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2019 Business Plan Area D Economic Development (1014)

Darron Campbell, Manager of Community Services

Working in partnership with communities, large and small, to make the Cariboo Chilcotin a socially, economically and environmentally desirable region to live, work and play.

Department/Function Services

The Area D Economic Development Service was established through Bylaw No. 3855 in 2003. The service was created to encourage and support economic development activities for the benefit of Area D residents. Currently, the delivery strategy for the function is by means of contribution agreements with various local organizations to support their economic development initiatives. Current agreements include contribution to the Revitalization Committee of the McLeese Lake Recreation Commission Society (2017-2019) for community revitalization activities in McLeese Lake, and a contribution to the McLeese Lake Farmer's Market Association (2019-2021) to support the promotion and operation of the McLeese Lake Farmer's Market.

Electoral Area D is the single participant in the service which is funded by means of a tax applied to the assessed value of land and improvements within the local service area. There is no requisition limit for this function.

As the Director for Electoral Area D is the only stakeholder, and the *Local Government Act* requires more than one vote, the entire Board is responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

2019 Goals

- Goal:** Review the contribution agreement with the Revitalization Committee of the McLeese Lake Recreation Commission Society.
Rational: The CRD partnership with the Committee in supporting community revitalization and beautification in McLeese Lake has been ongoing since 2004. The current three-year agreement with the group expires at the end of December 2019.

- Strategy:** All objectives for the contribution agreement continue to be met and it is expected that this successful arrangement will continue.
2. **Goal:** Contribute to site improvements, marketing, and promotions for the Xat'sull Heritage Village.
Rationale: Carried forward from 2018. The Xat'sull Heritage Village is an award-winning tourism attraction which provides educational and recreational opportunities for visitors, centered around the culture and heritage of the Xat'sull First Nation. This tourism attraction contributes positively to the local economy by encouraging travelers to visit our region and by providing employment to area First Nations.
Strategy: Projects and initiatives will be led by the Xat'sull First Nation with updates to and advice from Regional District staff.
 3. **Goal:** Invest in capital improvements or marketing and promotional activities at the Bull Mountain Cross Country Ski Area.
Rationale: Ongoing projects to improve trail signage and promote events at Bull Mountain are reasonable opportunities to generate local economic activity. The goal is to bring out-of-town recreational skiers to the facility. Bull Mountain is a premiere cross-country skiing destination in the Central Cariboo; however, it remains a local "secret" due to limited promotion and signage on the highway. Bull Mountain is managed by volunteers through a non-profit society.
Strategy: Projects will be led by the Williams Lake Cross Country Ski Society with updates to and advice from Regional District staff.
 4. **Goal:** Sponsor conferences and events in the service area.
Rationale: Conferences and events draw visitors to the Central Cariboo and encourage economic development in the area.
Strategy: The resources necessary to provide limited sponsorship to conferences and events is included in the function financial plan.

Overall Financial Impact

The 2019 requisition remains unchanged from the 2018 requisition. An increase to \$15,000 occurred in 2018 and is maintained through 2022. However, the requisition amount is subject to new projects being proposed, which may require a requisition increase to support.

Significant Issues & Trends

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter and has committed to continuing to work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

Goal: Review the contribution agreement with McLeese Lake Farmer's Market Association to support the promotion and operation of the McLeese Lake Farmer's Market.

- Complete. The agreement has been renewed to end of December 2021 at the same terms and conditions.

Goal: Contribute to site improvements, marketing, and promotions for the Xat'sull Heritage Village.

- Not complete. No projects were brought forward for support. Carried forward to 2019.

Goal: Invest in capital improvements or marketing and promotional activities at the Bull Mountain Cross Country Ski Area.

- Not complete. The group is focused on a major building project and is in the process of obtaining grant funding. Carried forward to 2019.

Goal: Sponsor conferences and events in the service area.

- Complete. Contributions were made to support events such as Williams Lake Harvest Festival, CCCTA Regional Tourism Industry Conference and assisted Williams Lake Tourism Discovery Center to put together tourist maps.



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2019 Business Plan South Cariboo Solid Waste (1016)

Peter Hughes, Manager of Environmental Services

Working in partnership with communities, large and small, to make the Cariboo Chilcotin a socially, economically and environmentally desirable region to live, work and play.

Department/Function Services

The function provides solid waste management services in the South Cariboo, to serve the District of 100 Mile House and portions of Electoral Areas G, H and L. The services provided are in keeping with the Regional District's Solid Waste Management Plan. As well, refuse and recycling collection services are provided by the Cariboo Regional District for residents in the 108 Mile Ranch subdivision. Funds are collected and remitted to the District of 100 Mile House to provide residential refuse and recycling collection for its residents.

Taxation is collected by way of assessment on land and improvements and the level of taxation is regulated by overall costs provided in the Solid Waste Management Plan.

Directors for Electoral Areas G, H and L and the District of 100 Mile House are responsible for the governance of this service.

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter, and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Historical Capital Projects

There were no capital projects completed in this function from 2014 through 2017. The 2018 expansion of the Lone Butte transfer station cost \$61,727.

Business Plan Goals, Objectives & Strategies

2019 Goals

- 1. Goal:** Initiate a conformance review of the South Cariboo Landfill in preparation for compliance with the new Landfill Criteria issued by the Ministry of Environment.

Rationale: The BC Ministry of Environment issued new Landfill Criteria in 2016. All landfills in BC have five years from the issuance of the criteria to conform.

Strategy: Issue an RFP in conjunction with Rural Refuse Function landfills to complete the conformance reviews.
- 2. Goal:** Complete a waste audit and survey residents.

Rational: The next Solid Waste Management Plan will require data for future planning on the types of waste and recyclables present in the waste stream at the South Cariboo Landfill. Survey data from residents will also be required to determine why some do not recycle.

Strategy: Issue an RFP in conjunction with Rural Refuse Function landfills to perform waste audits and survey the public.

2020 Goal

Goal: Update the Design, Operations and Closure Plan (DOCP) for the South Cariboo Landfill site.

Rationale: The BC Ministry of Environment's Landfill Criteria requires that landfill DOCPs are updated every five years. The last DOCP was completed in August of 2015.

