,750	7,750
	Equipment Repairs & Maintenance	-	-	-	-	-	-	-
	Operational Expenses	2,167	2,630	2,750	2,750	2,750	2,750	2,750
	Utilities	4,000	8,553	5,000	5,000	5,000	5,000	5,000
	Operating Expenses	-	115	-	-	-	-	-
	Contract Services	-	116	-	-	-	-	-
	Unreported Mastercard	-	- 1	-	-	-	-	-
	Misc Revenue/Expense	25,690	-	14,986	12,664	10,342	8,020	5,698
	Budgeted Surplus	25,690	-	14,986	12,664	10,342	8,020	5,698
1560 Total		-	5,978	-	-	-	-	-
1561	**Area F Community Hall**	-	- 56,796	-	-	-	-	-
	Revenue	- 192,444	- 77,340	- 207,294	- 208,594	- 209,894	- 211,194	- 212,494
	Conditional Transfers	-	-	-	-	-	-	-
	Other Grants	-	-	-	-	-	-	-
	Other Revenue	- 650	- 2,340	- 1,300	- 1,300	- 1,300	- 1,300	- 1,300
	Interest Recovery	- 650	- 2,340	- 1,300	- 1,300	- 1,300	- 1,300	- 1,300
	Taxes	- 75,000	- 75,000	- 75,000	- 75,000	- 75,000	- 75,000	- 75,000
	Parcel Tax	- 75,000	- 75,000	- 75,000	- 75,000	- 75,000	- 75,000	- 75,000
	Misc Revenue/Expense	- 116,794	-	- 130,994	- 132,294	- 133,594	- 134,894	- 136,194
	Prior Years Surplus - Misc Revenue/Expen	- 116,794	-	- 130,994	- 132,294	- 133,594	- 134,894	- 136,194
	Expenditures	192,444	20,543	207,294	208,594	209,894	211,194	212,494
	Building & Equipment Expenses	62,500	3,384	75,000	75,000	75,000	75,000	75,000
	Operational Expenses	62,500	3,384	75,000	75,000	75,000	75,000	75,000
	Operating Expenses	-	2,159	-	-	-	-	-
	Contract Services	-	2,167	-	-	-	-	-
	General Travel	-	1	-	-	-	-	-
	Unreported Mastercard	-	- 8	-	-	-	-	-
	Special Projects	-	15,000	-	-	-	-	-
	Special Projects - Special Projects	-	15,000	-	-	-	-	-
	Misc Revenue/Expense	129,944	-	132,294	133,594	134,894	136,194	137,494
	Budgeted Surplus	129,944	-	132,294	133,594	134,894	136,194	137,494
1561 Total		-	- 56,796	-	-	-	-	-
1562	**108 Mile Community Hall**	-	- 153	-	-	0	-	-
	Revenue	- 63,695	- 28,750	- 61,591	- 58,379	- 54,319	- 49,368	- 43,483
	Conditional Transfers	-	-	-	-	-	-	-
	Other Grants	-	-	-	-	-	-	-
	Other Revenue	- 250	- 750	- 750	- 750	- 750	- 750	- 750
	Interest Recovery	- 250	- 750	- 750	- 750	- 750	- 750	- 750
	Taxes	- 28,000	- 28,000	- 28,000	- 28,000	- 28,000	- 28,000	- 28,000
	Parcel Tax	- 28,000	- 28,000	- 28,000	- 28,000	- 28,000	- 28,000	- 28,000
	Misc Revenue/Expense	- 35,445	-	- 32,841	- 29,629	- 25,569	- 20,618	- 14,733
	Prior Years Surplus - Misc Revenue/Expen	- 35,445	-	- 32,841	- 29,629	- 25,569	- 20,618	- 14,733
	Expenditures	63,695	28,597	61,591	58,379	54,319	49,368	43,483
	Building & Equipment Expenses	30,500	22,993	31,962	32,810	33,701	34,636	35,617
	Equipment/Improvements Contribution	5,000	-	5,000	5,000	5,000	5,000	5,000
	Operational Expenses	15,500	16,154	16,962	17,810	18,701	19,636	20,617
	Utilities	10,000	6,839	10,000	10,000	10,000	10,000	10,000
	Operating Expenses	-	603	-	-	-	-	-
	Contract Services	-	607	-	-	-	-	-
	Unreported Mastercard	-	- 3	-	-	-	-	-
	Special Projects	-	5,000	-	-	-	-	-
	Special Projects	-	5,000	-	-	-	-	-
	Misc Revenue/Expense	33,195	-	29,629	25,569	20,618	14,733	7,865
	Budgeted Surplus	33,195	-	29,629	25,569	20,618	14,733	7,865
1562 Total		-	- 153	-	-	0	-	-
1563	**Area J Community Hall**	-	- 13,774	-	-	-	-	-
	Revenue	- 30,120	- 30,397	- 36,550	- 42,800	- 49,050	- 55,300	- 61,550
	Other Revenue	- 120	- 397	- 250	- 250	- 250	- 250	- 250
	Interest Recovery	- 120	- 397	- 250	- 250	- 250	- 250	- 250
	Taxes	- 30,000	- 30,000	- 30,000	- 30,000	- 30,000	- 30,000	- 30,000
	Parcel Tax	- 30,000	- 30,000	- 30,000	- 30,000	- 30,000	- 30,000	- 30,000
	Misc Revenue/Expense	-	-	- 6,300	- 12,550	- 18,800	- 25,050	- 31,300
	Opening Surplus	-	-	- 6,300	- 12,550	- 18,800	- 25,050	- 31,300
	Expenditures	30,120	16,623	36,550	42,800	49,050	55,300	61,550
	Operating Expenses	26,015	16,623	24,000	24,000	24,000	24,000	24,000
	Contract Services	24,000	16,623	24,000	24,000	24,000	24,000	24,000
	Transfer to Other Functions	2,015	-	-	-	-	-	-
	Misc Revenue/Expense	4,105	-	12,550	18,800	25,050	31,300	37,550
	Closing Surplus	4,105	-	12,550	18,800	25,050	31,300	37,550
1563 Total		-	- 13,774	-	-	-	-	-
Recreation Services Total		0	- 1,709,779	0	-	0	- 0	- 0

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
Sewer Services								
1770	**Lac La Hache - Sewer System**	**0**	**112,960**	**- 0**	**0**	**0**	**0**	**- 0**
	Revenue	- 345,360	- 107,971	- 295,993	- 284,714	- 281,410	- 278,385	- 275,760
	Conditional Transfers	**- 57,158**	**-**	**- 7,158**	**-**	**-**	**-**	**-**
	Other Grants	- 57,158	-	- 7,158	-	-	-	-
	Other Revenue	**- 685**	**- 11,394**	**- 685**	**- 685**	**- 685**	**- 685**	**- 685**
	Interest Recovery	- 685	- 11,394	- 685	- 685	- 685	- 685	- 685
	Sale of Services	**- 40,639**	**- 50,329**	**- 42,642**	**- 44,654**	**- 46,813**	**- 49,080**	**- 51,460**
	Connection Charges	- 800	- 4,037	- 800	- 800	- 800	- 800	- 800
	Discounts Taken (User)	2,948	2,753	3,051	3,250	3,413	3,583	3,763
	Sale of Services	- 672	-	- 672	- 672	- 672	- 672	- 672
	User Fees	- 42,115	- 49,045	- 44,221	- 46,432	- 48,753	- 51,191	- 53,751
	Taxes	**- 46,248**	**- 46,248**	**- 46,248**	**- 46,248**	**- 46,248**	**- 46,248**	**- 46,248**
	Parcel Tax	- 46,248	- 46,248	- 46,248	- 46,248	- 46,248	- 46,248	- 46,248
	Misc Revenue/Expense	**- 200,630**	**-**	**- 199,261**	**- 193,128**	**- 187,664**	**- 182,373**	**- 177,367**
	Prior Years Surplus - Misc Revenue/Expen	- 190,630	-	- 189,261	- 183,128	- 177,664	- 172,373	- 167,367
	Transfer from Capital Reserve	- 10,000	-	- 10,000	- 10,000	- 10,000	- 10,000	- 10,000
	Expenditures	345,360	220,931	295,993	284,714	281,410	278,385	275,760
	Administration Expenses	**40,487**	**26,207**	**45,002**	**46,577**	**48,207**	**49,171**	**50,155**
	Salaries	31,264	21,143	35,021	36,247	37,515	38,266	39,031
	F/T Benefits	9,223	5,064	9,981	10,330	10,692	10,906	11,124
	PT/Casual Salaries	-	-	-	-	-	-	-
	Building & Equipment Expenses	**32,810**	**27,103**	**34,060**	**29,160**	**29,160**	**29,160**	**29,160**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	310	199	310	310	310	310	310
	Equipment Repairs / Maintenance	5,375	217	5,375	375	375	375	375
	Equipment/Furniture	-	616	-	-	-	-	-
	Insurance	4,150	4,102	4,150	4,250	4,250	4,250	4,250
	Internal Equipment Charges	-	-	-	-	-	-	-
	Utilities	21,500	19,732	22,750	22,750	22,750	22,750	22,750
	Vehicle Fuel	950	1,187	950	950	950	950	950
	Vehicle Repairs/Maintenance	525	1,051	525	525	525	525	525
	Capital Expenses	**67,000**	**43,345**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**
	Equipment / Improvements	67,000	43,345	10,000	10,000	10,000	10,000	10,000
	Collection System R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Flushing Program	-	-	-	-	-	-	-
	Fiscal Services	**100**	**-**	**100**	**100**	**100**	**100**	**100**
	Interest Charges	100	-	100	100	100	100	100
	MFA Debenture - Principal	-	-	-	-	-	-	-
	MFA Debenture Interest	-	-	-	-	-	-	-
	Lift Station R & M	**-**	**33,364**	**-**	**-**	**-**	**-**	**-**
	Cleaning	-	-	-	-	-	-	-
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Electrical Maintenance	-	-	-	-	-	-	-
	Equipment Repairs & Maintenance	-	33,364	-	-	-	-	-
	Operating Expenses	**9,952**	**14,907**	**12,953**	**9,463**	**8,820**	**8,837**	**8,837**
	Advertising	100	503	100	100	100	100	100
	Alarm Monitoring	800	450	800	800	800	800	800
	Connection Charges	250	-	250	250	250	250	250
	Contract Services	-	3,750	-	-	-	-	-
	Contractors Benefits	-	26	-	-	-	-	-
	Contracts Non WCB	-	-	-	-	-	-	-
	Employee Training/Development	739	75	739	250	250	250	250
	General Travel	1,500	282	1,500	1,500	857	874	874
	Legal	-	- 201	-	-	-	-	-
	Licenses, Permits & Fees	693	2,581	693	693	693	693	693
	Materials & Supplies	2,300	1,247	2,300	2,300	2,300	2,300	2,300
	Office Supplies	100	1,646	100	100	100	100	100
	Operating Supplies	-	224	-	-	-	-	-
	Telephone	2,125	4,510	2,125	2,125	2,125	2,125	2,125
	Transfer to Other Functions	1,345	171	4,346	1,345	1,345	1,345	1,345
	Unreported Mastercard	-	- 358	-	-	-	-	-
	Reserve	**-**	**5,623**	**5,000**	**6,000**	**7,000**	**8,000**	**9,000**
	Transfer to Capital Reserve	-	5,623	5,000	6,000	7,000	8,000	9,000
	Special Projects	**-**	**- 226**	**-**	**-**	**-**	**-**	**-**
	Special Projects	-	- 226	-	-	-	-	-
	Standby Generator R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Equipment Fuel	-	-	-	-	-	-	-
	Treatment Facility R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Building Repairs / Maintenance	-	-	-	-	-	-	-
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Equipment Fuel	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Misc Revenue/Expense	**189,261**	**-**	**183,128**	**177,664**	**172,373**	**167,367**	**162,758**
	Budgeted Surplus	189,261	-	183,128	177,664	172,373	167,367	162,758
	Sewer System R & M	**5,750**	**70,607**	**5,750**	**5,750**	**5,750**	**5,750**	**5,750**
	Collection System - Sewer System R & M	500	-	500	500	500	500	500
	Lift Station - Sewer System R & M	1,050	57,287	1,050	1,050	1,050	1,050	1,050
	Treatment Facility - Sewer System R & M	3,300	12,013	3,300	3,300	3,300	3,300	3,300
	Standby Generator - Sewer System R & M	900	1,308	900	900	900	900	900
1770 Total		0	112,960	- 0	0	0	0	- 0

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
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Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1772	**Pine Valley Sewer System**	**-0**	**62,875**	**-**	**-**	**0**	**-0**	**-0**
	Revenue	-46,219	-53,825	-62,381	-53,755	-72,501	-92,315	-117,679
	Conditional Transfers	**-3,088**	**-**	**-3,088**	**-**	**-**	**-**	**-**
	Other Grants	-3,088	-	-3,088	-	-	-	-
	Fiscal Services	**-20,000**	**-**	**-20,000**	**-**	**-**	**-**	**-**
	Debt Proceeds	-20,000	-	-20,000	-	-	-	-
	Other Revenue	**-3,750**	**-1,503**	**-3,750**	**-3,750**	**-3,750**	**-3,750**	**-3,750**
	Interest Recovery	-3,750	-1,503	-3,750	-3,750	-3,750	-3,750	-3,750
	Sale of Services	**-50,051**	**-52,322**	**-54,664**	**-59,739**	**-65,321**	**-71,462**	**-78,216**
	Connection Charges	-	-800	-	-	-	-	-
	Discounts Taken (User)	1,578	2,798	1,578	1,578	1,578	1,578	1,578
	Sewer User Charge - Airport	-5,495	-7,469	-5,495	-5,495	-5,495	-5,495	-5,495
	User Fees	-46,134	-46,851	-50,747	-55,822	-61,404	-67,545	-74,299
	Taxes	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Parcel Tax	-	-	-	-	-	-	-
	Misc Revenue/Expense	**30,669**	**-**	**19,121**	**9,734**	**-3,430**	**-17,104**	**-35,712**
	Prior Years Surplus - Misc Revenue/Expen	30,669	-	19,121	9,734	-3,430	-17,104	-35,712
	Transfer from Capital Reserve	-	-	-	-	-	-	-
	Expenditures	46,219	116,700	62,381	53,755	72,501	92,315	117,679
	Administration Expenses	**17,466**	**10,962**	**18,563**	**19,213**	**19,885**	**20,283**	**20,689**
	Salaries	13,487	8,842	14,446	14,952	15,475	15,784	16,100
	F/T Benefits	3,979	2,119	4,117	4,261	4,410	4,499	4,589
	P/T / Casual Benefits	-	-	-	-	-	-	-
	P/T / Casual Salaries	-	-	-	-	-	-	-
	Building & Equipment Expenses	**16,086**	**9,007**	**16,086**	**16,386**	**16,639**	**16,899**	**17,165**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	310	199	310	310	310	310	310
	Equipment Repairs / Maintenance	2,000	6	2,000	2,000	2,000	2,000	2,000
	Equipment/Furniture	-	319	-	-	-	-	-
	Insurance	2,250	2,247	2,250	2,550	2,550	2,550	2,550
	Internal Equipment Charges	478	-	478	478	478	478	478
	Utilities	10,148	5,170	10,148	10,148	10,401	10,661	10,927
	Vehicle Fuel	600	710	600	600	600	600	600
	Vehicles Repairs/ Maintenance	300	356	300	300	300	300	300
	Capital Expenses	**-**	**54,510**	**-**	**-**	**-**	**-**	**-**
	Equipment / Improvements	-	54,510	-	-	-	-	-
	Cap Trfr to Balance Sheet	-	-	-	-	-	-	-
	Collection System R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Flushing Program	-	-	-	-	-	-	-
	Fiscal Services	**4,699**	**-**	**4,699**	**4,699**	**4,699**	**4,699**	**4,699**
	Interest Charges	-	-	-	-	-	-	-
	MFA Debenture - Principal	2,732	-	2,732	2,885	3,048	3,219	3,400
	MFA Debenture Interest	1,967	-	1,967	1,813	1,651	1,480	1,299
	Lift Station R & M	**10,000**	**-**	**10,000**	**-**	**-**	**-**	**-**
	Cleaning	-	-	-	-	-	-	-
	Electrical Maintenance	-	-	-	-	-	-	-
	Equipment Repairs & Maintenance	10,000	-	10,000	-	-	-	-
	Operating Expenses	**8,390**	**7,662**	**11,229**	**5,127**	**5,174**	**5,222**	**5,225**
	Advertising	-	103	-	-	-	-	-
	Alarm Monitoring	420	-	420	420	420	420	420
	Connection Charges	-	-	-	-	-	-	-
	Contract Services	3,294	2,429	3,294	209	212	215	218
	Contractors Benefits	25	35	25	25	25	25	25
	Contracts Non WCB	-	-	-	-	-	-	-
	Employee Training/Development	266	46	266	45	45	45	45
	Environmental Monitoring	300	-	300	300	300	300	300
	General Travel	2,153	79	2,153	2,196	2,240	2,285	2,285
	Legal	-	9	-	-	-	-	-
	Licenses, Permits & Fees	207	689	207	207	207	207	207
	Materials & Supplies	500	1,568	500	500	500	500	500
	Office Supplies	25	928	25	25	25	25	25
	Operating Supplies	-	20	-	-	-	-	-
	Telephone	1,200	1,751	1,200	1,200	1,200	1,200	1,200
	Transfer to Other Functions	-	-	2,839	-	-	-	-
	Unreported Mastercard	-	5	-	-	-	-	-
	Reserve	**3,500**	**59**	**3,500**	**400**	**4,500**	**5,000**	**7,000**
	Transfer to Capital Reserve	3,500	59	3,500	400	4,500	5,000	7,000
	Treatment Facility R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Building Repairs / Maintenance	-	-	-	-	-	-	-
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Plant Solids Disposal	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Misc Revenue/Expense	**-19,122**	**-**	**-6,896**	**3,430**	**17,104**	**35,712**	**58,401**
	Budgeted Surplus	-19,122	-	-6,896	3,430	17,104	35,712	58,401
	Sewer System R & M	**5,200**	**34,585**	**5,200**	**4,500**	**4,500**	**4,500**	**4,500**
	Collection System - Sewer System R & M	1,200	-	1,200	1,200	1,200	1,200	1,200
	Lift Station - Sewer System R & M	1,000	24,251	1,000	300	300	300	300
	Treatment Facility - Sewer System R & M	3,000	8,614	3,000	3,000	3,000	3,000	3,000
	Standby Generator - Sewer System R & M	-	1,719	-	-	-	-	-
	Special Project	**-**	**-84**	**-**	**-**	**-**	**-**	**-**
	Special Projects	-	-84	-	-	-	-	-
1772 Total		-0	62,875	-	-	0	-0	-0