Strategy: Issue an RFP for an updated DOCP for the South Cariboo Landfill.

Overall Financial Impact

At the time of drafting this business plan, the 2019 requisition remained unchanged from the 2018 level and is proposed to stay at that level for the next several years.

Current capital reserves are \$454,686. A capital reserve plan has been developed and is represented in the financial plan to ensure the long-term development, replacement and reclamation of solid waste facilities.

Measuring Previous Years Performance

- 1. Goal:** Drill additional ground water monitoring wells at the South Cariboo Landfill.

 - Not Completed. Goal 3 below was not completed in 2018 and may provide additional or alternate recommendations regarding ground water monitoring well locations.

2. **Goal:** Initiate a conformance review of the South Cariboo Landfill in preparation for compliance with the new Landfill Criteria issued by the Ministry of Environment.
 - Not Completed. Will be performed in 2019 in combination with Rural Refuse function landfills.

3. **Goal:** Provide extended retaining wall and additional landing space at the Lone Butte Transfer Station.
 - Completed, as shown in photos below.



4. **Goal:** Investigate incorporating all South Cariboo refuse sites into one service.
 - In Progress.



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2019 Business Plan South Cariboo Economic Development (1017)

Darron Campbell, Manager of Community Services

Working in partnership with communities, large and small, to make the Cariboo Chilcotin a socially, environmentally and economically desirable region to live, work and play.

Department/Function Services

The South Cariboo Economic Development service was originally established through Bylaw No. 3573 in 2000. In 2004, Bylaw No. 3878 limited the service to Electoral Areas G and L. In 2007, Bylaw No. 4312 added Electoral Area H back into the function.

The service was created to support and promote economic development in the South Cariboo. This service is provided through project and service delivery-based agreements with the 100 Mile Development Corporation and South Cariboo Chamber of Commerce.

Currently, there are two contribution agreements in place with the Development Corporation to support the South Cariboo Tourism Marketing Strategy (2019-2021), and operations of the Visitor Information Centre (2017-2019).

Agreements are also in place to make contributions to the 100 Mile House sani-dump (2019-2021), to support tourism infrastructure and an advertising agreement with the Rotary Club of 100 Mile House (2019-2023) for its mobile stage.

Electoral Areas G, H, and L participate in the service and taxation is based on the assessed value of land and improvements. There is no requisition limit for this service.

The Directors for Electoral Areas G, H, and L are responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

2019 Goals

- 1. Goal:** Review the contribution agreement with 100 Mile Development Corporation to support operation of the Visitor Information Centre.

Rationale: The current three-year agreement (2017-2019) expires in December 2019. The annual contribution is in recognition of the value that the Visitor Information Centre provides to travelers and tourism businesses in the south Cariboo electoral areas.

Strategy: The current agreement is included in the function financial plan. Regional District staff will bring forward a proposed renewal agreement for consideration.

- 2. Goal:** Contribute to site infrastructure improvements and development of promotional materials for the Interlakes Farmers' Market.

Rationale: The Interlakes Farmers' Market was established as an ongoing event in 2014 and would benefit from additional funds to support future site improvements. This event supports local growers and producers in getting their products to market and is likely to provide an attractive stop for highway tourists throughout the summer months, leading to increased economic activity for the area.

Strategy: The resources necessary to provide infrastructure and operational support are included in the function financial plan. Projects and initiatives will be led by the Arts, Culture & Events Committee of the Interlakes Economic Association, with updates to and advice from Regional District staff.

- 3. Goal:** Contribute to event hosting infrastructure upgrades and equipment at the 108 Mile House Heritage Site.

Rational: The 108 Mile House Heritage Site has a mission to establish and maintain a historical site and museum to promote education, enjoyment, and preservation of local history and cultural artifacts. The heritage site also provides its venues for site rentals to host both private and community events. Infrastructure upgrades at the Heritage Site have the potential to improve site's capacity to organize and host such events and promote local economy by encouraging visitors to spend more time in the community.

Strategy: Projects will be led by 100 Mile and District Historical Society with updates to and advice from Regional District staff.

- 4. Goal:** Continue to encourage partnerships for economic development projects and activities.

Rationale: Maintaining existing and creating new partnerships is an efficient and cost-effective way to deliver economic development services.

Strategy: As projects and strategies are brought forward, appropriate partners, such as senior governments, municipalities, non-profit groups, and First Nations, will be identified.

- 5. Goal:** Sponsor conferences and events in the South Cariboo.

Rationale: Conferences and events draw visitors to the South Cariboo and encourage economic development in the area.

Strategy: The resources necessary to provide limited sponsorship to conferences and events is included in the function financial plan.

Overall Financial Impact

The 2019 requisition remains unchanged from the 2018 requisition at \$63,750 and this level is maintained through the five-year financial plan. The 2015 requisition was reduced by \$4,000 from the 2014 requisition.

Significant Issues & Trends

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter, and has committed to continuing to work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

Goal: Review the contribution agreement with 100 Mile Development Corporation to support the South Cariboo Tourism Marketing Strategy.

- Complete. Agreement renewed to 2021 with activities report to be presented to the South Cariboo Joint Committee early in the new year.

Goal: Review the contribution agreement with the District of 100 Mile House to support the operation of the 100 Mile House Sani-dump.

- Complete. Agreement renewed to end of December 2021.

Goal: Review the contribution agreement with the Rotary Club of 100 Mile House to advertise on the Club's mobile stage.

- Complete. Agreement renewed to end of December 2023.

Goal: Contribute to site infrastructure improvements and equipment for the Interlakes Farmers' Market.

- Not complete. No projects were brought forward by the group in 2018; however, several have been identified for 2019.

Goal: Support site development and marketing initiatives for the Bridge Lake ice caves tourism attraction.

- Complete.

Goal: Sponsor conferences and events in the South Cariboo.

- Complete. Events such as the Senior's Fair, South Cariboo Garlic Festival and Little Britches Rodeo were supported via event sponsorship to draw visitors and promote economic development in South Cariboo.



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2019 Business Plan Area F Economic Development (1018)

Darron Campbell, Manager of Community Services

Working in partnership with communities, large and small, to make the Cariboo Chilcotin a socially, economically and environmentally desirable region to live, work and play.

Department/Function Services

The Area F Economic Development function was established through Bylaw No. 3706 in 2002. The service was created to allow the Regional District to encourage and support economic development activities within Electoral Area F, which would facilitate investment by the private sector.

The service is provided through contracts for various economic development initiatives, which currently include a tourism support and project-based agreement with the Williams Lake and District Chamber of Commerce, the Horsefly Board of Trade, the Likely Chamber of Commerce and the 150 Mile Greenbelt, Trail and Heritage Society (2018-2020).

Electoral Area F is the sole participant in the function and requisition is by means of a tax on the assessed value of land and improvements. There is no requisition limit for this bylaw.

As the Director for Electoral Area F is the only stakeholder, and the *Local Government Act* requires more than one vote, the entire Board is responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

2019 Goals

- Goal:** Support sites and trails development and marketing initiatives for the Horsefly Waterfalls Hiking Tour.
Rational: Building on ongoing projects to improve trail and site infrastructures are reasonable opportunities to promote the waterfalls around Horsefly, which largely remain a local secret due to limited recognition. Promotion of Horsefly

Waterfalls as sites for tourism attraction has the potential to contribute positively to the regional economy by encouraging travelers to visit our region.

Strategy: Projects will be led by the Horsefly Board of Trade with updates to and advice from Regional District Staff.

- 2. Goal:** Support the Big Lake Community Association in its investigation as to the suitability of a community campground adjacent to the Big Lake Community Hall.

Rationale: Carried forward from 2017. Members of the Community Association have identified a need for additional overnight accommodation options in the community for use during special events and large gatherings at the Community Hall. The concept of a community campground on an adjacent parcel of Crown land has been proposed as a potential opportunity which could increase the Hall's attractiveness as a venue for events and gatherings, leading to increased economic activity for the community. The Association is in the preliminary stages of investigating this opportunity.

Strategy: Projects will be led by the Big Lake Community Association with updates to and advice from Regional District staff.

- 3. Goal:** Contribute to development and installation of promotional materials for the Quesnel Forks tourism attraction site near Likely.

Rationale: Once a major supply center for the Cariboo Gold Rush, the Quesnel Forks with its history and remaining artifacts, possess tremendous potential to be developed as a historical site. Installation of the roadside signage to help with direction leading to the Quesnel Forks will increase site's attractiveness and recognition as a tourism destination.

Strategy: Projects will be led by the Likely Chamber of Commerce with updates to and advice from Regional District staff.

- 4. Goal:** Support the communities of Big Lake, Likely and Xat'sull First Nation in their application for a Community Forest license.

Rationale: Carried forward from 2018. Community Forests have the ability to improve the social and economic wellbeing of communities by creating new local employment and revenue opportunities.

Strategy: The forest license application, which includes the development of extensive background materials, will be prepared by the Big Lake Community Association and Xat'sull First Nation with limited funding support from the Regional District to enable leveraging for other grants and community contributions.

- 5. Goal:** Work with the communities of Horsefly, Likely and Big Lake to develop, maintain and improve trails and sites for tourism activity, such historic sites including the Bullion Pit Mine Trail near Likely and the Big Lake Heritage Site.

Rationale: The communities continue to implement tourism strategies, including the development of infrastructure to continue a long-range plan to promote tourism and local economic development.

- Strategy:** Projects will be led by the Horsefly Board of Trade, Likely Chamber of Commerce and Big Lake Community Association, with updates to and advice from Regional District staff.
6. **Goal:** Support development of promotional materials for tourism activities in the East Cariboo.
Rationale: Promotional materials such as brochures, websites, maps and videos are important tools to reach potential visitors and demonstrate tourism opportunities in the area.
Strategy: Projects will be led by the Horsefly Board of Trade and the Likely Chamber of Commerce, with updates to and advice from Regional District staff.
7. **Goal:** Sponsor conferences and events in the service area.
Rationale: Conferences and events draw visitors to the Central Cariboo and encourage economic development in the area.
Strategy: The resources necessary to provide limited sponsorship to conferences and events is included in the function financial plan.

Overall Financial Impact

The 2019 requisition remains unchanged from the 2018 requisition at \$30,000. This level is maintained and unchanged until 2021, when the requisition increases by \$5,000 to meet longer-term contribution agreement commitments.

The 2017 requisition was reduced by \$10,000 over the 2016 requisition due to surplus funding available in the financial plan.

The 2015 requisition was increased by \$20,000 from the 2014 requisition amounting to a residential tax rate increase of about \$2.25/\$100,000 of assessed value. The increase was required to contribute to economic development plans and projects that will assist the communities of Likely, Big Lake, Miocene and Horsefly to mitigate negative effects of the Mount Polley Mine tailings pond breach.

Significant Issues & Trends

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter, and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

Goal: Contribution to site improvement and infrastructure upgrade at the Cedar Point Park near Likely.

- Not complete. Priorities of the park board changed and no projects were brought forward.
- Goal:** Support the communities of Big Lake, Likely and Xat'sull First Nation in their application for a Community Forest license.
 - Not complete. No Regional District funding support was required by the community forest partnership in 2018. Carried forward to 2019.
- Goal:** Support the Big Lake Community Association in its investigation as to the suitability of a community campground adjacent to the Big Lake Community Hall.
 - Not Complete. Discussion between the community association and the province continue about options for site management. A low mobility trail was constructed on part of the site in 2018 through the CRD Wheelchair Accessible Wilderness Trails initiative. Carried forward to 2019.
- Goal:** Work with the communities of Horsefly, Likely and Big Lake to develop, maintain and improve trails and sites for tourism activity, such as motorcycle touring through Horsefly, as well as historic sites including the Abbot Creek Trail near Likely and the Big Lake Heritage Site.
 - Complete. Trail infrastructure improvement projects for the salmon habitat viewing trail near Horsefly and in Quesnel Forks at Likely were supported to promote tourism activity in the area.
- Goal:** Support the marketing and promotion of the Gold Rush Circle Tour tourism experience.
 - Complete.
- Goal:** Support development of promotional materials for tourism activities in the East Cariboo.
 - Complete. Publication of new tourism maps with all major road networks including back roads as well as snowmobile tracks was supported.
- Goal:** Sponsor conferences and events in the service area.
 - Complete. Contributions were made to support events such as Williams Lake Harvest Festival, CCCTA Regional Tourism Industry Conference and assisted Williams Lake Tourism Discovery Center to put together tourist maps.