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
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Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1773	**Wildwood Sewer System**	**- 0**	**- 115**	**0**	**0**	**- 0**	**0**	**0**
	Revenue	- 68,688	- 69,544	- 53,280	- 42,135	- 43,984	- 49,383	- 59,582
	Conditional Transfers	**- 19,158**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Grants	- 19,158	-	-	-	-	-	-
	Other Revenue	**- 3,250**	**- 3,516**	**- 3,250**	**- 3,250**	**- 3,250**	**- 3,250**	**- 3,250**
	Interest Recovery	- 3,250	- 3,516	- 3,250	- 3,250	- 3,250	- 3,250	- 3,250
	Sale of Services	**- 45,902**	**- 47,775**	**- 50,853**	**- 55,541**	**- 61,095**	**- 67,204**	**- 73,925**
	Discounts Taken (User)	3,615	3,752	3,615	4,374	4,811	5,292	5,821
	Sale of Services	-	-	-	-	-	-	-
	User Fees	- 49,516	- 51,527	- 54,468	- 59,914	- 65,906	- 72,496	- 79,746
	Taxes	**- 18,253**	**- 18,253**	**- 18,253**	**- 18,253**	**- 18,253**	**- 18,253**	**- 18,253**
	Parcel Tax	- 18,253	- 18,253	- 18,253	- 18,253	- 18,253	- 18,253	- 18,253
	Misc Revenue/Expense	**17,875**	**-**	**19,075**	**34,909**	**38,614**	**39,324**	**35,846**
	Prior Years Surplus - Misc Revenue/Expen	32,875	-	19,075	34,909	38,614	39,324	35,846
	Transfer from Capital Reserve	- 15,000	-	-	-	-	-	-
	Expenditures	68,688	69,430	53,280	42,135	43,984	49,383	59,582
	Administration Expenses	**40,487**	**29,486**	**43,033**	**44,540**	**46,098**	**47,020**	**47,961**
	Salaries	31,264	23,754	33,489	34,661	35,874	36,592	37,324
	F/T Benefits	9,223	5,733	9,544	9,878	10,224	10,429	10,637
	P/T / Casual Benefits	-	-	-	-	-	-	-
	P/T / Casual Salaries	-	-	-	-	-	-	-
	Building & Equipment Expenses	**15,539**	**15,435**	**15,539**	**15,639**	**15,639**	**15,639**	**15,639**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	310	199	310	310	310	310	310
	Equipment Repairs / Maintenance	-	32	-	-	-	-	-
	Equipment/Furniture	-	2,490	-	-	-	-	-
	Grounds Maintenance	-	-	-	-	-	-	-
	Insurance	2,450	2,338	2,450	2,550	2,550	2,550	2,550
	Internal Equipment Charges	979	-	979	979	979	979	979
	Property Taxes	-	2,869	-	-	-	-	-
	Utilities	9,750	4,626	9,750	9,750	9,750	9,750	9,750
	Vehicle Fuel	1,500	1,841	1,500	1,500	1,500	1,500	1,500
	Vehicle Repairs/ Maintenance	550	1,040	550	550	550	550	550
	Capital Expenses	**-**	**3,271**	**-**	**-**	**-**	**-**	**-**
	Equipment / Improvements	-	3,271	-	-	-	-	-
	Collection System R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Flushing Program	-	-	-	-	-	-	-
	Fiscal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Interest Charges	-	-	-	-	-	-	-
	MFA Debenture - Principal	-	-	-	-	-	-	-
	MFA Debenture Interest	-	-	-	-	-	-	-
	Lift Station R & M	**350**	**-**	**350**	**350**	**350**	**350**	**350**
	Cleaning	-	-	-	-	-	-	-
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Electrical Maintenance	-	-	-	-	-	-	-
	Equipment Repairs & Maintenance	350	-	350	350	350	350	350
	Site Maintenance	-	-	-	-	-	-	-
	Operating Expenses	**24,888**	**15,505**	**19,267**	**9,220**	**9,220**	**9,220**	**9,220**
	Advertising	75	240	75	75	75	75	75
	Alarm Monitoring	-	-	-	-	-	-	-
	Connection Charges	-	-	-	-	-	-	-
	Contract Services	10,500	3,751	5,500	2,500	2,500	2,500	2,500
	Contractors Benefits	75	15	75	75	75	75	75
	Contracts Non WCB	-	-	-	-	-	-	-
	Employee Training/Development	660	138	660	150	150	150	150
	General Travel	2,210	187	2,210	2,210	2,210	2,210	2,210
	Legal	-	5,327	-	-	-	-	-
	Licenses, Permits & Fees	600	1,392	600	600	600	600	600
	Materials & Supplies	650	1,663	650	650	650	650	650
	Office Supplies	75	1,806	75	75	75	75	75
	Operating Supplies	1,200	374	1,200	1,200	1,200	1,200	1,200
	Professional / Consulting - Operating Ex	7,158	-	-	-	-	-	-
	Telephone	1,300	476	1,300	1,300	1,300	1,300	1,300
	Transfer to Other Functions	385	-	6,923	385	385	385	385
	Unreported Mastercard	-	136	-	-	-	-	-
	Reserve	**1,500**	**823**	**5,000**	**6,000**	**7,000**	**8,000**	**9,000**
	Transfer to Capital Reserve	1,500	823	5,000	6,000	7,000	8,000	9,000
	Special Projects	**-**	**44**	**-**	**-**	**-**	**-**	**-**
	Special Projects	-	44	-	-	-	-	-
	Treatment Facility R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Building Repairs / Maintenance	-	-	-	-	-	-	-
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Misc Revenue/Expense	**- 19,075**	**-**	**- 34,909**	**- 38,614**	**- 39,324**	**- 35,846**	**- 27,588**
	Budgeted Surplus	- 19,075	-	- 34,909	- 38,614	- 39,324	- 35,846	- 27,588
	Sewer System R & M	**5,000**	**4,865**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
	Collection System - Sewer System R & M	2,500	-	2,500	2,500	2,500	2,500	2,500
	Lift Station - Sewer System R & M	2,000	1,600	2,000	2,000	2,000	2,000	2,000
	Treatment Facility - Sewer System R & M	500	3,265	500	500	500	500	500
	Standby Generator - Sewer System R & M	-	-	-	-	-	-	-
1773 Total		- 0	- 115	0	0	- 0	0	0

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1774	**Alexis Creek - Sewer System**	**0**	**1,289**	**0**	**0**	**0**	**-**	**- 0**
	Revenue	- 38,233	- 27,192	- 39,839	- 42,811	- 52,228	- 63,801	- 86,281
	Conditional Transfers	**- 2,900**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Grants	- 2,900	-	-	-	-	-	-
	Other Revenue	**- 7,450**	**- 5,177**	**- 7,450**	**- 7,450**	**- 7,450**	**- 7,450**	**- 7,450**
	Interest Recovery	- 7,450	- 5,177	- 7,450	- 7,450	- 7,450	- 7,450	- 7,450
	Sale of Services	**- 21,319**	**- 22,016**	**- 25,928**	**- 31,113**	**- 37,336**	**- 44,803**	**- 53,764**
	Discounts Taken (User)	1,729	2,117	1,729	2,074	2,489	2,987	3,584
	Other Recoveries	-	-	-	-	-	-	-
	Sale of Services	-	-	-	-	-	-	-
	User Fees	- 23,047	- 24,132	- 27,656	- 33,188	- 39,825	- 47,790	- 57,348
	Taxes	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Parcel Tax	-	-	-	-	-	-	-
	Misc Revenue/Expense	**- 6,564**	**-**	**- 6,461**	**- 4,247**	**- 7,442**	**- 11,548**	**- 25,067**
	Prior Years Surplus - Misc Revenue/Expen	- 6,564	-	- 6,461	- 4,247	- 7,442	- 11,548	- 25,067
	Transfer from Capital Reserve	-	-	-	-	-	-	-
	Expenditures	38,233	28,482	39,839	42,811	52,228	63,801	86,281
	Administration Expenses	**16,406**	**10,585**	**17,719**	**18,339**	**18,981**	**19,361**	**19,748**
	Salaries	12,669	8,538	13,789	14,272	14,771	15,067	15,368
	F/T Benefits	3,737	2,048	3,930	4,067	4,210	4,294	4,380
	P/T / Casual Benefits	-	-	-	-	-	-	-
	P/T / Casual Salaries	-	-	-	-	-	-	-
	Building & Equipment Expenses	**6,423**	**5,972**	**6,423**	**6,538**	**6,656**	**6,777**	**6,880**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	310	199	310	310	310	310	310
	Equipment Repairs / Maintenance	-	6	-	-	-	-	-
	Equipment/Furniture	-	357	-	-	-	-	-
	Insurance	1,500	1,271	1,500	1,500	1,500	1,500	1,500
	Internal Equipment Charges	513	-	513	525	538	552	566
	Utilities	4,100	3,236	4,100	4,203	4,308	4,415	4,504
	Vehicle Fuel	-	474	-	-	-	-	-
	Vehicle Repairs/ Maintenance	-	430	-	-	-	-	-
	Capital Expenses	**2,000**	**2,425**	**-**	**-**	**-**	**-**	**-**
	Equipment / Improvements	2,000	2,425	-	-	-	-	-
	Collection System R & M	**-**	**-**	**-**	**-**	**3,500**	**-**	**-**
	Flushing Program	-	-	-	-	3,500	-	-
	Fiscal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Interest Charges	-	-	-	-	-	-	-
	MFA Debenture - Principal	-	-	-	-	-	-	-
	MFA Debenture Interest	-	-	-	-	-	-	-
	Operating Expenses	**6,042**	**2,780**	**5,551**	**2,992**	**3,043**	**3,096**	**3,148**
	Advertising	30	201	30	30	30	30	30
	Connection Charges	-	-	-	-	-	-	-
	Contract Services	3,413	503	513	500	500	500	500
	Contractors Benefits	46	6	46	46	46	46	46
	Contracts Non WCB	-	-	-	-	-	-	-
	Employee Training/Development	393	31	393	210	215	220	225
	General Travel	1,538	113	1,538	1,576	1,615	1,656	1,697
	Licenses, Permits & Fees	157	1,122	157	157	157	157	157
	Materials & Supplies	200	225	200	200	200	200	200
	Office Supplies	10	571	10	11	11	11	11
	Operating Supplies	-	91	-	-	-	-	-
	Telephone	256	63	256	263	269	276	281
	Transfer to Other Functions	-	69	2,409	-	-	-	-
	Unreported Mastercard	-	- 137	-	-	-	-	-
	Legal Expenses	-	- 78	-	-	-	-	-
	Reserve	**-**	**4,259**	**5,000**	**6,000**	**7,000**	**8,000**	**10,000**
	Transfer to Capital Reserve	-	4,259	5,000	6,000	7,000	8,000	10,000
	Special Projects	**-**	**- 73**	**-**	**-**	**-**	**-**	**-**
	Special Projects	-	- 73	-	-	-	-	-
	Treatment Facility R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Misc Revenue/Expense	**6,461**	**-**	**4,247**	**7,442**	**11,548**	**25,067**	**45,006**
	Budgeted Surplus	6,461	-	4,247	7,442	11,548	25,067	45,006
	Sewer System R & M	**900**	**2,533**	**900**	**1,500**	**1,500**	**1,500**	**1,500**
	Collection System - Sewer System R & M	400	-	400	1,000	1,000	1,000	1,000
	Lift Station - Sewer System R & M	-	-	-	-	-	-	-
	Treatment Facility - Sewer System R & M	500	2,533	500	500	500	500	500
	Standby Generator - Sewer System R & M	-	-	-	-	-	-	-
1774 Total		0	1,289	0	0	0	-	- 0