Other Accomplishment

Provided contribution to the Horsefly Board of Trade for the Horsefly Rink Refurbishment Project.



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2019 Business Plan North Cariboo Economic Development (1026)

Darron Campbell, Manager of Community Services

Working in partnership with communities, large and small, to make the Cariboo Chilcotin a socially, economically and environmentally desirable region to live, work and play.

Department/Function Services

The North Cariboo Economic Development function was established through Bylaw No. 2586 in 1992. The purpose of the service is to provide funding support through contributions for economic development activities in the service area, including Electoral Areas A, B, C and I.

Tourism infrastructure, including public outhouses at Deserter Creek, Bouchie Lake and Milburn Lake west of Quesnel, and at Stanley Cemetery and Blessings Grave on Highway 26, are supported through maintenance agreements with a contractor (2018-2019), the Bouchie Lake Stewardship Society (2017-2019) and the Friends of Barkerville (2018-2020). The service also supports a tourism support and project-based agreement with the City of Quesnel for the Quesnel Visitor Information Centre (2017-2019) and with the North Cariboo Agricultural Advisory Committee (2018-2020).

Electoral Areas A, B, C and I participate in the service and taxation is based on the assessed value of land and improvements. The maximum requisition is the greater of \$10,000 or \$0.0257/\$1,000 of assessment.

The Directors of Electoral Areas A, B, C and I are responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

2019 Goals

- Goal:** Review the contribution agreement for outhouse and site maintenance at Bouchie Lake and Milburn Lake site with the Bouchie Lake Stewardship Society.
Rationale: The current three-year agreement expires at the end of 2019.

- Strategy:** Agreement terms and cost will be renewed if there are no material changes.
2. **Goal:** Review the service agreement for outhouse and picnic site maintenance at the Deserter Creek site.
Rationale: The current two-year agreement expires at the end of 2019.
Strategy: Agreement terms and cost will be renewed if there are no material changes.
 3. **Goal:** Support the marketing and promotion of the North Cariboo through the Gold Rush Circle Tour experience and winter tourism campaigns.
Rationale: The Gold Rush Circle Tour is a tourism marketing collaborative involving the CRD, District of Wells, Likely Chamber of Commerce and Barkerville Historic Town. This marketing initiative involves the promotion of the backroad between Likely and Wells-Barkerville as an alternative travel route for rubber tire tourism, allowing travelers to complete a circle tour from either Quesnel or Williams Lake. This initiative is designed to increase tourism in communities along the route, leading to increased economic activity in these communities.
Strategy: The resources necessary to support marketing and promotional initiatives is included in the function financial plan. Projects will be led and managed by a team consisting of staff representatives from the District of Wells, Barkerville Historic Town, Likely Chamber of Commerce, and the CRD.
 4. **Goal:** Continue to encourage partnerships for economic development projects and activities.
Rationale: Maintaining existing and creating new partnerships is an efficient and cost-effective way to deliver economic development services.
Strategy: As projects and strategies are brought forward, appropriate partners, such as senior governments, municipalities, non-profit groups, and First Nations, will be identified.
 5. **Goal:** Sponsor conferences and events in the service area.
Rationale: Conferences and events draw visitors to the North Cariboo and encourage economic development in the area.
Strategy: The resources necessary to provide limited sponsorship to conferences and events is included in the function financial plan.

Overall Financial Impact

The 2019 requisition remains unchanged from the 2018 requisition at \$32,000.

The 2017 requisition was increased by \$919 from the 2016 requisition, which represents a 3% increase. This amount is maintained through the five-year financial plan.

Significant Issues & Trends

Prior to 2016, core economic development service through this function was provided by means of a contribution to the City of Quesnel to support the Quesnel Community and Economic Development Corporation. In 2016, the City of Quesnel brought this function in-house, and this contribution is no longer being paid to the City. These funds remain available in the function budget to support economic development activities and projects in the North Cariboo.

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter, and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

Goal: Support the marketing and promotion of the North Cariboo through the Gold Rush Circle Tour experience and winter tourism campaigns.

- Complete.

Goal: Continue to encourage partnerships for economic development projects and activities.

- Complete.

Goal: Sponsor conferences and events in the service area.

- Complete.



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2019 Business Plan South Cariboo Transit Service (1028)

Darron Campbell, Manager of Community Services

Working in partnership with communities, large and small, to make the Cariboo Chilcotin a socially, economically and environmentally desirable region to live, work and play.

Department/Function Services

The South Cariboo Transit Service function was established through Bylaw No. 3282 in 1997.

This service is provided by means of a contract with the District of 100 Mile House. The contract is based on ridership from a local service area, which is a portion of Electoral Area G in the 108 Mile Ranch and Lac La Hache areas. Under the terms of the contract, the Regional District pays 50 percent of the net municipal cost of the service. The current contract has a three-year term from 2017-2020.

Requisition is by way of a parcel tax. The maximum requisition is \$25,000 or \$0.14/\$1,000 of assessment.

As the Electoral Area G Director is the only stakeholder, and the *Local Government Act* requires more than one vote, the entire Board is responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

No new goals identified for 2019.

Overall Financial Impact

In 2019, the requisition is raised by 4.5%, amounting to an increase of \$2,209.

The 2019 – 2023 requisitions are projected to increase by 4.5% per year in order to accommodate financial projections received from BC Transit, which include significant cost increases for lease fees on replacement vehicles.

The 2018 requisition remained the same as the 2017 and 2016 requisitions. The 2016 requisition was increased by 10% from the 2015 requisition, amounting to \$4,525. This increase was a result of unforeseen maintenance costs in 2015, which depleted the existing budgeted surplus.

Significant Issues & Trends

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter, and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

There were no new goals in 2018.

Other Accomplishments

A transit feasibility study by BC Transit, for service to Lone Butte and Forest Grove, was initiated in 2014 and completed in March 2015. It was determined that the service is not cost effective and will not be pursued.



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2019 Business Plan North Cariboo Transit Service (1029)

Darron Campbell, Manager of Community Services

Working in partnership with communities, large and small, to make the Cariboo Chilcotin a socially, economically and environmentally desirable region to live, work and play.

Department/Function Services

The North Cariboo Transit contribution function was established through Bylaw No. 4293 in 2007. This service is delivered by means of a contract, under the Memorandum of Understanding with the City of Quesnel, which provides public transit to the Red Bluff area of Electoral Area A. Participants in the service are taxed based on the assessed value of land and improvements. The maximum requisition is the greater of \$5,560 or \$0.0534/\$1,000 of assessment.

As the Electoral Area A Director is the only stakeholder, and the *Local Government Act* requires more than one vote, the entire Board is responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

No new goals identified for 2019.

Overall Financial Impact

The 2019 requisition is increased by the Consumer Price Index factor as of September 30, 2018.

Under the Memorandum of Understanding with the City of Quesnel, the contract value to deliver services for this function will increase by the Consumer Price Index (CPI) as of September 30 each year. This increase will be limited by the maximum requisition possible for the function as defined by the service establishment bylaw.

Significant Issues & Trends

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter, and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

There were no new goals in 2018.



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2019 Business Plan Area J Economic Development (1030)

Darron Campbell, Manager of Community Services

Working in partnership with communities, large and small, to make the Cariboo Chilcotin a socially, economically and environmentally desirable region to live, work and play.

Department/Function Services

The Area J Economic Development function was established through Bylaw No. 5016 in 2016. The service was created to allow the Regional District to provide support for projects and activities that improve the local economic situation, including but not limited to, work in important sectors such as tourism, agriculture, natural resource development and the retention and attraction of businesses and residents.

Electoral Area J is the sole participant in the function and requisition is by means of a tax on the assessed value of land and improvements. There is no requisition limit for this bylaw.

As the Director for Electoral Area J is the only stakeholder, and the *Local Government Act* requires more than one vote, the entire Board is responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

2019 Goals

- 1. Goal:** Continue to encourage partnerships for economic development projects and activities.
Rationale: Maintaining existing and creating new partnerships is an efficient and cost-effective way to deliver economic development services.
Strategy: As projects and strategies are brought forward, appropriate partners, such as senior governments, municipalities, non-profit groups, and First Nations, will be identified.

2. **Goal:** Sponsor conferences and events in the service area.
Rationale: Conferences and events draw visitors to Electoral Area J and encourage economic development in the area.
Strategy: The resources necessary to provide limited sponsorship to conferences and events is included in the function financial plan.

Overall Financial Impact

The 2019 requisition remains unchanged from the 2018 requisition at \$2,500 and this amount is currently maintained throughout the five-year financial plan. However, the requisition amount is subject to new projects being proposed, which may require a requisition increase to support.

Significant Issues & Trends

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter, and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

- Goal:** Pursue a contribution agreement with the Community Services and Development Society of Alexis Creek to support operations of the Alexis Creek Visitor Information Centre.
- Complete. Agreement in place until end of December 2020.
- Goal:** Sponsor conferences and events in the service area.
- Complete. The CCCTA Regional Tourism Industry Conference will be supported via event sponsorship later in November 2018.



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2019 Business Plan North Cariboo Cemetery Service (1031)

Darron Campbell, Manager of Community Services

Working in partnership with communities, large and small, to make the Cariboo Chilcotin a socially, economically and environmentally desirable region to live, work and play.

Department/Function Services

The North Cariboo Cemetery Service function was established through Bylaw No. 3484 in 1998. This service is provided by means of a contract under the Memorandum of Understanding with the City of Quesnel. Electoral Areas A, B, C and I participate in the service and are taxed based on the assessed value of land and improvements. In 2009, following a successful referendum, the Board adopted Bylaw No. 4422 which amended the function by increasing the maximum requisition to the greater of \$76,000 or \$0.0731/\$1,000 of assessment.

The Directors for Electoral Areas A, B, C and I are responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

No new goals identified for 2019.

Overall Financial Impact

The 2019 requisition is increased by 16.5% from 2018 requisition amounting to an increase of \$10,000 for a total requisition of \$70,000. The increase is necessary to make the contribution to capital works at the cemetery as defined in the Memorandum of Understanding (MOU) with the City of Quesnel.

Under the MOU (2015-2019) with the City of Quesnel, the Regional District is required to pay for 50% of the net operating and capital costs for the cemetery. This increase will be limited by the maximum requisition possible for the function as defined by the service establishment bylaw.

Significant Issues & Trends

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter, and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

There were no new goals in 2018.

Other Accomplishments

A major capital project to re-pave the parking areas of the cemetery was completed in 2018.



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2019 Business Plan Area K Economic Development (1032)

Darron Campbell, Manager of Community Services

Working in partnership with communities, large and small, to make the Cariboo Chilcotin a socially, economically and environmentally desirable region to live, work and play.

Department/Function Services

The Area K Economic Development function was established through Bylaw No. 5017 in 2016. The service was created to allow the Regional District to provide support for projects and activities that improve the local economic situation, including but not limited to, work in important sectors such as tourism, agriculture, natural resource development and the retention and attraction of businesses and residents.

Electoral Area K is the sole participant in the function and requisition is by means of a tax on the assessed value of land and improvements. There is no requisition limit for this bylaw.

As the Director for Electoral Area K is the only stakeholder, and the *Local Government Act* requires more than one vote, the entire Board is responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

2019 Goals

- 1. Goal:** Continue to encourage partnerships for economic development projects and activities.
Rationale: Maintaining existing and creating new partnerships is an efficient and cost-effective way to deliver economic development services.
Strategy: As projects and strategies are brought forward, appropriate partners, such as senior governments, municipalities, non-profit groups, and First Nations, will be identified.

2. **Goal:** Sponsor conferences and events in the service area.
Rationale: Conferences and events draw visitors to Electoral Area K and encourage economic development in the area.
Strategy: The resources necessary to provide limited sponsorship to conferences and events is included in the function financial plan.