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1775	**Red Bluff Sewer System**	**0**	**-51,736**	**-0**	**-0**	**0**	**-0**	**-0**
	Revenue	-2,390,005	-720,679	-1,852,206	-1,917,906	-1,939,914	-2,014,728	-2,152,030
	Conditional Transfers	**-581,638**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Grants - Conditional Transfers	-581,638	-	-	-	-	-	-
	Fiscal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Debt Proceeds	-	-	-	-	-	-	-
	Other Revenue	**-36,400**	**-53,577**	**-36,400**	**-36,400**	**-36,400**	**-36,400**	**-36,400**
	Interest Recovery	-36,400	-53,577	-36,400	-36,400	-36,400	-36,400	-36,400
	Sale of Services	**-710,531**	**-667,102**	**-766,024**	**-825,678**	**-889,806**	**-958,744**	**-1,032,853**
	Connection Charges	-3,600	-800	-3,600	-3,600	-3,600	-3,600	-3,600
	Discounts Taken (User)	46,467	49,799	46,467	46,467	46,467	46,467	46,467
	Other Recoveries	-13,500	-15,960	-13,500	-13,500	-13,500	-13,500	-13,500
	User Fees	-739,898	-700,141	-795,391	-855,045	-919,173	-988,111	-1,062,220
	Misc Revenue/Expense	**-1,061,436**	**-**	**-1,049,782**	**-1,055,828**	**-1,013,708**	**-1,019,583**	**-1,082,777**
	Prior Years Surplus - Misc Revenue/Expen	-891,436	-	-969,782	-975,828	-933,708	-939,583	-1,002,777
	Transfer from Capital Reserve	-170,000	-	-80,000	-80,000	-80,000	-80,000	-80,000
	Expenditures	2,390,005	668,943	1,852,206	1,917,906	1,939,914	2,014,727	2,152,030
	Administration Expenses	**253,645**	**226,331**	**283,910**	**293,847**	**304,132**	**310,215**	**316,419**
	Salaries	195,865	184,808	220,942	228,675	236,679	241,412	246,240
	F/T Benefits	57,780	41,523	62,968	65,172	67,453	68,802	70,179
	P/T / Casual Benefits	-	-	-	-	-	-	-
	P/T / Casual Salaries	-	-	-	-	-	-	-
	Building & Equipment Expenses	**66,440**	**44,917**	**73,965**	**75,140**	**76,360**	**77,177**	**77,243**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	275	199	275	275	275	275	275
	Equipment/Furniture	3,121	-12,135	3,121	3,184	3,247	3,312	3,378
	Insurance	19,975	26,179	27,500	27,500	27,500	27,500	27,500
	Utilities	27,819	17,048	27,819	28,931	30,088	30,840	30,840
	Vehicle Fuel	11,750	7,510	11,750	11,750	11,750	11,750	11,750
	Vehicle Repairs/Maintenance	3,500	6,115	3,500	3,500	3,500	3,500	3,500
	Capital Expenses	**580,000**	**141,969**	**80,000**	**80,000**	**80,000**	**80,000**	**80,000**
	Equipment / Improvements	580,000	141,969	80,000	80,000	80,000	80,000	80,000
	Cap Trfr to Balance Sheet	-	-	-	-	-	-	-
	Collection System R & M	**51,000**	**-**	**51,000**	**52,020**	**53,060**	**54,122**	**55,204**
	Flushing Program	51,000	-	51,000	52,020	53,060	54,122	55,204
	Fiscal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	MFA Debenture - Principal	-	-	-	-	-	-	-
	MFA Debenture Interest	-	-	-	-	-	-	-
	Lift Station R & M	**33,745**	**5,533**	**33,745**	**33,820**	**33,897**	**33,975**	**34,054**
	Cleaning	-	-	-	-	-	-	-
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Electrical Maintenance	3,745	-	3,745	3,820	3,897	3,975	4,054
	Equipment Repairs & Maintenance	30,000	5,533	30,000	30,000	30,000	30,000	30,000
	Operating Expenses	**284,523**	**148,867**	**202,885**	**196,563**	**198,097**	**199,662**	**201,258**
	Advertising	500	-	500	500	500	500	500
	Connection Charges	3,745	-	3,745	3,820	3,897	3,975	4,054
	Contract Services	115,500	92,713	115,500	115,500	115,500	115,500	115,500
	Contractors Benefits	-	87	-	-	-	-	-
	Contracts Non WCB	-	-	-	-	-	-	-
	Dues & Memberships - Employees	150	304	150	150	150	150	150
	Employee Training/Development	10,948	2,014	10,948	3,184	3,247	3,312	3,378
	General Travel	2,601	1,924	2,601	2,653	2,706	2,760	2,815
	Legal	1,000	2,288	1,000	1,000	1,000	1,000	1,000
	Licenses, Permits & Fees	2,700	5,709	2,700	2,700	2,700	2,700	2,700
	Materials & Supplies	56,100	24,360	56,100	57,222	58,366	59,534	60,724
	Misc Materials & Clothing	-	2,425	-	-	-	-	-
	Office Supplies	2,081	11,598	2,081	2,122	2,165	2,208	2,252
	Professional / Consulting	81,638	-	-	-	-	-	-
	Telephone	4,439	4,830	4,439	4,528	4,618	4,711	4,805
	Transfer to Other Functions	3,121	-	3,121	3,184	3,247	3,312	3,378
	Unreported Mastercard	-	614	-	-	-	-	-
	Reserve	**-**	**3,896**	**-**	**100,000**	**100,000**	**100,000**	**100,000**
	Transfer to Capital Reserve	-	3,896	-	100,000	100,000	100,000	100,000
	Treatment Facility R & M	**26,000**	**15,671**	**26,000**	**26,000**	**26,000**	**26,000**	**26,000**
	Building Repairs / Maintenance	-	-	-	-	-	-	-
	Component Repairs / Replacement	26,000	15,671	26,000	26,000	26,000	26,000	26,000
	Equipment Fuel	-	-	-	-	-	-	-
	Plant Solids Disposal	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Misc Revenue/Expense	**969,780**	**-**	**975,828**	**933,708**	**939,583**	**1,002,777**	**1,128,995**
	Budgeted Surplus	969,780	-	975,828	933,708	939,583	1,002,777	1,128,995
	Sewer System R & M	**124,871**	**81,759**	**124,871**	**126,808**	**128,785**	**130,800**	**132,856**
	Collection System - Sewer System R & M	51,000	-	51,000	52,020	53,060	54,122	55,204
	Lift Station - Sewer System R & M	12,699	60,954	12,699	12,853	13,010	13,170	13,334
	Treatment Facility - Sewer System R & M	61,172	14,463	61,172	61,935	62,714	63,508	64,319
	Standby Generator - Sewer System R & M	-	6,342	-	-	-	-	-
1775 Total		0	-51,736	-0	-0	0	-0	-0
1776	**Red Bluff Sewer - Gook Rd ext**	**-**	**-28,092**	**-**	**-**	**-**	**-**	**-**
	Revenue	-198,926	-39,542	-186,681	-174,435	-162,190	-149,944	-137,699
	Debt Proceeds	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Debt Proceeds	-	-	-	-	-	-	-
	Actuarial Income - Debt Proceeds	-	-	-	-	-	-	-
	Other Revenue	**-**	**-1,831**	**-**	**-**	**-**	**-**	**-**
	Interest Recovery	-	-1,831	-	-	-	-	-
	Taxes	**-37,711**	**-37,711**	**-37,711**	**-37,711**	**-37,711**	**-37,711**	**-37,711**
	Parcel Tax	-37,711	-37,711	-37,711	-37,711	-37,711	-37,711	-37,711
	Misc Revenue/Expense	**-161,215**	**-**	**-148,970**	**-136,724**	**-124,479**	**-112,233**	**-99,988**
	Prior Years Surplus - Misc Revenue/Expen	-161,215	-	-148,970	-136,724	-124,479	-112,233	-99,988
	Expenditures	198,926	11,450	186,681	174,435	162,190	149,944	137,699
	Fiscal Services	**49,957**	**11,450**	**49,957**	**49,957**	**49,957**	**49,957**	**49,957**
	MFA Debenture - Principal	27,056	-	27,056	27,056	27,056	27,056	27,056
	MFA Debenture Interest	22,901	11,450	22,901	22,901	22,901	22,901	22,901
	Actuarial Principal - MFA - Fiscal Servi	-	-	-	-	-	-	-
	Debt Transfer to Balance Sheet	-	-	-	-	-	-	-
	Misc Revenue/Expense	**148,970**	**-**	**136,724**	**124,479**	**112,233**	**99,988**	**87,742**
	Budgeted Surplus	148,970	-	136,724	124,479	112,233	99,988	87,742
1776 Total		-	-28,092	-	-	-	-	-
Sewer Services Total		**0**	**97,182**	**-0**	**0**	**-0**	**-0**	**-0**

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
Streetlighting								
1430	**Horsefly Str. Ltg.**	-	- 1,144	-	-	-	-	-
	Revenue	- 8,514	- 2,953	- 8,866	- 9,218	- 9,506	- 9,729	- 9,884
	Other Revenue	- 150	- 103	- 150	- 150	- 150	- 150	- 150
	Interest Recovery	- 150	- 103	- 150	- 150	- 150	- 150	- 150
	Taxes	- 2,850	- 2,850	- 2,850	- 2,850	- 2,850	- 2,850	- 2,850
	Electoral Area Tax Levy	- 2,850	- 2,850	- 2,850	- 2,850	- 2,850	- 2,850	- 2,850
	Misc Revenue/Expense	- 5,514	-	- 5,866	- 6,218	- 6,506	- 6,729	- 6,884
	Prior Years Surplus - Misc Revenue/Expen	- 5,514	-	- 5,866	- 6,218	- 6,506	- 6,729	- 6,884
	Expenditures	8,514	1,810	8,866	9,218	9,506	9,729	9,884
	Operating Expenses	2,648	1,810	2,648	2,712	2,777	2,845	2,914
	Utilities	2,648	1,810	2,648	2,712	2,777	2,845	2,914
	Misc Revenue/Expense	5,866	-	6,218	6,506	6,729	6,884	6,970
	Budgeted Surplus	5,866	-	6,218	6,506	6,729	6,884	6,970
1430 Total		-	- 1,144	-	-	-	-	-
1431	**Forest Gr. Str. Ltg.**	-	- 3,028	-	-	-	-	-
	Revenue	- 33,103	- 8,394	- 31,708	- 31,608	- 31,508	- 31,408	- 31,308
	Other Revenue	- 20	- 394	- 200	- 200	- 200	- 200	- 200
	Interest Recovery	- 20	- 394	- 200	- 200	- 200	- 200	- 200
	Taxes	- 8,000	- 8,000	- 7,000	- 7,000	- 7,000	- 7,000	- 7,000
	Electoral Area Tax Levy	- 8,000	- 8,000	- 7,000	- 7,000	- 7,000	- 7,000	- 7,000
	Misc Revenue/Expense	- 25,083	-	- 24,508	- 24,408	- 24,308	- 24,208	- 24,108
	Prior Years Surplus - Misc Revenue/Expen	- 25,083	-	- 24,508	- 24,408	- 24,308	- 24,208	- 24,108
	Expenditures	33,103	5,365	31,708	31,608	31,508	31,408	31,308
	Operating Expenses	8,595	5,365	7,300	7,300	7,300	7,300	7,300
	Utilities	8,595	5,365	7,300	7,300	7,300	7,300	7,300
	Misc Revenue/Expense	24,508	-	24,408	24,308	24,208	24,108	24,008
	Budgeted Surplus	24,508	-	24,408	24,308	24,208	24,108	24,008
1431 Total		-	- 3,028	-	-	-	-	-
1432	**Lac La Hache Street Lighting**	-	- 1,928	-	-	-	-	-
	Revenue	- 18,480	- 9,932	- 18,930	- 18,630	- 18,330	- 18,030	- 17,730
	Other Revenue	- 405	- 232	- 300	- 300	- 300	- 300	- 300
	Interest Recovery	- 405	- 232	- 300	- 300	- 300	- 300	- 300
	Taxes	- 9,700	- 9,700	- 10,000	- 10,250	- 10,250	- 10,250	- 10,250
	Electoral Area Tax Levy	- 9,700	- 9,700	- 10,000	- 10,250	- 10,250	- 10,250	- 10,250
	Misc Revenue/Expense	- 8,375	-	- 8,630	- 8,080	- 7,780	- 7,480	- 7,180
	Prior Years Surplus - Misc Revenue/Expen	- 8,375	-	- 8,630	- 8,080	- 7,780	- 7,480	- 7,180
	Expenditures	18,480	8,004	18,930	18,630	18,330	18,030	17,730
	Operating Expenses	9,850	8,004	10,850	10,850	10,850	10,850	10,850
	Utilities	9,850	8,004	10,850	10,850	10,850	10,850	10,850
	Misc Revenue/Expense	8,630	-	8,080	7,780	7,480	7,180	6,880
	Budgeted Surplus	8,630	-	8,080	7,780	7,480	7,180	6,880
1432 Total		-	- 1,928	-	-	-	-	-
1433	**Lone Butte Street Lighting**	-	- 1,009	-	-	-	-	-
	Revenue	- 10,446	- 4,175	- 10,641	- 10,566	- 10,491	- 10,416	- 10,341
	Other Revenue	- 195	- 130	- 195	- 195	- 195	- 195	- 195
	Interest Recovery	- 195	- 130	- 195	- 195	- 195	- 195	- 195
	Taxes	- 4,045	- 4,045	- 4,000	- 4,000	- 4,000	- 4,000	- 4,000
	Electoral Area Tax Levy	- 4,045	- 4,045	- 4,000	- 4,000	- 4,000	- 4,000	- 4,000
	Misc Revenue/Expense	- 6,206	-	- 6,446	- 6,371	- 6,296	- 6,221	- 6,146
	Prior Years Surplus - Misc Revenue/Expen	- 6,206	-	- 6,446	- 6,371	- 6,296	- 6,221	- 6,146
	Expenditures	10,446	3,166	10,641	10,566	10,491	10,416	10,341
	Operating Expenses	4,000	3,166	4,270	4,270	4,270	4,270	4,270
	Utilities	4,000	3,166	4,270	4,270	4,270	4,270	4,270
	Misc Revenue/Expense	6,446	-	6,371	6,296	6,221	6,146	6,071
	Budgeted Surplus	6,446	-	6,371	6,296	6,221	6,146	6,071
1433 Total		-	- 1,009	-	-	-	-	-
1435	**Commodore Heights Street Light**	-	- 1,078	-	-	-	-	-
	Revenue	- 3,294	- 10,907	- 4,459	- 5,844	- 7,453	- 9,292	- 11,130
	Other Revenue	- 165	- 157	- 165	- 165	- 165	- 165	- 165
	Interest Recovery	- 165	- 157	- 165	- 165	- 165	- 165	- 165
	Taxes	- 10,750	- 10,750	- 11,000	- 11,220	- 11,444	- 11,673	- 11,673
	Parcel Tax	- 10,750	- 10,750	- 11,000	- 11,220	- 11,444	- 11,673	- 11,673
	Misc Revenue/Expense	7,621	-	6,706	5,541	4,156	2,547	708
	Prior Years Surplus - Misc Revenue/Expen	7,621	-	6,706	5,541	4,156	2,547	708
	Expenditures	3,294	9,829	4,459	5,844	7,453	9,292	11,130
	Administration Expenses	-	-	-	-	-	-	-
	Salaries	-	-	-	-	-	-	-
	Operating Expenses	10,000	9,829	10,000	10,000	10,000	10,000	10,000
	Utilities	10,000	9,829	10,000	10,000	10,000	10,000	10,000
	Misc Revenue/Expense	- 6,706	-	- 5,541	- 4,156	- 2,547	- 708	1,130
	Budgeted Surplus	- 6,706	-	- 5,541	- 4,156	- 2,547	- 708	1,130
1435 Total		-	- 1,078	-	-	-	-	-
1436	**Pine Valley Street Lighting**	-	- 1,646	-	-	-	-	-
	Revenue	- 11,700	- 4,391	- 11,874	- 12,048	- 12,119	- 12,084	- 11,941
	Other Revenue	- 198	- 141	- 198	- 198	- 198	- 198	- 198
	Interest Recovery	- 198	- 141	- 198	- 198	- 198	- 198	- 198
	Taxes	- 4,250	- 4,250	- 4,250	- 4,250	- 4,250	- 4,250	- 4,250
	Electoral Area Tax Levy	- 4,250	- 4,250	- 4,250	- 4,250	- 4,250	- 4,250	- 4,250
	Misc Revenue/Expense	- 7,252	-	- 7,426	- 7,600	- 7,671	- 7,636	- 7,493
	Prior Years Surplus - Misc Revenue/Expen	- 7,252	-	- 7,426	- 7,600	- 7,671	- 7,636	- 7,493
	Expenditures	11,700	2,745	11,874	12,048	12,119	12,084	11,941
	Operating Expenses	4,274	2,745	4,274	4,377	4,483	4,591	4,677
	Utilities	4,274	2,745	4,274	4,377	4,483	4,591	4,677
	Misc Revenue/Expense	7,426	-	7,600	7,671	7,636	7,493	7,265
	Budgeted Surplus	7,426	-	7,600	7,671	7,636	7,493	7,265
1436 Total		-	- 1,646	-	-	-	-	-
1437	**Esler Street Lighting**	-	- 252	-	-	-	-	-
	Revenue	- 1,476	- 652	- 1,504	- 1,532	- 1,560	- 1,588	- 1,616
	Other Revenue	- 28	- 17	- 28	- 28	- 28	- 28	- 28
	Interest Recovery	- 28	- 17	- 28	- 28	- 28	- 28	- 28
	Taxes	- 635	- 635	- 635	- 635	- 635	- 635	- 635
	Electoral Area Tax Levy	- 635	- 635	- 635	- 635	- 635	- 635	- 635
	Misc Revenue/Expense	- 813	-	- 841	- 869	- 897	- 925	- 953
	Prior Years Surplus - Misc Revenue/Expen	- 813	-	- 841	- 869	- 897	- 925	- 953
	Expenditures	1,476	400	1,504	1,532	1,560	1,588	1,616
	Operating Expenses	635	400	635	635	635	635	635
	Utilities	635	400	635	635	635	635	635
	Misc Revenue/Expense	841	-	869	897	925	953	981
	Budgeted Surplus	841	-	869	897	925	953	981
1437 Total		-	- 252	-	-	-	-	-