Overall Financial Impact

The 2019 requisition remains unchanged from the 2018 requisition at \$2,500 and this amount is currently maintained throughout the five-year financial plan. However, the requisition amount is subject to new projects being proposed, which may require a requisition increase to support.

Significant Issues & Trends

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter, and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

Goal: Pursue a contribution agreement with the Community Services and Development Society of Alexis Creek to support operations of the Alexis Creek Visitor Information Centre.

- Complete. Agreement in place until end of December 2020.

Goal: Sponsor conferences and events in the service area.

- Complete. The CCCTA Regional Tourism Industry Conference will be supported via event sponsorship later in November 2018.



building communities together

2019 Business Plan South Cariboo Cemeteries (1035)

Darron Campbell, Manager of Community Services

Working in partnership with communities, large and small, to make the Cariboo Chilcotin a socially, economically and environmentally desirable region to live, work and play.

Department/Function Services

The South Cariboo Cemeteries Contribution Service was established in 2017 through Bylaw No. 5071 to provide a contribution of funds to the operators of registered cemeteries in the south Cariboo including the District of 100 Mile House.

The service will be provided by means of a contract (January 1, 2019 – December 31, 2021) with the District of 100 Mile House and will contribute to the 100 Mile House Cemetery. Electoral Areas G, H and L participate in the service and are taxed based on the assessed value of land and improvements to the greater of \$15,000 or \$0.007/\$1,000 of assessment.

Business Plan Goals, Rationale & Strategies

2019 Goal

Goal: Enter into a contribution agreement with the Forest Grove Cemetery Society to support operation of the Forest Grove Cemetery.

Rationale: The South Cariboo Cemeteries Contribution Service function allows for contributions to registered cemeteries in Electoral Areas G, H and L and the District of 100 Mile House.

Strategy: CRD staff will work with the Society to create a contribution agreement for the Forest Grove Cemetery and the agreement will be added to the financial plan.

Overall Financial Impact

The 2019 requisition remains unchanged from the 2018 requisition at \$8,500.

2018 was the first year of operation for this function. A requisition of \$8,500 was proposed in 2018 to allow for the contribution agreement and repayment to feasibility reserves for service establishment costs.

Significant Issues & Trends

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter, and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

Goal: Enter into a contribution agreement with the District of 100 Mile House to support operation of the 100 Mile House Cemetery.

- Completed



building communities together

2019 Business Plan Central Cariboo Cemetery (1036)

Darron Campbell, Manager of Community Services

Working in partnership with communities, large and small, to make the Cariboo Chilcotin a socially, economically and environmentally desirable region to live, work and play.

Department/Function Services

The Central Cariboo Cemetery Services function was established in 2002 through Bylaw No. 3644 and amended in 2004 with Bylaw No. 3859 to allow for contributions to existing cemetery operations within Electoral Areas D, E and F and the City of Williams Lake. The service is provided by means of a contract under the Memorandum of Understanding with the City of Williams Lake (January 1, 2017 – December 31, 2019) and agreements (January 1, 2019 – December 31, 2021) with community cemetery societies; the service contributes to the Williams Lake Cemetery and cemeteries in the Area F communities of Likely, Horsefly, Miocene and Big Lake. Electoral Areas D, E and F participate in the service and are taxed based on the assessed value of land and improvements. The maximum requisition is \$20,000.

Directors for Electoral Areas D, E and F are responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

2019 Goal

Goal: Renew the Cemetery Contribution Agreement under the Memorandum of Understanding with the City of Williams Lake.

Rationale: The current three-year agreement expires on December 31, 2019.

Strategy: Agreement terms and cost will be renewed if there are no material changes.

Overall Financial Impact

The 2019 requisition remains the same as the 2018 requisition.

The 2015 requisition was reduced by \$2,000 from the 2014 requisition and will be maintained at that level throughout the five year financial plan.

Significant Issues & Trends

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter, and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

Goal: Renew the Cemetery Contribution Agreements with community cemetery societies in Likely, Horsefly, Miocene and Big Lake.

- Completed



building communities together

2019 Business Plan Central Cariboo Victim Services (1037)

Darron Campbell, Manager of Community Services

Working in partnership with communities, large and small, to make the Cariboo Chilcotin a socially, economically and environmentally desirable region to live, work and play.

Department/Function Services

The Central Cariboo Victim Services function was established in 2002 through Bylaw No. 3781 and amended in 2008 through Bylaw No. 4421. The service is provided by means of a contract under the Memorandum of Understanding with the City of Williams Lake (January 1, 2017 – December 31, 2019) to operate a Victim Services Unit in the Williams Lake RCMP Detachment. A three year agreement was also entered into with the Punky Lake Wilderness Society and the Alexis Creek Victim Services Program (January 1, 2017 - December 31, 2019) to support administrative coordination for the victim services program based out of the Alexis Creek RCMP detachment.

Electoral Areas D, E, F, J and K participate in the service and are taxed based on the assessed value of land and improvements. The maximum requisition was increased in 2008 to the greater of \$22,000 or \$0.0162/\$1,000.

The Directors for Electoral Areas D, E, F, J and K are responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

2019 Goals

- 1. Goal:** Review the contract under the Memorandum of Understanding with the City of Williams Lake to operate a Victim Services Unit in the Williams Lake RCMP Detachment.
Rationale: The current three-year agreement expires on December 31, 2019.
Strategy: Agreement terms and cost will be renewed if there are no material changes.

2. **Goal:** Review the contract with the Punky Lake Wilderness Society and the Alexis Creek Victim Services Program to support administrative coordination for the victim services program based out of the Alexis Creek RCMP detachment.
Rationale: The current three-year agreement expires on December 31, 2019.
Strategy: Agreement terms and cost will be renewed if there are no material changes.

Overall Financial Impact

The 2019 requisition remains the same as the 2018 requisition at \$26,000.

Significant Issues & Trends

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter, and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

There were no new goals in 2018.



building communities together

2019 Business Plan North Cariboo HandyDart (1038)

Darron Campbell, Manager of Community Services

Working in partnership with communities, large and small, to make the Cariboo Chilcotin a socially, economically and environmentally desirable region to live, work and play.

Department/Function Services

The North Cariboo HandyDart Transit contribution function was established through Bylaw No. 4292 in 2007. This service is delivered by means of a contract, under the Memorandum of Understanding with the City of Quesnel, which provides HandyDart Transit to portions of Electoral Areas A, B, C and I in the greater Quesnel area. Participants in the service are taxed based on the assessed value of improvements only. A referendum in 2014 increased the maximum requisition to the greater of \$70,000, or \$0.08971/\$1,000 of assessment, to provide a contribution more consistent with the actual local government costs for the service.

The Directors for Electoral Areas A, B, C and I are responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

2019 Goal

Goal: Provide an annual breakdown of statistics showing met trips and unmet trips for the HandyDart service.

Rationale: Tracking met trips and unmet trips will determine if the service is adequately meeting the needs of clients and users.

Strategy: The statistics will be obtained from the operators, the City of Quesnel and BC Transit and provided to Regional District staff.

Overall Financial Impact

In 2019, the requisition is raised by 3.4%, amounting to an increase of \$2,000.

The 2018 requisition remained the same as the 2017 and 2016 requisitions.

The 2015 requisition was increased by \$41,096 from the 2014 requisition as enabled by an amended service establishment bylaw. This requisition was based on an annual net cost of the service to the Regional District of \$55,000. This net cost in 2015 was dependent on an increase in user fees requested by the Regional District to the City of Quesnel and BC Transit.

Under the Memorandum of Understanding with the City of Quesnel, the contract value to deliver services for this function will increase by the Consumer Price Index (CPI) as of September 30th each year. This increase will be limited by the maximum requisition possible for the function as defined by the service establishment bylaw.

Significant Issues & Trends

HandyDart ridership was steady throughout the year, but highly dependent on repeated use by individuals requiring service. In 2018, rides to the end of August totaled 4,961, a decrease of approximately 7% from the same period in 2017, and with 35 unmet trips.

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter, and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

Goal: Provide an annual breakdown of statistics showing met trips and unmet trips for the HandyDart service.
- Completed



building communities together

2019 Business Plan Central Cariboo HandyDart (1039)

Darron Campbell, Manager of Community Services

Working in partnership with communities, large and small, to make the Cariboo Chilcotin a socially, economically and environmentally desirable region to live, work and play.

Department/Function Services

The Central Cariboo HandyDart contribution function was established following a successful referendum in 2010 through adoption of Bylaw No. 4625. This service is delivered by means of a Community Transit Partnership Agreement (January 1, 2017 – December 31, 2019) with the City of Williams Lake which extends its HandyDart service to portions of Electoral Areas D, E and F in the greater Williams Lake area. Cost of the service is shared with BC Transit through an Annual Operating Agreement with the City.

Participants in the service are taxed based on the assessed value of improvements only. The maximum requisition is the greater of \$20,027 or an amount raised by applying a tax rate of \$0.0316/\$1,000 to the net taxable assessed value of land and improvements.

The Directors for Electoral Areas D, E and F are responsible for the governance of this service.

Business Plan Goals, Rationale & Strategies

2019 Goals

- 1. Goal:** Renew the Community Transit Partnership with the City of Williams Lake which extends its HandyDart service to portions of Electoral Areas D, E and F in the greater Williams Lake area.
Rationale: The current three-year agreement expires on December 31, 2019.
Strategy: Agreement terms and cost will be renewed if there are no material changes.
- 2. Goal:** Provide an annual breakdown of statistics showing met trips and unmet trips for the HandyDart service.

Rationale: Tracking met trips and unmet trips will determine if the service is adequately meeting the needs of clients and users.

Strategy: The statistics will be obtained from the operators, the City of Williams Lake and BC Transit and provided to Regional District staff.

Overall Financial Impact

The 2019 requisition remains the same as the 2018 requisition at \$10,000.

Significant Issues & Trends

The Williams Lake transit service review was completed in 2016. The review examined HandyDart service and determined that unmet trips have been steadily decreasing over the years indicating that there are no major capacity issues that need immediate attention.

HandyDart ridership was steady throughout the year, but highly dependent on repeated use by individuals requiring service. In 2018, rides to the end of July totaled 192, more than the 75 trips totaled for the same period in 2017, demonstrating continued regular use of the service. The total rides for 2017 were 180.

The Cariboo Regional District is a signatory on the Province of BC/UBCM Climate Action Charter, and has committed to continuing work towards carbon neutrality in respect of corporate operations.

Measuring Previous Years Performance

Goal: Provide an annual breakdown of statistics showing met trips and unmet trips for the HandyDart service.

- Completed



building communities together

2019 Business Plan Central Cariboo Arts and Culture (1665)

Darron Campbell, Manager of Community Services

Working in partnership with communities, large and small, to make the Cariboo Chilcotin a socially, economically and environmentally desirable region to live, work and play.

Department/Function Services

The Central Cariboo Arts and Culture (CCAC) function was established in 2009 by Bylaw No. 4420. The arts and culture service is designed to support the following activities across the Central Cariboo area:

- (i) arts and cultural services, which may include but will not be limited to fine arts, performing arts, historical and festival events, promotion of local crafts, music and market goods; and/or
- (ii) arts and culture facility development, improvement and maintenance.

The service is delivered through a five-year contract (2016-2020) with the Central Cariboo Arts and Culture Society (CCACS), which also operates the Central Cariboo Arts Centre in Williams Lake. The renovated arts centre provides a focal point for arts organizations and offers rental use to various groups. The Society employs an executive director and facility coordinator to manage the centre and supply support to arts and cultural groups throughout the Central Cariboo. Key responsibilities of the Society are the delivery of fee-for-service operational funding agreements and an annual grant program, which provide support for arts and cultural projects and events throughout the service area.

Participants in the service include Electoral Areas D, E, and F and the City of Williams Lake. Requisition is by way of a tax rate applied to the assessed value of land and improvements utilizing hospital district assessment. The requisition limit is the greater of \$200,000 or a rate of \$.0940/\$1,000.