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1438	**Shaw Road StreetLighting**	-	-424	-	-	-	-	-
	Revenue	-2,240	-1,166	-2,262	-2,284	-2,306	-	-
	Other Revenue	-40	-26	-40	-40	-40	-	-
	Interest Recovery	-40	-26	-40	-40	-40	-	-
	Taxes	-1,140	-1,140	-1,140	-1,140	-1,140	-	-
	Electoral Area Tax Levy	-1,140	-1,140	-1,140	-1,140	-1,140	-	-
	Misc Revenue/Expense	-1,060	-	-1,082	-1,104	-1,126	-	-
	Prior Years Surplus - Misc Revenue/Expen	-1,060	-	-1,082	-1,104	-1,126	-	-
	Expenditures	2,240	742	2,262	2,284	2,306	-	-
	Operating Expenses	1,158	742	1,158	1,158	1,158	-	-
	Utilities	1,158	742	1,158	1,158	1,158	-	-
	Misc Revenue/Expense	1,082	-	1,104	1,126	1,148	-	-
	Budgeted Surplus	1,082	-	1,104	1,126	1,148	-	-
1438 Total		-	-424	-	-	-	-	-
1439	**Gun-A-Noot Streetlighting**	-	-1,564	-	-	-	-	-
	Revenue	-8,510	-4,606	-8,687	-8,865	-9,042	-9,220	-9,397
	Other Revenue	-143	-106	-143	-143	-143	-143	-143
	Interest Recovery	-143	-106	-143	-143	-143	-143	-143
	Taxes	-4,500	-4,500	-4,250	-4,250	-4,250	-4,250	-4,250
	Parcel Tax	-4,500	-4,500	-4,250	-4,250	-4,250	-4,250	-4,250
	Misc Revenue/Expense	-3,867	-	-4,295	-4,472	-4,650	-4,827	-5,005
	Prior Years Surplus	-3,867	-	-4,295	-4,472	-4,650	-4,827	-5,005
	Expenditures	8,510	3,043	8,687	8,865	9,042	9,220	9,397
	Operating Expenses	4,215	3,043	4,215	4,215	4,215	4,215	4,215
	Utilities	4,215	3,043	4,215	4,215	4,215	4,215	4,215
	Misc Revenue/Expense	4,295	-	4,472	4,650	4,827	5,005	5,182
	Budgeted Surplus	4,295	-	4,472	4,650	4,827	5,005	5,182
1439 Total		-	-1,564	-	-	-	-	-
1440	**Pacific Rd Streetlighting**	-	-1,893	-	-	-	-	-
	Revenue	-11,206	-5,136	-11,021	-11,335	-11,650	-11,964	-12,279
	Other Revenue	-165	-136	-165	-165	-165	-165	-165
	Interest Recovery	-165	-136	-165	-165	-165	-165	-165
	Taxes	-5,000	-5,000	-4,500	-4,500	-4,500	-4,500	-4,500
	Parcel Tax	-5,000	-5,000	-4,500	-4,500	-4,500	-4,500	-4,500
	Misc Revenue/Expense	-6,042	-	-6,356	-6,671	-6,985	-7,300	-7,614
	Prior Years Surplus - Misc Revenue/Expen	-6,042	-	-6,356	-6,671	-6,985	-7,300	-7,614
	Expenditures	11,206	3,244	11,021	11,335	11,650	11,964	12,279
	Operating Expenses	4,850	3,244	4,350	4,350	4,350	4,350	4,350
	Utilities	4,850	3,244	4,350	4,350	4,350	4,350	4,350
	Misc Revenue/Expense	6,356	-	6,671	6,985	7,300	7,614	7,929
	Budgeted Surplus	6,356	-	6,671	6,985	7,300	7,614	7,929
1440 Total		-	-1,893	-	-	-	-	-
1442	**Kersley Streetlighting**	-	-1,187	-	-	-	-	-
	Revenue	-13,905	-6,421	-13,325	-12,745	-12,165	-11,585	-11,005
	Other Revenue	-291	-171	-225	-225	-225	-225	-225
	Interest Recovery	-291	-171	-225	-225	-225	-225	-225
	Taxes	-6,250	-6,250	-6,250	-6,250	-6,250	-6,250	-6,250
	Electoral Area Tax Levy	-6,250	-6,250	-6,250	-6,250	-6,250	-6,250	-6,250
	Misc Revenue/Expense	-7,364	-	-6,850	-6,270	-5,690	-5,110	-4,530
	Prior Years Surplus - Misc Revenue/Expen	-7,364	-	-6,850	-6,270	-5,690	-5,110	-4,530
	Expenditures	13,905	5,234	13,325	12,745	12,165	11,585	11,005
	Operating Expenses	7,055	5,234	7,055	7,055	7,055	7,055	7,055
	Utilities	7,055	5,234	7,055	7,055	7,055	7,055	7,055
	Misc Revenue/Expense	6,850	-	6,270	5,690	5,110	4,530	3,950
	Budgeted Surplus	6,850	-	6,270	5,690	5,110	4,530	3,950
1442 Total		-	-1,187	-	-	-	-	-
1443	**Highway #26 Streetlighting**	-	-3,174	-	-	-	-	-
	Revenue	-24,859	-11,376	-24,742	-24,625	-24,508	-24,391	-24,274
	Other Revenue	-485	-305	-385	-385	-385	-385	-385
	Interest Recovery	-485	-305	-385	-385	-385	-385	-385
	Taxes	-11,071	-11,071	-10,750	-10,750	-10,750	-10,750	-10,750
	Electoral Area Tax Levy	-11,071	-11,071	-10,750	-10,750	-10,750	-10,750	-10,750
	Misc Revenue/Expense	-13,303	-	-13,607	-13,490	-13,373	-13,256	-13,139
	Prior Years Surplus - Misc Revenue/Expen	-13,303	-	-13,607	-13,490	-13,373	-13,256	-13,139
	Expenditures	24,859	8,202	24,742	24,625	24,508	24,391	24,274
	Operating Expenses	11,252	8,202	11,252	11,252	11,252	11,252	11,252
	Utilities	11,252	8,202	11,252	11,252	11,252	11,252	11,252
	Misc Revenue/Expense	13,607	-	13,490	13,373	13,256	13,139	13,022
	Budgeted Surplus	13,607	-	13,490	13,373	13,256	13,139	13,022
1443 Total		-	-3,174	-	-	-	-	-
1444	**140 Mile Streetlighting**	-	-10	-	-	-	-	-
	Revenue	-6,413	-1,239	-5,954	-5,495	-5,036	-4,577	-
	Other Revenue	-180	-69	-180	-180	-180	-180	-
	Interest Recovery	-180	-69	-180	-180	-180	-180	-
	Taxes	-1,170	-1,170	-1,170	-1,170	-1,170	-1,170	-
	Parcel Tax	-1,170	-1,170	-1,170	-1,170	-1,170	-1,170	-
	Misc Revenue/Expense	-5,063	-	-4,604	-4,145	-3,686	-3,227	-
	Prior Years Surplus - Misc Revenue/Expen	-5,063	-	-4,604	-4,145	-3,686	-3,227	-
	Expenditures	6,413	1,229	5,954	5,495	5,036	4,577	-
	Operating Expenses	1,809	1,229	1,809	1,809	1,809	1,809	-
	Utilities	1,809	1,229	1,809	1,809	1,809	1,809	-
	Misc Revenue/Expense	4,604	-	4,145	3,686	3,227	2,768	-
	Budgeted Surplus	4,604	-	4,145	3,686	3,227	2,768	-
1444 Total		-	-10	-	-	-	-	-
1445	**Westcoast Wildwood Streetlighting**	-	-332	-	-	-	-	0
	Revenue	-4,293	-3,305	-3,873	-3,703	-3,683	-3,819	-4,117
	Other Revenue	-145	-55	-80	-80	-80	-80	-80
	Interest Recovery	-145	-55	-80	-80	-80	-80	-80
	Taxes	-3,250	-3,250	-3,500	-3,750	-3,900	-4,056	-4,218
	Parcel Tax	-3,250	-3,250	-3,500	-3,750	-3,900	-4,056	-4,218
	Misc Revenue/Expense	-898	-	-293	127	297	317	181
	Prior Years Surplus - Misc Revenue/Expen	-898	-	-293	127	297	317	181
	Expenditures	4,293	2,973	3,873	3,703	3,683	3,819	4,117
	Operating Expenses	4,000	2,973	4,000	4,000	4,000	4,000	4,000
	Contract Services	-	31	-	-	-	-	-
	Utilities	4,000	2,942	4,000	4,000	4,000	4,000	4,000
	Misc Revenue/Expense	293	-	-127	-297	-317	-181	117
	Budgeted Surplus	293	-	-127	-297	-317	-181	117
1445 Total		-	-332	-	-	-	-	0

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Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1446	**Copper Ridge Streetlighting**	**-**	**-131**	**-**	**-**	**-**	**-**	**-**
	Revenue	-2,151	-192	-2,199	-2,264	-2,329	-2,394	-2,459
	Other Revenue	**-45**	**-27**	**-35**	**-35**	**-35**	**-35**	**-35**
	Interest Recovery	-45	-27	-35	-35	-35	-35	-35
	Taxes	**-165**	**-165**	**-125**	**-125**	**-125**	**-125**	**-125**
	Parcel Tax	-165	-165	-125	-125	-125	-125	-125
	Misc Revenue/Expense	**-1,941**	**-**	**-2,039**	**-2,104**	**-2,169**	**-2,234**	**-2,299**
	Prior Years Surplus - Misc Revenue/Expen	-1,941	-	-2,039	-2,104	-2,169	-2,234	-2,299
	Expenditures	2,151	61	2,199	2,264	2,329	2,394	2,459
	Operating Expenses	**112**	**61**	**95**	**95**	**95**	**95**	**95**
	Contract Services	-	1	-	-	-	-	-
	Utilities	112	59	95	95	95	95	95
	Misc Revenue/Expense	**2,039**	**-**	**2,104**	**2,169**	**2,234**	**2,299**	**2,364**
	Budgeted Surplus	2,039	-	2,104	2,169	2,234	2,299	2,364
1446 Total		-	-131	-	-	-	-	-
1447	**Maple Drive Streetlighting**	**-**	**-2,670**	**-**	**-**	**-0**	**-**	**-**
	Revenue	-3,297	-7,508	-4,327	-5,357	-6,387	-7,417	-8,447
	Grants	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Infrastructure Grants	-	-	-	-	-	-	-
	Other Revenue	**-175**	**-40**	**-45**	**-45**	**-45**	**-45**	**-45**
	Interest Recovery	-175	-40	-45	-45	-45	-45	-45
	Taxes	**-7,468**	**-7,468**	**-7,700**	**-7,700**	**-7,700**	**-7,700**	**-7,700**
	Electoral Area Levy	-7,468	-7,468	-7,700	-7,700	-7,700	-7,700	-7,700
	Misc Revenue/Expense	**4,345**	**-**	**3,418**	**2,388**	**1,358**	**328**	**-702**
	Prior Years Surplus - Misc Revenue/Expen	4,345	-	3,418	2,388	1,358	328	-702
	Expenditures	3,297	4,839	4,327	5,357	6,387	7,417	8,447
	Operating Expenses	**6,715**	**4,839**	**6,715**	**6,715**	**6,715**	**6,715**	**6,715**
	Contract Services	-	-	-	-	-	-	-
	Operating Expenses	-	-	-	-	-	-	-
	Utilities	6,715	4,839	6,715	6,715	6,715	6,715	6,715
	Misc Revenue/Expense	**-3,418**	**-**	**-2,388**	**-1,358**	**-328**	**702**	**1,732**
	Budgetes Surplus	-3,418	-	-2,388	-1,358	-328	702	1,732
1447 Total		-	-2,670	-	-	-0	-	-
1448	**Gook Road Streetlighting**	**-**	**-5,194**	**-**	**-**	**-0**	**-**	**-**
	Revenue	-2,958	-9,245	737	-2,033	-4,803	-7,573	-10,343
	Other Revenue	**-200**	**-45**	**-55**	**-55**	**-55**	**-55**	**-55**
	Interest Recovery	-200	-45	-55	-55	-55	-55	-55
	Taxes	**-9,200**	**-9,200**	**-8,000**	**-8,000**	**-8,000**	**-8,000**	**-8,000**
	Electoral Area Levy	-9,200	-9,200	-8,000	-8,000	-8,000	-8,000	-8,000
	Infrastructure Grants	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Infrastructure Grants	-	-	-	-	-	-	-
	Misc Revenue/Expense	**6,442**	**-**	**8,792**	**6,022**	**3,252**	**482**	**-2,288**
	Prior Years Surplus	6,442	-	8,792	6,022	3,252	482	-2,288
	Expenditures	2,958	4,051	-737	2,033	4,803	7,573	10,343
	Operating Expenses	**11,750**	**4,051**	**5,285**	**5,285**	**5,285**	**5,285**	**5,285**
	Contract Services - Operating Expenses	-	-	-	-	-	-	-
	Operating Expenses	-	-	-	-	-	-	-
	Utilities	11,750	4,051	5,285	5,285	5,285	5,285	5,285
	Budgeted Surplus	**-8,792**	**-**	**-6,022**	**-3,252**	**-482**	**2,288**	**5,058**
	Budgeted Surplus	-8,792	-	-6,022	-3,252	-482	2,288	5,058
1448 Total		-	-5,194	-	-	-0	-	-
Streetlighting Total		**-**	**-26,664**	**-**	**-**	**-0**	**-**	**-**

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Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
Water Services								
1880	**Lac La Hache Water System**	**0**	**83,270**	**-**	**0**	**0**	**0**	**-0**
	Revenue	-139,092	-64,358	-126,492	-112,843	-106,666	-105,040	-109,492
	Conditional Transfers	**-191,852**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Grants	-191,852	-	-	-	-	-	-
	Other Revenue	**-6,837**	**-4,460**	**-6,837**	**-6,837**	**-6,837**	**-6,837**	**-6,837**
	Interest Recovery	-6,837	-4,460	-6,837	-6,837	-6,837	-6,837	-6,837
	Sale of Services	**-59,104**	**-59,898**	**-65,147**	**-70,811**	**-77,612**	**-85,093**	**-93,322**
	Connection Charges	-2,800	-5,860	-2,800	-2,800	-2,800	-2,800	-2,800
	Discounts Taken (User)	4,135	4,423	4,135	5,119	5,631	6,194	6,814
	User Fees	-60,438	-58,461	-66,482	-73,130	-80,443	-88,487	-97,336
	Misc Revenue/Expense	**118,701**	**-**	**-54,508**	**-35,196**	**-22,217**	**-13,110**	**-9,332**
	Prior Years Surplus	118,701	-	-54,508	-35,196	-22,217	-13,110	-9,332
	Transfer from Capital Reserve	-	-	-	-	-	-	-
	Expenditures	139,092	147,628	126,492	112,843	106,666	105,040	109,492
	Administration Expenses	**47,367**	**29,594**	**52,596**	**54,437**	**56,343**	**57,469**	**58,619**
	Salaries	36,577	23,883	40,931	42,364	43,846	44,723	45,618
	F/T Benefits	10,790	5,711	11,665	12,074	12,496	12,746	13,001
	PT/ Casual Benefits	-	-	-	-	-	-	-
	PT/ Casual Salaries	-	-	-	-	-	-	-
	Building & Equipment Expenses	**11,008**	**14,351**	**11,408**	**11,408**	**11,408**	**11,408**	**11,408**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	310	199	310	310	310	310	310
	Equipment Repairs & Maintenance	-	592	-	-	-	-	-
	Equipment/Furniture	-	623	-	-	-	-	-
	Insurance	4,850	4,796	5,250	5,250	5,250	5,250	5,250
	Internal Equipment Charges	1,098	-	1,098	1,098	1,098	1,098	1,098
	Utilities	4,750	5,260	4,750	4,750	4,750	4,750	4,750
	Vehicle Fuel	-	1,362	-	-	-	-	-
	Vehicle Repairs/Maintenance	-	1,520	-	-	-	-	-
	Capital Expenses	**-**	**80,338**	**3,535**	**-**	**-**	**-**	**6,000**
	Equipment / Improvements	-	80,338	3,535	-	-	-	6,000
	Cap Trfr to Balance Sheet	-	-	-	-	-	-	-
	Distribution System R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Flushing Program	-	-	-	-	-	-	-
	Fire Hydrants R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Hydrant Maintenance	-	-	-	-	-	-	-
	Paint Hydrants	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Operating Expenses	**18,424**	**12,440**	**9,472**	**9,496**	**9,521**	**9,546**	**9,571**
	Advertising	59	293	59	59	59	59	59
	Alarm Monitoring	302	-	302	302	302	302	302
	Connection Charges	720	-	720	720	720	720	720
	Contract Services	9,175	5,160	800	816	832	849	866
	Contractors Benefits	11	31	11	11	11	11	11
	Contracts Non WCB	400	-	400	408	416	424	433
	Employee Training/Development	830	81	254	254	254	254	254
	Environmental Monitoring	500	404	500	500	500	500	500
	General Travel	265	222	265	265	265	265	265
	Legal	-	-278	-	-	-	-	-
	Licenses, Permits & Fees	135	1,608	135	135	135	135	135
	Materials & Supplies	450	1,476	450	450	450	450	450
	Office Supplies	-	2,050	-	-	-	-	-
	Operating Supplies	72	52	72	72	72	72	72
	Telephone	3,450	1,521	3,450	3,450	3,450	3,450	3,450
	Transfer to Other Functions	2,056	53	2,056	2,056	2,056	2,056	2,056
	Unreported Mastercard	-	-433	-	-	-	-	-
	SCBA, Sm Tools, Chemicals, Hoses, etc.	-	199	-	-	-	-	-
	Reserve	**1,000**	**1,951**	**10,000**	**11,000**	**12,000**	**13,000**	**14,000**
	Transfer to Capital Reserve	1,000	1,951	10,000	11,000	12,000	13,000	14,000
	Reservoir R & M	**450**	**-**	**450**	**450**	**450**	**450**	**450**
	Cleaning	450	-	450	450	450	450	450
	Site Maintenance	-	-	-	-	-	-	-
	Special Projects	**-**	**-324**	**-**	**-**	**-**	**-**	**-**
	Special Projects	-	-324	-	-	-	-	-
	System Valves R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Exercise Program	-	-	-	-	-	-	-
	Locate & Restore System Valves	-	-	-	-	-	-	-
	Well & Control Building R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Electrical Maintenance	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Misc Revenue/Expense	**54,508**	**-**	**35,196**	**22,217**	**13,110**	**9,332**	**5,609**
	Budgeted Surplus	54,508	-	35,196	22,217	13,110	9,332	5,609
	Water System R & M	**6,335**	**9,278**	**3,835**	**3,835**	**3,835**	**3,835**	**3,835**
	Distribution System - Water System R & M	-	3,056	800	800	800	800	800
	Well & Control Building - Water System R	245	6,222	945	945	945	945	945
	Reservoir - Water System R & M	90	-	90	90	90	90	90
	Fire Hydrants - Water System R & M	5,000	-	1,000	1,000	1,000	1,000	1,000
	System Valves - Water System R & M	1,000	-	1,000	1,000	1,000	1,000	1,000
1880 Total		0	83,270	-	0	0	0	-0

Cariboo Regional District
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Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1881	**Gateway Water System**	**-0**	**-8,723**	**0**	**-**	**-0**	**0**	**-0**
	Revenue	-54,343	-29,124	-54,040	-54,901	-56,635	-88,578	-61,093
	Conditional Transfers	**-1,263**	**-**	**-**	**-**	**-**	**-30,000**	**-**
	Other Grants	-1,263	-	-	-	-	-30,000	-
	Fiscal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Debt Proceeds	-	-	-	-	-	-	-
	Actuarial Income - Fiscal Services	-	-	-	-	-	-	-
	Grants in Lieu	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Federal Grants in Lieu	-	-	-	-	-	-	-
	Other Revenue	**-900**	**-1,324**	**-900**	**-900**	**-900**	**-900**	**-900**
	Interest Recovery	-900	-1,324	-900	-900	-900	-900	-900
	Sale of Services	**-14,437**	**-13,490**	**-15,155**	**-15,838**	**-16,590**	**-17,380**	**-18,209**
	Connection Charges	-800	-	-800	-800	-800	-800	-800
	Discounts Taken (User)	643	794	643	709	744	781	820
	User Fees	-14,279	-14,283	-14,997	-15,747	-16,534	-17,361	-18,229
	Taxes	**-14,310**	**-14,310**	**-14,310**	**-14,310**	**-14,310**	**-14,310**	**-14,310**
	Parcel Tax	-14,310	-14,310	-14,310	-14,310	-14,310	-14,310	-14,310
	Misc Revenue/Expense	**-23,433**	**-**	**-23,675**	**-23,853**	**-24,834**	**-25,988**	**-27,674**
	Prior Years Surplus - Misc Revenue/Expen	-23,433	-	-23,675	-23,853	-24,834	-25,988	-27,674
	Transfer from Capital Reserve	-	-	-	-	-	-	-
	Expenditures	54,343	20,401	54,040	54,901	56,635	88,578	61,093
	Administration Expenses	**7,128**	**4,368**	**7,313**	**7,569**	**7,834**	**7,990**	**8,150**
	Salaries	5,504	3,523	5,691	5,890	6,096	6,218	6,343
	F/T Benefits	1,624	845	1,622	1,679	1,737	1,772	1,808
	PT/ Casual Benefits	-	-	-	-	-	-	-
	PT/ Casual Salaries	-	-	-	-	-	-	-
	Building & Equipment Expenses	**3,783**	**2,560**	**3,783**	**3,894**	**4,009**	**4,009**	**4,009**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	310	199	310	310	310	310	310
	Equipment Repairs/Maintenance	-	89	-	-	-	-	-
	Equipment/Furniture - Building & Equipme	-	199	-	-	-	-	-
	Insurance	475	132	475	475	475	475	475
	Internal Equipment Charges	214	-	214	214	214	214	214
	Utilities	2,784	1,515	2,784	2,895	3,010	3,010	3,010
	Vehicle Fuel	-	195	-	-	-	-	-
	Vehicle Repairs/ Maintenance	-	231	-	-	-	-	-
	Capital Expenses	**-**	**899**	**-**	**-**	**-**	**30,000**	**-**
	Equipment / Improvements	-	899	-	-	-	30,000	-
	Distribution System R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Flushing Program	-	-	-	-	-	-	-
	Fire Hydrants R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Hydrant Maintenance	-	-	-	-	-	-	-
	Paint Hydrants	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Fiscal Services	**6,288**	**4,616**	**6,288**	**6,288**	**6,288**	**6,288**	**6,288**
	MFA Debenture - Principal	2,944	2,944	2,944	2,944	2,944	2,944	2,944
	MFA Debenture Interest	3,344	1,672	3,344	3,344	3,344	3,344	3,344
	Actuarial Principal - MFA - Fiscal Servi	-	-	-	-	-	-	-
	Debt Trfr to Balance Sheet	-	-	-	-	-	-	-
	Operating Expenses	**6,120**	**2,086**	**5,453**	**4,766**	**4,766**	**4,766**	**4,766**
	Advertising	25	41	25	25	25	25	25
	Alarm Monitoring	-	-	-	-	-	-	-
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Connection Charges	800	-	800	800	800	800	800
	Contract Services	1,263	394	-	-	-	-	-
	Contractors Benefits	-	3	-	-	-	-	-
	Contracts Non WCB	281	-	281	281	281	281	281
	Employee Training/Development	191	13	191	100	100	100	100
	Environmental Monitoring	1,000	60	1,000	1,000	1,000	1,000	1,000
	General Travel	150	31	150	150	150	150	150
	Legal	-	-38	-	-	-	-	-
	Licenses, Permits & Fees	200	364	200	200	200	200	200
	Materials & Supplies	1,000	230	1,000	1,000	1,000	1,000	1,000
	Office Supplies	26	410	26	26	26	26	26
	Operating Supplies	-	8	-	-	-	-	-
	Telephone	940	590	940	940	940	940	940
	Transfer to Other Functions	244	8	840	244	244	244	244
	Unreported Mastercard	-	-57	-	-	-	-	-
	SCBA, Sm Tools, Chemicals, Hoses, etc.	-	30	-	-	-	-	-
	Reserve	**5,000**	**450**	**5,000**	**5,200**	**5,400**	**5,500**	**5,600**
	Transfer to Capital Reserve	5,000	450	5,000	5,200	5,400	5,500	5,600
	Reservoir R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Cleaning	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Special Projects	**-**	**-30**	**-**	**-**	**-**	**-**	**-**
	Special Projects	-	-30	-	-	-	-	-
	System Valves R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Exercise Program	-	-	-	-	-	-	-
	Locate & Restore System Valves	-	-	-	-	-	-	-
	Well & Control Building R & M	**1,000**	**-**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**
	Component Repairs / Replacement	1,000	-	1,000	1,000	1,000	1,000	1,000
	Electrical Maintenance	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Misc Revenue/Expense	**23,675**	**-**	**23,853**	**24,834**	**25,988**	**27,674**	**29,930**
	Budgeted Surplus	23,675	-	23,853	24,834	25,988	27,674	29,930
	Water System R & M	**1,350**	**5,452**	**1,350**	**1,350**	**1,350**	**1,350**	**1,350**
	Distribution System - Water System R & M	200	-	200	200	200	200	200
	Well & Control Building - Water System R	650	5,452	650	650	650	650	650
	Reservoir - Water System R & M	-	-	-	-	-	-	-
	Fire Hydrants - Water System R & M	-	-	-	-	-	-	-
	System Valves - Water System R & M	500	-	500	500	500	500	500
1881 Total		-0	-8,723	0	-	-0	0	-0

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
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Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1882	**Forest Grove Water System**	**0**	**65,287**	**-0**	**-0**	**0**	**0**	**-0**
	Revenue	-91,188	-48,363	-77,007	-73,089	-80,035	-82,955	-98,167
	Conditional Transfers	**-4,725**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Grants	-4,725	-	-	-	-	-	-
	Other Revenue	**-376**	**-4,698**	**-376**	**-376**	**-376**	**-376**	**-376**
	Interest Recovery	-376	-4,698	-376	-376	-376	-376	-376
	Sale of Services	**-41,270**	**-43,665**	**-46,622**	**-51,521**	**-57,862**	**-64,994**	**-73,019**
	Connection Charges	-800	-800	-800	-800	-800	-800	-800
	Discounts Taken (User)	2,346	5,268	2,346	3,468	3,902	4,389	4,938
	User Fees	-42,816	-48,133	-48,168	-54,190	-60,963	-68,584	-77,157
	Taxes	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Parcel Tax	-	-	-	-	-	-	-
	Misc Revenue/Expense	**-44,817**	**-**	**-30,009**	**-21,192**	**-21,797**	**-17,585**	**-24,773**
	Prior Years Surplus - Misc Revenue/Expen	-4,817	-	-30,009	-21,192	-21,797	-17,585	-24,773
	Transfer from Capital Reserve	-40,000	-	-	-	-	-	-
	Expenditures	91,188	113,651	77,007	73,089	80,035	82,955	98,167
	Administration Expenses	**26,665**	**15,905**	**28,970**	**29,984**	**31,034**	**31,654**	**32,288**
	Salaries	20,591	12,839	22,545	23,334	24,151	24,634	25,126
	F/T Benefits	6,074	3,066	6,425	6,650	6,883	7,021	7,161
	PT/ Casual Benefits	-	-	-	-	-	-	-
	PT/ Casual Salaries	-	-	-	-	-	-	-
	Building & Equipment Expenses	**4,941**	**5,272**	**4,941**	**5,286**	**5,385**	**5,488**	**5,488**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	310	199	310	310	310	310	310
	Equipment Repairs/Maintenance	-	4	-	-	-	-	-
	Equipment/Furniture	-	-19	-	-	-	-	-
	Insurance	2,250	2,205	2,250	2,500	2,500	2,500	2,500
	Internal Equipment Charges	-	-	-	-	-	-	-
	Utilities	2,381	1,338	2,381	2,476	2,575	2,678	2,678
	Vehicle Fuel	-	1,051	-	-	-	-	-
	Vehicle Repairs/ Maintenance	-	492	-	-	-	-	-
	Capital Expenses	**-**	**77,670**	**-**	**-**	**5,000**	**-**	**-**
	Equipment / Improvements	-	77,670	-	-	5,000	-	-
	Distribution System R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Flushing Program	-	-	-	-	-	-	-
	Fire Hydrants R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Hydrant Maintenance	-	-	-	-	-	-	-
	Paint Hydrants	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Fiscal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	MFA Debenture - Principal	-	-	-	-	-	-	-
	MFA Debenture Interest	-	-	-	-	-	-	-
	Operating Expenses	**13,473**	**5,577**	**10,803**	**8,422**	**8,431**	**8,440**	**8,440**
	Advertising	25	161	25	25	25	25	25
	Alarm Monitoring	-	-	-	-	-	-	-
	Connection Charges	500	-	500	500	500	500	500
	Contract Services	5,225	371	500	500	500	500	500
	Contractors Benefits	20	10	20	20	20	20	20
	Contracts Non WCB	1,000	-	1,000	1,000	1,000	1,000	1,000
	Employee Training/Development	610	63	610	275	275	275	275
	Environmental Monitoring	1,350	-	1,350	1,350	1,350	1,350	1,350
	General Travel	428	122	428	437	446	455	455
	Legal	-	-3	-	-	-	-	-
	Licenses, Permits & Fees	150	791	150	150	150	150	150
	Materials & Supplies	500	986	500	500	500	500	500
	Office Supplies	140	1,230	140	140	140	140	140
	Operating Supplies	-	28	-	-	-	-	-
	Telephone	2,100	1,845	2,100	2,100	2,100	2,100	2,100
	Transfer to Other Functions	1,425	-	3,480	1,425	1,425	1,425	1,425
	Unreported Mastercard	-	-28	-	-	-	-	-
	Reserve	**5,000**	**2,928**	**-**	**-**	**5,000**	**5,000**	**5,000**
	Transfer to Capital Reserve	5,000	2,928	-	-	5,000	5,000	5,000
	Reservoir R & M	**2,000**	**-**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**
	Cleaning	2,000	-	2,000	2,000	2,000	2,000	2,000
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Special Projects	**-**	**-202**	**-**	**-**	**-**	**-**	**-**
	Special Projects	-	-202	-	-	-	-	-
	System Valves R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Exercise Program	-	-	-	-	-	-	-
	Locate & Restore System Valves	-	-	-	-	-	-	-
	Well & Control Building R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Electrical Maintenance	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Misc Revenue/Expense	**30,008**	**-**	**21,192**	**21,797**	**17,585**	**24,773**	**39,352**
	Budgeted Surplus	30,008	-	21,192	21,797	17,585	24,773	39,352
	Water System R & M	**9,100**	**6,501**	**9,100**	**5,600**	**5,600**	**5,600**	**5,600**
	Distribution System - Water System R & M	700	6,501	700	700	700	700	700
	Well & Control Building - Water System R	1,050	-	1,050	1,050	1,050	1,050	1,050
	Reservoir - Water System R & M	700	-	700	700	700	700	700
	Fire Hydrants - Water System R & M	5,000	-	5,000	1,500	1,500	1,500	1,500
	System Valves - Water System R & M	1,650	-	1,650	1,650	1,650	1,650	1,650
1882 Total		0	65,287	-0	-0	0	0	-0

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1883	**Alexis Creek Water System**	**0**	**133,657**	**-**	**-0**	**0**	**-**	**-**
	Revenue	-19,397	-29,795	-78,685	-66,685	-59,254	-54,888	-54,467
	Conditional Transfers	**-132,313**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Grants	-132,313	-	-	-	-	-	-
	Fiscal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Debt Proceeds	-	-	-	-	-	-	-
	Other Revenue	**-1,550**	**-709**	**-550**	**-550**	**-550**	**-550**	**-550**
	Interest Recovery	-1,550	-709	-550	-550	-550	-550	-550
	Sale of Services	**-42,290**	**-29,086**	**-42,290**	**-46,519**	**-51,171**	**-56,288**	**-61,917**
	Connection Charges	-	-	-	-	-	-	-
	Discounts Taken (User)	1,534	2,553	1,534	1,687	1,856	2,042	2,246
	Other Recoveries	-	-	-	-	-	-	-
	User Fees	-43,824	-31,639	-43,824	-48,206	-53,027	-58,330	-64,163
	Misc Revenue/Expense	**156,756**	**-**	**-35,845**	**-19,616**	**-7,533**	**1,950**	**8,001**
	Prior Years Surplus - Misc Revenue/Expen	156,756	-	-35,845	-19,616	-7,533	1,950	8,001
	Transfer from Capital Reserve	-	-	-	-	-	-	-
	Expenditures	19,397	163,452	78,685	66,685	59,254	54,888	54,467
	Administration Expenses	**28,513**	**10,092**	**25,032**	**25,908**	**26,815**	**27,351**	**27,898**
	Salaries	22,018	8,177	19,480	20,162	20,867	21,285	21,711
	F/T Benefits	6,495	1,915	5,552	5,746	5,947	6,066	6,187
	P/T / Casual Benefits	-	-	-	-	-	-	-
	P/T / Casual Salaries	-	-	-	-	-	-	-
	Building & Equipment Expenses	**10,880**	**2,451**	**11,305**	**11,447**	**11,593**	**11,741**	**11,892**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	310	398	310	310	310	310	310
	Equipment Repairs/Maintenance	25	-13	25	25	25	25	25
	Equipment/Furniture	-	-1,584	-	-	-	-	-
	Insurance	2,575	2,530	3,000	3,000	3,000	3,000	3,000
	Internal Equipment Charges	-	-	-	-	-	-	-
	Utilities	7,120	154	7,120	7,262	7,408	7,556	7,707
	Vehicle Fuel	650	734	650	650	650	650	650
	Vehicle Repairs/ Maintenance	200	233	200	200	200	200	200
	Capital Expenses	**-**	**132,367**	**-**	**-**	**-**	**-**	**-**
	Equipment / Improvements	-	132,367	-	-	-	-	-
	Cap Trfr to Balance Sheet	-	-	-	-	-	-	-
	Distribution System R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Fluching Program	-	-	-	-	-	-	-
	Operating Expenses	**13,229**	**7,835**	**10,111**	**8,176**	**8,176**	**8,176**	**8,176**
	Advertising	100	140	100	100	100	100	100
	Connection Charges	-	-	-	-	-	-	-
	Contract Services	5,053	329	-	-	-	-	-
	Contractors Benefits	-	9	-	-	-	-	-
	Contracts Non WCB	-	-	-	-	-	-	-
	Employee Training/Development	326	26	326	326	326	326	326
	Environmental Monitoring	40	-	40	40	40	40	40
	General Travel	4,000	102	4,000	4,000	4,000	4,000	4,000
	Legal	-	-54	-	-	-	-	-
	Licenses, Permits & Fees	250	544	250	250	250	250	250
	Materials & Supplies	135	1,074	135	135	135	135	135
	Office Supplies	350	859	350	350	350	350	350
	Operating Supplies	1,750	160	1,750	1,750	1,750	1,750	1,750
	Telephone	1,225	853	1,225	1,225	1,225	1,225	1,225
	Transfer to Other Functions	-	-	1,935	-	-	-	-
	Unreported Mastercard	-	-135	-	-	-	-	-
	Utilities	-	3,929	-	-	-	-	-
	Reserve	**-**	**711**	**10,000**	**11,000**	**12,000**	**13,000**	**14,000**
	Transfer to Capital Reserve	-	711	10,000	11,000	12,000	13,000	14,000
	Reservoir R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Component Repairs/Replacement	-	-	-	-	-	-	-
	Special Projects	**-**	**-389**	**-**	**-**	**-**	**-**	**-**
	Special Projects	-	-389	-	-	-	-	-
	Well & Control Building R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Misc Revenue/Expense	**-35,846**	**-**	**19,616**	**7,533**	**-1,950**	**-8,001**	**-10,120**
	Budgeted Surplus	-35,846	-	19,616	7,533	-1,950	-8,001	-10,120
	Water System R & M	**2,621**	**10,384**	**2,621**	**2,621**	**2,621**	**2,621**	**2,621**
	Distribution System - Water System R & M	1,150	1,928	1,150	1,150	1,150	1,150	1,150
	Well & Control Building - Water System R	850	8,455	850	850	850	850	850
	Reservoir - Water System R & M	-	-	-	-	-	-	-
	Fire Hydrants - Water System R & M	-	-	-	-	-	-	-
	System Valves - Water System R & M	621	-	621	621	621	621	621
1883 Total		0	133,657	-	-0	0	-	-