The Directors for Electoral Areas D, E, and F and the City of Williams Lake are responsible for the governance of this service, which is provided through the Central Cariboo/City of Williams Lake Joint Committee with advisory support from volunteers within the arts and culture sector. The Central Cariboo Joint Committee holds an open public meeting once per month.

Business Plan Goals, Rationale & Strategies

2019 Goals

1. **Goal:** Review Fee-for-Service agreements.
Rationale: The current three-year agreements will expire at the end of 2019.
Strategy: A committee, consisting of representatives from CCACS, City and CRD, will be established in early 2019 to begin the process of reviewing current and potential agreements, and to make recommendations for agreements for 2020-2022.
2. **Goal:** Review CCACS grants programs (Project Grants and Support Grants).
Rationale: Community needs have changed since the establishment of the Project Grants program in 2011, which requires assessment to determine program effectiveness, efficiency and long-term feasibility.
Strategy: A review of both the Project Grants and Support Grants programs will consider recommendations for changes to the programs in order to best serve the community. The Society will also consider the long-term feasibility of allocating Society revenues to grants programs.
3. **Goal:** Continue Indigenous relationship building and arts outreach program development.
Rationale: To build stronger relationships and partnerships with the four Indigenous communities within the Central Cariboo region.
Strategy: The Society hired a consultant to engage with each community and to develop and propose concepts and funding opportunities to the CCACS Board for opportunities to initiate arts and culture program development within each community. The consultant will also develop the monitoring and evaluation framework, including an impact assessment of the implementation plan. The Society recognizes that this is a long-term endeavour and remains open to supporting Indigenous-led initiatives in ways that support their communities.
4. **Goal:** Continue the assessment of arts and culture in the Central Cariboo.
Rationale: An assessment of arts and culture development within the Central Cariboo will help set a baseline to verify the ongoing and future success of the arts and culture investments made by the City, CRD and the Society.
Strategy: A specialized contractor undertook research and distributed a survey in early 2018 that will lead to a final report on assessing the development of arts and culture within the Central Cariboo. The report and its recommendations are anticipated to form an important part of the Society's future strategic directions.

Overall Financial Impact

The 2019 requisition is increased by 1% from 2018 amounting to \$2,025 for a total current requisition of \$204,602. A 1% increase is included each year thereafter to account for maintenance of the service agreement commitments contained within the business plan.

The 2018 requisition was increased by 1% from the 2017 requisition.

The annual project grant program delivered by the CCAC Society has been stabilized at \$25,000 for the term of the financial plan. This funding level has been adequate to support most of the qualifying applications received; however, the objective is to increase awareness and utilization of the program, which in time may result in limitations on funding support provided.

Significant Issues & Trends

2018 was a return to a more 'normal' year following the highly disruptive 2017 wildfires, which had a major negative effect on many arts and culture groups in the Central Cariboo and the events and activities they deliver. The CCACS continues to assess the needs of the arts and culture community through the recovery phases of the event and will endeavour to meet whatever needs may arise. Fee for Service agreement payments were maintained in 2017 since many groups continued to have the expected operating costs, but in some cases were also unable to generate revenue to support service delivery. Program grants were maintained in cases where groups were able to deliver the planned projects or incurred the up-front costs related thereto.

As the CCAC function grows into a stable, full service delivery structure, the budget available for new programs is limited. However, the main objective of creating a sustainable support mechanism for continuing to develop arts and culture in the area has been achieved.

Arts and culture, as a community sector, continues to grow along with the changing demographic trends towards an older population. Research consistently shows the social and economic benefits of investment in the arts. Traditionally, sector activities have been provided by volunteers of numerous distinct organizations with minimal integrated planning and cooperation. Moving forward, the most effective and efficient way to meet the growing demand for more sophisticated arts and cultural activities is by encouraging development of the sector under the leadership of the CCAC Society and its efforts to foster inter-group cooperation and access to new sources of funding support. This cooperative strategy is supported by arts and culture studies commissioned by the Cariboo Chilcotin Beetle Action Coalition and the Central Interior Regional Arts Council and by the Service Delivery Plan developed by the Regional District.

Measuring Previous Years Performance

Goal: Prepare a three-year Society strategic plan for 2019-2021.

- Completed. The CCACS Board and staff held a productive planning meeting in June 2018 to establish four strategic directions for 2019-2021 (Collaborate with Indigenous peoples; Maintain mutual trust relationships with the City and CRD;

Expand community access to CCACS programs and facilities; Assess development of arts and culture in the Central Cariboo).

Goal: Deliver the CCACS Support Grants pilot program and assess feasibility of continuing the program in 2019.

- Completed. Two pilot rounds of funding awarded fourteen Support Grants to thirteen organizations/individuals for the purposes of either capital acquisition support, general program support, community-based support, or professional development for individual artists in the total amount of \$13,950. The funds were awarded from CCACS's own resources. Assessing feasibility of the program is in progress, but the program will continue in 2019.

Goal: Consult with First Nations communities within the Central Cariboo for the development and delivery of arts programming in 2019.

- In progress. The 2017 wildfires slowed progress on this item though the CCACS continues to work on establishing relationships within communities. We recognize that this is a long-term goal.

Goal: Continue to track and report on the diversity and frequency of the use of the Central Cariboo Arts Centre.

- Ongoing. Reporting is delivered quarterly to the CCACS Board and Central Cariboo Joint Committee.

Goal: Maintain Imagine Canada Standards Accreditation status.

- Completed, and ongoing. CCACS completes annual compliance reports to maintain accreditation status and is currently deemed to be in compliance.

Other Accomplishments:

- Another successful season of Performances in the Park.
- Presentation of workshops such as Spring into Art Makers' Fair workshops, which offered a wide variety of artistic mediums to experience by the public, including free access to the workshops to six high school students. An Advanced Social Media for the Arts workshop with Evie Lavers was also successful.
- Continued to produce monthly arts and cultural event postcards and distribute within the community.
- Continued improvements to the Central Cariboo Arts Centre facilities (paint, interactive spaces).
- Other changes at the Arts Centre include a new janitorial services contract with A-Best Building Maintenance, and a new Arts Centre Administrator following Brandon Hoffman's resignation.