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1884	**108 Mile Water System**	**0**	**-126,935**	**-**	**0**	**-**	**-**	**-**
	Revenue	-3,330,301	-676,560	-3,322,169	-2,030,791	-1,822,409	-1,621,743	-1,434,875
	Conditional Transfers	**-54,737**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Grants	-54,737	-	-	-	-	-	-
	Fiscal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Debt Proceeds	-	-	-	-	-	-	-
	Actuarial Income - Fiscal Services	-	-	-	-	-	-	-
	Other Revenue	**-8,500**	**-57,363**	**-8,500**	**-8,500**	**-8,500**	**-8,500**	**-8,500**
	Interest Recovery	-8,500	-57,363	-8,500	-8,500	-8,500	-8,500	-8,500
	Sale of Services	**-338,316**	**-369,197**	**-384,921**	**-403,483**	**-422,972**	**-443,435**	**-464,922**
	Connection Charges	-13,700	-11,468	-13,700	-13,700	-13,700	-13,700	-13,700
	Discounts Taken (User)	26,320	27,221	30,099	31,604	33,184	34,843	36,586
	Other Recoveries	-	-125	-	-	-	-	-
	User Fees	-350,936	-384,824	-401,321	-421,387	-442,456	-464,579	-487,808
	Taxes	**-250,000**	**-250,000**	**-250,000**	**-250,000**	**-250,000**	**-250,000**	**-250,000**
	Parcel Tax	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000
	Misc Revenue/Expense	**-2,678,748**	**-**	**-2,678,748**	**-1,368,809**	**-1,140,937**	**-919,808**	**-711,453**
	Prior Years Surplus	-2,678,748	-	-2,678,748	-1,368,809	-1,140,937	-919,808	-711,453
	Transfer from Capital Reserve	-	-	-	-	-	-	-
	Expenditures	3,330,301	549,625	3,322,169	2,030,791	1,822,409	1,621,743	1,434,875
	Administration Expenses	**308,889**	**184,721**	**342,296**	**354,276**	**366,676**	**374,009**	**381,489**
	Salaries	238,524	149,140	266,378	275,701	285,351	291,058	296,879
	F/T Benefits	70,365	35,581	75,918	78,575	81,325	82,951	84,611
	PT/ Casual Benefits	-	-	-	-	-	-	-
	PT/ Casual Salaries	-	-	-	-	-	-	-
	Building & Equipment Expenses	**89,560**	**77,922**	**91,560**	**91,560**	**91,560**	**91,560**	**91,560**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	310	199	310	310	310	310	310
	Equipment Repairs/Maintenance	-	32	-	-	-	-	-
	Equipment/Furniture	-	-1,596	-	-	-	-	-
	General Travel	-	-	-	-	-	-	-
	Insurance	19,250	20,141	19,250	19,250	19,250	19,250	19,250
	Internal Equipment Charges	-	-	-	-	-	-	-
	Utilities	53,500	41,233	55,500	55,500	55,500	55,500	55,500
	Vehicle Fuel	12,500	12,269	12,500	12,500	12,500	12,500	12,500
	Vehicle Repairs/Maintenance	4,000	5,643	4,000	4,000	4,000	4,000	4,000
	Capital Expenses	**1,080,000**	**109,725**	**1,023,926**	**-**	**-**	**-**	**-**
	Equipment / Improvements	1,080,000	109,725	1,023,926	-	-	-	-
	Distribution System R & M	**10,000**	**-**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**
	Component Repairs / Replacement	10,000	-	10,000	10,000	10,000	10,000	10,000
	Flushing Program	-	-	-	-	-	-	-
	Fire Hydrants R & M	**500**	**-**	**500**	**500**	**500**	**500**	**500**
	Hydrant Maintenance	500	-	500	500	500	500	500
	Paint Hydrants	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Fiscal Services	**171,033**	**31,500**	**171,033**	**171,033**	**171,033**	**171,033**	**171,033**
	Interest Charges	500	-	500	500	500	500	500
	MFA Debenture - Principal	107,533	-	107,533	107,533	107,533	107,533	107,533
	MFA Debenture Interest	63,000	31,500	63,000	63,000	63,000	63,000	63,000
	Actuarial Principal - MFA - Fiscal Servi	-	-	-	-	-	-	-
	Debt Trfr to Balance Sheet	-	-	-	-	-	-	-
	Operating Expenses	**137,733**	**90,563**	**85,046**	**81,485**	**81,833**	**82,188**	**82,549**
	Advertising	600	1,908	600	600	600	600	600
	Alarm Monitoring	1,200	279	1,200	1,200	1,200	1,200	1,200
	Connection Charges	8,200	-	8,200	8,200	8,200	8,200	8,200
	Contract Services	13,500	39,361	13,500	13,500	13,500	13,500	13,500
	Contractors Benefits	17,324	152	17,324	17,665	18,013	18,368	18,729
	Contracts Non WCB	-	-	-	-	-	-	-
	Employee Training/Development	8,402	718	8,402	4,500	4,500	4,500	4,500
	Environmental Monitoring	5,000	67	5,000	5,000	5,000	5,000	5,000
	General Travel	4,500	1,439	4,500	4,500	4,500	4,500	4,500
	Legal	500	-81	500	500	500	500	500
	Licenses, Permits & Fees	2,100	9,103	2,100	2,100	2,100	2,100	2,100
	Materials & Supplies	17,000	18,133	17,000	17,000	17,000	17,000	17,000
	Office Supplies	2,400	13,183	2,400	2,400	2,400	2,400	2,400
	Operating Supplies	-	319	-	-	-	-	-
	Professional / Consulting	54,737	-	-	-	-	-	-
	Telephone	8,200	6,408	10,250	10,250	10,250	10,250	10,250
	Transfer to Other Functions	-5,930	-	-5,930	-5,930	-5,930	-5,930	-5,930
	Unreported Mastercard	-	-426	-	-	-	-	-
	Reserve	**150,000**	**13,129**	**150,000**	**150,000**	**150,000**	**150,000**	**150,000**
	Transfer to Capital Reserve	150,000	13,129	150,000	150,000	150,000	150,000	150,000
	Reservoir R & M	**1,000**	**867**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**
	Building Repairs / Maintenance	1,000	-	1,000	1,000	1,000	1,000	1,000
	Cleaning	-	-	-	-	-	-	-
	Component Repairs / Replacement	-	867	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Special Projects	**-**	**-2,574**	**-**	**-**	**-**	**-**	**-**
	Special Projects	-	-2,574	-	-	-	-	-
	Well & Control Building R & M	**9,000**	**-**	**9,000**	**9,000**	**9,000**	**9,000**	**9,000**
	Building Repairs / Maintenance	-	-	-	-	-	-	-
	Component Repairs / Replacement	5,000	-	5,000	5,000	5,000	5,000	5,000
	Electrical Maintenance	4,000	-	4,000	4,000	4,000	4,000	4,000
	Site Maintenance	-	-	-	-	-	-	-
	Misc Revenue/Expense	**1,303,586**	**-**	**1,368,809**	**1,140,937**	**919,808**	**711,453**	**516,744**
	Budgeted Surplus	1,303,586	-	1,368,809	1,140,937	919,808	711,453	516,744
	Water System R & M	**69,000**	**43,771**	**69,000**	**21,000**	**21,000**	**21,000**	**21,000**
	Distribution System - Water System R & M	9,000	6,072	9,000	9,000	9,000	9,000	9,000
	Well & Control Building - Water System R	9,000	35,547	9,000	9,000	9,000	9,000	9,000
	Reservoir - Water System R & M	1,000	-	1,000	1,000	1,000	1,000	1,000
	Fire Hydrants - Water System R & M	50,000	-	50,000	2,000	2,000	2,000	2,000
	System Valves - Water System R & M	-	-	-	-	-	-	-
	Standby Generator - Water System R&M	-	2,151	-	-	-	-	-
1884 Total		0	-126,935	-	0	-	-	-

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1885	**Central Alexis Creek Water**	-	-192	-	-	-	-0	-0
	Revenue	-4,435	-5,397	-5,955	-6,321	-6,686	-6,992	-7,297
	Conditional Transfers	-	-	-	-	-	-	-
	Other Grants	-	-	-	-	-	-	-
	Fiscal Services	-	-	-	-	-	-	-
	Actuarial Income - Fiscal Services	-	-	-	-	-	-	-
	Other Revenue	-	-	-	-	-	-	-
	Interest Recovery	-	-	-	-	-	-	-
	Sale of Services	-15	-	-15	-15	-15	-15	-15
	Connection Charges	-	-	-	-	-	-	-
	Discounts Taken (User)	-	-	-	-	-	-	-
	Other Recoveries	-15	-	-15	-15	-15	-15	-15
	User Fees	-	-	-	-	-	-	-
	Taxes	-5,397	-5,397	-7,529	-7,529	-7,529	-7,468	-7,468
	Parcel Tax	-5,397	-5,397	-7,529	-7,529	-7,529	-7,468	-7,468
	Misc Revenue/Expense	978	-	1,589	1,223	857	492	187
	Prior Years Surplus - Misc Revenue/Expen	978	-	1,589	1,223	857	492	187
	Transfer from Capital Reserve	-	-	-	-	-	-	-
	Expenditures	4,435	5,205	5,955	6,321	6,686	6,992	7,297
	Administration Expenses	-	-	-	-	-	-	-
	Salaries	-	-	-	-	-	-	-
	F/T Benefits	-	-	-	-	-	-	-
	P/T / Casual Benefits	-	-	-	-	-	-	-
	P/T / Casual Salaries	-	-	-	-	-	-	-
	Building & Equipment Expenses	-	-	-	-	-	-	-
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	-	-	-	-	-	-	-
	Insurance	-	-	-	-	-	-	-
	Internal Equipment Charges	-	-	-	-	-	-	-
	Utilities	-	-	-	-	-	-	-
	Vehicle Fuel	-	-	-	-	-	-	-
	Vehicle Repairs/ Maintenance	-	-	-	-	-	-	-
	Capital Expenses	-	-	-	-	-	-	-
	Equipment / Improvements	-	-	-	-	-	-	-
	Distribution System R & M	-	-	-	-	-	-	-
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Flushing Program	-	-	-	-	-	-	-
	Fire Hydrants R & M	-	-	-	-	-	-	-
	Hydrant Maintenance	-	-	-	-	-	-	-
	Paint Hydrants	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Fiscal Services	7,178	5,205	7,178	7,178	7,178	7,178	7,178
	Interest Charges	-	-	-	-	-	-	-
	MFA Debenture - Principal	3,232	3,232	3,232	3,232	3,232	3,232	3,232
	MFA Debenture Interest	3,946	1,973	3,946	3,946	3,946	3,946	3,946
	Actuarial Principal - MFA - Fiscal Servi	-	-	-	-	-	-	-
	Debt Trfr to Balance Sheet	-	-	-	-	-	-	-
	Operating Expenses	-	-	-	-	-	-	-
	Advertising	-	-	-	-	-	-	-
	Connection Charges	-	-	-	-	-	-	-
	Contract Services	-	-	-	-	-	-	-
	Contractors Benefits	-	-	-	-	-	-	-
	Employee Training/Development	-	-	-	-	-	-	-
	Environmental Monitoring	-	-	-	-	-	-	-
	General Travel	-	-	-	-	-	-	-
	Licenses, Permits & Fees	-	-	-	-	-	-	-
	Materials & Supplies	-	-	-	-	-	-	-
	Office Supplies	-	-	-	-	-	-	-
	Operating Supplies	-	-	-	-	-	-	-
	Telephone	-	-	-	-	-	-	-
	Transfer to Other Functions	-	-	-	-	-	-	-
	Reserve	-	-	-	-	-	-	-
	Transfer to Capital Reserve	-	-	-	-	-	-	-
	Reservoir R & M	-	-	-	-	-	-	-
	Building Repairs / Maintenance	-	-	-	-	-	-	-
	Cleaning	-	-	-	-	-	-	-
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Well & Control Building R & M	-	-	-	-	-	-	-
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Misc Revenue/Expense	-2,743	-	-1,223	-857	-492	-187	119
	Budgeted Surplus	-2,743	-	-1,223	-857	-492	-187	119
1885 Total		-	-192	-	-	-	-0	-0

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1886	**Russet Bluff Water**	**0**	**- 20,600**	**0**	**0**	**0**	**0**	**0**
	Revenue	- 67,604	- 59,438	- 74,547	- 81,096	- 97,495	- 121,582	- 149,005
	Conditional Transfers	**- 5,052**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Grants	- 5,052	-	-	-	-	-	-
	Other Revenue	**- 354**	**- 2,777**	**- 354**	**- 354**	**- 354**	**- 354**	**- 354**
	Interest Recovery	- 354	- 2,777	- 354	- 354	- 354	- 354	- 354
	Sale of Services	**- 55,526**	**- 56,661**	**- 65,838**	**- 72,564**	**- 76,264**	**- 80,148**	**- 84,227**
	Connection Charges	- 1,895	-	- 1,895	- 1,895	- 1,895	- 1,895	- 1,895
	Discounts Taken (User)	3,321	4,488	3,321	3,321	3,321	3,321	3,321
	User Fees	- 56,953	- 61,149	- 67,264	- 73,990	- 77,690	- 81,574	- 85,653
	Misc Revenue/Expense	**- 6,672**	**-**	**- 8,355**	**- 8,177**	**- 20,878**	**- 41,080**	**- 64,424**
	Prior Years Surplus - Misc Revenue/Expen	- 6,672	-	- 8,355	- 8,177	- 20,878	- 41,080	- 64,424
	Transfer from Capital Reserve	-	-	-	-	-	-	-
	Expenditures	67,604	38,838	74,547	81,096	97,495	121,582	149,005
	Administration Expenses	**28,564**	**17,085**	**30,939**	**32,022**	**33,143**	**33,805**	**34,482**
	Salaries	22,069	13,791	24,077	24,920	25,792	26,308	26,834
	F/T Benefits	6,495	3,294	6,862	7,102	7,351	7,498	7,648
	P/T / Casual Benefits	-	-	-	-	-	-	-
	P/T / Casual Salaries	-	-	-	-	-	-	-
	Building & Equipment Expenses	**7,982**	**6,735**	**8,082**	**8,082**	**8,082**	**8,082**	**8,082**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	310	199	310	310	310	310	310
	Equipment Repairs/Maintenance	-	339	-	-	-	-	-
	Equipment/Furniture	100	223	100	100	100	100	100
	Insurance	1,750	1,714	1,850	1,850	1,850	1,850	1,850
	Internal Equipment Charges	1,272	-	1,272	1,272	1,272	1,272	1,272
	Utilities	4,550	2,598	4,550	4,550	4,550	4,550	4,550
	Vehicle Fuel	-	793	-	-	-	-	-
	Vehicle Repair/ Maintenance	-	869	-	-	-	-	-
	Capital Expenses	**-**	**3,222**	**-**	**-**	**-**	**-**	**-**
	Equipment / Improvements	-	3,222	-	-	-	-	-
	Distribution System R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Flushing Program	-	-	-	-	-	-	-
	Fire Hydrants R & M	**-**	**434**	**-**	**-**	**-**	**-**	**-**
	Hydrant Maintenance	-	-	-	-	-	-	-
	Paint Hydrants	-	-	-	-	-	-	-
	Site Maintenance	-	434	-	-	-	-	-
	Operating Expenses	**10,553**	**8,760**	**15,198**	**5,214**	**5,291**	**5,371**	**5,398**
	Advertising	50	172	50	50	50	50	50
	Connection Charges	800	-	800	800	800	800	800
	Contract Services	5,802	397	5,802	750	750	750	750
	Contractors Benefits	-	34	-	-	-	-	-
	Contracts Non WCB	6	-	6	6	6	6	6
	Employee Training/Development	537	46	537	175	175	175	175
	Environmental Monitoring	-	4,270	-	-	-	-	-
	General Travel	1,249	130	1,249	1,274	1,299	1,325	1,352
	Legal	-	- 165	-	-	-	-	-
	Licenses, Permits & Fees	150	922	150	150	150	150	150
	Materials & Supplies	500	840	500	500	500	500	500
	Office Supplies	200	1,495	200	200	200	200	200
	Operating Supplies	-	30	-	-	-	-	-
	Telephone	1,259	702	1,259	1,309	1,361	1,415	1,415
	Transfer to Other Functions	-	31	4,645	-	-	-	-
	Unreported Mastercard	-	- 259	-	-	-	-	-
	SCBA, Sm Tools, Chemicals, Hoses, etc.	-	115	-	-	-	-	-
	Reserve	**5,500**	**972**	**5,500**	**5,500**	**5,500**	**5,500**	**5,500**
	Transfer to Capital Reserve	5,500	972	5,500	5,500	5,500	5,500	5,500
	Reservoir R & M	**-**	**-**	**-**	**5,000**	**-**	**-**	**-**
	Building Repairs / Maintenance	-	-	-	-	-	-	-
	Cleaning	-	-	-	-	-	-	-
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	5,000	-	-	-
	Special Projects	**-**	**- 210**	**-**	**-**	**-**	**-**	**-**
	Special Projects	-	- 210	-	-	-	-	-
	Well & Control Building R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Electrical Maintenance	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Misc Revenue/Expense	**8,355**	**-**	**8,177**	**20,878**	**41,080**	**64,424**	**91,143**
	Budgeted Surplus	8,355	-	8,177	20,878	41,080	64,424	91,143
	Water System R & M	**6,650**	**1,841**	**6,650**	**4,400**	**4,400**	**4,400**	**4,400**
	Distribution System - Water System R & M	700	1,289	700	700	700	700	700
	Well & Control Building - Water System R	550	552	550	550	550	550	550
	Reservoir - Water System R & M	900	-	900	900	900	900	900
	Fire Hydrants - Water System R & M	3,000	-	3,000	750	750	750	750
	System Valves - Water System R & M	1,500	-	1,500	1,500	1,500	1,500	1,500
1886 Total		0	- 20,600	0	0	0	0	0

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1887	**Benjamin Water System**	**0**	**566**	**-**	**0**	**-0**	**0**	**0**
	Revenue	-64,517	-26,310	-38,406	-35,208	-33,769	-34,234	-36,801
	Conditional Transfers	**-1,871**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Grants (Weeds, Trsf Stns, Resourc	-1,871	-	-	-	-	-	-
	Fiscal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Debt Proceeds	-	-	-	-	-	-	-
	Actuarial Income - Fiscal Services	-	-	-	-	-	-	-
	Grants in Lieu	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Federal GIL - Grants in Lieu	-	-	-	-	-	-	-
	Other Revenue	**-**	**-1,110**	**-**	**-**	**-**	**-**	**-**
	Interest Recovery - Other Revenue	-	-1,110	-	-	-	-	-
	Sale of Services	**-15,303**	**-17,907**	**-16,834**	**-18,517**	**-20,369**	**-22,405**	**-24,646**
	Connection Charges - Sale of Services	-	-	-	-	-	-	-
	Discounts Taken - Sale of Services	1,241	1,576	1,365	1,501	1,652	1,817	1,998
	User Fees - Sale of Services	-16,544	-19,483	-18,198	-20,018	-22,020	-24,222	-26,644
	Taxes	**-7,294**	**-7,294**	**-7,294**	**-7,294**	**-7,294**	**-7,294**	**-7,294**
	Parcel Taxes - Taxes	-7,294	-7,294	-7,294	-7,294	-7,294	-7,294	-7,294
	Misc Revenue/Expense	**-40,049**	**-**	**-14,279**	**-9,398**	**-6,107**	**-4,534**	**-4,862**
	Prior Years Surplus - Misc Revenue/Expen	-40,049	-	-14,279	-9,398	-6,107	-4,534	-4,862
	Trsf from Cap Reserve - Misc Revenue/Exp	-	-	-	-	-	-	-
	Expenditures	64,517	26,877	38,406	35,208	33,769	34,234	36,801
	Administration Expenses	**5,834**	**6,201**	**6,475**	**6,702**	**6,836**	**6,973**	**7,112**
	F/T Benefits - Administration Expenses	1,329	1,173	1,436	1,486	1,516	1,546	1,577
	F/T Salaries - Administration Expenses	4,505	5,028	5,039	5,215	5,320	5,426	5,535
	Building & Equipment Expenses	**8,105**	**3,860**	**8,105**	**8,105**	**8,105**	**8,105**	**8,105**
	Building Expense Allocation - Building &	310	206	310	310	310	310	310
	Equipment Repairs / Maintenance - Buildi	1,350	-	1,350	1,350	1,350	1,350	1,350
	Equipment/Furniture - Building & Equipme	-	-206	-	-	-	-	-
	Insurance - Building & Equipment Expense	1,600	672	1,600	1,600	1,600	1,600	1,600
	Internal Equipment Charges - Building &	220	-	220	220	220	220	220
	Utilities - Building & Equipment Expense	4,100	2,848	4,100	4,100	4,100	4,100	4,100
	Vehicle Fuel - Building & Equipment Expe	300	198	300	300	300	300	300
	Vehicle Repairs/Maintenance - Building &	225	142	225	225	225	225	225
	Amortization Expense - Building & Equipm	-	-	-	-	-	-	-
	Capital Expenses	**20,000**	**1,244**	**-**	**-**	**-**	**-**	**-**
	Equipment & Improvements - Capital Expen	20,000	1,244	-	-	-	-	-
	Distribution System R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Component Repairs / Replacement - Distri	-	-	-	-	-	-	-
	Flushing Program	-	-	-	-	-	-	-
	Fire Hydrants R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Hydrant Maintenance	-	-	-	-	-	-	-
	Paint Hydrants	-	-	-	-	-	-	-
	Fiscal Services	**6,445**	**5,102**	**6,445**	**6,445**	**6,445**	**6,445**	**6,445**
	Debt Interest - MFA - Fiscal Services	2,687	1,343	2,687	2,687	2,687	2,687	2,687
	Debt Principal - MFA - Fiscal Services	3,759	3,759	3,759	3,759	3,759	3,759	3,759
	Actuarial Principal - MFA - Fiscal Servi	-	-	-	-	-	-	-
	Debt Trfr to Balance Sheet	-	-	-	-	-	-	-
	Operating Expenses	**3,604**	**4,902**	**1,733**	**1,599**	**1,599**	**1,599**	**1,599**
	Advertising - Operating Expenses	50	-	50	50	50	50	50
	Connection Charges - Operating Expenses	-	-	-	-	-	-	-
	Contract Services - Operating Expenses	1,954	2,033	83	83	83	83	83
	Contractors Benefits	-	4	-	-	-	-	-
	Contracts Non WCB - Operating Expenses	191	-	191	191	191	191	191
	Employee Training/Development - Operatin	234	64	234	100	100	100	100
	Environmental Monitoring - Operating Exp	100	-	100	100	100	100	100
	General Travel - Operating Expenses	100	44	100	100	100	100	100
	Licences, Permits & Fees - Operating Exp	200	415	200	200	200	200	200
	Materials & Supplies - Operating Expense	500	1,511	500	500	500	500	500
	Office Supplies - Operating Expenses	150	258	150	150	150	150	150
	Telephone - Operating Expenses	125	434	125	125	125	125	125
	Transfer to Other Function - Operating E	-	-	-	-	-	-	-
	Unreported Mastercard Expenses - Operati	-	47	-	-	-	-	-
	Dues & Memberships - Employees - Operati	-	11	-	-	-	-	-
	Misc Materials and Clothing - Operating	-	75	-	-	-	-	-
	Legal - Operating Expenses	-	6	-	-	-	-	-
	Reserve	**5,000**	**115**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
	Transfer to Reserve - Reserve	5,000	115	5,000	5,000	5,000	5,000	5,000
	Reservoir R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Building Repairs / Maintenance - Reservo	-	-	-	-	-	-	-
	Cleaning - Reservoir R & M	-	-	-	-	-	-	-
	Site Maintenance - Reservoir R & M	-	-	-	-	-	-	-
	System Valves R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Exercise Program	-	-	-	-	-	-	-
	Well & Control Building R & M	**-**	**2,754**	**-**	**-**	**-**	**-**	**-**
	Component Repairs / Replacement - Well &	-	2,754	-	-	-	-	-
	Electrical Maintenance - Well & Control	-	-	-	-	-	-	-
	Site Maintenance - Well & Control Buildi	-	-	-	-	-	-	-
	Misc Revenue/Expense	**14,279**	**-**	**9,398**	**6,107**	**4,534**	**4,862**	**7,290**
	Budgeted Surplus	14,279	-	9,398	6,107	4,534	4,862	7,290
	Water System R & M	**1,250**	**2,699**	**1,250**	**1,250**	**1,250**	**1,250**	**1,250**
	Distribution System - Water System R & M	700	-	700	700	700	700	700
	Well & Control Building - Water System R	200	2,699	200	200	200	200	200
	Reservoir - Water System R & M	350	-	350	350	350	350	350
	Fire Hydrants - Water System R & M	-	-	-	-	-	-	-
	System Valves - Water System R & M	-	-	-	-	-	-	-
1887 Total		0	566	-	0	-0	0	0

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1888	**Canim Lake Water**	**0**	**7,416**	**0**	**- 0**	**- 0**	**0**	**0**
	Revenue	- 147,757	- 41,946	- 87,853	- 79,156	- 77,228	- 76,163	- 76,190
	Conditional Transfers	**- 31,825**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Grants	- 31,825	-	-	-	-	-	-
	Fiscal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Debt Proceeds	-	-	-	-	-	-	-
	Actuarial Income - Fiscal Services	-	-	-	-	-	-	-
	Other Revenue	**- 425**	**- 2,733**	**- 425**	**- 425**	**- 425**	**- 425**	**- 425**
	Interest Recovery	- 425	- 2,733	- 425	- 425	- 425	- 425	- 425
	Sale of Services	**- 26,691**	**- 29,733**	**- 27,856**	**- 29,073**	**- 30,345**	**- 31,675**	**- 33,064**
	Connection Charges	- 800	- 575	- 800	- 800	- 800	- 800	- 800
	Discounts Taken (User)	1,800	1,923	1,881	1,966	2,054	2,146	2,243
	User Fees	- 27,690	- 31,080	- 28,936	- 30,239	- 31,599	- 33,021	- 34,507
	Taxes	**- 9,480**	**- 9,480**	**- 9,480**	**- 9,480**	**- 9,480**	**- 9,480**	**- 9,480**
	Parcel Tax	- 9,480	- 9,480	- 9,480	- 9,480	- 9,480	- 9,480	- 9,480
	Misc Revenue/Expense	**- 79,337**	**-**	**- 50,092**	**- 40,178**	**- 36,978**	**- 34,583**	**- 33,220**
	Prior Years Surplus - Misc Revenue/Expen	- 79,337	-	- 50,092	- 40,178	- 36,978	- 34,583	- 33,220
	Transfer from reserves	-	-	-	-	-	-	-
	Expenditures	147,757	49,362	87,853	79,156	77,228	76,163	76,190
	Administration Expenses	**10,320**	**6,183**	**11,532**	**11,935**	**12,353**	**12,600**	**12,852**
	Salaries	7,969	4,992	8,974	9,288	9,613	9,805	10,002
	F/T Benefits	2,351	1,191	2,558	2,647	2,740	2,795	2,850
	PT/ Casual Benefits	-	-	-	-	-	-	-
	PT/ Casual Salaries	-	-	-	-	-	-	-
	Building & Equipment Expenses	**5,060**	**4,313**	**5,360**	**5,400**	**5,441**	**5,483**	**5,526**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	310	199	310	310	310	310	310
	Equipment Repairs/Maintenance	-	1	-	-	-	-	-
	Equipment/Furniture	-	- 71	-	-	-	-	-
	Insurance	2,500	2,362	2,750	2,750	2,750	2,750	2,750
	Internal Equipment Charges	-	-	-	-	-	-	-
	Utilities	1,550	1,223	1,600	1,640	1,681	1,723	1,766
	Vehicle Fuel	475	411	475	475	475	475	475
	Vehicle Repairs/ Maintenance	225	188	225	225	225	225	225
	Capital Expenses	**55,000**	**3,069**	**5,000**	**-**	**-**	**-**	**-**
	Equipment / Improvements	55,000	3,069	5,000	-	-	-	-
	Distribution System R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Flushing Program	-	-	-	-	-	-	-
	Fire Hydrants R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Hydrant Maintenance	-	-	-	-	-	-	-
	Paint Hydrants	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Fiscal Services	**8,199**	**4,774**	**7,699**	**7,699**	**7,699**	**7,699**	**7,699**
	Interest Charges	500	-	-	-	-	-	-
	MFA Debenture - Principal	2,545	2,697	2,545	2,545	2,545	2,545	2,545
	MFA Debenture Interest	5,154	2,077	5,154	5,154	5,154	5,154	5,154
	Actuarial Principal - MFA - Fiscal Servi	-	-	-	-	-	-	-
	Debt Trfr to Balance Sheet	-	-	-	-	-	-	-
	Operating Expenses	**5,786**	**5,829**	**4,784**	**3,844**	**3,852**	**3,860**	**3,870**
	Advertising	50	64	50	50	50	50	50
	Alarm Monitoring	-	-	-	-	-	-	-
	Connection Charges	800	-	800	800	800	800	800
	Contract Services	100	3,459	100	100	100	100	100
	Contractors Benefits	-	4	-	-	-	-	-
	Contracts Non WCB	234	-	234	239	243	246	250
	Employee Training/Development	377	24	377	250	250	250	250
	Environmental Monitoring	100	-	100	100	100	100	100
	General Travel	225	48	225	230	234	239	245
	Legal	-	- 3	-	-	-	-	-
	Licenses, Permits & Fees	325	423	325	325	325	325	325
	Materials & Supplies	300	434	300	300	300	300	300
	Office Supplies	100	546	100	100	100	100	100
	Operating Supplies	-	11	-	-	-	-	-
	Professional / Consulting	1,825	-	-	-	-	-	-
	Telephone	1,100	835	1,100	1,100	1,100	1,100	1,100
	Transfer to Other Functions	250	-	1,072	250	250	250	250
	Unreported Mastercard	-	- 16	-	-	-	-	-
	Reserve	**10,000**	**777**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**
	Transfer to Capital Reserve	10,000	777	10,000	10,000	10,000	10,000	10,000
	Reservoir R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Cleaning	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Special Projects	**-**	**- 89**	**-**	**-**	**-**	**-**	**-**
	Special Projects	-	- 89	-	-	-	-	-
	System Valves R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Exercise Program	-	-	-	-	-	-	-
	Well & Control Building R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Electrical Maintenance	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Misc Revenue/Expense	**50,092**	**-**	**40,178**	**36,978**	**34,583**	**33,220**	**32,942**
	Budgeted Surplus	50,092	-	40,178	36,978	34,583	33,220	32,942
	Water System R & M	**3,300**	**24,508**	**3,300**	**3,300**	**3,300**	**3,300**	**3,300**
	Distribution System - Water System R & M	1,300	22,797	1,300	1,300	1,300	1,300	1,300
	Well & Control Building - Water System R	-	1,711	-	-	-	-	-
	Reservoir - Water System R & M	500	-	500	500	500	500	500
	Fire Hydrants - Water System R & M	500	-	500	500	500	500	500
	System Valves - Water System R & M	1,000	-	1,000	1,000	1,000	1,000	1,000
1888 Total		0	7,416	0	- 0	- 0	0	0

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1889	**Horse Lake Water**	**0**	**29,394**	**- 0**	**- 0**	**- 0**	**- 0**	**-**
	Revenue	- 336,249	- 82,692	- 1,630,260	- 342,186	- 336,910	- 336,252	- 341,484
	Conditional Transfers	**- 49,050**	**-**	**- 1,167,500**	**- 42,500**	**- 42,500**	**- 42,500**	**- 42,500**
	Other Grants	- 49,050	-	- 1,167,500	- 42,500	- 42,500	- 42,500	- 42,500
	Fiscal Services	**-**	**-**	**- 175,000**	**-**	**-**	**-**	**-**
	Debt Proceeds			- 175,000				
	Actuarial Income - Fiscal Services	-	-	-	-	-	-	-
	Other Revenue	**- 7,850**	**- 5,917**	**- 7,850**	**- 7,850**	**- 7,850**	**- 7,850**	**- 7,850**
	Interest Recovery	- 7,850	- 5,917	- 7,850	- 7,850	- 7,850	- 7,850	- 7,850
	Sale of Services	**- 40,684**	**- 47,042**	**- 51,741**	**- 56,835**	**- 62,439**	**- 68,603**	**- 75,383**
	Connection Charges	- 800	- 726	- 800	- 800	- 800	- 800	- 800
	Discounts Taken (User)	3,234	3,749	4,130	4,543	4,998	5,498	6,047
	User Fees	- 43,118	- 50,065	- 55,072	- 60,579	- 66,637	- 73,300	- 80,630
	Taxes	**- 29,732**	**- 29,732**	**- 29,732**	**- 51,982**	**- 51,982**	**- 51,982**	**- 51,982**
	Parcel Tax	- 29,732	- 29,732	- 29,732	- 51,982	- 51,982	- 51,982	- 51,982
	Misc Revenue/Expense	**- 208,933**	**-**	**- 198,437**	**- 183,019**	**- 172,140**	**- 165,317**	**- 163,769**
	Prior Years Surplus - Misc Revenue/Expen	- 201,433	-	- 190,937	- 175,519	- 164,640	- 157,817	- 156,269
	Transfer from reserves	- 7,500	-	- 7,500	- 7,500	- 7,500	- 7,500	- 7,500
	Expenditures	336,249	112,085	1,630,260	342,186	336,910	336,252	341,484
	Administration Expenses	**37,047**	**22,573**	**41,056**	**42,493**	**43,980**	**44,860**	**45,757**
	Salaries	28,608	18,222	31,950	33,068	34,226	34,910	35,608
	F/T Benefits	8,439	4,352	9,106	9,424	9,754	9,949	10,148
	PT/ Casual Benefits	-	-	-	-	-	-	-
	PT/ Casual Salaries	-	-	-	-	-	-	-
	Building & Equipment Expenses	**8,660**	**7,703**	**9,160**	**9,160**	**9,160**	**9,160**	**9,160**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	310	199	310	310	310	310	310
	Equipment Repairs/Maintenance	-	447	-	-	-	-	-
	Equipment/Furniture	-	250	-	-	-	-	-
	Insurance	3,250	3,206	3,750	3,750	3,750	3,750	3,750
	Internal Equipment Charges	-	-	-	-	-	-	-
	Utilities	3,750	1,405	3,750	3,750	3,750	3,750	3,750
	Vehicle Fuel	900	1,050	900	900	900	900	900
	Vehicle Repairs/ Maintenance	450	1,146	450	450	450	450	450
	Capital Expenses	**-**	**49,849**	**1,300,000**	**-**	**-**	**-**	**-**
	Equipment / Improvements	-	49,849	1,300,000	-	-	-	-
	Distribution System R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Flushing Program	-	-	-	-	-	-	-
	Fire Hydrants R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Hydrant Maintenance	-	-	-	-	-	-	-
	Paint Hydrants	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Fiscal Services	**21,602**	**15,084**	**25,216**	**43,851**	**43,851**	**43,851**	**43,851**
	Interest Charges	100	-	100	100	100	100	100
	MFA Debenture - Principal	8,002	8,334	8,002	23,023	23,023	23,023	23,023
	MFA Debenture Interest	13,500	6,750	17,114	20,728	20,728	20,728	20,728
	Actuarial Principal - MFA - Fiscal Servi	-	-	-	-	-	-	-
	Debt Trfr to Balance Sheet	-	-	-	-	-	-	-
	Operating Expenses	**16,202**	**11,193**	**12,509**	**9,243**	**9,302**	**9,312**	**9,322**
	Advertising	150	229	150	150	150	150	150
	Alarm Monitoring	-	-	-	-	-	-	-
	Connection Charges	800	-	800	800	800	800	800
	Contract Services	500	6,066	500	500	500	500	500
	Contractors Benefits	6	14	6	6	6	6	6
	Contracts Non WCB	2,407	-	2,407	2,455	2,504	2,504	2,504
	Employee Training/Development	1,116	60	1,116	650	650	650	650
	Environmental Monitoring	1,000	307	1,000	1,000	1,000	1,000	1,000
	General Travel	478	173	478	487	497	507	517
	Legal	-	- 219	-	-	-	-	-
	Licenses, Permits & Fees	350	1,000	350	350	350	350	350
	Materials & Supplies	500	1,054	500	500	500	500	500
	Office Supplies	160	1,817	160	160	160	160	160
	Operating Supplies	-	39	-	-	-	-	-
	Professional / Consulting	6,550	-	-	-	-	-	-
	Telephone	1,275	806	1,275	1,275	1,275	1,275	1,275
	Transfer to Other Functions	910	41	3,767	910	910	910	910
	Unreported Mastercard	-	- 346	-	-	-	-	-
	SCBA, Sm Tools, Chemicals, Hoses, etc.	-	151	-	-	-	-	-
	Reserve	**10,000**	**1,101**	**15,000**	**20,000**	**20,000**	**20,000**	**20,000**
	Transfer to Capital Reserve	10,000	1,101	15,000	20,000	20,000	20,000	20,000
	Reservoir R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Cleaning	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Special Projects	**-**	**- 285**	**-**	**-**	**-**	**-**	**-**
	Special Projects	-	- 285	-	-	-	-	-
	System Valves R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Exercise Program	-	-	-	-	-	-	-
	Locate & Restore System Valves	-	-	-	-	-	-	-
	Well & Control Building R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Electrical Maintenance	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Misc Revenue/Expense	**190,937**	**-**	**175,519**	**164,640**	**157,817**	**156,269**	**160,594**
	Budgeted Surplus	190,937	-	175,519	164,640	157,817	156,269	160,594
	Water System R & M	**51,800**	**4,867**	**51,800**	**52,800**	**52,800**	**52,800**	**52,800**
	Distribution System - Water System R & M	50,000	-	50,000	50,000	50,000	50,000	50,000
	Well & Control Building - Water System R	1,300	4,867	1,300	1,300	1,300	1,300	1,300
	Reservoir - Water System R & M	-	-	-	1,000	-	-	-
	Fire Hydrants - Water System R & M	500	-	500	500	500	500	500
	System Valves - Water System R & M	-	-	-	-	1,000	1,000	1,000
1889 Total		0	29,394	- 0	- 0	- 0	- 0	-

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1890	**103 Water Service**	**0**	**-16,787**	**0**	**0**	**-**	**0**	**0**
	Revenue	-143,177	-93,828	-123,591	-102,723	-93,318	-94,703	-101,373
	Conditional Transfers	**-7,251**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Grants	-7,251	-	-	-	-	-	-
	Fiscal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Debt Proceeds	-	-	-	-	-	-	-
	Actuarial Income - Fiscal Services	-	-	-	-	-	-	-
	Grants in Lieu	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Federal Grants in Lieu	-	-	-	-	-	-	-
	Other Revenue	**-361**	**-4,662**	**-361**	**-361**	**-361**	**-361**	**-361**
	Interest Recovery	-361	-4,662	-361	-361	-361	-361	-361
	Sale of Services	**-63,489**	**-68,040**	**-69,793**	**-76,727**	**-84,355**	**-92,746**	**-101,975**
	Connection Charges	-450	-3,254	-450	-450	-450	-450	-450
	Discounts Taken (User)	4,024	4,373	4,426	4,869	5,356	5,891	6,480
	User Fees	-67,063	-69,160	-73,769	-81,146	-89,261	-98,187	-108,006
	Taxes	**-21,125**	**-21,125**	**-21,125**	**-24,807**	**-24,807**	**-24,807**	**-24,807**
	Parcel Tax	-21,125	-21,125	-21,125	-24,807	-24,807	-24,807	-24,807
	Misc Revenue/Expense	**-50,951**	**-**	**-32,311**	**-827**	**16,206**	**23,210**	**25,770**
	Prior Years Surplus	-50,951	-	-32,311	-827	16,206	23,210	25,770
	Transfer from Capital Reserve	-	-	-	-	-	-	-
	Expenditures	143,177	77,040	123,591	102,723	93,318	94,703	101,373
	Administration Expenses	**41,017**	**26,132**	**44,158**	**45,703**	**47,303**	**48,249**	**49,214**
	Salaries	31,673	21,079	34,364	35,567	36,812	37,548	38,299
	F/T Benefits	9,344	5,053	9,794	10,137	10,491	10,701	10,915
	PT/ Casual Benefits	-	-	-	-	-	-	-
	PT/ Casual Salaries	-	-	-	-	-	-	-
	Building & Equipment Expenses	**10,260**	**11,626**	**10,810**	**10,810**	**10,810**	**10,810**	**10,810**
	Building Expense Allocation	310	199	310	310	310	310	310
	Equipment Repairs/Maintenance	-	1,106	-	-	-	-	-
	Equipment/Furniture - Building & Equipme	-	1,093	-	-	-	-	-
	Insurance	2,125	2,075	2,125	2,125	2,125	2,125	2,125
	Internal Equipment Charges	-	-	-	-	-	-	-
	Utilities	5,950	4,604	6,500	6,500	6,500	6,500	6,500
	Vehicle Fuel	1,025	1,175	1,025	1,025	1,025	1,025	1,025
	Vehicle Reapirs/ Maintenance	850	1,374	850	850	850	850	850
	Ammortization Expense	-	-	-	-	-	-	-
	Capital Expenses	**2,000**	**4,838**	**2,000**	**7,000**	**2,000**	**4,000**	**4,000**
	Equipment and Improvements	2,000	4,838	2,000	7,000	2,000	4,000	4,000
	Distribution System R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Component Repairs/Replacement	-	-	-	-	-	-	-
	Flushing Program	-	-	-	-	-	-	-
	Fire Hydrants R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Hydrant Maintenance	-	-	-	-	-	-	-
	Paint Hydrants	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Fiscal Services	**24,807**	**5,686**	**24,807**	**24,807**	**24,807**	**24,807**	**24,807**
	Interest Charges	-	-	-	-	-	-	-
	MFA Debenture - Principal	13,435	-	13,435	13,435	13,435	13,435	13,435
	MFA Debenture Interest	11,372	5,686	11,372	11,372	11,372	11,372	11,372
	Actuarial Principal - MFA - Fiscal Servi	-	-	-	-	-	-	-
	Debt Transfer to Balance Sheet	-	-	-	-	-	-	-
	Operating Expenses	**16,032**	**10,628**	**19,239**	**8,258**	**8,258**	**8,258**	**8,258**
	Advertising	65	246	65	65	65	65	65
	Connection Charges	800	-	800	800	800	800	800
	Contract Services	8,001	3,896	8,001	750	750	750	750
	Contracts Non WCB	-	-	-	-	-	-	-
	Dues & Memberships - Employees	175	-	175	175	175	175	175
	Employee Training/Development	1,005	76	1,005	482	482	482	482
	Environmental Monitoring	475	360	475	475	475	475	475
	General Travel	476	188	476	476	476	476	476
	Legal	-	-230	-	-	-	-	-
	Licenses, Permits & Fees	225	1,273	225	225	225	225	225
	Materials and Supplies	500	1,382	500	500	500	500	500
	Office Supplies	175	2,055	175	175	175	175	175
	Operating Supplies	1,200	47	1,200	1,200	1,200	1,200	1,200
	Telephone	1,875	1,426	1,875	1,875	1,875	1,875	1,875
	Transfer to Other Functions	1,060	48	4,267	1,060	1,060	1,060	1,060
	Unreported Mastercard	-	-346	-	-	-	-	-
	Contractors Benefits - Operating Expense	-	28	-	-	-	-	-
	SCBA, Sm Tools, Chemicals, Hoses, etc.	-	178	-	-	-	-	-
	Reserve	**-**	**1,430**	**5,000**	**6,000**	**7,000**	**8,000**	**9,000**
	Transfer to Reserve	-	1,430	5,000	6,000	7,000	8,000	9,000
	Reservoir R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Building Repairs/Maintenance	-	-	-	-	-	-	-
	Cleaning	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Special Projects	**-**	**-197**	**-**	**-**	**-**	**-**	**-**
	Special Projects	-	-197	-	-	-	-	-
	System Valves R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Exercise Program	-	-	-	-	-	-	-
	Locate & Restore System Valves	-	-	-	-	-	-	-
	Well & Control Building R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Component Repairs/Replacement	-	-	-	-	-	-	-
	Electrical Maintenance	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Misc Revenue/Expense	**32,311**	**-**	**827**	**-16,206**	**-23,210**	**-25,770**	**-21,066**
	Budgeted Surplus	32,311	-	827	-16,206	-23,210	-25,770	-21,066
	Water System R & M	**16,750**	**16,896**	**16,750**	**16,350**	**16,350**	**16,350**	**16,350**
	Distribution System - Water System R & M	15,000	6,501	15,000	15,000	15,000	15,000	15,000
	Well & Control Building - Water System R	1,500	10,395	1,500	1,100	1,100	1,100	1,100
	Fire Hydrants - Water System R & M	250	-	250	250	250	250	250
	System Valves - Water System R & M	-	-	-	-	-	-	-
1890 Total		0	-16,787	0	0	-	0	0

Cariboo Regional District
2026 - 2030 Provisional Five Year Financial Plan
Detailed - by Department and Service

Row Labels	GL Fund Name	2025	2025 - Actuals to date	2026	2027	2028	2029	Sum of 2030 - PV
1891	**Lexington Water System**	**0**	**-17,163**	**-0**	**0**	**-**	**0**	**-0**
	Revenue	-74,019	-42,619	-75,596	-76,570	-88,032	-102,535	-120,600
	Conditional Transfers	**-1,356**	**-**	**-**	**-**	**-**	**-**	**-**
	Other Grants	-1,356	-	-	-	-	-	-
	Fiscal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Debt Proceeds	-	-	-	-	-	-	-
	Actuarial Income - Fiscal Services	-	-	-	-	-	-	-
	Grants in Lieu	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Federal GIL	-	-	-	-	-	-	-
	Other Revenue	**-50**	**-1,413**	**-50**	**-50**	**-50**	**-50**	**-50**
	Interest Recovery	-50	-1,413	-50	-50	-50	-50	-50
	Sale of Services	**-29,386**	**-29,106**	**-32,325**	**-35,179**	**-38,697**	**-42,567**	**-46,823**
	Connection Charges	-	-	-	-	-	-	-
	Discounts Taken	1,876	2,156	2,063	2,648	2,913	3,204	3,524
	User Fees	-31,262	-31,262	-34,388	-37,827	-41,610	-45,771	-50,348
	Taxes	**-12,100**	**-12,100**	**-12,100**	**-12,100**	**-12,100**	**-12,100**	**-12,100**
	Parcel Taxes - Taxes	-12,100	-12,100	-12,100	-12,100	-12,100	-12,100	-12,100
	Misc Revenue/Expense	**-31,126**	**-**	**-31,121**	**-29,241**	**-37,185**	**-47,818**	**-61,626**
	Prior Years Surplus	-25,626	-	-25,621	-29,241	-37,185	-47,818	-61,626
	Trsf from Cap Reserve	-5,500	-	-5,500	-	-	-	-
	Expenditures	74,019	25,456	75,596	76,570	88,032	102,535	120,600
	Administration Expenses	**8,383**	**4,711**	**9,080**	**9,398**	**9,727**	**9,921**	**10,119**
	F/T Benefits	1,910	910	2,014	2,084	2,157	2,200	2,244
	F/T Salaries	6,473	3,801	7,066	7,313	7,569	7,721	7,875
	P/T / Casual Benefits - Administration E	-	-	-	-	-	-	-
	P/T / Casual Salaries - Administration E	-	-	-	-	-	-	-
	Building & Equipment Expenses	**3,585**	**3,578**	**3,935**	**3,935**	**3,935**	**3,935**	**3,935**
	Amortization Expense	-	-	-	-	-	-	-
	Building Expense Allocation	310	199	310	310	310	310	310
	Equipment/Furniture - Building & Equipme	-	153	-	-	-	-	-
	Grounds Maintenance	-	93	-	-	-	-	-
	Insurance	1,150	1,121	1,350	1,350	1,350	1,350	1,350
	Internal Equipment Charges	-	-	-	-	-	-	-
	Utilities	1,750	1,554	1,900	1,900	1,900	1,900	1,900
	Vehicle Fuel	275	214	275	275	275	275	275
	Vehicle Repairs/Maintenance	100	245	100	100	100	100	100
	Capital Expenses	**10,000**	**5,426**	**1,634**	**-**	**-**	**-**	**-**
	Equipment & Improvements	10,000	5,426	1,634	-	-	-	-
	Distribution System R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Flushing Program	-	-	-	-	-	-	-
	Fire Hydrants R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Hydrant Maintenance	-	-	-	-	-	-	-
	Paint Hydrants	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Fiscal Services	**14,453**	**7,413**	**14,453**	**14,453**	**14,453**	**14,453**	**14,453**
	Debt Interest - MFA	6,046	2,873	6,046	6,017	5,987	5,958	5,928
	Debt Principal - MFA	8,407	4,540	8,407	8,436	8,465	8,495	8,524
	Interest Charges	-	-	-	-	-	-	-
	Actuarial Principal - MFA - Fiscal Servi	-	-	-	-	-	-	-
	Debt Trfr to Balance Sheet	-	-	-	-	-	-	-
	Operating Expenses	**4,478**	**3,461**	**4,753**	**3,300**	**3,300**	**3,300**	**3,300**
	Advertising	100	45	100	100	100	100	100
	Connection Charges	-	-	-	-	-	-	-
	Contract Services	1,356	180	1,356	-	-	-	-
	Contracts Non WCB	-	-	-	-	-	-	-
	Employee Training/Development	197	13	197	100	100	100	100
	Environmental Monitoring	800	42	800	800	800	800	800
	General Travel	750	35	750	750	750	750	750
	Legal	-	-43	-	-	-	-	-
	Licences, Permits & Fees	200	499	200	200	200	200	200
	Materials & Supplies	500	1,689	500	500	500	500	500
	Office Supplies	100	543	100	100	100	100	100
	Operating Supplies	-	8	-	-	-	-	-
	SCBA, Sm Tools, Chemicals, Hoses, etc. -	-	32	-	-	-	-	-
	Telephone	475	458	750	750	750	750	750
	Transfer to Other Function	-	9	-	-	-	-	-
	Unreported Mastercard	-	-65	-	-	-	-	-
	Contractors Benefits - Operating Expense	-	16	-	-	-	-	-
	Reserve	**-**	**359**	**5,000**	**5,500**	**6,000**	**6,500**	**7,000**
	Transfer to Reserve	-	359	5,000	5,500	6,000	6,500	7,000
	Reservoir R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Building Repairs / Maintenance	-	-	-	-	-	-	-
	Cleaning	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Special Projects	**-**	**-43**	**-**	**-**	**-**	**-**	**-**
	Special Projects	-	-43	-	-	-	-	-
	System Valves R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Exercise Program	-	-	-	-	-	-	-
	Locate & Restore System Valves	-	-	-	-	-	-	-
	Well & Control Building R & M	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	Component Repairs / Replacement	-	-	-	-	-	-	-
	Electrical Maintenance	-	-	-	-	-	-	-
	Site Maintenance	-	-	-	-	-	-	-
	Misc Revenue/Expense	**25,621**	**-**	**29,241**	**37,185**	**47,818**	**61,626**	**78,992**
	Budgeted Surplus	25,621	-	29,241	37,185	47,818	61,626	78,992
	Water System R & M	**7,500**	**552**	**7,500**	**2,800**	**2,800**	**2,800**	**2,800**
	Distribution System - Water System R & M	5,200	-	5,200	500	500	500	500
	Well & Control Building - Water System R	1,300	552	1,300	1,300	1,300	1,300	1,300
	Reservoir - Water System R & M	1,000	-	1,000	1,000	1,000	1,000	1,000
	Fire Hydrants - Water System R & M	-	-	-	-	-	-	-
	System Valves - Water System R & M	-	-	-	-	-	-	-
1891 Total		0	-17,163	-0	0	-	0	-0
Water Services Total		**0**	**129,191**	**-0**	**0**	**-0**	**0**	**-0**
Grand Total		0	-9,206,988	-0	0	0	-0	-0